

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

**REPORT NUMBER 7 OF THE CAMPUS COUNCIL**

**October 15, 2014**

Mr. Mark Krembil ,Vice-Chair  
Ms Shirley Hoy, Vice-Chair of the  
Governing Council  
Professor Bruce Kidd, Interim Vice-  
President and Principal  
Mr. Preet Banerjee  
Mr. Harvey Botting  
Mr. Asher Chohan  
Mr. Ommer Chohan  
Ms Kathy Fellowes  
Mr. Mark Frimpong  
Ms Sue Graham-Nutter  
Dr. Brian Harrington  
Ms Marilyn Kwan  
Ms Nancy Lee  
Ms Permjit (Pam) Mann  
Mr. Hussain Masoom  
Mr. Moataz S. Mohamed  
Ms Susan Murray  
Mr. George Quan Fun

Mr. David Shim  
Professor Andre Simpson  
Ms Elaine Thompson  
Mr. Andrew Arifuzzaman, Chief  
Administrative Officer  
Professor Rick Halpern, Dean and Vice-  
Principal (Academic)

**Secretariat:**

Mr. Lee Hamilton  
Ms Amorell Saunders N'Daw  
Ms Rena Parsan

**Regrets:**

Professor Suzanne Erb  
Professor William A. Gough  
Mr. John Kapageridis  
Dr. Elaine Khoo  
Dr. Christopher Ollson

**In attendance:**

Professor Malcolm Campbell, Vice-Principal Research, UTSC

Ms Liza Arnason, Director, Student Life  
Ms Helen Morissette, Director, Financial Services  
Ms Michelle Verbrugge, Director, Student Housing & Residence Life

Mr. Tahsin Chowdhury, President, Scarborough Campus Students' Union (SCSU)  
Mr. Kaleab Mulatu, Vice-President, Operations, SCSU

## 1. Chair's Remarks

The Vice-Chair introduced himself by teleconference and welcomed members and guests to the first meeting of the UTSC Campus Council for the 2014-15 governance year. He reported that neither he nor Professor William Gough was able to Chair the meeting in person, and requested that the Council vote on the election of a Presiding Officer *pro tempore*, as per section 6 of By-law Number 2. Ms Sue Graham-Nutter, Chair of the Campus Affairs Committee, was nominated and the Council voted in favour of Ms Sue Graham-Nutter being the Presiding Officer.

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT Ms Sue Graham-Nutter act as the Presiding Officer, *pro tempore*, for the meeting of the UTSC Campus Council on Wednesday, October 15, 2014.

## 2. Report of the Vice-President & Principal

The Chair invited Professor Bruce Kidd, Interim Vice-President and Principal to give his report. He introduced Mr. Tahsin Chowdury, President of the Scarborough Campus Students' Union (SCSU).

### a. Introduction of new Scarborough Campus Students' Union (SCSU) Executives for 2014-15

Mr. Chowdury's presentation included: an overview of the SCSU mandate, its organizational structure, priorities and significant accomplishments.

### b. Celebrating the 50<sup>th</sup> Anniversary of UTSC

Professor Kidd reported on U of T's institutional priorities and on the strategic plan priorities for UTSC in 2014-15. He advised that emphasis would be placed on academic planning, increasing enrollment which would require recruitment and capital expansion. He also indicated that items of major focus for the coming year were the 50<sup>th</sup> anniversary of UTSC, the Pan-Am/Para Pam-Am Games, and ensuring stable leadership.

A member asked about enrollment strategies using recruitment initiatives in neighbouring municipalities. Professor Rick Halpern, Dean and Vice-Principal (Academic) reported that current recruitment efforts were being made in the North (York) and East (Durham), noting the population growth in those regions.

In response to a question from a member, Professor Kidd reported that advertising for the 50<sup>th</sup> anniversary of UTSC would continue in the local community through the Fall in local media, roadway banners and most importantly, to the alumni community.

### **3. Orientation**

The Chair and Ms Amorell Saunders N'Daw, Director of Governance and Assistant Secretary of the Governing Council, provided an orientation presentation to the Council. The presentation<sup>1</sup> highlighted the following:

- Overview of the Governing Council ,its Boards and Committees, and the unicameral system of governance;
- Expectations of members;
- Local decision making;
- Governance pathways;
- Role of the Administration, Assessors and the Secretariat; and
- Meeting preparation.

### **4. Calendar of Business, 2014-15**

The Chair reported that the proposed Calendar of Business for the 2014-2015 governance year was included in the agenda package. She emphasized that it was a living document and would be updated regularly. In addition, she highlighted that the approval pathways for particular items were outlined in the Calendar.

### **5. Committee to Review the UTM and UTSC Campus Councils (CRCC): Consultation**

Ms Shirley Hoy, Vice-Chair of the Governing Council and Chair of the Committee to Review the UTM and UTSC Campus Councils (CRCC) provided the Council with an update on the activity of the CRCC. She reported that the Committee had been established to evaluate the efficacy of the tri-campus governance model and the manner in which it had been implemented and also to report its findings. Ms Hoy added that the Committee was charged with making recommendations which would enhance the ability of the Campus Councils and their Committees to execute their respective mandates. She advised the Council that the call for submissions recently closed and that report back sessions would be held at UTM and UTSC in early November. She closed by stating that the report of the CRCC was expected to be considered by the Governing Council for approval at its meeting on December 11, 2014.

### **6. Presentation: UofT Integrated Budget (Mr. Andrew Arifuzzaman, Chief Administrative Officer)**

---

<sup>1</sup> Orientation Presentation

The Chair invited Mr. Andrew Arifuzzaman, Chief Administrative Officer, to present the UofT Integrated Budget. The presentation<sup>2</sup> addressed the following main points:

- The context for the budget included: \$12 billion provincial deficit, low interest rates, declining Canadian dollar, differentiation, tuition framework, declining public investment and internationalism.
- In 2014-15 a balanced budget was projected at the institutional level (\$2.0B). However, the University had a structural deficit of approximately 1.5% annually that must be closed by a combination of revenue growth and cost containment.
- Revenue growth at UTSC currently exceeded the average rate of growth for academic divisions as a result of planned undergraduate enrolment expansion. The rate of revenue growth for the University and UTSC was expected to slow down by the end of the planning period.
- 10% of general revenues were distributed via the University Fund (UF) based on academic plans and institutional priorities.
- In 2014-15, UTSC had a revenue budget of \$188.9M, of which 94% came from operating grants and tuition, and a 3% came from the UF.
- In 2014-15 expenditures accounted for \$183.1M at UTSC, which were primarily made up of compensation costs and capital projects/ renovation projects.
- UTSC had the fourth lowest level of faculty research and office space per full-time equivalent (FTE) with 45.5 net assignable square metres (nasms) compared to the UofT institutional average of 93.8 nasms.
- Long range undergraduate enrollment figures at UTSC were expected to increase by 1,859 students by 2018 with a total of 11, 539 undergraduate students enrolled at UTSC.

A member asked how the faculty research and office space figures compared to student space, and Mr. Arifuzzaman explained that students' space was similarly lacking, and that UTSC had a general space deficit. Mr. Arifuzzaman reported that even with the construction of the new Environmental Science & Chemistry Building, space needs would continue to be a challenge because of anticipated growth.

A member commented on efforts to reduce costs and Mr. Arifuzzaman reported that in Cycle 3, the Council would receive the overview of the proposed campus operating budget for information which would contain more details on the matter.

## **7. Report of the Previous Meeting: Report Number 6 - Wednesday, May 28, 2014**

Report Number 6 (May 28, 2014) was approved.

## **8. Business Arising from the Minutes of the Previous Meeting**

---

<sup>2</sup> UofT Integrated Budget Process presentation

There was no business arising from the report of the previous meeting.

**9. Reports for Information**

Reports Number 6 of the UTSC Agenda Committee, UTSC Academic Affairs Committee and UTSC Campus Affairs Committee were approved.

**10. Date of the Next Meeting** – Wednesday, December 3, 2014

The Chair reminded members that the next scheduled meeting of the Council was on Wednesday, December 3, 2014 at 4:00 p.m. in the University of Toronto Scarborough Council Chamber, Arts and Administration Building, Room AA160.

**11. Question Period**

No questions were raised.

**12. Other Business**

No other business was raised.

The meeting adjourned at 6:07 p.m.

---

Secretary

---

Chair