

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
**REPORT NUMBER 373 OF
THE EXECUTIVE COMMITTEE**

Monday, May 17, 2004

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Monday, May 17, 2004 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Dr. Thomas Simpson (In the Chair)

Professor Robert J. Birgeneau, President

Dr. Robert Bennett

Ms Susan Eng

Mr. Michael Foderick

Ms Karen Lewis

Ms Françoise Ko

Professor Michael Marrus

Professor Ian McDonald

Ms Rose Patten

Mr. John F. (Jack) Petch

Dr. Joseph Rotman

Secretariat:

Ms Cristina Oke

Regrets:

Professor Philip H. Byer

Mrs. Susan M. Scace

Non-Voting Member:

Mr. Louis R. Charpentier

In Attendance:

Mr. Muhammad Basil Ahmad, Chair, University Affairs Board and member of the
Governing Council

Professor W. Raymond Cummins, Chair, Academic Board and member of the Governing
Council

Dr. Alice Dong, member of the Governing Council ¹

Professor Vivek Goel, Interim Vice-President and Provost and member of the Governing
Council

Ms Jacqueline Orange, Chair, Business Board and member of the Governing Council

Dr. Jon Dellandrea, Vice-President and Chief Advancement Officer ²

Ms Catherine Riggall, Interim Vice-President, Business Affairs

Mr. Andrew Drummond, Assistant Secretary of the Governing Council ³

Dr. Beata FitzPatrick, Assistant Vice-President and Director, Office of the President

¹ Present for Item 1 only.

² Present for item 4 only

³ Present for Item 1 only

Vary the Agenda

It was agreed to vary the agenda to allow Dr. Dong to present the Mid-Term Review of the Office of the Ombudsperson at the beginning of the meeting.

1. Mid-Term Review of the Office of the Ombudsperson

The Chair welcomed Dr. Alice Dong and thanked her and Dr. Claude Davis for agreeing to serve on the Special Committee for the Mid-Term Review the Office of the Ombudsperson. He reminded members that the Report was being received for information, and no motion was required.

Dr. Dong recalled that the report was the result of a process initiated by the Executive Committee in fulfillment of one of the recommendations of the April 2001 review of the Office of the Ombudsperson. It had been concluded at that time that a mid-term review would be an appropriate accountability measure (in addition to the regular reports Governing Council received from the Office) to help ensure that the Office's operations continued to run smoothly and in line with its mandate.

Dr. Dong emphasized that the special committee had not sought to perform a review on the scale of that conducted three years ago. This review had provided an opportunity to look at the fulfillment of the recommendations of the previous review and to suggest possible future 'course corrections' rather than major changes in direction.

The Special Committee had determined that most of the recommendations from 2001 had been followed. The report described in detail two recommendations that had not been implemented, but concluded that there had been good reason not to do so.

Dr. Dong remarked that the Ombudsperson had informed the Special Committee that resources were very thin, and that expansion of the number of cases might well be expected in future years. Although the Special Committee had concluded that there were currently sufficient resources, it urged Governing Council to monitor the caseload and workload of the Office. The Review Report also included a few suggestions of how the Office might become more efficient in the event that the caseload increased. Dr. Dong added that these were not full 'recommendations', but rather suggestions that could be pursued.

A member asked for clarification of the recommendation to eliminate regularly-scheduled visits to the University of Toronto at Mississauga (UTM) and the University of Toronto at Scarborough (UTSC). Dr. Dong replied that, in the view of the Special Committee, the Ombudsperson would have increased flexibility if she visited UTM and UTSC when required by appointment, rather than being limited to one-half day per week at each campus.

2. Report of the Previous Meeting

Report 372 of the Executive Committee meeting held on April 15, 2004 was approved.

3. Business Arising

(a) School of Graduate Studies: Proposal for a Joint Collaborative Doctoral Program in Ancient Greek and Roman History with York University

The Chair recalled that this item had been deferred at the previous meeting. He also noted that, after the previous meeting, it had been determined that the item did not have to be endorsed and forwarded to the Governing Council, but could be confirmed by the Executive Committee. The following motion was withdrawn:

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the proposal for a Joint University of Toronto – York University Collaborative Doctoral Program in Ancient Greek and Roman History as specified in the letter and attached proposal from the School of Graduate Studies, dated January 30, 2004, be approved.

Professor Goel noted that there had been substantial discussion of this proposal at each level of consideration by governance, and that the proposal had been recommended for approval by each body that had considered it. The issue of ‘branding’ had been raised in January by the former Provost, Professor Neuman.

Professor Marrus, Dean of the School of Graduate Studies, emphasized the quality of the program and the faculty that would result from this proposal. The University currently did not have a definitive over-arching policy for joint programs with other institutions. In his view, the quality of the program was more important than the issue of ‘branding’ in the absence of University policy. Dean Marrus highlighted the accomplishments of the faculty of York University who would be involved in the proposed joint program. He also noted that the Classics Departments of several leading universities in the United States had joined forces to strengthen their programs.

A member reiterated his concern that actions taken by the University be consistent with its mission and vision, and that the implication of each joint program be fully understood. He was not swayed by the actions of other universities.

A member endorsed the remarks made by Dean Marrus. Professor Goel indicated that guidelines on programs with external institutions would be developed and brought forward to governance for consideration, as appropriate. A member confirmed his understanding that proposals involving a relationship with an external institution would still be brought to governance.

On motion duly moved and seconded,

**YOUR COMMITTEE CONFIRMED THE DECISION OF THE
ACADEMIC BOARD**

THAT the proposal for a Joint University of Toronto – York University Collaborative Doctoral Program in Ancient Greek and Roman History as specified in the letter and attached proposal from the School of Graduate Studies, dated January 30, 2004, a copy of which is attached to Report Number 127 of the Academic Board as Appendix “A”, be approved.

4. Minutes of the Governing Council Meeting held on April 29, 2004

Members received for information the minutes of the Governing Council meeting held on April 29, 2004.

5. Business Arising from the Governing Council Meeting

The Chair noted that there had been one item of business arising from the meeting – a request from a member to the President concerning advice on how members of the Governing Council could assist with efforts to obtain funding from external agencies, such as the Canadian International Development Agency (CIDA), for international students. A response was being prepared for the member.

6. Property Matter

On motion duly moved and seconded,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and (f) of By-Law Number 2, consideration of the following item take place *in camera*, with the Board Chairs, Vice-Presidents, and Dr. Fitzpatrick admitted to facilitate the work of the Committee.

Members were briefed on a property matter.

THE COMMITTEE RETURNED TO CLOSED SESSION.

7. President's Report

(a) Provincial Government Relations

The President reminded members that the provincial budget was being presented on May 18. Included in the budget would be the announcement of the review of post-secondary funding in Ontario.⁴ The President informed members that the University was working with other post-secondary institutions to make the case for increased funding of post-secondary education to the provincial government.

(b) Federal Government Relations

The President advised members that he, along with the Vice-President, Government and Institutional Relations, and the Vice-President, Research and Associate Provost, would be meeting with senior officials in the federal government on May 25. They would be making the case for funding for research overhead, increases in funding for the Canada Research Chairs program that would cover inflation, and funding for infrastructure that would include new resources for maintenance.

⁴ Secretary's Note: A Background document highlighting the impact of the 2004 Budget on post-secondary education is available at <http://www.ontariobudget.fin.gov.on.ca/bud04e/bke6.htm>.

7. President's Report (cont'd)

(c) President's International Alumni Council

The President described the initial meeting of the President's International Alumni Council (PIAC) that had been held on May 14 and 15. Forty distinguished national and international alumni had attended this meeting. The President had begun the meeting with a "State of the Union" address, a copy of which had been placed on the table for members of the Executive Committee. A member asked that the replies to the four discussion questions⁵ be distributed to the Executive Committee. The President replied that the responses were being compiled.

The President stated that he believed that this group of very influential alumni understood the University's vision and goals that had been presented to them. Members of the Council had offered to be active supporters of the University. One message that had come through very clearly was the need for improved communication with the University's international alumni.

A member commented on how impressed she had been with the members of PIAC whom she had met during the weekend meeting. She noted the concerns felt by some alumni about the relationship between PIAC and the University of Toronto Alumni Association (UTAA). The President replied that he had created PIAC to act as an advisory group to him. The Council had been organized and funded by the Division of University Advancement at his request; UTAA had played no direct role in establishing PIAC. However, some PIAC members served on the UTAA Executive Committee.

A member noted that, in his experience, an advisory group was successful when it was built by the individual who would be using the advice it offered. He suggested that there was no reason to limit a President's Advisory Council to alumni of the University.

8. Item for Endorsement and Forwarding to the Governing Council

(a) Scarborough Campus Students' Union: Recognition as a Representative Student Committee

(Arising from Report Number 121 of the University Affairs Board, April 28, 2004)

Mr. Ahmad informed members that a motion to declare the Scarborough Campus Students' Union (SCSU) a 'representative student committee' had been added to the agenda at the April 28 meeting of the University Affairs Board. Governing Council currently recognized three representative student committees at the University: the Students' Administrative Council (SAC), the Graduate Students' Union (GSU), and the Association for Part-time Undergraduate Students (APUS).

Mr. Ahmad reported that, following a brief discussion, the motion to recognize SCSU as a representative student committee had passed unanimously, with four principles appended by the administration on the agreement of the student leaders present.

⁵ The questions for discussion were:

1. How do we enhance the image of our University nationally and internationally?
2. How can our University become the school of choice for the premier international undergraduate, graduate, and post-doctoral students/scholars?
3. How do we compete most effectively with the leading teaching and research universities to build the very best talent pool of faculty?
4. What strategies are recommended to persuade the Canadian public to support our premier universities at a level commensurate with that of our international competitors?

8. Item for Endorsement and Forwarding to the Governing Council (cont'd)

(a) Scarborough Campus Students' Union: Recognition as a Representative Student Committee (cont'd)

Members had felt this was a step in the evolution of student representation at the University of Toronto consistent with the tri-campus model.

A member expressed his thanks to staff in the Governing Council Office for their advice on this matter. In his opinion, the introduction of this motion at the meeting indicated that students could make a difference in governance at the University.

It was duly moved and seconded,

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the Scarborough Campus Students' Union (SCSU) be recognized as the Representative Student Committee and primary representative body of full-time undergraduate students registered at the University of Toronto at Scarborough (UTSC);

and THAT the Governing Council cease its recognition of the Students' Administrative Council (SAC) as the Representative Student Committee of full-time undergraduate students registered at the University of Toronto at Scarborough;

subject to the following conditions and expectations:

- 1) that for the purposes of the Memorandum of Agreement between the University of Toronto, the Students' Administrative Council, the Graduate Students' Union and the Association of Part-Time Undergraduate Students for a Long-Term Protocol on the Increase or Introduction of Compulsory Non-Tuition Related Fees (the "Protocol"), the Students' Administrative Council shall continue to represent full-time undergraduate students registered at the University of Toronto at Scarborough until such time as a new or revised Protocol is approved;
- 2) that the Scarborough Campus Students' Union will undertake, in consultation with the Association of Part-Time Undergraduate Students, to address the representation of part-time undergraduate UTSC students;
- 3) that the Students' Administrative Council will undertake, in consultation with the appropriate student societies, to address the representation of University of Toronto at Mississauga students; and
- 4) that the Students' Administrative Council and the Scarborough Campus Students' Union will undertake to advise the administration of their progress in addressing these matters in the Spring of 2005.

9. Reports for Information:

The Committee received for information Report Number 134 of the Business Board and Report Number 121 of the University Affairs Board.

10. Date of Next Meeting

The Chair reminded members that the next meeting of the Executive Committee was scheduled for Monday, June 14, 2004 at 5:00 p.m.

11. Other Business

(a) Governing Council Performance Evaluation

The Chair reminded members that a copy of the draft Governing Council Performance Evaluation questionnaire had been distributed electronically to members on May 14. He invited the Secretary to comment.

The Secretary informed members that some feedback had been received, and that the questionnaire would be revised in light of the comments received.

A Board Chair asked whether it would be possible to provide information on specific Boards and Committees to the relevant Chairs and Vice-Chairs, once the survey had been completed. The Secretary replied that such data should be available. Professor Goel offered to work with the Secretary to enhance the format of the questionnaire.

A member commented that the questions were subjective in nature, and asked whether objective questions could be included. A member asked whether the questionnaire would be distributed to groups other than members of the Governing Council and its Boards and Committees. The Secretary replied that it might be appropriate to distribute the questionnaire to other groups in the future, in light of the experience obtained from administering the current questionnaire, and that the suggestion would be taken under consideration.

There was consensus that the proposed Governing Council Performance Evaluation questionnaire be distributed, if possible, within the next week, and the preliminary results reported orally at the next scheduled meeting of the Executive Committee.

(b) Change in Title: Assistant Vice-President, Alumni and Development

The President informed members that, on the recommendation of Dr. Jon Dellandrea, Vice-President and Chief Advancement Officer, he had approved the change of title of the position of Assistant Vice-President, Alumni and Development to Assistant Vice-President, University Advancement. This titled reflected more accurately the over-all responsibilities of the Assistant Vice-President to the Advancement portfolio. It did not change the substance of the position that had been approved by the Governing Council.

11. Other Business (cont'd)

(b) Change in Title: Assistant Vice-President, Alumni and Development (cont'd)

A member asked who would be responsible for alumni relations, in light of the title change. The President replied that the responsibility for alumni remained with the renamed position. A member asked whether the portfolio would include Public Affairs. The President replied that, given the departure of the current Director of Public Affairs, he and Vice-President Dellandrea had agreed that there should be a review of the University's communications strategy.

(c) Approval of Namings

The Chair alerted members to the possible need for an electronic ballot approval of proposed namings prior to the June 14 meeting.

12. External Appointments

On motion duly moved and seconded,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and (f) of By-Law Number 2, consideration of agenda items 12 and 13 take place *in camera*, with the Board Chairs, Vice-Presidents, and Dr. Fitzpatrick admitted to facilitate the work of the Committee.

(a) Board of Directors of the University of Toronto Asset Management Corporation (UTAM)

On motion duly moved and seconded,

YOUR COMMITTEE APPROVED

Subject to approval by Business Board of a By-Law amendment to increase the number of members and directors of the University of Toronto Asset Management Corporation from ten to eleven,

THAT the following individuals be approved and nominated as members and directors of the University of Toronto Asset Management Corporation terms continuing until the 2005 annual meeting of the corporation and until their successors are appointed:

Mr. William E. Hewitt
Mr. Robert W. Morrison

12. External Appointments (cont'd)

(b) University of Toronto Press Inc.

On motion duly moved and seconded,

YOUR COMMITTEE APPROVED

THAT Mr. John Yates be appointed to the University of Toronto Press Inc., effective July 1, 2004, until the next annual general meeting.

13. President's Report

The President briefed the Committee on the status of the two vice-presidential searches.

The meeting adjourned at 6:50 p.m.

Secretary

Chair

May 25, 2004