



**FOR ENDORSEMENT
AND FORWARDING**

PUBLIC

CLOSED SESSION

TO: Executive Committee

SPONSOR: Professor William Gough, Chair, Elections Committee

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PRESENTER: See above

CONTACT INFO:

DATE: June 9, 2014 for June 16, 2014

AGENDA ITEM: 3e

ITEM IDENTIFICATION:

Proposed Changes to the Distribution of Seats and Length of Terms on the UTM and UTSC Campus Councils and their Standing Committees

JURISDICTIONAL INFORMATION:

Section 2(14) (e) of the *University of Toronto Act* empowers the Governing Council to “appoint committees and delegate thereto power and authority to act for the Governing Council with respect to matters, provided that where power and authority to act for the Governing Council are delegated, a majority of the members of the committee shall be members of the Governing Council.” Section 2(14) (na) permits delegation of authority to act for the Governing Council to committees that lack a majority of members from the Governing Council in certain purely academic areas: examinations, student academic awards, admission standards, curriculum and academic requirements.

The Governing Council has established Boards and Committees and assigned responsibilities among those bodies through their terms of reference. The Governing Council has periodically approved changes in Board and Committee terms of reference to respond to changing circumstances and expectations of governance.

GOVERNANCE PATH:

1. University of Toronto Scarborough Campus Council [For Information] (May 28, 2014)
2. University of Toronto Mississauga Campus Council [For Information] (May 29, 2014)
3. Elections Committee [For Recommendation] (June 9, 2014)
- 4. Executive Committee [For Recommendation] (June 16, 2014)**
5. Governing Council [For Approval] (June 24, 2014)

PREVIOUS ACTION TAKEN:

On June 25, 2012, the Governing Council initially approved in principle the Terms of Reference for the University of Toronto Mississauga and the University of Toronto Scarborough Campus Councils (CCs) and their Standing Committees, to be effective July 1, 2013. Subsequent revisions to the Terms of Reference were approved by the Governing Council on December 13, 2012. The composition, term, and appointment and election processes for members of the CCs and their standing committees are outlined in their respective Terms of Reference. The *Election Guidelines, 2014*¹, which was approved by the Elections Committee on October 10, 2013, contains detailed information about Governing Council election processes.

When the establishment of the UTM and UTSC governance bodies was approved, a commitment was made to conduct a review of the governance systems at the end of the 2013-2014 governance year. That meant that members of all estates on the CCs and their Standing Committees would serve a one-year term during the implementation period, and that was reflected in the *Election Guidelines 2013*, *Election Guidelines 2014* and in the nomination forms signed by candidates in both of the elections. It should be noted that the Terms of Reference are silent on the length of term of community members, but those members were appointed for a one-year term for 2013-2014, given the expectation of a future review.

HIGHLIGHTS:

Included in the *Election Guidelines, 2014* are lists of seats within each constituency for which an election will be required. Since the establishment of the UTM and UTSC governance bodies on July 1, 2013, and with the second year of election and appointment processes for UTM and UTSC governance bodies now concluding, it is timely that some specific recommendations to strengthen existing processes be put forward for consideration by the UTM and UTSC communities and by the Governing Council. The options proposed below would address some of the challenges presented by the complex staggered elections process followed by the linked appointments process that is currently in place.

The CCs are composed of both Governing Council and non-Governing Council members within each estate - administrative staff, community members, students, and teaching staff. The Terms of Reference state that a) Governing Council members are appointed annually by the Governing Council to the CCs and may be re-appointed; b) non-Governing Council student members are elected annually and are eligible to be re-elected; and c) non-Governing Council administrative staff and teaching staff members are elected for three-year terms and may be re-elected.

Consultations

In February 2014, the Elections Committee endorsed a series of options for proposed changes² to the distribution of seats and length of terms on the CCs and their Standing Committees. These

¹ The Elections Guideline 2014 is available online at <http://uoft.me/EG2014>

² For more information on the proposed changes, please visit <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=10318>

proposed changes were widely distributed to the respective UTM and UTSC communities. Consultation sessions were held at UTM on March 24, 2014 and at UTSC on March 25, 2014. The campus communities at UTM and UTSC were asked to provide their feedback on the proposed changes by April 15, 2014.

Proposed Changes

The proposed changes are based on the extensive discussions held at the two consultation meetings and the feedback received from the two campus communities.

Campus Councils

Teaching Staff

- Change to 1 teaching staff governor seat (appointed) and 5 non-governor teaching staff seats (elected) on the CCs
- This would resolve the uncertainty about the number of seats available each year for elected, non-governor teaching staff numbers, as the number of seats would no longer be linked.
- For the first year of implementation (2015-2016), the length of terms for the 5 non-governor teaching staff seats would be varied (e.g. 2 three-year term seats, 2 two-year term seats, 1 one-year term seat). While the uncertainty of seat allocation would be removed with this option, the opportunity for teaching staff governors to participate in the UTM and UTSC governance bodies would be reduced.

Administrative Staff

- Change to 1 non-Governing Council administrative staff seat (elected) and 1 non-Governing Council librarian (elected) seat on the CCs. Ultimately, each seat would be for three-year term, but during implementation phase, one seat would be for a two-year term, to allow for continuity.
- However, with this option, the opportunity for administrative staff governors to participate in the UTM and UTSC governance bodies would be removed.

Community Members

- Continue to have 3 GC community members (appointed) and 8 non-GC community members (appointed).
- Have the 8 non-governor community members on the CCs serve three-year terms. (This requirement would need to be added to the TORs). The Nominating Committees of the CCs have recommended staggered lengths for 2014-2015 (the first year of implementation) to be varied ensuring continuity of membership on the CCs.

Students

- Continue to have 0 or 1 GC student members (appointed) and 4 or 3 non-GC student members (elected) on the CC, each serving a one-year term with the possibility of re-appointment/re-election.
- As part of the general review of the distribution of elected seats for the administrative staff, teaching staff, and student estate seats on the GC, the Elections Committee might in future recommend allocating one full-time undergraduate seat for each of UTM and UTSC. In such an instance, the TOR for the CCs could be revised to allow for at least one appointed GC student member on each of the CCs.

Academic Affairs Committee

The Terms of Reference of the AAC state that non-CC administrative staff, librarian, and teaching staff members are normally elected for three-year terms and may be re-elected. Non-CC student members are elected annually and are eligible to be re-elected. Governing Council and non-Governing Council members of the CCs are appointed annually to the AACs and may be re-appointed.

The concern of having to stagger three-year terms for administrative staff and librarians on the AACs is not applicable, as each constituency has only one seat for non-CC members. However, within the teaching staff estate, there are multiple seats (each academic unit is represented by one *ex officio* and one elected member). It is proposed that the lengths of terms for 15(UTSC) and 16 (UTM) elected, non-CC teaching staff members be staggered in 2015-2016 through the *Election Guidelines 2015* to ensure continuity of membership.

Campus Affairs Committee

As with the AAC Terms of Reference, the CAC Terms of Reference also state that non-CC administrative staff and teaching staff members are normally elected for three-year terms and may be re-elected. Non-CC student members are elected annually and are eligible to be re-elected. Governing Council and non-Governing Council members of the CCs are appointed annually to the CACs and may be re-appointed.

The CC will appoint one administrative staff member to the CAC. The CC community membership of the CAC should be altered to Governor: 0-2 and Non-Governor: 2-0. Similarly, the CC teaching staff membership of the CAC should be altered to: Governor 0-1 and Non-Governor: 2-0 in order to remove the requirement that the teaching staff governor serve on the CAC, allowing greater flexibility.

Further editorial changes to the TOR of the CACs are proposed to reflect three-year terms for elected librarian members and community members.

FINANCIAL IMPLICATIONS:

There are no financial implications for this proposal.

RECOMMENDATION:

Be It Resolved

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed changes to the distribution of seats and length of terms on the UTM and UTS Campus Councils and their Standing Committees, as outlined in the memorandum from the Chair of the Elections Committee dated June 9, 2014, be approved.

DOCUMENTATION PROVIDED:

- Terms of Reference for the UTM Campus Council and its Standing Committees with proposed changes shown with track changes
- Terms of Reference for the UTSC Campus Council and its Standing Committees with proposed changes shown with track changes

Terms of Reference

University of Toronto Scarborough Campus Council

1. MEMBERSHIP

1.1 Composition

Total membership will be **28** members, reflecting the Governing Council's membership in that half of the University of Toronto Scarborough Campus Council (UTSC Council) membership will be internal (administrative staff, students, and teaching staff of the UTSC campus) and half external (alumni and community members). On the Governing Council, the latter group would be elected alumni and appointed Lieutenant Governor-in-Council (LGIC) governors. There will be one voting administrative assessor, the Vice-President and Principal, UTSC, who serves on the Council *ex officio*.

CONSTITUENCY ¹	GOVERNING COUNCIL	NON-GOVERNING COUNCIL	TOTAL
Administrative Staff	0-10	2-12	2 ²
Community Members, including Alumni, LGIC Appointees, and other members of the community ³	3	8	11
Teaching Staff ⁴	1-or-2 <u>1</u>	5-or-4 <u>5</u>	6
Students	0 - 1	4 - 3	4
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC			1
TOTAL	8-118-9	19-1619-18	28

¹ Constituency definitions are provided in the *University of Toronto Act, 1971*.

² Normally, one of the two administrative staff positions will be reserved for a librarian.

³ "Other members of the community" refers to individuals in the broader community who have an interest in, commitment to or affiliation with the campus. For 2014-2015, the length of terms would be varied (e.g. 3 three-year term seats, 2 two-year term seats, and 2 one-year term seats)

⁴ For 2015-2016, the length of terms for the 5 non-governor teaching staff seats would be varied (e.g. 2 three-year term seats, 2 two-year term seats, and 1 one-year term seat).

Terms of Reference - University of Toronto Scarborough Campus Council

The Secretary of the Governing Council is an *ex officio*, non-voting member.

1. MEMBERSHIP (cont'd)

The President may appoint annually University Officers as non-voting assessor members of the UTSC Council in addition to the *ex officio* voting assessor.

1.2 Term

Terms begin on July 1 and continue to June 30.

1.3 Appointment/Election of Members

1.3.1 Appointment of Governing Council Members to the UTSC Council

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed subject to their continued membership on the Governing Council.

1.3.2 Appointment/ Election of Non-Governing Council Members to the UTSC Council

1.3.2.1 Election of Administrative Staff, Students, and Teaching Staff of the UTSC campus

Non-governors will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. The non-Governing Council student members are elected annually and are eligible to be re-elected. The non-Governing Council administrative staff and teaching staff members are elected for three-year terms, and may be re-elected. Non-governors may serve on the UTSC Council for a maximum of nine continuous years, which is consistent with the maximum number of years that a member may serve on the Governing Council.⁵

1.3.2.2 Appointment of Community Members by the UTSC Council Agenda Committee

The representative UTSC Council Agenda Committee will serve as a nominating committee for community members (alumni and other individuals from the broader community with a close relationship with the campus) of the UTSC Campus Council.⁶ Membership of this Committee is outlined in Section 1 of the UTSC Council Agenda Committee terms of reference. In fulfilling its responsibilities as a nominating committee, the UTSC Council Agenda Committee will issue a broadly-based call for nominations for community members of Campus Council. In developing recommendations for alumni appointments, preference will normally be given to

⁵*University of Toronto Act*, Section 2 (9).

⁶ The Governing Council's Nominating Committee for Lieutenant Governor-In-Council Governors will serve as the nominating committee during the transition period while the UTSC Council is being established in the initial year. For this purpose, the committee will include the Vice-President and Principals of UTM and UTSC.

1. MEMBERSHIP (cont'd)

alumni of the UTSC campus. The UTSC Council Agenda Committee will recommend the community membership of the UTSC Council, which is responsible for appointing those members. When serving as the nominating committee, the UTSC Council Agenda Committee meets *in camera*.

1.4 Officers of the UTSC Council

1.4.1 Chair and Vice-Chair

The Chair and Vice-Chair of the UTSC Council shall be elected annually from among the members of the Governing Council on the UTSC Council.

1.4.2 Secretary

The Secretary of the UTSC Council shall be appointed by the Vice-President and Principal of UTSC and shall be a non-voting, *ex officio* member of the UTSC Council and its committees.

2. QUORUM

One-third of the voting members (normally nine) shall constitute quorum.

3. COMMITTEES

3.1 Standing Committees

The Standing Committees of the UTSC Council are:

Academic Affairs Committee
Campus Affairs Committee
Campus Council Agenda Committee

3.2 Special Committees

From time to time the UTSC Council may find it useful to establish Special Committees to consider particular issues. Special Committees are normally formed on the recommendation of the UTSC Council Agenda Committee, when, in the view of the UTSC Council, one or more of the following conditions exist:

- a) an issue cannot be accommodated easily within Standing Committee schedules - either intense scrutiny is required in a relatively short time or thorough examination of complex issues is necessary over a relatively long period of time;

3. COMMITTEES (cont'd)

3.2 Special Committees (cont'd)

- b) an issue does not fall readily under an existing Standing Committee - either because it is not clearly within any Standing Committee's terms of reference or because aspects of the issue cut across several bodies;
- c) there is a need for the participation of experts not represented on the relevant committee.

A recommendation from the UTSC Council Agenda Committee to establish a Special Committee shall include terms of reference, an outline of membership, the anticipated reporting date and the date of disestablishment.

4. FUNCTION

On behalf of the Governing Council, the UTSC Council exercises governance oversight of campus-specific matters, as well as any matters assigned to it by the Governing Council from time to time. In general, the UTSC Council is concerned with matters affecting the Campus' objectives and priorities, the development of long-term and short-term plans and the effective use of resources in the course of these pursuits.

Decisions of the UTSC Council may be final with confirmation by the Executive Committee on behalf of the Governing Council, or constitute a recommendation to the Governing Council or one of its bodies.

5. AREAS OF RESPONSIBILITY

5.1 The following areas are within the UTSC Council's responsibility. Matters within these areas may be considered by the UTSC itself and/or one of its Standing Committees:

- Academic appeals
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Admissions
- Awards
- Budget
- Campus and student services
- Campus Master Plans

5. AREAS OF RESPONSIBILITY (cont'd)

- Campus security
- Capital plans, projects, and space
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Establishment, termination or restructuring of academic units
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional activity
- Name changes of academic units
- Relations with the campus's external community
- Research planning
- Student societies and campus organizations

Sections 5.2 to 5.5 below refer to those matters that come forward to the UTSC Council itself from its standing committees. Refer to Attachment A for a detailed map of governance approval pathways.

5.2 Matters Requiring Governing Council Approval

- Academic priorities for fundraising
- Budget (as part of the University's annual operating budget)
- Campus Master Plan
- Capital plans, projects, and space
- Establishment, disestablishment or restructuring of academic units
- New policy and major policy changes concerning campus co-curricular programs, services, and facilities

5.3 Matters Requiring Confirmation by the Executive Committee of the Governing Council

Matters listed in Section 5.5 require confirmation by the Executive Committee of the Governing Council, pursuant to the *University of Toronto Act, 1971*, Section 2(14)(e), which states that "...where power and authority to act for the Governing Council are delegated, a majority of the members of the committee shall be members of the Governing Council."

5.4 Matters Requiring Academic Board Approval

- New Campus policies addressing purely academic matters and major amendments to such policies (following consideration by the UTSC Council)

5. AREAS OF RESPONSIBILITY (cont'd)

5.5 Matters Requiring Approval by the UTSC Council

- Campus and student services
- Campus security
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Individual project planning reports
- Relations with the campus' external community
- Student societies and campus organizations

5.6 Matters for Information

The UTSC Council receives annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

6. PROCEDURES

6.1 Meetings

The UTSC Council normally meets in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Council will use the procedures set out for the meetings of the Committees of the Governing Council.

6.2 Consent Agenda

The UTSC Council Agenda Committee may determine that an item should be placed on a "consent" portion of the agenda. Those items are not given individual consideration by the UTSC Council, unless a member so requests. Rather, members with questions for clarification or requests for further information may contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the UTSC Council should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the UTSC Council in the usual manner.

Where a consent item requires a resolution of the UTSC Council, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the UTSC Council and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

6. PROCEDURES (cont'd)

6.2 Consent Agenda (cont'd)

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the UTSC Council without introduction or discussion.

6.3 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the UTSC Council Agenda Committee from time to time will be considered by the members of the UTSC Council following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the UTSC Council should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the UTSC Council Agenda Committee. The report will be considered by the UTSC Council at that meeting in the usual manner.

University of Toronto Scarborough Campus Council Agenda Committee

1. MEMBERSHIP

1.1 Composition

A representative body with total membership of **13** members, the University of Toronto Scarborough Campus Council Agenda Committee (UTSC Council Agenda Committee) is composed of members of the UTSC Council and comprises the five estates of the Governing Council and the UTSC Council.

The UTSC Council shall appoint one additional member of the teaching staff and one additional student member from among its members to sit on the UTSC Council Agenda Committee when the Committee serves as a nominating committee of the UTSC Council.

CONSTITUENCY⁷	GOVERNING COUNCIL	NON-GOVERNING COUNCIL	TOTAL
Administrative Staff	0 <u>1</u> 0	1 0	1
Community Member (an alumnus/a, LGIC appointee or other member of the community) ⁸	0 - 1	1 - 0	1
Teaching Staff	0 - 1	1 - 0	1
Student	0 - 1	1 - 0	1
<i>Ex Officio</i>			
Chancellor	1		
Chair, Governing Council	1		
Vice-Chair, Governing Council	1		
President	1		
Chair, UTSC Council	1		
Vice-Chair, UTSC Council	1		
Chair, Academic Affairs Committee (AAC)		1	
Chair, Campus Affairs Committee (CAC)		1	
Vice-President and Principal, UTSC			1
			9
TOTAL	6 10	6 2	13

The Secretary of the Governing Council is an *ex officio*, non-voting member.

⁷ Constituency definitions are provided in the *University of Toronto Act, 1971*.

⁸ “Other member of the community” refers to an individual in the broader community who has an interest in, commitment to or affiliation with the campus.

1. MEMBERSHIP (cont'd)

1.2 Term

Terms are for one year, beginning on July 1 and continuing to June 30.

1.3 Appointment of Members of the UTSC Campus Council Agenda Committee

Members of the UTSC Council Agenda Committee are appointed annually by the UTSC Council from among its members on the recommendation of the UTSC Council Chair, following nominations by and from among the represented estates on the Campus Council.

1.4 Chair and Vice-Chair of the UTSC Campus Council Agenda Committee

The Chair and Vice-Chair of the UTSC Council are the Chair and Vice-Chair of the UTSC Council Agenda Committee.

2. QUORUM

Quorum shall consist of one-third of the voting members (normally 5).

3. SUBCOMMITTEES

3.1 Special Committees

The UTSC Council Agenda Committee may establish Special Committees for specific purposes.⁹

4. FUNCTION

Subject to the authority of the Governing Council, the UTSC Council Agenda Committee is responsible for directing the flow of business within the UTSC Council, overseeing the operation of the UTSC Council and its Committees, and serving as an advisory body for the Vice-President and Principal, UTSC. No decision of the UTSC Council Agenda Committee is effective until approved by the UTSC Council or unless the UTSC Council has previously assigned authority therefore to the UTSC Council Agenda Committee.

⁹ See Section 3.2 of the Terms of Reference of the Campus Council for procedures governing the establishment of Special Committees by the Agenda Committee.

5. AREAS OF RESPONSIBILITY

Governance Oversight

- 5.1** The UTSC Council Agenda Committee is responsible for the preparation of the agenda for meetings of the UTSC Council. The Committee determines the readiness of items of business for submission to the UTSC Council, the documentation required to accompany a proposal, and any guests to be invited to each meeting of the UTSC Council. As part of its responsibility, the Committee receives and reviews reports of other committees for transmittal to the UTSC Council. The Committee decides which items will be placed on the consent agenda and which reports for information will be published electronically.¹⁰ The UTSC Council Agenda Committee also considers notices of motion given at the UTSC Council.
- 5.2** The UTSC Council Agenda Committee plays a co-ordinating role in relation to the committees of the UTSC Council. The Committee refers matters to other committees of the UTSC Council. It also screens new issues and assigns them to standing or special committees or to the administration for consideration.
- 5.3** The UTSC Council Agenda Committee acts as a nominating committee, reviewing and developing nominations for and appointments to the UTSC Council and its committees. It makes its recommendations to the UTSC Council, which has responsibility for approving those appointments.

Additional Responsibilities

- 5.4** The UTSC Council Agenda Committee may be assigned responsibilities from time to time by resolution of the UTSC Council.

6. PROCEDURES

The UTSC Council Agenda Committee normally meets in closed session. Pursuant to sections 28 (e) and 33 of *By-law Number 2* of the Governing Council, the Committee may move *in camera*.

¹⁰ See Sections 6.2 and 6.3 of the Terms of Reference of the Campus Council.

6. PROCEDURES (cont'd)

6.1 Consent Agenda

The Chair may determine that certain items should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification, or requests for further information, may contact the sponsor of the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the UTSC Council Agenda Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the UTSC Council Agenda Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the UTSC Council Agenda Committee without introduction or discussion.

6.2 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Chair from time to time will be considered by means of electronic publication. Members will be notified once the reports are made available. Members who have questions about a report may contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the UTSC Council Agenda Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the UTSC Council Agenda Committee. The report will be considered by the UTSC Council Agenda Committee at that meeting in the usual manner.

University of Toronto Scarborough Academic Affairs Committee

1. MEMBERSHIP

1.1 Composition

Total membership of the University of Toronto Scarborough Academic Affairs Committee (UTSC Academic Affairs Committee) will be **61** members and will include two voting administrative assessors appointed by the President.

CONSTITUENCY ¹¹	CAMPUS COUNCIL	NON-CAMPUS COUNCIL	TOTAL
Administrative Staff Governor Non-governor	0-1 1-0	1	2
Community Members(including Alumni and LGIC Appointees) Governor Non-governor	0-3 3-0	0	3
Teaching Staff Academic Departments Chairs <i>Ex officio</i> or designates ¹² Teaching Staff Governor Non-governor	0-2 3-1	15 15	30 3
Librarians UTSC Chief Librarian <i>ex officio</i> Librarian		1 1	2
Students ¹³ Governor Non-governor	0-1 2-1	7	9
Presidential Assessors Dean and Vice-Principal, Academic Vice-Principal, Research		1 1	1 1
<i>Ex Officio</i> Chancellor Chair, Governing Council Vice-Chair, Governing Council	1 1 1	0 0 0	1 1 1

¹¹ Constituency definitions are provided in the *University of Toronto Act, 1971*.

¹² The Associate Dean, Centre for Teaching and Learning is a member of this constituency.

¹³ Student representation from full-time, part-time, undergraduate and graduate constituencies and from a variety of academic units and programs will be sought.

Terms of Reference - University of Toronto Scarborough Campus Council

President	1	0	1
Vice-President and Principal, UTSC	1	0	1
Vice-President and Provost (or designate)	0	1	1
Dean, School of Graduate Studies and Vice-Provost, Graduate Education (or designate)	0	1	1
Vice-Dean, Undergraduate, UTSC	0	1	1
Vice-Dean, Graduate Education and Program Development, UTSC	0	1	1
Registrar, UTSC	0	1	1
TOTAL	14	47	61

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the Council in addition to the two voting assessors.

1.2 Term

Terms begin on July 1 and continue to June 30.

1.3 Appointment/Election of Members of the UTSC Academic Affairs Committee

1.3.1 Governing Council Members of the UTSC Council and UTSC Academic Affairs Committee

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed to the UTSC Council and its Committees subject to their continued membership on the Governing Council.

1.3.2 UTSC Council Members of the UTSC Academic Affairs Committee

The non-Governing Council UTSC Council members of the UTSC Academic Affairs Committee are appointed annually by the UTSC Council on the recommendation of the UTSC Council Agenda Committee and may be re-appointed subject to their continued membership on the UTSC Council.

1. MEMBERSHIP (cont'd)

1.3.3 Non-UTSC Council Members of the Academic Affairs Committee

1.3.3.1 Election of Administrative Staff, Librarians, Teaching Staff and Students of the UTSC Campus

Non-UTSC Council members will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. Administrative staff, librarians and teaching staff are normally elected for three-year terms and are eligible to be re-elected. The non-UTSC Council student members are elected annually for a one-year term and are eligible to be re-elected.

Non-UTSC Council members may serve on the Academic Affairs Committee for a maximum of nine continuous years.

1.4 Chair and Vice-Chair of the UTSC Academic Affairs Committee

The Chair and Vice-Chair of the UTSC Academic Affairs Committee shall be appointed annually by the UTSC Council from among the members of the UTSC Council on the recommendation of the UTSC Council Agenda Committee.

2. QUORUM

One-third of the voting members (normally twenty) shall constitute quorum.

3. SUBCOMMITTEES

3.1 Standing Subcommittees

The Committee may establish subcommittees to deal with matters within its purview. The Committee shall delegate authority to determine undergraduate academic appeals to a subcommittee established for that purpose, pursuant to the *Policy on Academic Appeals Within Divisions*.

4. FUNCTION

In general, the UTSC Academic Affairs Committee is concerned with matters affecting the teaching, learning and research functions of the Campus. The Committee recommends for approval to the appropriate body of the Governing Council, through the UTSC Council, amendments to divisional academic policies. Academic policy sets out the principles for, the general directions of, and/or priorities for the teaching and research activities of the Campus.

5. AREAS OF RESPONSIBILITY

Sections 5.2 to 5.6 indicate the final level of governance approval required for matters. It is expected that items would have been recommended for approval by the Subcommittee on Academic Appeals, the UTSC Academic Affairs Committee, the Committee on Academic Policy and Programs of the Academic Board, the Academic Board, and/or the Executive Committee of the Governing Council, as appropriate. Refer to Attachment A for a detailed map of governance approval pathways.

5.1 The following areas are within the responsibility of the UTSC Academic Affairs Committee:

- Academic appeals policies and procedures
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Academic services
- Admissions
- Awards
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional Activity
- Name changes of academic units
- Research planning (Research policy is considered by the Committee on Academic Policy and Programs)

5.2 Matters Requiring Governing Council Approval

Priorities for fundraising.

5.3 Matters Requiring Confirmation by the Executive Committee of the Governing Council

- Academic program proposals, as follows:
 - (i) undergraduate programs leading to new degrees;
 - (ii) new graduate programs and degrees;
 - (iii) the termination of existing degrees and graduate programs;
 - (iv) the addition and termination of joint degrees and programs with external institutions;
 - (v) the renaming of degrees; and
 - (vi) programs that establish significant new academic directions for the Campus or are anticipated to have a substantial impact on relationships amongst divisions or with the public.
- Guidelines for Campus academic plans.
- New diploma or certificate programs with resource implications.
- Name changes of academic units.

5. AREAS OF RESPONSIBILITY (cont'd)

5.4 Matters Requiring Academic Board Approval

- New Campus policies addressing purely academic matters and major amendments to such policies (following consideration by UTSC Council).

5.5 Matters Requiring Approval by the Committee on Academic Policy and Programs of the Academic Board

- New Campus admission policies and major amendments to them that affect the entire Campus.
- Amendments to Campus academic regulations that will have a major effect on the entire Campus or that would require an exception to some element of University-wide policy.
- New undergraduate programs within an existing degree, as defined in the *University of Toronto Quality Assurance Process*, and the closure of such programs.
- New graduate diploma and undergraduate certificate programs, and the closure of such programs, as required by the University's *Policy on Diploma and Certificate Programs*.
- New collaborative graduate programs and new fields in existing graduate programs, and the closure of either.
- Major amendments to divisional practices and policies regarding examinations and grading policies, including those which require an exception to some aspect of the University-wide policy and those that have a major impact on the division.
- Revised divisional guidelines for the Assessment of Teaching and/or Creative Professional Activity

5.6 Matters Requiring Approval by the UTSC Academic Affairs Committee

- Amendments to admission policies that are not of major significance to the entire Campus.
- Establishment, termination or amendment of Campus policies on student awards that are consistent with University-wide policy. These are reported to the Provost's Office for information. The responsibility for the award of individual scholarships, bursaries, prizes and other awards in the gift of UTSC may be delegated to a subcommittee or officer of UTSC.
- Minor amendments to Campus academic regulations that are consistent with University-wide policy. These are reported to the Provost's Office for information.
- Minor amendments to Campus examinations and grading policies that are consistent with the University's policy.
- Policies and procedures with respect to petitions and appeals by undergraduate students in connection with the application of academic rules and regulations by officers of UTSC or by instructors in connection with academic standing in UTSC. A subcommittee may have delegated authority to make rulings on all such appeals and such rulings shall be

5. AREAS OF RESPONSIBILITY (cont'd)

5.6 Matters Requiring Approval by the UTSC Academic Affairs Committee (cont'd)

final and binding, subject to an appeal to the Governing Council. Procedures for academic appeals by graduate students are determined by the School of Graduate Studies in accordance with the *Policy on Academic Appeals within Divisions*.

- Major and minor modifications¹⁴ to existing degree programs. All major modifications shall be reported annually for information to the appropriate body of Governing Council.
- Modification of diploma certificate programs where authority is delegated to the academic divisions in the University's *Policy on Diploma and Certificate Programs*. An annual report on such actions as required by the *Policy*, shall be provided for information to the appropriate body of Governing Council.
- The Academic Affairs Committee shall receive for information and discussion reviews of academic programs and/or units, consistent with the protocol outlined in the *University of Toronto Quality Assurance Process*. The reviews are forwarded to the Committee on Academic Policy and Programs for consideration.
- Transcript notations within existing degree programs. An annual report on the establishment and termination of transcript notations is submitted to the Committee on Academic Policy and Programs for information.

5.7 Matters for Information

The Committee receives annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

The Committee receives annually, from the appropriate administrators, reports on services within its areas of responsibility, including research.

The Committee receives reports from its subcommittee on academic appeals.

6. PROCEDURES

6.1 Meetings

The UTSC Academic Affairs Committee and its sub-committees normally meet in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having

¹⁴ Definitions of major modifications of existing programs, minor modifications, and new academic programs are provided in the *University of Toronto Quality Assurance Process and are subject to change*. *Guidance from the Office of the Vice-Provost, Academic Programs, should be sought prior to the development of any such proposal.*

6. PROCEDURES (cont'd)

6.1 Meetings (cont'd)

regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Academic Affairs Committee will use the procedures set out for the meetings of the Committees of the Governing Council.

6.2 Agenda

In establishing the agenda for meetings of the Committee, the Chair will usually be advised by an agenda planning group that includes the Vice-Chair and the voting and non-voting assessors. The proposed agenda for a meeting, together with background documentation, is reviewed at an agenda planning meeting, usually scheduled ten to fourteen days prior to the Committee meeting.

Notwithstanding the usual procedure for establishing the agenda for meetings, matters may be added to the agenda of a current or subsequent meeting, as provided in sections 32 (d), (e) and (f) of *By-law Number 2* of the Governing Council, by: a vote of two thirds of the members present and voting to add a matter to the agenda of a meeting; a resolution to determine that a matter be included on the agenda of a subsequent meeting; a written request signed by at least 10% of the voting members and submitted at a meeting that a stated matter be included on the agenda of the next regular meeting; or a notice of motion approved by the Chair for inclusion on the agenda of a subsequent meeting.

6.3 Consent Agenda

The Chair, in consultation with the agenda planning group, may determine that an item should be placed on a "consent" portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification or requests for further information may contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

6. PROCEDURES (cont'd)

6.3 Consent Agenda (cont'd)

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the Committee without introduction or discussion.

6.4 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Committee Chair from time to time will be considered by the members of the UTSC Academic Affairs Committee following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the agenda planning group. The report will be considered by the Committee at that meeting in the usual manner.

University of Toronto Scarborough Campus Affairs Committee

1. MEMBERSHIP

1.1 Composition

Total membership of the University of Toronto Scarborough Campus Affairs Committee (UTSC Campus Affairs Committee) will be **34** members and will include three voting administrative assessors appointed by the President. A majority of the Committee must be from among the internal members (administrative staff, students, and teaching staff).

CONSTITUENCY ¹⁵	CAMPUS COUNCIL	NON-CAMPUS COUNCIL	TOTAL
Administrative Staff Governor Non-governor	0 - 1 1 - 0 1	3	4
Community Members (including Alumni, LGIC Appointees, and other members of the community) ¹⁶ Governor Non-governor	1 0 - 2 1 2 - 0	2	4
Teaching Staff Governor Non-governor	1 0 - 1 1 2 - 1	7	9
Librarians Non-governor	0	1	1
Students Governor Non-governor	1 - 0 0 - 1	6	7
Presidential Assessors Dean and Vice-Principal, Academic Chief Administrative Officer, UTSC Dean of Student Affairs		1 1 1	1 1 1
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC	1	0	1
Chair, AAC or designate	1	0	1
TOTAL	12	22	34

¹⁵ Constituency definitions are provided in the *University of Toronto Act, 1971*.

¹⁶ "Other members of the community" refers to individuals in the broader community who have an interest in, commitment to or affiliation with the campus.

1. MEMBERSHIP (cont'd)

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the UTSC Council in addition to the three voting assessors.

1.2 Term

Terms begin on July 1 and continue to June 30. Elected and appointed members, shall serve a term of two years, where possible. Students shall serve a term of one year.

1.3 Appointment/Election of Members of the UTSC Campus Affairs Committee

1.3.1 Governing Council Members of the UTSC Council and UTSC Campus Affairs Committee

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed to the UTSC Council and its Committees subject to their continued membership on the Governing Council.

1.3.2 UTSC Council Members of the Campus Affairs Committee

The UTSC Council members of the UTSC Campus Affairs Committee are appointed annually by the UTSC Council on the recommendation of the UTSC Council Agenda Committee and may be re-appointed subject to their continued membership on the UTSC Council.

1.3.3 Non-UTSC Council Members of the Campus Affairs Committee

Non-Governing Council, non-UTSC Council members will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. Non-UTSC Council members may serve on the UTSC Campus Affairs Committee for a maximum of nine continuous years.

1.3.3.1 Election of Administrative Staff, Librarian Staff, Students, and Teaching Staff of the UTSC Campus

Non-Governing Council, non-UTSC Council UTSC administrative staff, librarian staff and teaching staff, are normally elected for ~~two~~three-year terms and are eligible to be re-elected. The UTSC student members who are not members of the UTSC Council are elected annually for a one-year term and are eligible to be re-elected. Non-UTSC Council members may serve on the Campus Affairs Committee for a maximum of nine continuous years.

1. MEMBERSHIP (cont'd)

1.3.3.2 Appointment of Community Members

The representative UTSC Council Agenda Committee will serve as a nominating committee for community members (alumni and other individuals from the broader community with a close relationship with the campus) of the UTSC Campus Affairs Committee.¹⁷ Membership of this Committee is outlined in Section 1 of the UTSC Council Agenda Committee terms of reference. In fulfilling its responsibilities as a nominating committee, the UTSC Council Agenda Committee will issue a broadly-based call for nominations for community members of the Campus Affairs Committee. In developing recommendations for alumni appointments, preference will normally be given to alumni of the UTSC campus. The UTSC Council Agenda Committee will recommend the community membership to the UTSC Council, which is responsible for appointing those members. When serving as the nominating committee, the UTSC Council Agenda Committee meets *in camera*.

1.4 Chair and Vice-Chair of the UTSC Campus Affairs Committee

The Chair and Vice-Chair of the UTSC Campus Affairs Committee shall be appointed annually by the UTSC Council from among the members of the UTSC Council on the recommendation of the UTSC Council Agenda Committee.

2. QUORUM

One-third of the voting members (normally ten) shall constitute quorum.

3. SUBCOMMITTEES

3.1 Standing Subcommittees

The Committee may establish subcommittees to deal with matters within its purview.

4. FUNCTION

In general, the Campus Affairs Committee is concerned with matters that directly concern the quality of student and campus life. The Committee is also responsible for monitoring, reviewing and making recommendations concerning a broad range of planning issues and priorities and for the use of campus resources. Many of the matters within the Committee's scope are matters that have an impact on relationships amongst units on the campus and relationships between the

¹⁷ The Governing Council's Nominating Committee for Lieutenant Governor-In-Council Governors will serve as the nominating committee during the transition period while the UTSC Council is being established in the initial year. For this purpose, the committee will include the Vice-President and Principals of UTM and UTSC.

4. FUNCTION (cont'd)

campus and the community at large. The Committee recommends matters for approval to the appropriate body of the Governing Council, through the Campus Council.

5. AREAS OF RESPONSIBILITY

5.1 The following areas are within the responsibility of the Campus Affairs Committee:

- Budget
- Campus and student services
- Campus Master Plans
- Campus security
- Capital plans, projects and space
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Establishment, termination or restructuring of academic units and proposals for Extra-Departmental Units (EDU-As and Bs) (planning and resource implications)
- Relations with the campus's external community
- Student societies and campus organizations

5.2 Levels of Approval

Refer to Attachment A for a detailed map of governance approval pathways.

5.2.1 Matters Requiring Approval by the Governing Council

- Budget (as part of the University's annual operating budget)
- Campus Master Plans
- Capital plans, projects and space¹⁸
- Establishment, disestablishment or restructuring of academic units and proposals for Extra-Departmental Units (EDU-As and Bs) (following consideration by the UTSC Council)
- New policy and major policy changes concerning campus co-curricular programs, services and facilities

5.2.2 Matters Requiring Approval by the UTSC Council

- Campus and student services
- Campus security

¹⁸ Specific approval path will be determined by total project cost, pursuant to the *Policy on Capital Planning and Capital Projects*.

5. AREAS OF RESPONSIBILITY (cont'd)

5.2.2 Matters Requiring Approval by the UTSC Council (cont'd)

- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Individual project planning reports
- Relations with the campus' external community
- Student societies and campus organizations

5.3 Campus and student services

5.3.1 Ancillaries

a) Policy

The UTSC Campus Affairs Committee is responsible for policy affecting the operation of the campus's service ancillaries. [General financial policies governing these and other University ancillaries are the responsibility of the Business Board.]

b) Operations

Each year the Campus Affairs Committee considers and recommends to the UTSC Council for approval the operating plans for the campus and student services ancillaries. The plans describe the services and programs proposed to be offered within the financial parameters set by the University's operating budget and financial policies and include each ancillary's annual operating budget. Specifically, the plans outline changes to programs and levels of service, categories of users, accessibility, and compulsory or optional fees.

5.3.2 Campus Co-Curricular Programs, Services and Facilities

a) Policy

Policy matters concerning the campus's co-curricular programs, services and facilities are the Committee's responsibility. New policy and major policy changes require the approval of the Governing Council.

b) Operations

Annual approval of the campus's co-curricular programs', services' and facilities' operating plans is the responsibility of the Committee. The plans describe the services and programs proposed to be offered within the financial parameters set by the University's operating budget and financial policies. The plans outline changes to programs and levels of service, categories of users, accessibility, and compulsory or optional fees.

5. AREAS OF RESPONSIBILITY (cont'd)

5.3.3 Other campus and student services

The Committee is responsible for policy concerning campus and student services and for overseeing their operation. Changes to the level of service offered, fees charged for services and categories of users require the Committee's approval.

5.4 Compulsory non-academic incidental fees

5.4.1 Student services, representative student committees and campus organizations

Fees are approved by the UTSC Council on the recommendation of the UTSC Campus Affairs Committee.

5.4.2 Divisional student societies

Fees are approved by the UTSC Council on the recommendation of the UTSC Campus Affairs Committee.

5.5 Student societies and campus organizations

5.5.1 Policy

The Committee is responsible for policy concerning representative student societies and campus organizations.

5.5.2 Constitutions, articles of incorporation, corporate by-laws

The Committee is responsible for approving constitutions, articles of incorporation and corporate by-laws¹⁹ for incorporated student societies and campus organizations for which the University collects fees.

5.6 Campus and facilities

5.6.1 Capital guidelines and plans

Plans are recommended to the Governing Council, through the UTSC Council, for consideration.

¹⁹ Only those sections of by-laws of incorporated bodies that are "reserved" at the time of the initial approval require approval upon change.

5. AREAS OF RESPONSIBILITY (cont'd)

5.6.2 Individual plans and projects

The Committee considers reports of project planning committees and recommends to the UTSC Council approval in principle of projects (i.e. site, space plan, overall cost and sources of funds) with a capital cost as specified in the *Policy on Capital Planning and Capital Projects*. [The Business Board is responsible for approving the establishment of appropriations for individual projects and authorizing their execution within the approved costs.] The level of approval required is dependent on the cost of the project. Significant changes to a space program/approved project require the same level of approval as the original proposal.

5.7 Divisional Operating Budget

The annual budget is considered by the Committee for recommendation to the UTSC Council for inclusion in the University's annual operating budget.

5.8. Academic units and programs

5.8.1 Establishment, Disestablishment or Restructuring of Academic Units

The Committee recommends to the UTSC Council on plans and proposals to establish, disestablish, or significantly restructure academic units, here defined as "faculties, schools, colleges, departments, centres and institutes with teaching, or teaching and research functions, undergraduate degree programs, and graduate degree programs", regardless of the source of funds.

Proposals for Extra-Departmental Units (EDU)-A's and B's are considered and recommended for approval while those for EDU-C's are considered and approved, pursuant to the *Policy on Interdisciplinary Education and Research Planning*.

5.8.2 New Program Proposals

Where a proposal for a new program, as defined by the *University of Toronto's Quality Assurance Process*, will have substantial resource implications requiring additions to a division's approved budget, or where there are significant effects outside of the division offering the program, the Committee advises the UTSC Council through the UTSC Academic Affairs Committee on the planning and resource implications of the proposal. [The UTSC Academic Affairs Committee has responsibility for considering the curricular aspects of academic program proposals.]

[Proposed program changes that would not require the allocation of additional resources from sources outside the division, and would not have significant effects outside of the division offering the program, do not require the attention of the Committee.]

5. AREAS OF RESPONSIBILITY (cont'd)

5.9 Annual reports

The Committee receives, annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

The Committee receives annually, from the appropriate administrators, reports on services within its areas of responsibility, including but not limited to campus police and campus organizations. These reports are submitted to the University Affairs Board for information.

6. PROCEDURES

6.1 Meetings

The UTSC Campus Affairs Committee and its sub-committees normally meet in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Campus Affairs Committee will use the procedures set out for the meetings of the Committees of the Governing Council.

6.2 Agenda

In establishing the agenda for meetings of the Committee, the Chair will usually be advised by an agenda planning group that includes the Vice-Chair and the voting and non-voting assessors. The proposed agenda for a meeting, together with background documentation, is reviewed at an agenda planning meeting, usually scheduled ten to fourteen days prior to the Committee meeting.

Notwithstanding the usual procedure for establishing the agenda for meetings, matters may be added to the agenda of a current or subsequent meeting, as provided in sections 32 (d), (e) and (f) of *By-law Number 2* of the Governing Council, by: a vote of two thirds of the members present and voting to add a matter to the agenda of a meeting; a resolution to determine that a matter be included on the agenda of a subsequent meeting; a written request signed by at least 10% of the voting members and submitted at a meeting that a stated matter be included on the agenda of the next regular meeting; or a notice of motion approved by the Chair for inclusion on the agenda of a subsequent meeting.

6. PROCEDURES (cont'd)

6.3 Consent Agenda

The Chair, in consultation with the agenda planning group, may determine that an item should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification, or requests for further information, contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the Committee without introduction or discussion.

6.4 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Committee Chair from time to time will be considered by the members of the UTSC Campus Affairs Committee following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the agenda planning group. The report will be considered by the Committee at that meeting in the usual manner.

June 25, 2012 - Approved by the Governing Council.

December 13, 2012 - Revisions approved by the Governing Council – Membership for Campus Council, Academic Affairs Committee and Campus Affairs Committee.



Terms of Reference

University of Toronto Scarborough Campus Council

1. MEMBERSHIP

1.1 Composition

Total membership will be **28** members, reflecting the Governing Council’s membership in that half of the University of Toronto Scarborough Campus Council (UTSC Council) membership will be internal (administrative staff, students, and teaching staff of the UTSC campus) and half external (alumni and community members). On the Governing Council, the latter group would be elected alumni and appointed Lieutenant Governor-in-Council (LGIC) governors. There will be one voting administrative assessor, the Vice-President and Principal, UTSC, who serves on the Council *ex officio*.

CONSTITUENCY ¹	GOVERNING COUNCIL	NON-GOVERNING COUNCIL	TOTAL
Administrative Staff	0-10	2-12	2 ²
Community Members, including Alumni, LGIC Appointees, and other members of the community ³	3	8	11
Teaching Staff ⁴	1-or-2 <u>1</u>	5-or-4 <u>5</u>	6
Students	0 - 1	4 - 3	4
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC			1
TOTAL	8-118-9	19-1619-18	28

¹ Constituency definitions are provided in the *University of Toronto Act, 1971*.

² Normally, one of the two administrative staff positions will be reserved for a librarian.

³ “Other members of the community” refers to individuals in the broader community who have an interest in, commitment to or affiliation with the campus. For 2014-2015, the length of terms would be varied (e.g. 3 three-year term seats, 2 two-year term seats, and 2 one-year term seats)

⁴ For 2015-2016, the length of terms for the 5 non-governor teaching staff seats would be varied (e.g. 2 three-year term seats, 2 two-year term seats, and 1 one-year term seat).

Terms of Reference - University of Toronto Scarborough Campus Council

The Secretary of the Governing Council is an *ex officio*, non-voting member.

1. MEMBERSHIP (cont'd)

The President may appoint annually University Officers as non-voting assessor members of the UTSC Council in addition to the *ex officio* voting assessor.

1.2 Term

Terms begin on July 1 and continue to June 30.

1.3 Appointment/Election of Members

1.3.1 Appointment of Governing Council Members to the UTSC Council

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed subject to their continued membership on the Governing Council.

1.3.2 Appointment/ Election of Non-Governing Council Members to the UTSC Council

1.3.2.1 Election of Administrative Staff, Students, and Teaching Staff of the UTSC campus

Non-governors will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. The non-Governing Council student members are elected annually and are eligible to be re-elected. The non-Governing Council administrative staff and teaching staff members are elected for three-year terms, and may be re-elected. Non-governors may serve on the UTSC Council for a maximum of nine continuous years, which is consistent with the maximum number of years that a member may serve on the Governing Council.⁵

1.3.2.2 Appointment of Community Members by the UTSC Council Agenda Committee

The representative UTSC Council Agenda Committee will serve as a nominating committee for community members (alumni and other individuals from the broader community with a close relationship with the campus) of the UTSC Campus Council.⁶ Membership of this Committee is outlined in Section 1 of the UTSC Council Agenda Committee terms of reference. In fulfilling its responsibilities as a nominating committee, the UTSC Council Agenda Committee will issue a broadly-based call for nominations for community members of Campus Council. In developing recommendations for alumni appointments, preference will normally be given to

⁵*University of Toronto Act*, Section 2 (9).

⁶ The Governing Council's Nominating Committee for Lieutenant Governor-In-Council Governors will serve as the nominating committee during the transition period while the UTSC Council is being established in the initial year. For this purpose, the committee will include the Vice-President and Principals of UTM and UTSC.

1. MEMBERSHIP (cont'd)

alumni of the UTSC campus. The UTSC Council Agenda Committee will recommend the community membership of the UTSC Council, which is responsible for appointing those members. When serving as the nominating committee, the UTSC Council Agenda Committee meets *in camera*.

1.4 Officers of the UTSC Council

1.4.1 Chair and Vice-Chair

The Chair and Vice-Chair of the UTSC Council shall be elected annually from among the members of the Governing Council on the UTSC Council.

1.4.2 Secretary

The Secretary of the UTSC Council shall be appointed by the Vice-President and Principal of UTSC and shall be a non-voting, *ex officio* member of the UTSC Council and its committees.

2. QUORUM

One-third of the voting members (normally nine) shall constitute quorum.

3. COMMITTEES

3.1 Standing Committees

The Standing Committees of the UTSC Council are:

Academic Affairs Committee
Campus Affairs Committee
Campus Council Agenda Committee

3.2 Special Committees

From time to time the UTSC Council may find it useful to establish Special Committees to consider particular issues. Special Committees are normally formed on the recommendation of the UTSC Council Agenda Committee, when, in the view of the UTSC Council, one or more of the following conditions exist:

- a) an issue cannot be accommodated easily within Standing Committee schedules - either intense scrutiny is required in a relatively short time or thorough examination of complex issues is necessary over a relatively long period of time;

3. COMMITTEES (cont'd)

3.2 Special Committees (cont'd)

- b) an issue does not fall readily under an existing Standing Committee - either because it is not clearly within any Standing Committee's terms of reference or because aspects of the issue cut across several bodies;
- c) there is a need for the participation of experts not represented on the relevant committee.

A recommendation from the UTSC Council Agenda Committee to establish a Special Committee shall include terms of reference, an outline of membership, the anticipated reporting date and the date of disestablishment.

4. FUNCTION

On behalf of the Governing Council, the UTSC Council exercises governance oversight of campus-specific matters, as well as any matters assigned to it by the Governing Council from time to time. In general, the UTSC Council is concerned with matters affecting the Campus' objectives and priorities, the development of long-term and short-term plans and the effective use of resources in the course of these pursuits.

Decisions of the UTSC Council may be final with confirmation by the Executive Committee on behalf of the Governing Council, or constitute a recommendation to the Governing Council or one of its bodies.

5. AREAS OF RESPONSIBILITY

5.1 The following areas are within the UTSC Council's responsibility. Matters within these areas may be considered by the UTSC itself and/or one of its Standing Committees:

- Academic appeals
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Admissions
- Awards
- Budget
- Campus and student services
- Campus Master Plans

5. AREAS OF RESPONSIBILITY (cont'd)

- Campus security
- Capital plans, projects, and space
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Establishment, termination or restructuring of academic units
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional activity
- Name changes of academic units
- Relations with the campus's external community
- Research planning
- Student societies and campus organizations

Sections 5.2 to 5.5 below refer to those matters that come forward to the UTSC Council itself from its standing committees. Refer to Attachment A for a detailed map of governance approval pathways.

5.2 Matters Requiring Governing Council Approval

- Academic priorities for fundraising
- Budget (as part of the University's annual operating budget)
- Campus Master Plan
- Capital plans, projects, and space
- Establishment, disestablishment or restructuring of academic units
- New policy and major policy changes concerning campus co-curricular programs, services, and facilities

5.3 Matters Requiring Confirmation by the Executive Committee of the Governing Council

Matters listed in Section 5.5 require confirmation by the Executive Committee of the Governing Council, pursuant to the *University of Toronto Act, 1971*, Section 2(14)(e), which states that "...where power and authority to act for the Governing Council are delegated, a majority of the members of the committee shall be members of the Governing Council."

5.4 Matters Requiring Academic Board Approval

- New Campus policies addressing purely academic matters and major amendments to such policies (following consideration by the UTSC Council)

5. AREAS OF RESPONSIBILITY (cont'd)

5.5 Matters Requiring Approval by the UTSC Council

- Campus and student services
- Campus security
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Individual project planning reports
- Relations with the campus' external community
- Student societies and campus organizations

5.6 Matters for Information

The UTSC Council receives annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

6. PROCEDURES

6.1 Meetings

The UTSC Council normally meets in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Council will use the procedures set out for the meetings of the Committees of the Governing Council.

6.2 Consent Agenda

The UTSC Council Agenda Committee may determine that an item should be placed on a "consent" portion of the agenda. Those items are not given individual consideration by the UTSC Council, unless a member so requests. Rather, members with questions for clarification or requests for further information may contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the UTSC Council should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the UTSC Council in the usual manner.

Where a consent item requires a resolution of the UTSC Council, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the UTSC Council and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

6. PROCEDURES (cont'd)

6.2 Consent Agenda (cont'd)

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the UTSC Council without introduction or discussion.

6.3 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the UTSC Council Agenda Committee from time to time will be considered by the members of the UTSC Council following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the UTSC Council should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the UTSC Council Agenda Committee. The report will be considered by the UTSC Council at that meeting in the usual manner.

University of Toronto Scarborough Campus Council Agenda Committee

1. MEMBERSHIP

1.1 Composition

A representative body with total membership of **13** members, the University of Toronto Scarborough Campus Council Agenda Committee (UTSC Council Agenda Committee) is composed of members of the UTSC Council and comprises the five estates of the Governing Council and the UTSC Council.

The UTSC Council shall appoint one additional member of the teaching staff and one additional student member from among its members to sit on the UTSC Council Agenda Committee when the Committee serves as a nominating committee of the UTSC Council.

CONSTITUENCY⁷	GOVERNING COUNCIL	NON-GOVERNING COUNCIL	TOTAL
Administrative Staff	0 <u>1</u> 0	1 0	1
Community Member (an alumnus/a, LGIC appointee or other member of the community) ⁸	0 - 1	1 - 0	1
Teaching Staff	0 - 1	1 - 0	1
Student	0 - 1	1 - 0	1
<i>Ex Officio</i>			
Chancellor	1		
Chair, Governing Council	1		
Vice-Chair, Governing Council	1		
President	1		
Chair, UTSC Council	1		
Vice-Chair, UTSC Council	1		
Chair, Academic Affairs Committee (AAC)		1	
Chair, Campus Affairs Committee (CAC)		1	
Vice-President and Principal, UTSC			1
			9
TOTAL	6-10	6-2	13

The Secretary of the Governing Council is an *ex officio*, non-voting member.

⁷ Constituency definitions are provided in the *University of Toronto Act, 1971*.

⁸ “Other member of the community” refers to an individual in the broader community who has an interest in, commitment to or affiliation with the campus.

1. MEMBERSHIP (cont'd)

1.2 Term

Terms are for one year, beginning on July 1 and continuing to June 30.

1.3 Appointment of Members of the UTSC Campus Council Agenda Committee

Members of the UTSC Council Agenda Committee are appointed annually by the UTSC Council from among its members on the recommendation of the UTSC Council Chair, following nominations by and from among the represented estates on the Campus Council.

1.4 Chair and Vice-Chair of the UTSC Campus Council Agenda Committee

The Chair and Vice-Chair of the UTSC Council are the Chair and Vice-Chair of the UTSC Council Agenda Committee.

2. QUORUM

Quorum shall consist of one-third of the voting members (normally 5).

3. SUBCOMMITTEES

3.1 Special Committees

The UTSC Council Agenda Committee may establish Special Committees for specific purposes.⁹

4. FUNCTION

Subject to the authority of the Governing Council, the UTSC Council Agenda Committee is responsible for directing the flow of business within the UTSC Council, overseeing the operation of the UTSC Council and its Committees, and serving as an advisory body for the Vice-President and Principal, UTSC. No decision of the UTSC Council Agenda Committee is effective until approved by the UTSC Council or unless the UTSC Council has previously assigned authority therefore to the UTSC Council Agenda Committee.

⁹ See Section 3.2 of the Terms of Reference of the Campus Council for procedures governing the establishment of Special Committees by the Agenda Committee.

5. AREAS OF RESPONSIBILITY

Governance Oversight

- 5.1** The UTSC Council Agenda Committee is responsible for the preparation of the agenda for meetings of the UTSC Council. The Committee determines the readiness of items of business for submission to the UTSC Council, the documentation required to accompany a proposal, and any guests to be invited to each meeting of the UTSC Council. As part of its responsibility, the Committee receives and reviews reports of other committees for transmittal to the UTSC Council. The Committee decides which items will be placed on the consent agenda and which reports for information will be published electronically.¹⁰ The UTSC Council Agenda Committee also considers notices of motion given at the UTSC Council.
- 5.2** The UTSC Council Agenda Committee plays a co-ordinating role in relation to the committees of the UTSC Council. The Committee refers matters to other committees of the UTSC Council. It also screens new issues and assigns them to standing or special committees or to the administration for consideration.
- 5.3** The UTSC Council Agenda Committee acts as a nominating committee, reviewing and developing nominations for and appointments to the UTSC Council and its committees. It makes its recommendations to the UTSC Council, which has responsibility for approving those appointments.

Additional Responsibilities

- 5.4** The UTSC Council Agenda Committee may be assigned responsibilities from time to time by resolution of the UTSC Council.

6. PROCEDURES

The UTSC Council Agenda Committee normally meets in closed session. Pursuant to sections 28 (e) and 33 of *By-law Number 2* of the Governing Council, the Committee may move *in camera*.

¹⁰ See Sections 6.2 and 6.3 of the Terms of Reference of the Campus Council.

6. PROCEDURES (cont'd)

6.1 Consent Agenda

The Chair may determine that certain items should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification, or requests for further information, may contact the sponsor of the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the UTSC Council Agenda Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the UTSC Council Agenda Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the UTSC Council Agenda Committee without introduction or discussion.

6.2 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Chair from time to time will be considered by means of electronic publication. Members will be notified once the reports are made available. Members who have questions about a report may contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the UTSC Council Agenda Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the UTSC Council Agenda Committee. The report will be considered by the UTSC Council Agenda Committee at that meeting in the usual manner.

University of Toronto Scarborough Academic Affairs Committee

1. MEMBERSHIP

1.1 Composition

Total membership of the University of Toronto Scarborough Academic Affairs Committee (UTSC Academic Affairs Committee) will be **61** members and will include two voting administrative assessors appointed by the President.

CONSTITUENCY ¹¹	CAMPUS COUNCIL	NON-CAMPUS COUNCIL	TOTAL
Administrative Staff Governor Non-governor	0-1 1-0	1	2
Community Members(including Alumni and LGIC Appointees) Governor Non-governor	0-3 3-0	0	3
Teaching Staff Academic Departments Chairs <i>Ex officio</i> or designates ¹² Teaching Staff Governor Non-governor	 0-2 3-1	15 15	30 3
Librarians UTSC Chief Librarian <i>ex officio</i> Librarian	 	1 1	2
Students ¹³ Governor Non-governor	0-1 2-1	7	9
Presidential Assessors Dean and Vice-Principal, Academic Vice-Principal, Research	 	1 1	1 1
<i>Ex Officio</i> Chancellor Chair, Governing Council Vice-Chair, Governing Council	 1 1 1	0 0 0	1 1 1

¹¹ Constituency definitions are provided in the *University of Toronto Act, 1971*.

¹² The Associate Dean, Centre for Teaching and Learning is a member of this constituency.

¹³ Student representation from full-time, part-time, undergraduate and graduate constituencies and from a variety of academic units and programs will be sought.

Terms of Reference - University of Toronto Scarborough Campus Council

President	1	0	1
Vice-President and Principal, UTSC	1	0	1
Vice-President and Provost (or designate)	0	1	1
Dean, School of Graduate Studies and Vice-Provost, Graduate Education (or designate)	0	1	1
Vice-Dean, Undergraduate, UTSC	0	1	1
Vice-Dean, Graduate Education and Program Development, UTSC	0	1	1
Registrar, UTSC	0	1	1
TOTAL	14	47	61

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the Council in addition to the two voting assessors.

1.2 Term

Terms begin on July 1 and continue to June 30.

1.3 Appointment/Election of Members of the UTSC Academic Affairs Committee

1.3.1 Governing Council Members of the UTSC Council and UTSC Academic Affairs Committee

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed to the UTSC Council and its Committees subject to their continued membership on the Governing Council.

1.3.2 UTSC Council Members of the UTSC Academic Affairs Committee

The non-Governing Council UTSC Council members of the UTSC Academic Affairs Committee are appointed annually by the UTSC Council on the recommendation of the UTSC Council Agenda Committee and may be re-appointed subject to their continued membership on the UTSC Council.

1. MEMBERSHIP (cont'd)

1.3.3 Non-UTSC Council Members of the Academic Affairs Committee

1.3.3.1 Election of Administrative Staff, Librarians, Teaching Staff and Students of the UTSC Campus

Non-UTSC Council members will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. Administrative staff, librarians and teaching staff are normally elected for three-year terms and are eligible to be re-elected. The non-UTSC Council student members are elected annually for a one-year term and are eligible to be re-elected.

Non-UTSC Council members may serve on the Academic Affairs Committee for a maximum of nine continuous years.

1.4 Chair and Vice-Chair of the UTSC Academic Affairs Committee

The Chair and Vice-Chair of the UTSC Academic Affairs Committee shall be appointed annually by the UTSC Council from among the members of the UTSC Council on the recommendation of the UTSC Council Agenda Committee.

2. QUORUM

One-third of the voting members (normally twenty) shall constitute quorum.

3. SUBCOMMITTEES

3.1 Standing Subcommittees

The Committee may establish subcommittees to deal with matters within its purview. The Committee shall delegate authority to determine undergraduate academic appeals to a subcommittee established for that purpose, pursuant to the *Policy on Academic Appeals Within Divisions*.

4. FUNCTION

In general, the UTSC Academic Affairs Committee is concerned with matters affecting the teaching, learning and research functions of the Campus. The Committee recommends for approval to the appropriate body of the Governing Council, through the UTSC Council, amendments to divisional academic policies. Academic policy sets out the principles for, the general directions of, and/or priorities for the teaching and research activities of the Campus.

5. AREAS OF RESPONSIBILITY

Sections 5.2 to 5.6 indicate the final level of governance approval required for matters. It is expected that items would have been recommended for approval by the Subcommittee on Academic Appeals, the UTSC Academic Affairs Committee, the Committee on Academic Policy and Programs of the Academic Board, the Academic Board, and/or the Executive Committee of the Governing Council, as appropriate. Refer to Attachment A for a detailed map of governance approval pathways.

5.1 The following areas are within the responsibility of the UTSC Academic Affairs Committee:

- Academic appeals policies and procedures
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Academic services
- Admissions
- Awards
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional Activity
- Name changes of academic units
- Research planning (Research policy is considered by the Committee on Academic Policy and Programs)

5.2 Matters Requiring Governing Council Approval

Priorities for fundraising.

5.3 Matters Requiring Confirmation by the Executive Committee of the Governing Council

- Academic program proposals, as follows:
 - (i) undergraduate programs leading to new degrees;
 - (ii) new graduate programs and degrees;
 - (iii) the termination of existing degrees and graduate programs;
 - (iv) the addition and termination of joint degrees and programs with external institutions;
 - (v) the renaming of degrees; and
 - (vi) programs that establish significant new academic directions for the Campus or are anticipated to have a substantial impact on relationships amongst divisions or with the public.
- Guidelines for Campus academic plans.
- New diploma or certificate programs with resource implications.
- Name changes of academic units.

5. AREAS OF RESPONSIBILITY (cont'd)

5.4 Matters Requiring Academic Board Approval

- New Campus policies addressing purely academic matters and major amendments to such policies (following consideration by UTSC Council).

5.5 Matters Requiring Approval by the Committee on Academic Policy and Programs of the Academic Board

- New Campus admission policies and major amendments to them that affect the entire Campus.
- Amendments to Campus academic regulations that will have a major effect on the entire Campus or that would require an exception to some element of University-wide policy.
- New undergraduate programs within an existing degree, as defined in the *University of Toronto Quality Assurance Process*, and the closure of such programs.
- New graduate diploma and undergraduate certificate programs, and the closure of such programs, as required by the University's *Policy on Diploma and Certificate Programs*.
- New collaborative graduate programs and new fields in existing graduate programs, and the closure of either.
- Major amendments to divisional practices and policies regarding examinations and grading policies, including those which require an exception to some aspect of the University-wide policy and those that have a major impact on the division.
- Revised divisional guidelines for the Assessment of Teaching and/or Creative Professional Activity

5.6 Matters Requiring Approval by the UTSC Academic Affairs Committee

- Amendments to admission policies that are not of major significance to the entire Campus.
- Establishment, termination or amendment of Campus policies on student awards that are consistent with University-wide policy. These are reported to the Provost's Office for information. The responsibility for the award of individual scholarships, bursaries, prizes and other awards in the gift of UTSC may be delegated to a subcommittee or officer of UTSC.
- Minor amendments to Campus academic regulations that are consistent with University-wide policy. These are reported to the Provost's Office for information.
- Minor amendments to Campus examinations and grading policies that are consistent with the University's policy.
- Policies and procedures with respect to petitions and appeals by undergraduate students in connection with the application of academic rules and regulations by officers of UTSC or by instructors in connection with academic standing in UTSC. A subcommittee may have delegated authority to make rulings on all such appeals and such rulings shall be

5. AREAS OF RESPONSIBILITY (cont'd)

5.6 Matters Requiring Approval by the UTSC Academic Affairs Committee (cont'd)

final and binding, subject to an appeal to the Governing Council. Procedures for academic appeals by graduate students are determined by the School of Graduate Studies in accordance with the *Policy on Academic Appeals within Divisions*.

- Major and minor modifications¹⁴ to existing degree programs. All major modifications shall be reported annually for information to the appropriate body of Governing Council.
- Modification of diploma certificate programs where authority is delegated to the academic divisions in the University's *Policy on Diploma and Certificate Programs*. An annual report on such actions as required by the *Policy*, shall be provided for information to the appropriate body of Governing Council.
- The Academic Affairs Committee shall receive for information and discussion reviews of academic programs and/or units, consistent with the protocol outlined in the *University of Toronto Quality Assurance Process*. The reviews are forwarded to the Committee on Academic Policy and Programs for consideration.
- Transcript notations within existing degree programs. An annual report on the establishment and termination of transcript notations is submitted to the Committee on Academic Policy and Programs for information.

5.7 Matters for Information

The Committee receives annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

The Committee receives annually, from the appropriate administrators, reports on services within its areas of responsibility, including research.

The Committee receives reports from its subcommittee on academic appeals.

6. PROCEDURES

6.1 Meetings

The UTSC Academic Affairs Committee and its sub-committees normally meet in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having

¹⁴ Definitions of major modifications of existing programs, minor modifications, and new academic programs are provided in the *University of Toronto Quality Assurance Process and are subject to change. Guidance from the Office of the Vice-Provost, Academic Programs, should be sought prior to the development of any such proposal.*

6. PROCEDURES (cont'd)

6.1 Meetings (cont'd)

regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Academic Affairs Committee will use the procedures set out for the meetings of the Committees of the Governing Council.

6.2 Agenda

In establishing the agenda for meetings of the Committee, the Chair will usually be advised by an agenda planning group that includes the Vice-Chair and the voting and non-voting assessors. The proposed agenda for a meeting, together with background documentation, is reviewed at an agenda planning meeting, usually scheduled ten to fourteen days prior to the Committee meeting.

Notwithstanding the usual procedure for establishing the agenda for meetings, matters may be added to the agenda of a current or subsequent meeting, as provided in sections 32 (d), (e) and (f) of *By-law Number 2* of the Governing Council, by: a vote of two thirds of the members present and voting to add a matter to the agenda of a meeting; a resolution to determine that a matter be included on the agenda of a subsequent meeting; a written request signed by at least 10% of the voting members and submitted at a meeting that a stated matter be included on the agenda of the next regular meeting; or a notice of motion approved by the Chair for inclusion on the agenda of a subsequent meeting.

6.3 Consent Agenda

The Chair, in consultation with the agenda planning group, may determine that an item should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification or requests for further information may contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

6. PROCEDURES (cont'd)

6.3 Consent Agenda (cont'd)

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the Committee without introduction or discussion.

6.4 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Committee Chair from time to time will be considered by the members of the UTSC Academic Affairs Committee following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the agenda planning group. The report will be considered by the Committee at that meeting in the usual manner.

University of Toronto Scarborough Campus Affairs Committee

1. MEMBERSHIP

1.1 Composition

Total membership of the University of Toronto Scarborough Campus Affairs Committee (UTSC Campus Affairs Committee) will be **34** members and will include three voting administrative assessors appointed by the President. A majority of the Committee must be from among the internal members (administrative staff, students, and teaching staff.

CONSTITUENCY ¹⁵	CAMPUS COUNCIL	NON-CAMPUS COUNCIL	TOTAL
Administrative Staff Governor Non-governor	0 - 1 1 - 0 1	3	4
Community Members (including Alumni, LGIC Appointees, and other members of the community) ¹⁶ Governor Non-governor	1 - 0 - 2 1 - 2 - 0	2	4
Teaching Staff Governor Non-governor	1 - 0 - 1 1 - 2 - 0	7	9
Librarians Non-governor	0	1	1
Students Governor Non-governor	1 - 0 0 - 1	6	7
Presidential Assessors Dean and Vice-Principal, Academic Chief Administrative Officer, UTSC Dean of Student Affairs		1 1 1	1 1 1
<i>Ex Officio</i>			
Chancellor	1	0	1
Chair, Governing Council	1	0	1
Vice-Chair, Governing Council	1	0	1
President	1	0	1
Vice-President and Principal, UTSC	1	0	1
Chair, AAC or designate	1	0	1
TOTAL	12	22	34

¹⁵ Constituency definitions are provided in the *University of Toronto Act, 1971*.

¹⁶ "Other members of the community" refers to individuals in the broader community who have an interest in, commitment to or affiliation with the campus.

1. MEMBERSHIP (cont'd)

The Secretary of the Governing Council is an *ex officio*, non-voting member.

The President may appoint annually University Officers as non-voting assessor members of the UTSC Council in addition to the three voting assessors.

1.2 Term

Terms begin on July 1 and continue to June 30. Elected and appointed members, shall serve a term of two years, where possible. Students shall serve a term of one year.

1.3 Appointment/Election of Members of the UTSC Campus Affairs Committee

1.3.1 Governing Council Members of the UTSC Council and UTSC Campus Affairs Committee

The Governing Council members of the UTSC Council are appointed annually by the Governing Council and may be re-appointed to the UTSC Council and its Committees subject to their continued membership on the Governing Council.

1.3.2 UTSC Council Members of the Campus Affairs Committee

The UTSC Council members of the UTSC Campus Affairs Committee are appointed annually by the UTSC Council on the recommendation of the UTSC Council Agenda Committee and may be re-appointed subject to their continued membership on the UTSC Council.

1.3.3 Non-UTSC Council Members of the Campus Affairs Committee

Non-Governing Council, non-UTSC Council members will be elected by and from among their respective UTSC estates in a manner consistent with elections for the Governing Council as overseen by the Elections Committee of the Governing Council. Non-UTSC Council members may serve on the UTSC Campus Affairs Committee for a maximum of nine continuous years.

1.3.3.1 Election of Administrative Staff, [Librarian Staff](#), Students, and Teaching Staff of the UTSC Campus

[Non-Governing Council, non-UTSC Council](#) UTSC administrative staff, [librarian staff](#) and teaching staff, are normally elected for ~~two~~^{three}-year terms and are eligible to be re-elected. The UTSC student members who are not members of the UTSC Council are elected annually for a one-year term and are eligible to be re-elected. [Non-UTSC Council members may serve on the Campus Affairs Committee for a maximum of nine continuous years.](#)

1. MEMBERSHIP (cont'd)

1.3.3.2 Appointment of Community Members

The representative UTSC Council Agenda Committee will serve as a nominating committee for community members (alumni and other individuals from the broader community with a close relationship with the campus) of the UTSC Campus Affairs Committee.¹⁷ Membership of this Committee is outlined in Section 1 of the UTSC Council Agenda Committee terms of reference. In fulfilling its responsibilities as a nominating committee, the UTSC Council Agenda Committee will issue a broadly-based call for nominations for community members of the Campus Affairs Committee. In developing recommendations for alumni appointments, preference will normally be given to alumni of the UTSC campus. The UTSC Council Agenda Committee will recommend the community membership to the UTSC Council, which is responsible for appointing those members. When serving as the nominating committee, the UTSC Council Agenda Committee meets *in camera*.

1.4 Chair and Vice-Chair of the UTSC Campus Affairs Committee

The Chair and Vice-Chair of the UTSC Campus Affairs Committee shall be appointed annually by the UTSC Council from among the members of the UTSC Council on the recommendation of the UTSC Council Agenda Committee.

2. QUORUM

One-third of the voting members (normally ten) shall constitute quorum.

3. SUBCOMMITTEES

3.1 Standing Subcommittees

The Committee may establish subcommittees to deal with matters within its purview.

4. FUNCTION

In general, the Campus Affairs Committee is concerned with matters that directly concern the quality of student and campus life. The Committee is also responsible for monitoring, reviewing and making recommendations concerning a broad range of planning issues and priorities and for the use of campus resources. Many of the matters within the Committee's scope are matters that have an impact on relationships amongst units on the campus and relationships between the

¹⁷ The Governing Council's Nominating Committee for Lieutenant Governor-In-Council Governors will serve as the nominating committee during the transition period while the UTSC Council is being established in the initial year. For this purpose, the committee will include the Vice-President and Principals of UTM and UTSC.

4. FUNCTION (cont'd)

campus and the community at large. The Committee recommends matters for approval to the appropriate body of the Governing Council, through the Campus Council.

5. AREAS OF RESPONSIBILITY

5.1 The following areas are within the responsibility of the Campus Affairs Committee:

- Budget
- Campus and student services
- Campus Master Plans
- Campus security
- Capital plans, projects and space
- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Establishment, termination or restructuring of academic units and proposals for Extra-Departmental Units (EDU-As and Bs) (planning and resource implications)
- Relations with the campus's external community
- Student societies and campus organizations

5.2 Levels of Approval

Refer to Attachment A for a detailed map of governance approval pathways.

5.2.1 Matters Requiring Approval by the Governing Council

- Budget (as part of the University's annual operating budget)
- Campus Master Plans
- Capital plans, projects and space¹⁸
- Establishment, disestablishment or restructuring of academic units and proposals for Extra-Departmental Units (EDU-As and Bs) (following consideration by the UTSC Council)
- New policy and major policy changes concerning campus co-curricular programs, services and facilities

5.2.2 Matters Requiring Approval by the UTSC Council

- Campus and student services
- Campus security

¹⁸ Specific approval path will be determined by total project cost, pursuant to the *Policy on Capital Planning and Capital Projects*.

5. AREAS OF RESPONSIBILITY (cont'd)

5.2.2 Matters Requiring Approval by the UTSC Council (cont'd)

- Child care
- Co-curricular programs, services, and facilities
- Compulsory non-academic incidental fees
- Individual project planning reports
- Relations with the campus' external community
- Student societies and campus organizations

5.3 Campus and student services

5.3.1 Ancillaries

a) Policy

The UTSC Campus Affairs Committee is responsible for policy affecting the operation of the campus's service ancillaries. [General financial policies governing these and other University ancillaries are the responsibility of the Business Board.]

b) Operations

Each year the Campus Affairs Committee considers and recommends to the UTSC Council for approval the operating plans for the campus and student services ancillaries. The plans describe the services and programs proposed to be offered within the financial parameters set by the University's operating budget and financial policies and include each ancillary's annual operating budget. Specifically, the plans outline changes to programs and levels of service, categories of users, accessibility, and compulsory or optional fees.

5.3.2 Campus Co-Curricular Programs, Services and Facilities

a) Policy

Policy matters concerning the campus's co-curricular programs, services and facilities are the Committee's responsibility. New policy and major policy changes require the approval of the Governing Council.

b) Operations

Annual approval of the campus's co-curricular programs', services' and facilities' operating plans is the responsibility of the Committee. The plans describe the services and programs proposed to be offered within the financial parameters set by the University's operating budget and financial policies. The plans outline changes to programs and levels of service, categories of users, accessibility, and compulsory or optional fees.

5. AREAS OF RESPONSIBILITY (cont'd)

5.3.3 Other campus and student services

The Committee is responsible for policy concerning campus and student services and for overseeing their operation. Changes to the level of service offered, fees charged for services and categories of users require the Committee's approval.

5.4 Compulsory non-academic incidental fees

5.4.1 Student services, representative student committees and campus organizations

Fees are approved by the UTSC Council on the recommendation of the UTSC Campus Affairs Committee.

5.4.2 Divisional student societies

Fees are approved by the UTSC Council on the recommendation of the UTSC Campus Affairs Committee.

5.5 Student societies and campus organizations

5.5.1 Policy

The Committee is responsible for policy concerning representative student societies and campus organizations.

5.5.2 Constitutions, articles of incorporation, corporate by-laws

The Committee is responsible for approving constitutions, articles of incorporation and corporate by-laws¹⁹ for incorporated student societies and campus organizations for which the University collects fees.

5.6 Campus and facilities

5.6.1 Capital guidelines and plans

Plans are recommended to the Governing Council, through the UTSC Council, for consideration.

¹⁹ Only those sections of by-laws of incorporated bodies that are "reserved" at the time of the initial approval require approval upon change.

5. AREAS OF RESPONSIBILITY (cont'd)

5.6.2 Individual plans and projects

The Committee considers reports of project planning committees and recommends to the UTSC Council approval in principle of projects (i.e. site, space plan, overall cost and sources of funds) with a capital cost as specified in the *Policy on Capital Planning and Capital Projects*. [The Business Board is responsible for approving the establishment of appropriations for individual projects and authorizing their execution within the approved costs.] The level of approval required is dependent on the cost of the project. Significant changes to a space program/approved project require the same level of approval as the original proposal.

5.7 Divisional Operating Budget

The annual budget is considered by the Committee for recommendation to the UTSC Council for inclusion in the University's annual operating budget.

5.8. Academic units and programs

5.8.1 Establishment, Disestablishment or Restructuring of Academic Units

The Committee recommends to the UTSC Council on plans and proposals to establish, disestablish, or significantly restructure academic units, here defined as "faculties, schools, colleges, departments, centres and institutes with teaching, or teaching and research functions, undergraduate degree programs, and graduate degree programs", regardless of the source of funds.

Proposals for Extra-Departmental Units (EDU)-A's and B's are considered and recommended for approval while those for EDU-C's are considered and approved, pursuant to the *Policy on Interdisciplinary Education and Research Planning*.

5.8.2 New Program Proposals

Where a proposal for a new program, as defined by the *University of Toronto's Quality Assurance Process*, will have substantial resource implications requiring additions to a division's approved budget, or where there are significant effects outside of the division offering the program, the Committee advises the UTSC Council through the UTSC Academic Affairs Committee on the planning and resource implications of the proposal. [The UTSC Academic Affairs Committee has responsibility for considering the curricular aspects of academic program proposals.]

[Proposed program changes that would not require the allocation of additional resources from sources outside the division, and would not have significant effects outside of the division offering the program, do not require the attention of the Committee.]

5. AREAS OF RESPONSIBILITY (cont'd)

5.9 Annual reports

The Committee receives, annually from its assessors, reports on matters within its areas of responsibility, including statements of current issues, opportunities and problems, and recommendations for changes in policies, plans or priorities that would address such issues.

The Committee receives annually, from the appropriate administrators, reports on services within its areas of responsibility, including but not limited to campus police and campus organizations. These reports are submitted to the University Affairs Board for information.

6. PROCEDURES

6.1 Meetings

The UTSC Campus Affairs Committee and its sub-committees normally meet in open session but may, pursuant to section 33 of *By-law Number 2* of the Governing Council, meet in closed session or *in camera* when: (i) matters may be disclosed at the meeting of such a nature, having regard to the circumstances, that the desirability of avoiding open discussion thereof outweighs the desirability of adhering to the principle that meetings be open to the public; or (ii) intimate financial or personal matters of any person may be disclosed at the meeting or part thereof. The UTSC Campus Affairs Committee will use the procedures set out for the meetings of the Committees of the Governing Council.

6.2 Agenda

In establishing the agenda for meetings of the Committee, the Chair will usually be advised by an agenda planning group that includes the Vice-Chair and the voting and non-voting assessors. The proposed agenda for a meeting, together with background documentation, is reviewed at an agenda planning meeting, usually scheduled ten to fourteen days prior to the Committee meeting.

Notwithstanding the usual procedure for establishing the agenda for meetings, matters may be added to the agenda of a current or subsequent meeting, as provided in sections 32 (d), (e) and (f) of *By-law Number 2* of the Governing Council, by: a vote of two thirds of the members present and voting to add a matter to the agenda of a meeting; a resolution to determine that a matter be included on the agenda of a subsequent meeting; a written request signed by at least 10% of the voting members and submitted at a meeting that a stated matter be included on the agenda of the next regular meeting; or a notice of motion approved by the Chair for inclusion on the agenda of a subsequent meeting.

6. PROCEDURES (cont'd)

6.3 Consent Agenda

The Chair, in consultation with the agenda planning group, may determine that an item should be placed on a “consent” portion of the agenda. Those items are not given individual consideration by the Committee, unless a member so requests. Rather, members with questions for clarification, or requests for further information, contact the assessor or other contact person shown on the item in advance of the meeting. Members with concerns who would like an item to be discussed by the Committee should notify the Secretary at least 24 hours in advance of the meeting. Upon the request of any member, the matter will be considered by the Committee in the usual manner.

Where a consent item requires a resolution of the Committee, and where no member has requested consideration of the item in the usual manner, the motion will be placed before the Committee and seconded, and it will normally immediately proceed to a vote without introduction or discussion.

Where a consent item is for information only, and where no member has requested consideration of the item in the usual manner, the item will normally be taken as received by the Committee without introduction or discussion.

6.4 Additional Reports for Information

To keep members abreast of developments in a timely manner, certain reports for information required by these terms of reference and others as decided by the Committee Chair from time to time will be considered by the members of the UTSC Campus Affairs Committee following their electronic publication. Members will be notified once the reports are made available. Members who have questions about a report will be invited to contact the sponsor of the item. Members with concerns about the report who would like it to be discussed by the Committee should notify the Secretary at least fourteen days in advance of the next meeting to enable consideration by the agenda planning group. The report will be considered by the Committee at that meeting in the usual manner.

June 25, 2012 - Approved by the Governing Council.

December 13, 2012 - Revisions approved by the Governing Council – Membership for Campus Council, Academic Affairs Committee and Campus Affairs Committee.