

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

**REPORT NUMBER 153 OF THE PLANNING AND BUDGET COMMITTEE
February 27, 2013**

To the Academic Board,
University of Toronto

Your Committee reports that it held a meeting on February 27, 2013 at 4:10 p.m. in the Council, at which the following were present:

Professor Avrum I. Gotlieb (In the Chair)
Professor Elizabeth Cowper (Vice- Chair)
Professor Cheryl Misak, Vice-President and
Provost
Professor Scott Mabury, Vice-President,
University Operations
Professor Donald C. Ainsle
Mr. Peng Fu
Ms Sally Garner, Executive Director, Planning
and Budget
Professor Meric Gertler
Professor Bart Harvey
Mr. Peter A. Hurley
Ms Claire M. C. Kennedy
Professor John Magee
Professor Henry Mann
Dr. Don McLean
Professor Amy Mullin
Professor Locke Rowe

Non-voting Assessors:

Ms Sheila Brown, Chief Financial Officer
Ms Gail Milgrom, Director, Campus and
Facilities Planning

Secretariat:

Mr. Anwar Kazimi, Secretary, Planning and
Budget Committee

Regrets:

Ms Ellen Chen
Professor Christopher J. Damaren
Professor Jim Yuan Lai
Professor Douglas McDougall
Mr. Layton Reynolds
Ms Nana Zhou

In Attendance:

Ms Archana Sridhar, Assistant Provost

ITEM 3 IS RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER
ITEMS ARE REPORTED FOR INFORMATION.

1. Chair's Remarks

The Chair welcomed members to the meeting.

2. Senior Assessor's Report

Professor Misak provided the context for the Budget Report 2013-2014. She said that a balanced budget would be presented, despite the continued economic and political uncertainty. The University's budget model, which in its implementation requires strong divisional leaders, had allowed the institution to overcome most of these fiscal challenges. The University continued to receive inquiries from other institutions across the country who sought assistance to adopt a similar budget model.

3. Budget Report 2013-14

Professor Mabury and Ms Garner made a detailed presentation on the Budget Report for 2013-14. A copy of this presentation is appended to this report.

In the discussion, the following points were clarified.

- A member sought further details on the \$437 million in divisional reserves for 2012.

Professor Mabury stated that divisional reserves were reviewed annually at the academic budget meeting with the Provost. Divisions could use some of these reserves to mitigate against financial risk. Divisions could also set aside a proportion of their reserves for matching funds and capital projects. Ms Brown added that the reserves allowed the divisions to address increases in compensation. The Chair said that reserves allowed divisions to take advantage of opportunities that would come forward. Divisions continued to be prudent in the use of their accumulated reserves, as the deans and chairs planned to fulfill their articulated academic missions.

- A member noted that the administration had concluded that compensation growth of 4.84 per cent was not sustainable and sought further clarification.

Professor Mabury said that if the University were not to grow, revenues would not be sufficient to sustain itself. Professor Misak also noted that the provincial government had put in place various salary restraint measures for post-secondary institutions.

- A member noted that a growth in graduate student enrolment had been projected within the next five years. Did the University's capital projects match this anticipated growth?

Professor Mabury said that capital projects planned at the University of Toronto Mississauga were based on the anticipated growth in graduate students at that campus. The administration anticipated bringing forward capital projects for the renovation of Ramsay Wright Zoological Laboratories and the John H. Daniels Faculty of Architecture, Landscape and Design in the upcoming governance cycles to address the demand for more graduate student spaces in those faculties.

3. Budget Report 2013-14 (continued)

- On a question related to the growth of international students versus domestic students, Professor Mabury said that the rate of growth of international students at the University compared favorably with other institutions in the country.
- A member asked about the University's plans to address the challenges of enrolment growth with regard to classroom space.

Professor Mabury said that University would look at optimum utilization of classroom space through creative scheduling of classes and other administrative improvements.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the *Budget Report 2013-14* be approved, and
THAT the *Long Range Budget Guidelines 2013-14 to 2017-18* be approved in principle.

Documentation is attached as Appendix "A".

4. Enrolment Report 2012-13

The Enrolment Report, 2012-2013, was provided to the members with the Budget Report presentation.

Documentation is attached as Appendix "B".

CONSENT AGENDA

On motion duly moved, seconded, and carried,

It was Resolved

THAT the consent agenda be adopted and that the items on it be approved.

5. Annual Report of the Capital Projects and Space Allocation Committee (CaPS)

The Committee received for information the Annual Report of the Capital Projects and Space Allocation Committee (previously the Accommodations and Facilities Directorate Annual Report (AFD)).

6. Design Review Committee: Annual Report, July 2011 – December 2012

The Committee received for information the Annual Report of the Design Review Committee for the period July 2011 to December 2012. Ms Milgrom informed the Committee that the Design Review Committee continued to explore creative options to optimize the space available across all three campuses. The Chair asked Ms Milgrom to convey to the members of the Design Review Committee the Planning and Budget Committee's gratitude for their work.

7. Report of the Previous Meeting (January 16, 2013)

Report Number 152 (January 16, 2013) was approved.

8. Business Arising from the Report of the Previous Meeting

There was no business arising from the report of the previous meeting.

9. Date of Next Meeting

The Chair reminded members that the next meeting of the Committee was scheduled to be held at 4:10 p.m. on Wednesday, April 17, 2013, in the Council Chamber, Simcoe Hall.

10. Other Business

There were no items of other business

The meeting adjourned at 5:40 p.m

Secretary

Chair

March 6, 2013