

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
REPORT NUMBER 108 OF THE ACADEMIC BOARD

October 4th, 2001

To the Governing Council,  
University of Toronto.

Your Board reports that it held a meeting on Thursday, October 4th, 2001 at 4:15 p.m. in the Council Chamber, Simcoe Hall. An attendance list is attached to this report. In this report, items 5 to 13 and 18 are recommended to Governing Council for approval, item 14 is presented for Executive Committee confirmation and the remaining items are reported for information.

**Introductory Remarks**

The Chair welcomed the members to the first meeting of the Academic Board for 2001-2002. He introduced Professor Donna Wells, the Vice-Chair of the Board, Professor Adel Sedra, Vice-President and Provost and the Board's senior administrative assessor, and the President, Dr. Robert Birgeneau. Professor Sedra introduced the Vice-Provosts who were present, Professors Goel and McCammond, and three new deans: Professor Dyanne Affonso (Nursing), Professor Anastasios Venetsanopoulos (Applied Science and Engineering) and Professor David Mock (Dentistry).

The Chair said that notes about the Board's structure, its rules and procedures had been distributed to members in their agenda packages. He invited members to contact him, the Provost or the Secretariat at any time throughout the year if they had questions about the Board. He asked that members stand and identify themselves when addressing the Board.

**1. Report of the Previous Meeting**

The report of the previous meeting, dated June 7th, 2001, was approved.

**2. Business Arising**

There was no business arising.

**3. Report Number 94 of the Agenda Committee**

The report was received for information.

**4. "The Year Ahead" : The President's and the Provost's Address**

The Chair invited Professor Sedra to speak about the year ahead.

Professor Sedra said that the Board would have a busy and exciting year ahead and the overall theme for 2001-02 would be "the year of expansion". He had identified seven priorities.

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**4. "The Year Ahead" : The President's and the Provost's Address cont'd)**

- Enrolment Expansion

Professor Sedra recalled that the provincial government, in its spring budget, had committed \$220 million in new funds to provide full average funding for growth over the 2000-01 enrolment levels. The full amount of funding would be reached after three years, in 2003-04 which coincided with the end of this government's mandate and the first year of the double cohort. This would be an exciting opportunity to reshape the University, particularly the east and west campuses. He reminded the Board that the University would participate following the guidelines set out in the *Framework for Enrolment Expansion*, approved by the Governing Council. It was important that expansion improve the quality of programs and services. The University had established a Working Group on University Expansion which had met eleven times since May and which would formulate expansion plans.

Professor Sedra reported that the University had moved quickly and increased enrolment in September 2001. Of the \$20 million available system wide for direct entry undergraduate growth, the University hoped to gain \$5 million in operating income. The University was very successful, adding 1,378 additional full-time undergraduate students, mostly in Arts and Science, without changing the entrance standards. That translated to 73 percent of the growth in OAC graduates in the Ontario university system and 45 percent of the growth overall. He said that this result would partially ameliorate the University's financial situation and he would bring forward a budget update shortly. The major portion of the grants and fees revenue from the new students would flow to the respective divisions. In the second-entry and graduate enrolment area, the provincial pool was \$5.8 million and the prospects were good that the University would receive its full allocation of \$1.9 million. He reported good news in graduate enrolment, noting that the number of international students had increased and surpassed the previous peak number. Unfortunately international students did not count in achieving the \$1.9 million share. This part of the \$220 million fund would grow to \$50 million at the end of the three years and to ensure the University's maximum participation, graduate enrolment planning would be essential.

- Faculty Recruitment, Development, Retention and Support

Professor Sedra reported that the University was entering an intensive faculty hiring period to replace the retiring faculty, hired in the 1960s, and to fill the new positions made possible through the Canada Research Chairs Program and through enrolment expansion. Over the next several years, the University would be hiring about 200 new faculty a year. There were a number of support services including the Provost's Advisor on Proactive Recruitment, the faculty relocation support program, help with immigration matters and spousal employment support. Professor Goel was organizing recruitment workshops for deans and department heads and a new Centre for the Support of Teaching was being established.

- Student Recruitment, Admission, Enrolment, Financial Support and Services

Professor Sedra indicated that special attention would be paid to the recruitment of the best students. He noted several new initiatives including the introduction of a recruitment web site and a document, Questions and Answers about Admissions in 2002-03, which would provide applicants and their families with information about how the University would handle admissions in the year of the double cohort. He said that the University had met its residence guarantee for first-year students and the financial guarantee for student support.

- Capital Planning

Professor Sedra reported that at this time, the University had about \$500 million in capital projects underway, including residences. There was another \$500 million in capital projects in development, such as the physical facilities at the University of Toronto at Mississauga and

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**4. "The Year Ahead" : The President's and the Provost's Address cont'd)**

at the University of Toronto at Scarborough necessary to support the expected enrolment growth. The University was also working to identify new sites adjacent to each campus. Recently, it had purchased 500 University Avenue and renovations were underway to make it the new home of the rehabilitation programs.

- Graduate Student Funding and Enrolment Planning

Professor Sedra stated that the University now guaranteed most doctoral-stream students a financial package for five years (one year of master's work and four years in a doctoral program or all five years in a doctoral program) of \$12,000 plus tuition. This was a major step forward but work would continue to extend the package to all divisions and to improve the level of the packages. Some departments and divisions could currently offer more while some divisions had fewer resources and were unable to meet the minimum level. Graduate enrolment planning was a key challenge but the University hoped to use the ability to be able to provide a funding package to improve its position as a major force in graduate education.

- Budget Planning: Short, Medium and Long Term

Professor Sedra indicated that the Board would see an update to the 2001-02 budget that would take into account the new funding provided by the provincial government for enrolment growth after the budget had been approved by Governing Council. His office would be developing an update of the two remaining years in the current long-range budget plan, 2002-04, as well as a new six-year budget framework and plan for the interval 2002-08. The latter would serve as the budgetary framework for the next round of academic planning.

- Information Technology and New Media

Professor Sedra commented that the last major priority was intended to move the University forward in its utilization of information technology and new media in teaching and research. The administration had recently received the Report of the Task Force on Technology-Assisted Education, chaired by Dr. Levy. An administrative response was currently being prepared. Any funding allocations proposed to support the recommendations of the Task Force would come forward to the Board for approval. The report from a second group, the Task Force on Intellectual Property Relating to Instructional Media, chaired by Professor Daniels, was expected shortly. Again any policy changes or resource allocations would come to the Board for consideration.

The Chair invited the President to address the Board. He spoke to a number of initiatives with which he was involved.

- Student Financial Aid

The President had approached other Ontario universities to suggest that they consider making undergraduate scholarships predominantly need-based. He had expected more controversy over limiting merit-based scholarships but the response had been surprisingly positive. It would be necessary to rethink how merit could be recognized and rewarded. The Ministry of Training, Colleges and Universities (MTCU) had been very excited about the proposal and had undertaken to review the Ontario Student Assistance Program (OSAP). He believed that it was inherently unfair that students from upper middle class families graduate mostly debt free while those from poor families had large debts.

- Government Relations

The President noted that Dr. Levy and he continued to push for increased operating funding at the provincial level through the Council of Ontario Universities and to MTCU directly.

#### 4. "The Year Ahead" : The President's and the Provost's Address cont'd)

Professor Munroe-Blum and he continued to make the case to the federal government for financing the full indirect costs of research.

- Negotiations

The President said that there were an unusually large number of negotiations slated for this year in the Human Resources area. Professor Hildyard was currently meeting with the teaching assistants' union. There would be negotiations with the University of Toronto Faculty Association and one of the issues was pension benefits. The President hoped there would be a joint information session on pensions, making available the facts as agreed to by both sides. Finally, in April, a second contract with the United Steelworkers of America would be negotiated.

- University-Hospital Relationships

The President indicated that he and members of the senior administration would be working this year to clarify the interface between the University and its affiliated teaching hospitals.

- Enrolment Expansion

Briefly adding to the comments already made by Professor Sedra, the President indicated that enrolment expansion presented an extraordinary opportunity for the University of Toronto at Mississauga and the University of Toronto at Scarborough to redefine themselves for the future.

- Review of the Office of the Vice-President and Provost

The President noted that Professor Sedra was entering his ninth and final year as Provost and that he had established two committees - one to review the Office of the Vice-President and Provost and the other, an advisory committee, to search internationally for the successor to Professor Sedra. The review committee had met earlier in the week. Among other matters, it might suggest different structures for the Office. The review committee's report would inform the search process. He encouraged the Board members to submit nominations.

- Dr. Healy Law Suit

The President noted that Dr. David Healy was suing the Centre for Addiction and Mental Health (C.A.M.H.) and the University of Toronto. It was alleged that there had been a breach of academic freedom in this case but the President did not believe that this was a correct characterization of the case.

- A Canada-Sweden Celebration

The President announced that the University of Toronto, with the assistance of the Embassy of Sweden in Canada, would be hosting a very special event on November 16th, 2001 entitled "Nobel Prize Centennial Lectures: A Canada-Sweden Celebration." The event would celebrate the 100th anniversary of the Nobel Prizes. A number of Nobel laureates with Canadian connections would be attending including Dr. Bertram Brockhouse, Dr. Har Gobind Khorana, Dr. Andrew Schally, Dr. David Hubel, Dr. Sidney Altman, Dr. James Orbinski for Médecins Sans Frontières, and the University's own University Professor John Polanyi. There would be individual lectures and a roundtable discussion on the topic of "Research and Society in the 21st Century."

#### Discussion

A member noted a couple of developments that seemed to him to indicate that the role of non-administration faculty in the University was diminishing in a way that was not appropriate in an academic institution. He said that there were not any non-administration faculty on the committee

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4. **"The Year Ahead" : The President's and the Provost's Address** cont'd)

that was reviewing the Office of the Vice-President and Provost. Secondly, there had recently been a proportionately large increase in the number of Vice-Presidents (seven up from four under the last President). The President responded that all the new vice-presidential portfolios had been discussed with the Governing Council and he was extraordinarily proud of the team he had assembled. He said they added a great deal of value to the University and responded to problems in the administrative structure. With respect to the academic administrators on the review committee, he would take exception to any suggestion that he and other academic administrators were not fully involved academic staff.

A member commented that the Nobel prize celebration was a very exciting event. He noted that Dr. James Orbinski for Médecins Sans Frontières had been a graduate student at this University.

A member noted that faculty recruitment efforts were hampered by the federal government's rules requiring a search for Canadian candidates before beginning a search for international candidates. In some cases, the requirement to do the searches consecutively meant that the best candidates were lost. He asked whether there was any possibility of eliminating the two tier approach. Professor Sedra responded that it has been done. It has been a major achievement and has been implemented without a policy change although a policy change may be implemented shortly. Universities could now search simultaneously nationally and internationally, but with the continued commitment to hire Canadian first in the case of equality in excellence.

Continuing with faculty recruitment matters, a member suggested that with the large numbers of faculty to be hired there would be opportunities for synergies in the hiring process. For example, the Faculty of Pharmacy and the Department of Chemistry might be searching for a similar type of appointment and he hoped that they would be able to pool the candidates and perhaps share cross-appointments. Professor Sedra said that this issue had been raised, particularly with respect to hiring for three campuses. He knew that the departments of computer science and electrical and computer engineering routinely worked together to make appointments. He did not believe that there would be one overall answer for this issue but that a number of models could be devised.

A member spoke to the issue of reducing merit-based scholarships. He believed that in order to attract the best and the brightest merit should continue to be rewarded. There was also need to be able to determine true need rather than need based on artificial factors. The President agreed that a new system to determine financial need was essential. In the U.S., some institutions such as Yale and Stanford only provide need-based scholarships. It would mean a cultural change and he would propose to phase out merit-based scholarships slowly. Some awards would continue to contain a merit component because of the way they were established, National Scholars being one such program. He suggested there would be different ways to reward merit including special seminars and the opportunity to be involved in the research programs of renowned faculty members.

5. **School of Graduate Studies: Proposed New Master of Financial Economics Program**  
**Enrolment Growth Fund: Allocation - Faculty of Arts and Science re M.F.E. Program**  
(arising from Report Number 89 of the Committee on Academic Policy and Programs and Report Number 73 of the Planning and Budget Committee)

Professor Murty, speaking on behalf of the Committee on Academic Policy and Programs, noted that this program had been in development for five years. Both the program and the degree were unique in North America. The degree was intended to be complementary to mathematically-based programs such as the Master of Mathematical Finance (M.M.F.) and to the Master of Business Administration (M.B.A.). The program would be a three-term, 16-month program comprising 12 half courses plus a 4-month summer internship. The steady state enrolment for the program would be 22 students.

5. **School of Graduate Studies: Proposed New Master of Financial Economics Program**  
**Enrolment Growth Fund: Allocation - Faculty of Arts and Science re M.F.E. Program**  
(cont'd)

Professor Gotlieb, speaking on behalf of the Planning and Budget Committee, said that the program would be eligible for deregulated fees and would begin in 2002-03. Budget projections for 2001-02 included, in the Enrolment Growth Fund, tuition revenue generated by the new program. In the first three years of operations, 100% of the tuition revenue, net of student aid, would flow to assist with start-up funds after which a base allocation would be transferred conditional on the steady-state enrolment.

A member noted that the Rotman School of Management was already working at capacity and he asked how the new program would be delivered without new faculty and with cramped space resources. Dean Amrhein, speaking on behalf of the Faculty of Arts and Science, said that this program had long been a part of the Department of Economic's academic plan and it was also part of the Rotman School of Management's academic plan. He agreed that space was limited but the students had indicated a demand for the program and the two divisions, following discussions, were able to accommodate it.

On a motion duly moved and seconded,

**YOUR BOARD RECOMMENDS**

THAT the proposal for the establishment of a Master of Financial Economics (M.F.E.) program, to be offered jointly by the Graduate Department of Economics and the Rotman School of Management, as described in the submission from the School of Graduate Studies dated May 7, 2001, a copy of which is attached hereto as Appendix "A", be approved, effective August 2002.

THAT an allocation of \$255,255 from the Enrolment Growth Fund to the Faculty of Arts and Science in support of the Master of Financial Economics program be approved, conditional on meeting the enrolment target.

6. **University Infrastructure Investment Fund: Allocation - Faculty of Arts and Science, Growth Facility for Plant Research**  
(arising from Report Number 73 of the Planning and Budget Committee)

Professor Gotlieb noted that this proposed allocation was to support the rapidly expanding research efforts of the leading plant biology research department in Canada with a modern glasshouse facility to replace the current 70-year-old facility.

A member noted a discrepancy in the amounts of funding from the various sources of funding. Professor McCammond explained that the first cost estimate had included a contribution from the University of \$1.3 million. The increase in the cost of construction has increased the University's contribution to \$1.8 million.

A member asked about the relocation of the greenhouses on the corner of University Avenue and College Street. Professor Venter reported that the University was in discussion with the City about relocating elements of the greenhouses. They would need to be moved by June 2002.

6. **University Infrastructure Investment Fund: Allocation - Faculty of Arts and Science, Growth Facility for Plant Research** (cont'd)

On a motion duly moved and seconded,

YOUR BOARD RECOMMENDS

THAT an allocation of \$374,000 from the University Infrastructure Investment Fund to the Faculty of Arts and Science for the University of Toronto Growth Facility for Plant Research be approved.

Documentation for this item is attached hereto as Appendix "B".

7. **Academic Priorities Fund: Allocations - Faculty of Arts and Science, the University of Toronto at Mississauga and the University of Toronto at Scarborough - Quality Enhancement in Undergraduate Commerce, Management and Business Programs** (arising from Report Number 73 of the Planning and Budget Committee)

Professor Gotlieb explained that the proposed allocations for program enhancement in undergraduate Commerce, Management and Business programs would support many student activities designed to assist students who belonged to both the Faculty of Arts and Science and the School of Management to achieve a sense of belonging.

On a motion duly moved and seconded,

YOUR BOARD APPROVED

THAT the following allocations from the Academic Priorities Fund for quality improvements in undergraduate commerce, management and business programs be approved:

- (a) \$278,037 one-time-only to the Faculty of Arts and Science,
- (b) \$171,519 one-time-only to the University of Toronto at Mississauga, and
- (c) \$120,000 one-time-only to the University of Toronto at Scarborough.

Documentation for this item is attached hereto as Appendix "C".

8. **Capital Project: University of Toronto at Mississauga - Parking Garage, Communications, Culture and Information Technology Building** (arising from Report Number 73 of the Planning and Budget Committee)

Professor Gotlieb said that the Communications, Culture and Information Technology (CCIT) building was the first of those proposed under the UTM Master Plan, the success of which depended on a strong commitment to integrate parking and servicing and to manage vehicular access. The proposal to build a parking garage under the CCIT building was considered by the University Affairs Board earlier this week and would be on the agenda of the Business Board next week. The project would be financed entirely with a 25-year mortgage to be repaid by revenue from the UTM parking ancillary.

On a motion duly moved and seconded,

YOUR BOARD APPROVED

THAT the construction of the underground parking garage in conjunction with the construction of the Communications, Culture and Information Technology Building at the University of Toronto at Mississauga be approved in principle; and

8. **Capital Project: University of Toronto at Mississauga - Parking Garage, Communications, Culture and Information Technology Building** (cont'd)

THAT the project as identified be approved at a cost of \$12.892 million with financing carried by revenues from the UTM parking ancillary.

Documentation for this item is attached hereto as Appendix "D".

9. **Capital Project: University of Toronto at Scarborough - Academic Resource Centre Building - Change of Scope**  
(arising from Report Number 73 of the Planning and Budget Committee)

Professor Gotlieb reported that this change in scope of a capital project, updated in February 2001, would allow for enhanced library and classroom space at UTSc to accommodate the increased enrolment expected in the next two years with minimal changes to the overall scale of the Academic Resource Centre.

On a motion duly moved and seconded,

**YOUR BOARD RECOMMENDED**

THAT the June 2001 Revisions to the Users' Committee Report for the Academic Resource Centre at the University of Toronto at Scarborough be approved in principle,

THAT the project scope of 3,104 net assignable square meters (nasm) of new space and 2,978 nasm of renovated space at a cost of \$19,980,500 with the funding sources as outlined below be approved:

SuperBuild/Centennial Lease	\$10.30 million
Private Sector Funds or Enrolment Revenue	9.91 million
Institutional Contribution	1.20 million
<b>Gross Income</b>	<b>21.41 million</b>
Remediation Cost Centennial	(1.25) million
Access to Opportunities Program Lab Commitment	(0.10) million
Due Diligence Costs	(0.08) million
<b>Net Income</b>	<b>19.98 million</b>

Documentation for this item is attached hereto as Appendix "E".

10. **Capital Project: Energenius Centre for Advanced Nanotechnology / Renovations of the Haultain Building - Users' Committee Report**  
(arising from Report Number 73 of the Planning and Budget Committee)

Professor Gotlieb explained that the reassignment and renovation of the research space vacated by the removal of the Slowpoke reactor from the Haultain Building was expected to cost about \$970,000 and generate 315 net assignable square meters of office, laboratory and general space on the first and second floors of a building that has an estimated life expectancy of at least 15 to 20 more years. This was considered valued space and funding has been identified as outlined in the motion.

10. **Capital Project: Energenius Centre for Advanced Nanotechnology / Renovations of the Haultain Building - Users' Committee Report** (cont'd)

On a motion duly moved and seconded,

YOUR BOARD RECOMMENDED

THAT the Users' Committee Report to renovate 143 net assignable square metres of new space and 172 net assignable square metres of upgraded space within the Haultain Building to accommodate the Energenius Centre for Advanced Nanotechnology, a copy of which is attached hereto as Appendix "F", be approved in principle, at a cost of \$970,000 (\$680,000 provided by the Ontario Research and Development Challenge Fund and \$290,000 by the Faculty of Applied Science and Engineering).

11. **Academic Priorities Fund and Enrolment Growth Fund: Allocation - University of Toronto at Mississauga**  
(arising from the Excerpt from Report Number 74 of the Planning and Budget Committee)

Professor Gotlieb said that the majority of this allocation was to support increased enrolment expected in the Communications, Culture and Information Technology program at UTM. Although one-time-only funding was proposed now, it was expected that a proposal for base funding would come forward later this academic year.

On a motion duly moved and seconded,

YOUR BOARD RECOMMENDED

THAT the following one-time-only allocations be approved to enable the University of Toronto at Mississauga to meet enrolment expansion needs in 2001-02

- (a) \$800,000 one-time-only from the Enrolment Growth Fund to the University of Toronto at Mississauga;
- (b) \$609,000 one-time-only from the Academic Priorities Fund to the University of Toronto at Mississauga.

Documentation for this item is attached hereto as Appendix "G".

12. **Academic Priorities Fund: Allocation - Faculty of Arts and Science re Victoria University Programs in Renaissance Studies and in Literary Studies**  
(arising from the Excerpt from Report Number 74 of the Planning and Budget Committee)

Professor Gotlieb reported that this proposal would complete the transfer of tenure/tenure-stream faculty members from the Federated Universities to the Faculty of Arts and Science. The allocation respected the spirit of the Memorandum of Agreement which vested the hiring and tenure of faculty members paid by operating grants with the departments rather than with the Federated Universities.

On a motion duly moved and seconded,

YOUR BOARD RECOMMENDED

THAT a base budget allocation of \$110,140 from the Academic Priorities Fund to the Faculty of Arts and Science be approved in support of the Victoria University Programs in Renaissance Studies and in Literary Studies.

Documentation for this item is attached hereto as Appendix "H".

**13. Academic Transitional Fund: Allocation - Faculty of Arts and Science and Divisional Campaign Expenses**  
(arising from the Excerpt from Report Number 74 of the Planning and Budget Committee)

Professor Gotlieb noted that the proposed allocations to the Departments of Chemistry and Astronomy and Astrophysics were to support modification of laboratories in the former and to upgrade equipment in the latter. The proposed allocation for campaign expenditures was to support divisional spending for fund-raising in meeting divisional priorities.

On a motion duly moved and seconded,

YOUR BOARD RECOMMENDED

THAT the following allocations be approved:

- (a) \$60,000 to the Faculty of Arts & Science for the purchase of microscale equipment by the Department of Chemistry;
- (b) \$60,000 to the Faculty of Arts & Science for upgrading observatories by the Department of Astronomy and Astrophysics;
- (c) \$950,000 for additional support to Divisional Campaign expenditures.

Documentation for this item is attached hereto as Appendix "I".

**14. Faculty of Dentistry: Honours Designation on the Qualifying Program Certificate**

Dean Mock explained that the Faculty currently included the honours designation on its D.D.S. diplomas and would like to include the designation on the graduating certificates for the Qualifying Program.

On a motion duly moved and seconded,

YOUR BOARD APPROVED

THAT the honours designation be included on the Qualifying Program graduation certificates, where appropriate.

Documentation for this item is attached hereto as Appendix "J".

**15. Items for Information**

- (a) Report of the Vice-President and Provost
  - (i) Performance Indicators

Professor Sedra noted that members had received copies of the Performance Indicators for Governance, Annual Report, September 2001. He invited members to ask questions.

**Graduate Students - Time to Completion of Doctoral Program**

A member referred to the length of time taken by students to complete their doctoral studies. He said that adding a few thousand dollars in student support would not reduce the time substantially. He suggested that the problem was not just financial and asked what other initiatives the administration was planning.

Professor Sedra agreed that this was an area of concern. These data were not out of line with other North American universities and the problem seemed to be universal. He explained that the guaranteed funding package covered five years of doctoral stream studies,

**15. Items for Information** (cont'd)(a) Report of the Vice-President and Provost (cont'd)

## (i) Performance Indicators (cont'd)

all at the doctoral level or one year of master's study and four years at the doctoral level. One of the benefits of increased financial support for graduate students would be a reduction of the need to work and the opportunity to spend more time on graduate studies. Supervisory practices was another area of concern. At a recent meeting of Principals, Deans, Academic Directors and Chairs, he had asked the chairs of departments to review the practices in their departments. The School of Graduate Studies was also seized of this issue. Professor Tuohy added that the University was working with ten major research universities in Canada and with peers in the United States to get better data and to discuss ways of addressing this problem. She confirmed that it was a matter of major concern.

A member agreed that a better funded cohort would concentrate more on their studies. He felt that the guaranteed funding package provided leverage. It put pressure on both the faculty members and the students to complete within a given time limit and improved their working relationship.

Another member said that the funding package was more than "a few thousand dollars". He noted that the cheques were arriving and he had received a great deal of positive comment from students in the humanities and social sciences. His Faculty was also making curriculum changes to improve the programs. The funding was an extremely helpful first step and he thanked the Provost for moving so quickly following the recommendations of the Orchard Task Force on Graduate Student Support.

A member noted that professional master's programs had fallen through the cracks of the graduate student funding program. Students in the three and a half year long program in his Faculty were not eligible for the funding package. He was finding that many students were choosing to study part time while working 20 - 30 hours a week. This was a matter of concern. Professor Sedra responded that it was a matter of finite resources. He would continue to work to close the gap in funding for the doctoral stream students which he hoped would be accomplished in the next three years. Then the administration would turn its attention to the professional master's programs. In the meanwhile, these students were eligible for the University's need-based financial aid guarantee. The member noted that the Ontario Graduate Scholarships (OGS) could only be held for two years and those students in the later years of the professional master's program had been disqualified from holding the OGS.

A member said that funding and supervisory practices were only two factors in this problem. He asked what information was being collected about factors affecting times to completion. Professor Tuohy indicated two initiatives for collecting data from the students. Professor Orchard annually surveyed students on financial aid matters and this year for the first time graduate students would be added to that survey. As well, the Planning and Budget Office would be contacting the National Research Council in the U.S. about participating in its survey of earned doctorates.

## (ii) Calendar of Business 2001-02

Professor Sedra noted that he had touched on a number of matters coming to the Board under his remarks earlier.

**15. Items for Information** (cont'd)(a) Report of the Vice-President and Provost (cont'd)

(iii) Appointments and Status Changes / Appointment of Professors Emeriti

(iv) Post-65 Appointments

The above two items were presented for information. There were no questions.

(b) Items for Information in Report Number 73 of the Planning and Budget Committee

There were no questions or comments.

(c) Report on Approvals under Summer Executive Authority**I. Academic Administrative Appointments**

The following academic administrative appointments were approved under the Academic Board's summer executive authority:

Faculty of Applied Science and Engineering

Professor William R. Cluett

Vice-Dean and Chair, First Year, from July 1, 2001 to June 30, 2003 (extension)

Faculty of Arts and Science*Department of East Asian Studies*

Professor Graham Sanders

Acting Chair from July 1, 2001 to June 30, 2002

*Department of Psychology*

Professor Jonathan L. Freedman

Interim Chair from July 1, 2001 to June 30, 2002

Faculty of Dentistry

Professor Daniel Haas

Associate Dean, Clinical Sciences, from July 1, 2001 to June 30, 2006

Professor Howard Tenenbaum

Associate Dean, Biological and Diagnostic Sciences, from July 1, 2001 to June 30, 2006

School of Graduate Studies*Canadian Institute for Theoretical Astrophysics*

Professor J. Richard Bond

Director from July 1, 2001 to June 30, 2006

**15. Items for Information** (cont'd)(c) Report on Approvals under Summer Executive Authority (cont'd)*Centre for the Study of Drama*

Professor John Astington	Acting Director from July 1, 2001 to June 30, 2002
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*Institute for Human Development, Life Course and Aging*

Professor Blair Wheaton	Director from July 1, 2001 to June 30, 2004
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Faculty of Medicine*Department of Biochemistry*

Professor David E. Isenman	Acting Chair from January 1, 2002 to June 30, 2002
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*Department of Family and Community Medicine*

Professor Philip Ellison	Acting Chair from July 1, 2001 to June 30, 2002 or until appointment of Chair
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*Department of Pharmacology*

Professor W. McIntyre Burnham	Acting Chair from July 1, 2001 to June 30, 2002 or until appointment of Chair
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*Department of Physiology*

Professor John F. MacDonald	Chair from July 1, 2001 to June 30, 2006
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**II. Other Matters**

The following recommendations were approved under the Governing Council's summer executive authority:

**(a) Items that would have required approval by the Governing Council (on the recommendation of the Academic Board from the Planning and Budget Committee):****Capital Project: SuperBuild and Facilities Renewal Program Funds - List of Projects** (attached for information)

(a) THAT the Office of the Provost be authorized to execute the list of projects, funded from the allocation to be received from the SuperBuild and Facilities Renewal Program funds provided by the Government of Ontario.

(b) THAT the Office of the Provost be authorized to submit separate listings, as required, to the Ontario Government for all projects identified in Table 2 which are funded from either SuperBuild or the Facilities Renewal Program.

**15. Items for Information** (cont'd)**(c) Report on Approvals under Summer Executive Authority** (cont'd)**Item 7: Capital Project: Southeast Infrastructure Upgrade  
(from the Planning and Budget meeting June 27, 2001)**

THAT the \$10,270,000 be approved to complete the South East Infrastructure Upgrade required to support the CCBR and Pharmacy Buildings, and that these funds be assembled from the following sources:

- (a) the 2001-02 SuperBuild/FRP fund in the amount of \$3,000,000,
- (b) the 2002-03 Facilities Renewal Program in the amount of \$770,000,
- (c) the Centre for Cellular and Biomolecular Research Project in the amount of \$3,540,000, and
- (d) the Pharmacy Building project in the amount of \$2,960,000.

**Item 12: Affiliation Agreement: Bloorview MacMillan Centre  
(from the Planning and Budget meeting June 27, 2001)**

THAT the affiliation agreement between the Governing Council of the University of Toronto and Bloorview MacMillan Centre be approved effective July 1, 2001.

**(b) Items that would have required approval by the Academic Board:****Appointment to the Academic Board and to the Agenda Committee**

THAT Mr. Godwin Chan be appointed to the Academic Board for 2001-2002, and

THAT Professor Gretchen Kerr be appointed to the Agenda Committee for 2001-2002.

**Appointment of the Secretary of the University Tribunal**

THAT Mr. Paul J. Holmes be appointed Secretary of the University Tribunal effectively immediately (July 19, 2001).

**(c) Items that would have required approval by the Committee on Academic Policy and Programs:****Departmental Name Change**

THAT the name of the Graduate Department of Community Health be changed to the Graduate Department of Public Health Sciences, effective July 1, 2001.

**(d) Quarterly Report on Donations May 1st - July 31st, 2001**

This report was presented for information in accordance with the Provost's Guidelines on Donations.

**16. Date of Next Meeting**

The Chair noted that the next regular meeting of the Board would be held on November 15th, 2001.

The Board moved into closed session.

17. Report of the Striking Committee

On a motion duly moved and seconded,

YOUR BOARD APPROVED

THAT Professor Victor Timmer be appointed a member of the Planning and Budget Committee for 2001-2002, effective immediately.

On a motion duly moved and seconded,

YOUR BOARD RECOMMENDED

An appointment to the Committee for Honorary Degrees for 2001-2002, effective immediately.

The Chair noted that Professor Sedra had several academic appointments that he wished the Board to consider at this time. The Chair asked that the item be added to the agenda. The members were in agreement.

18. Academic Administrative Appointments

The following academic administrative appointments were approved:

Faculty of Arts and Science

*Department of Psychology*

Professor Lynn Hasher

Chair from July 1, 2002 to June 30, 2005

Faculty of Medicine

*Department of Family and Community Medicine*

Professor Louise Nasmith

Chair from July 1, 2002 to June 30, 2007

University of Toronto at Scarborough

Professor Ragnar Buchweitz

Vice-Dean from October 1, 2001 to June 30, 2004

The meeting adjourned at 5:45 p.m.

Secretary  
October 5th, 2001

Chair