

Memorandum to: Members of the Governing Council

From: Thomas H. Simpson, Chair of the Governing Council

Date: September 11, 2003

Re: **Draft Consolidated Calendar of Business**

Attached is the draft consolidated calendar of business dated September 11, 2003.

It is clear that the governance year ahead is one in which a great deal of business will be conducted. I would like to draw your attention to what, in my view, are some examples of the key matters that the Governing Council will consider in the coming months:

- White Paper – Academic Plan
- Long-Range Budget Guidelines, 2004-2010
- Budget Report, 2004-2005
- Revisions to the Policy and Procedures on Academic Appointments
- Revisions to the Policy on the Appointment of Academic Administrators
- Policies for Clinical Faculty
- Policy on Residences (arising from the Report on the Task Force on Student Housing)
- Numerous capital projects

The Academic Plan will set the direction of our University for the next several years and will require governors' deep understanding and solid support. For this and future years, it will also provide an important context for the decisions we are asked to make.

I encourage you to review this consolidated calendar of business and identify those issues on which you wish to focus, noting when they are expected to be introduced at the entry-level body and how they will proceed through our system. I would note, too, that the calendar is a living document and could be modified over the course of the year. It will also serve as a tool to assess how we and the administration have together fulfilled our commitments.

Thank you very much.

Attachment.