

## University of Toronto

OFFICE OF THE VICE-PRESIDENT, HUMAN RESOURCES

Appendix "A" of UAB Report 125

| TO:           | University Affairs Board                                      |
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| SPONSOR:      | Angela Hildyard<br>Vice-President, Human Resources and Equity |
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| DATE:         | January 4, 2005 for meeting of January 18, 2005               |
| AGENDA ITEM:  | 4   |

## **ITEM IDENTIFICATION:**

### **Crisis Preparedness and Response: Policy**

## JURISDICTIONAL INFORMATION:

The University Affairs Board is responsible for "matters affecting members of the community that are not governed by academic policies or employment policies... New policies ... will normally require the approval of the Governing Council." (Terms of Reference, section 5.4).

## **PREVIOUS ACTION TAKEN:**

No previous governance action.

## HIGHLIGHTS:

The proposed policy:

- Empowers the Crisis Manager with full decision-making authority to implement the policy.
- Establishes priorities in responding to crisis situations: first, the safety of students, faculty, staff and affected community residents; second, limiting or containing damage; third, ensuring clear and effective communication; and fourth, recovery and restoration of academic and research operations.

## **HIGHLIGHTS** (Cont'd)

- Provides that the administration will revise and keep current its detailed *Guide to Responding to Crisis on Campus*.
- Empowers teams with designated team leaders, established by the Crisis Manager at the onset of an emergency, to mobilize the University staff and resources required to deal with the situation and to work with City and related organizations.
- Requires all University divisions to prepare emergency and business-continuity plans.
- Makes all members of the University occupying space controlled by the University subject to the authorities contained in the policy, making failure to follow the directions of emergency personnel subject to appropriate disciplinary action.

## FINANCIAL AND/OR PLANNING IMPLICATIONS:

Not applicable.

### **RECOMMENDATION:**

Be it recommended to the Governing Council

THAT the proposed Policy on Crisis Preparedness and Response be approved.

## University of Toronto Policy on Crisis Preparedness and Response

Crisis situations on campus are governed by the policy on Crisis Preparedness and Response. In addition to the policy, there exist internal and external policies and statutes that define the University's roles and responsibilities in a crisis situation. University officers are reminded that each and every crisis requires a response as set out in the policies and within this guide.

If a University officer is uncertain about the seriousness of an incident, s/he is directed to contact the leaders of the Emergency Response Team immediately to assist in an assessment.

The Crisis Manager, as designated by the President, has full decision-making authority in the implementation of this policy.

#### Intent

The University of Toronto is committed to protecting its community, facilities, and property from the effects of spontaneous, unpredictable crisis situations by establishing specific guidelines, procedures, and resources for coping with local critical incidents, community emergencies, and large-scale disasters.

### Definition

Under this policy, a crisis is defined as a temporary, urgent, and/or critical situation that threatens or causes harm to people, the environment, or University property, or disrupts critical operations.

### **Priorities**

The foremost priority in responding to crisis situations is the safety of University of Toronto students, faculty, staff, and affected community residents. The University is also committed to limiting or containing the extent of damage incurred during a crisis, including making provisions for the safety and protection of research animals, University facilities, property, and grounds. Other priorities include ensuring clear and effective communication with University of Toronto constituencies throughout an emergency situation, and the recovery and restoration of academic and research operations.

### Measures

The University of Toronto has developed a Guide To Responding to Crisis on Campus that details a wide range of institutional support mechanisms that can be brought to bear in an institutional emergency, depending on the nature and extent of the crisis. The prevention, precautionary, and response procedures outlined by the Guide are designed to protect human and animal life, to limit or contain the extent of damage to facilities and property, to permit communication systems to function despite suspension of normal operating conditions, and to enable the institution to respond in a safe, orderly, and efficient manner.

The Guide is revised on a regular basis so that it will remain as current as possible. The Guide is distributed to the President, Vice-Presidents, Principals, Deans, Senior Administrators and members of the Crisis Management and Emergency Response Teams. Additional copies may be obtained from University of Toronto Police.

### Authority

Teams with designated team leaders will be established at the onset of an emergency to coordinate the University's response, implement procedures, and monitor the progress of the situation. These teams will be activated depending on response levels established according to criteria and procedures detailed in the Guide. Once a response level is established, team leaders are authorized to mobilize University of Toronto staff and resources as required to deal effectively with the situation.

The University of Toronto will work with the City of Toronto and related community organizations to ensure appropriate mutual aid provisions are in place in the event of a large-scale crisis, and that suitable lines of authority are established and understood.

### Implications

The University of Toronto requires all faculties, divisions, and facilities to prepare appropriate emergency and business continuity plans consistent with University of Toronto policies. It is the responsibility of individual departments to be familiar with the content of the Guide and to assess their individual planning and emergency resource requirements in light of the considerations raised by it. The Guide may be used as a resource to identify sensitive or vulnerable operations and to assist in formulating suitable precautionary procedures.

All persons occupying space controlled by the University of Toronto are subject to the procedures and authorities outlined by this policy. Violations of this policy, including refusal to evacuate a building or area upon activation of an alarm or failure to follow the directions of emergency personnel during an emergency or emergency drill shall constitute unacceptable behaviour and will be subject to appropriate corrective and/or disciplinary action by the University.

### Policies

The following is a list of University of Toronto policies that may need to be consulted in developing a crisis response strategy.

Statement of Institutional Purpose http://www.utoronto.ca/govcncl/pap/policies/mission.html Policy on Access to Information and Protection of Privacy http://www.utoronto.ca/govcncl/pap/policies/access.html Statement on Freedom of Speech http://www.utoronto.ca/govcncl/pap/policies/frspeech.html Policy on the Disruption of Meetings http://www.utoronto.ca/govcncl/pap/policies/disrupt.html Statement on the Bearing of Firearms http://www.utoronto.ca/govcncl/pap/policies/firearms.html University of Toronto Police Policy http://www.utoronto.ca/govcncl/pap/policies/police.html Statement on Human Rights http://www.utoronto.ca/govcncl/pap/policies/hrights.html Statement on Prohibited Discrimination and Discriminatory Harassment http://www.utoronto.ca/govcncl/pap/policies/harass.html Code of Student Conduct http://www.utoronto.ca/govcncl/pap/policies/studentc.html

# For more information or to obtain a copy of any of the above, contact:

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