

TO: Planning and Budget Committee

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AGENDA ITEM: 10

ITEM IDENTIFICATION:

Project Planning Report for the School of Global Affairs

JURISDICTIONAL INFORMATION:

Under the Policy on Capital Planning and Capital Projects, the Planning & Budget Committee reviews Project Planning Reports prepared for a capital project and recommends to the Academic Board approval in principle of the project.

BACKGROUND

In the fall of 2007, the University of Toronto formed a Committee broadly representing the University's academic community with interests in public policy and international relations to review the status of the Munk Centre. The Committee's mandate was to consider: the status of the Munk Centre as an extra-departmental unit, in light of its breadth of activities and the number of cross-appointed faculty; the status of the collaborative MA program in International Relations; the appropriate continuing relationship between the Centre and other faculties and centres and the appropriate governance structure for the Munk Centre.

The Committee commented that since its foundation in 2000 the Munk Centre for International Studies, located in renovated space in the former residences of Devonshire House, has become Canada's foremost centre for teaching and research on international relations. The Centre is widely known for academic excellence, providing a home for a range of academic programs, both undergraduate and graduate, as well as for strong research centres and institutes.

This academic review of the Centre in 2007 contained an enthusiastic endorsement for the creation of a School of Global Affairs, to expand graduate programs, faculty, administrative support, and physical space.

Through cross-appointments, the Munk Centre for International Studies enjoys strong and productive links to the following University partners: humanities and social sciences departments, across all three campuses; The Joseph L. Rotman School of Management; School of Public Policy and Governance; Faculty of Law; Faculty of Medicine, including the Department of Health Policy, Management and Evaluation; and the Ontario Institute for Studies in Education.

Institutions that share the closest affinity by virtue of their international research, teaching interests, will co-locate in the University's northeast sector of the St. George Campus, the University's School of Public Policy and Governance, the Executive Development Programs of the Rotman School of Management, and the independent Canadian International Council.

The co-location of these institutions will benefit the School of Global Affairs through the synergy of the traffic they will each generate, by their complementary but distinct missions and research programs, and by the intellectual exchange and collaboration that such synergies will stimulate.

A project planning committee for the northeast sector of the campus has reviewed the potential for development of a significant facility on 100 Devonshire Place (Site 12) of the St. George Campus. The recommendations of the committee addressed development permissions and allowed for the construction of a facility large enough to accommodate the School for International Studies program and several of the partner programs that were identified.

In its March 25, 2008, budget announcement, the government of Ontario pledged to "lever other funds in order to create a new Munk School of International Studies at the University of Toronto." An important *raison d'être* of the School, from the government's perspective, is to help "Ontario compete and win in the new global economy."

In May 2008 a project planning committee for the School of Global Affairs was struck to define the requirements of the facilities to accommodate the academic program.

HIGHLIGHTS

While the undergraduate academic programs that are hosted by the Munk Centre remain unchanged, the School of Global Affairs is the designated graduate unit for the new Masters in Global Affairs (MGA; pending approval by OCGS), the collaborative masters program in International Relations, and the collaborative PhD program in Dynamics of Global Change. These graduate programs will form the cornerstone of the School's new programs.

Funding for the School is based on the existing financial commitments to the Munk Centre. The School will be actively involved with outreach programs and additional sources of funding will be identified to assist with these initiatives. The site selected to accommodate this program is advantageously located within close proximity to the Joseph L. Rotman School of Management, the existing Munk Centre for International Studies, the Faculty of Law, and Ontario Institute for Studies in Education.

The renovated space at 315 Bloor Street West, the first phase of this initiative, will provide expansion for the programs and a home for the Canadian International Council.

The space requirements for the School of Global Affairs are additional to the programs currently accommodated at the Munk Centre for International Studies at 1 Devonshire Place, and activities located at 45 Willcocks Street.

The occupants of Phase 1 will come from a combination of programs. The School will hold faculty appointments jointly with its cognate departments operating as multidisciplinary entity. The activities will include: research, collaborative work, meetings, conferences and program administration. Teaching will be accommodated within the University's classroom inventory outside of 315 Bloor Street West.

Renovations to 315 Bloor Street West will provide approximately 890 net assignable square metres (1,685 gross square metres) of renewed facilities looking after deferred maintenance and add approximately 400 gross square metres, including an elevator, adding accessibility to the building.

Phase II of the program will be accommodated within the comprehensive redevelopment of site 12 (100 Devonshire Place).

FINANCIAL AND PLANNING IMPLICATIONS

FUNDING SOURCES

The provincial government identified \$25 million funding for the School of Global Affairs in the 2008 Provincial Budget. Full funding for this project is in place. No additional funding is required.

SCHEDULE

The consultant team will be selected by the end of June, 2009, in anticipation of construction commencing by December, 2009. The project schedule allows for completion by summer, 2011.

RECOMMENDATIONS

It is recommended that the Planning and Budget Committee recommend to the Academic Board:

1. THAT the Project Planning Report for the School of Global Affairs be approved in principle.
2. THAT the project scope for Phase I renovations to 315 Bloor Street West, comprising an addition of approximately 400 gsm, and renovations to approximately 890 nasm or 1,685 gsm be approved at a total cost of \$13.6 million.