

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 447 OF
THE EXECUTIVE COMMITTEE

Monday, June 11, 2012

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Monday, June 11, 2012 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Mr. Richard Nunn, in the Chair
Ms Judy Goldring, Vice-Chair
Professor David Naylor, President
Mr. Brent S. Belzberg
Mr. Ken Davy
Mr. Nykolaj Kuryluk
Mr. Gary Mooney
Professor Andrea Sass-Kortsak
Professor Elizabeth M. Smyth
Miss Maureen J. Somerville

Non-Voting Member:

Mr. Louis R. Charpentier

Secretariat:

Mr. Anwar Kazimi
Ms Cristina Oke (Acting Secretary)

Regrets:

Mr. P. C. Choo
Professor William Gough
Mr. Aly-Khan Madhavji

In Attendance:

Ms Diana Alli, Member of the Governing Council
Professor Ellen Hodnett, Chair, Academic Board and Member of the Governing Council
Ms Paulette Kennedy, Chair of the Audit Committee and Member of the Governing Council
Professor Cheryl Misak, Vice-President and Provost, Member of the Governing Council
Ms B. Elizabeth Vosburgh, Chair, University Affairs Board and Member of the Governing Council
Mr. W. David Wilson, Chair, Business Board and Member of the Governing Council
Professor Scott Mabury, Vice-President, University Operations
Dr. Anthony Gray, Director, Strategic Initiative and Research, Office of the President
Mr. Adrian DeLeon, Vice President Academics Scarborough Campus Students' Union (SCSU)
Mr. Andrew Ursel, Vice President of University Affairs and Academics 2012 – 2013, UTMSU

Opening Remarks

The Chair informed members that two speaking requests had been received for Agenda Item Number 2. Since the Executive Committee was the governance approval entrance point for the Terms of Reference of the UTM and UTSC Campus Councils, he had granted the requests.

With the agreement of members, the agenda was varied to consider the Proposed Terms of Reference for the University of Toronto Mississauga and the University of Toronto Scarborough Campus Councils first, to allow the external speakers to address the Committee without an undue delay.

Opening Remarks (cont'd)

With the agreement of members, item 15 (a) – a change in title of the Vice-President Research was added to the agenda.

1. Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils**Introduction**

At the invitation of the Chair, Mr. Charpentier introduced the proposed Terms of Reference for the University of Toronto Mississauga (UTM) and the University of Toronto Scarborough (UTSC) Campus Councils. He explained that the current Terms of Reference included a number of revisions from the version that had been presented to the Boards and Committees of the Governing Council, including increased student representation on the Campus Councils, with a concomitant removal of a Presidential Assessor seat; the restructuring of the proposed Campus Council Executive Committees to Agenda Committees; increased membership of administrative staff, student and teaching staff on the Campus Affairs Committees; and clarification of the nominating and appointment process. He indicated that, during the implementation period, further revisions might be identified and brought forward to governance for approval.

A member asked whether review after the first year of operation would be too soon. Mr. Charpentier replied that, although review after two years may have been preferable, a review after the first year of operation would allow improvements to be identified and implemented quickly. The President added that the early review would confirm whether the new governance structure was on the right track.

External Speakers

The Chair invited Mr. Andrew Ursel to address the Committee. Mr. Ursel thanked the Chair for allowing him to speak, and expressed his appreciation to Professor Gough, Mr. Charpentier and members of the UTM administration for their time and patience in listening to the concerns of the students.

Mr. Ursel informed members that the University of Mississauga Students' Union (UTMSU) was seeking *ex officio* seats as a way of engaging its membership in governance and creating a knowledgeable student body. In his view, the reduction in the number of students on the Campus Council relative to the currently very large Erindale Campus Council (ECC) decreased the amount of student agency, and could lead to disruption on campus. He expressed his confusion about the use of the *University of Toronto Act* (1971) as the foundation for the ratio of internal and external members, and commented that there had been less consultation on governance reform at UTSC than there had been at UTM.

Mr. DeLeon thanked the Chair for the opportunity to address the Committee. It was his understanding that the Governing Council itself had been created after four years of consultation, including 52 hearings and 80 submissions. In his view, the creation of the UTM and UTSC Campus Councils was of similar significance, and suggested that the approval of the Terms of Reference be postponed to allow additional consultation.

The Chair thanked the speakers for their remarks, and they withdrew from the meeting.

1. Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils (cont'd)

Discussion

Invited to respond to the remarks, Mr. Charpentier stated that UTSC had gone through a governance review process during the previous two years, concluding last Fall. The outcomes of that internal review had been similar in intent to those of the current proposal. A member asked how many additional consultations had been requested by students. Mr. Charpentier replied that no set number had been suggested, and the timeline for additional discussions had ranged from months to years.

A member asked about the references to the *University of Toronto Act* (the *Act*). Mr. Charpentier replied that Mr. Ussel did not agree that the Governing Council membership as defined by the *Act* was appropriately representative. The principles of representation, however, had been given careful consideration during the drafting of the *Act*.

A member expressed her concern that there was no method in place for appointing external members, including alumni, to the Campus Councils. Mr. Charpentier replied that the Agenda Committee would act as a Striking Committee, with responsibilities and processes similar to those of existing Striking Committees and that the nomination and appointment processes would be transparent.

A member commented that, in his view, two cycles of implementation were necessary before the effectiveness of the new governance model could be determined. Mr. Charpentier noted that, in addition to the review after one year, the annual evaluation of governance that was currently in place would also help to ensure that appropriate issues were raised and addressed in a timely fashion on an ongoing basis.

On motion duly moved, seconded, and carried,

It was Resolved,

THAT the proposed Terms of Reference for Campus Councils and Standing Committees at the University of Toronto Mississauga and at the University of Toronto Scarborough, as described in Appendix "A" attached hereto, be recommended to the Governing Council for approval, to be effective July 1, 2013.

THAT, following the first year of operation, the Governing Council conduct a review of the new model to determine its effectiveness and any changes that might be necessary.

The Committee moved *in camera*.

2. Report of the President

The President briefed members on a number of confidential matters.

There was consensus that a small group of governors should work over the summer with members of the senior administration of the University to identify challenges with respect to sustainability and advice on the best approach for the University to adopt to address, for example, ongoing provincial funding constraints and global economic challenges. The Governing Council would be asked to consider and endorse the principles that would guide the deliberations of such a body.

The Committee moved into closed session.

3. Items for Endorsement and Forwarding to the Governing Council

- (a) ***Policy on Capital Planning and Capital Projects***
(*Arising from Report Number 180 of the Academic Board (May 31, 2012)*)

Professor Hodnett summarized the discussion at the Academic Board.¹

On motion duly moved, seconded, and carried,

It was Resolved,

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the amended *Policy on Capital Planning and Capital Projects* be approved, effective July 1, 2012.

Documentation is attached to Report Number 180 of the Academic Board as Appendix “D”.

- (b) **Capital Project: Project Planning Report for University of Toronto Mississauga Kaneff Centre Expansion**
(*Arising from Report Number 180 of the Academic Board (May 31, 2012)*)

Professor Hodnett summarized the discussion at the Academic Board.²

On motion duly moved, seconded, and carried,

It was Resolved,

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the Project Planning Report for the University of Toronto Mississauga (UTM) Kaneff Centre Expansion, dated April 26, 2012, be approved in principle; and

THAT the project scope, comprising a 2,670 nasm (5,340 gross square metres) building addition plus a courtyard infill for a Rotunda and the renovation of existing space, at a

¹<http://www.governingcouncil.utoronto.ca/Assets/Governing+Council+Digital+Assets/Boards+and+Committees/Academic+Board/2011-2012+Academic+Year/r0531.pdf>

²<http://www.governingcouncil.utoronto.ca/Assets/Governing+Council+Digital+Assets/Boards+and+Committees/Academic+Board/2011-2012+Academic+Year/r0531.pdf>

3. Items for Endorsement and Forwarding to the Governing Council (cont'd)

(b) Capital Project: Project Planning Report for University of Toronto Mississauga Kaneff Centre Expansion (cont'd)

total project cost of \$35-million, funded entirely from accumulating capital reserves with UTM's operating budget, be approved.

Documentation is attached to Report Number 180 of the Academic Board as Appendix "C".

CONSENT AGENDA

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

(c) University of Toronto Scarborough: Proposal to Disestablish the Existing Department of Humanities and Establish Two New Departments and an Extra-Departmental Unit A*

(Arising from Report Number 180 of the Academic Board (May 31, 2012))

On motion duly moved, seconded, and carried,

It was Resolved,

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- (i) THAT the Department of Humanities at the University of Toronto Scarborough be disestablished, effective July 1, 2012; and
- (ii) THAT the following units be established, effective July 1, 2012, in its place:
 - The Department of Arts, Culture, and Media,
 - The Department of Historical and Cultural Studies, and
 - The Centre for French and Linguistics as an Extra-Departmental Unit: A.

Documentation is attached to Report Number 180 of the Academic Board as Appendix "A".

(d) University of Toronto Scarborough: Proposal to Disestablish the Existing Department of Social Sciences and Establish Four New Departments and an Extra-Departmental Unit B*

(Arising from Report Number 180 of the Academic Board (May 31, 2012))

On motion duly moved, seconded, and carried,

It was Resolved,

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- (i) THAT the Department of Social Sciences at the University of Toronto Scarborough be disestablished, effective July 1, 2012; and

3. Items for Endorsement and Forwarding to the Governing Council (cont'd)

(d) University of Toronto Scarborough: Proposal to Disestablish the Existing Department of Social Sciences and Establish Four New Departments and an Extra-Departmental Unit B (cont'd)

- (ii) THAT the following units be established, effective July 1, 2012, in its place:
- The Department of Anthropology,
 - The Department of Human Geography,
 - The Department of Political Science,
 - The Department of Sociology, and
 - The Centre for Critical Development Studies as an Extra-Departmental Unit: B.

Documentation is attached to Report Number 180 of the Academic Board as Appendix "B".

4. Summer Executive Authority

On motion duly moved, seconded, and carried,

It was Resolved,

That the following recommendation be approved by the Governing Council:

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
 - (i) appointments to categories 2,³ 3,⁴ and 5⁵ of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;⁶
 - (ii) approval of such additional curriculum changes as may arise for the summer and September 2012; and
 - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

³ Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

⁴ Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

⁵ Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board).

⁶ Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

5. Items for Confirmation by the Executive Committee

(a) Constitutional Revision: Faculty of Law

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the amended Constitution of the Faculty of Law, which was approved by the Faculty of Law Council on March 28, 2012, be approved;

Documentation is attached to Report Number 180 of the Academic Board as Appendix "E".

(b) Constitutional Revision: John H. Daniels Faculty of Architecture, Landscape and Design

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the amended Constitution of the John H. Daniels Faculty of Architecture, Landscape and Design, which was approved by the John H. Daniels Faculty of Architecture, Landscape and Design Council on April 26, 2012 be approved

Documentation is attached to Report Number 180 of the Academic Board as Appendix "E".

(c) Constitutional Revision: University College

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the amended Constitution of University College, which was approved by the University College Council on April 27, 2012, be approved.

Documentation is attached to Report Number 180 of the Academic Board as Appendix "E".

6. Report of the Previous Meeting

Report Number 446 (May 7, 2012) of the Executive Committee was approved.

7. Business Arising from the Report of the Previous Meeting

There was no business arising from the Report of the previous meeting.

8. Minutes of the Governing Council Meeting of May 17, 2012

Members received for information the Minutes of the Governing Council meeting held on May 17, 2012.

9. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the minutes of the Governing Council meeting.

10. Reports for Information

Members received for information the following Reports:

- (a) Report Number 180 of the Academic Board (May 31, 2012)
- (b) Reviews of Academic Programs and Units - September 2011 – March 2012

11. Date of Next Meeting – Monday, June 25, 2012 at 3:00 p.m.

12. Other Business

a) Governing Council Meeting on June 25, 2012

Speaking Requests

The Chair informed members that five speaking requests had been received for the meeting.

Four speaking requests had been received from community groups on the topic of the University's relationships with its neighbouring communities, a matter not on the agenda of the Governing Council.

One request had been received from the University of Toronto Students' Union (UTSU) on the agenda item concerning the Terms of Reference for the University of Toronto Mississauga and the University of Toronto Scarborough Campus Councils.

After discussion, the Executive Committee decided not to grant the speaking request of the community groups. The speaking request of UTSU was granted.

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of items 13-20 take place *in camera*, with the Board Chairs admitted to facilitate the work of the Committee.

13. External Appointments

(a) Hart House Board of Stewards and Finance Committee

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Mr. Kenneth Davy be re-appointed to the Hart House Board of Stewards for a one-year term, from July 1, 2012 until June 30, 2013, or until his successor is appointed.

THAT Mr. Paul Lindblad be re-appointed to the Hart House Finance Committee for a one-year term, from July 1, 2012 until June 30, 2013, or until his successor is appointed.

13. External Appointments (cont'd)

(b) Sunnybrook Health Sciences Centre

The Chair noted that these appointments had been approved by electronic ballot.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT, subject to approval by the Board of Directors of the Sunnybrook Health Sciences Centre, the following individuals be re-appointed to the Board of Directors of the Sunnybrook Health Sciences Centre, for terms effective June 11, 2012 to continue until the 2013 Annual General Meeting of the Corporation, or until their successors are appointed:

Mr. David Agnew
Mr. Phillip Crawley
Mr. Carey Diamond
Mr. Stephen Diamond
Ms Pamela Griffith-Jones

Ms Elizabeth A. Martin
Ms Malen S. Ng
Ms Susan M. Scace
Ms Marcia B. Visser

(c) University Health Network

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Professor Catharine Whiteside and Professor Cheryl Regehr be re-appointed to the Board of Trustees of the University Health Network for one-year terms, from July 1, 2012 to June 30, 2013, or until their successors are appointed.

14. Committee Members with the President

Members of the Executive Committee met privately with the President.

15. Senior Appointments

(a) Title Change

On motion duly moved, seconded, and carried,

It Was Resolved

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the position of Vice-President, Research be re-named Vice-President, Research and Innovation, effective immediately.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT, pursuant to Section 38 of By-Law Number 2, this recommendation be considered by the Governing Council *in camera*.

15. Senior Appointments (cont'd)

(b) Appointment of Deputy Secretary

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Ms Sheree Drummond be appointed as Deputy Secretary-Designate of the Governing Council, effective July 1, 2012, assuming the position Deputy Secretary, effective January 1, 2013.

16. Committee Members alone

Members of the Executive Committee met privately.

17. Presidential Search Committee – Membership

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the proposed membership on the 2012 Presidential Search Committee be recommended to the Governing Council for approval.

and

On motion duly moved, seconded, and carried,

It was Resolved,

THAT, pursuant to Section 38 and 40 of By-Law Number 2, the recommendation be considered by the Governing Council *in camera*.

The meeting adjourned at 7:45 p.m.

Acting Secretary

Chair

June 14, 2012