

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 141 OF THE ACADEMIC BOARD

February 16, 2006

To the Governing Council
University of Toronto

Your Board reports that it held a meeting on Thursday, February 16, 2006 at 4:10 p.m. in the Council Chamber, Simcoe Hall. In this report, items 5 and 6 are recommended to the Governing Council, and the remaining items are reported for information.

Present:

Professor Brian Corman, In the
Chair
Professor David Naylor, President
Professor Vivek Goel, Vice-
President and Provost
Professor John Challis, Vice-
President, Research and Associate
Provost
Professor D. Farrar, Deputy Provost
and Vice-Provost, Students
Professor S. Zaky, Vice-Provost,
Planning and Budget
Professor Rona Abramovitch
Professor Derek Allen
Professor Katherine Berg
Dr. Terry Blake
Ms Marilyn Booth
Mr. Ryan Matthew Campbell
Mr. Ewen Weili Chen
Professor David Clandfield
Mr. Joe Cox
Miss Coralie D'Souza

Absent:

Mr. Navine K. Aggarwal
Professor Stewart Aitchison
Mrs. Mubarka Alam
Professor Sidney Aster
Professor Gage Averill
Professor Jan Angus
Professor George Baird
Professor Sylvia Bashevkin
Professor Clare Beghtol
Professor David Begun
Professor Donald Brean
Professor Philip H. Byer
Mr. Blake Chapman
Ms Maple Chong
Professor George Elliott Clarke
Professor John Coleman
Professor David Cook
Professor W. Raymond Cummins
Professor Luc F. De Nil
Professor Robin Elliott
Dr. Shari Graham Fell
Professor Steven T. Fong
Mr. John F. Fraser

Present: (cont'd)

Professor Raisa B. Deber
Professor Miriam Diamond
Professor Marianne S.V. Douglas
Dr. Inez. Elliston
Professor Guy Faulkner
Ms Linda B. Gardner
Professor Jane Gaskell
Mr. Christopher Goode
Professor Avrum Gotlieb
Professor Wayne Hindmarsh
Ms Bonnie Horne
Mr. Martin Hyrcza
Professor Yuki Mayumi Johnson
Dr. Joel A. Kirsh
Professor Ronald H. Kluger
Professor Hon C. Kwan
Professor Michael R. Marrus
Mr. Matto Mildenerger
Professor John R. Miron
Professor Sioban Nelson

Absent: (cont'd)

Professor Christina Kramer
Ms Lesley Ann Lavack
Professor Larry Leith
Professor Robert Lewis
Professor Lori Loeb
Professor Roger L. Martin
Professor Diane Massam
Professor Brenda Y. McCabe
Ms Susan C. McDonald
Professor Douglas McDougall
Professor Linda McGillis Hall
Professor Mark McGowan
Ms Vera Melnyk
Professor David Mock
Ms Carole Moore
Professor Mayo Moran
Professor Janet Paterson
Professor James A. Reilly
Professor Robert Reisz
Professor Richard Reznick
Professor John Scherck
Professor Gareth Seaward
Professor Anthony N. Sinclair
Professor Pekka Sinervo
Professor Ron Smyth

Present: (cont'd)

Professor Mariel O'Neill-Karch
Professor Susan Pfeiffer
Mr. Andrew Pinto
Ms Van Chau Quach
Professor Cheryl Regehr
Professor Jolie Ringash
Dr. Jay Rosenfield
Mr. Paul Ruppert
Professor Andrea Sass-Kortsak
Professor Brian Cantwell Smith
Professor J.J. Berry Smith
Professor Tattersall Smith
Miss Maureen J. Somerville
Professor Suzanne Stevenson
Ms B. Elizabeth Vosburgh
Dr. Cindy Woodland

Non-voting Assessors:

Professor A. Hildyard, Vice-President,
Human Resources and Equity
Professor Edith Hillan, Vice-Provost,
Academic
Professor Ian Orchard, Vice-President
and Principal, University of Toronto
at Mississauga
Ms Elizabeth Sisam, Assistant Vice-
President, Space and Facilities
Planning

Secretariat:

Mr. Henry T. Mulhall
Ms Cristina Oke, Secretary

In Attendance:

Dr. Chris Cunningham, Special Advisor
to the President
Ms Sheree Drummond, Assistant
Provost
Ms Rosanne Lopers-Sweetman,
Director, Special Projects, Office of
the Vice-President and Provost

Absent: (cont'd)

Professor Jonathan Freedman
 Professor Eric Freeman
 Ms Bonnie Goldberg
 Professor Hugh Gunz
 Mr. Syed Yaser Habeeb
 Professor Jenny Jenkins
 Professor Charles Jones
 Miss Livia Jozsa
 Mr. Kijun Kim

Absent: (cont'd)

Professor Lisa Steele
 Mr. Mahadeo Sukhai
 Professor Tas Venetsanopoulos
 Professor Rinaldo Wayne Walcott
 Professor Catharine Whiteside
 Professor Melissa S. Williams

Opening Remarks

Professor Corman conveyed the regrets of the Chair who was unable to be present.

He noted that the Report of the Striking Committee was not available and would be considered at the March meeting of the Board.

1. Reports of the Previous Meetings – December 8, 2005 and January 12, 2006

The Chair informed members that some changes to the attendance list had been brought to the attention of the Secretary. The reports of the previous meeting, as amended were approved.

2. Business Arising

There were no items of Business Arising from the previous meetings.

3. Report Number 124 of the Agenda Committee (February 8, 2006)

The Report was received for information. There were no questions.

4. Report from the Vice-President and Provost**(a) 2006-07 Operating Budget**

Professor Goel reported that the University was still waiting for decisions from the provincial government on tuition for 2006 and beyond, allocations for graduate enrolment expansion, and future allocations of quality funds.

(b) Provincial Research Chairs

Professor Goel informed members that the University of Toronto had been awarded three Ontario Research Chairs out of a total of eight Chairs awarded to six Universities. The Chairs in the biomarkers in disease management and in health policy and system design would be held in the Faculty of Medicine, while the chair in post-secondary education policy and measurement would be held in the Ontario Institute for Studies in Education of the University of Toronto (OISE/UT). Two additional Chairs had been funded by the province, in the previous budget, one of which had been awarded to the Rotman School. Professor Goel commented that the University had submitted nine excellent proposals for the research chairs, and had been the only university to receive more than one Chair.

4. Report from the Vice-President and Provost (cont'd)

(c) Recent University Events

Professor Goel described two events that had been organized by students, and held on campus in the past two weeks: Know Radical Islam and Israeli Apartheid Week. He noted that, while the title and content of these events might be upsetting to some members of the University community, it was essential that freedom of speech and freedom of expression were upheld in an academic community. All events had to comply with University policies, such as the Code of Student Conduct, policies on discrimination, and federal and provincial statutes such as the Human Rights Code and the hate provisions of the Criminal Code.

Professor Goel noted that, over the course of the year, many other student-initiated activities had been organized that fostered dialogue and understanding. Such bridge-building events had been attended by hundreds of students, while the more polarized events had attracted fewer participants.

Professor Goel commented that *The Strand*, the student newspaper of Victoria College, had published a cartoon that might be offensive to some members of the University community. It was the view of the University administration that the cartoon did not violate any policy or statute.

(d) Report on Research Activities

Professor Goel invited Professor Challis, Vice-President, Research and Associate Provost, to comment on current activities within his portfolio.

Professor Challis reported that four Committees had been struck recently.

(i) Review of Research Policies

The mandate of this Committee was to review, update, revise and amend as appropriate the policies and procedures relating to research matters, in light of the University's desire to establish the highest quality principles and practice. The work of the Committee had begun and was expected to be completed by June 30, 2006.

(ii) Review of Collections Policies

The mandate of this Committee was to review the Collections Policies of the University of Toronto as they existed within separate Faculties and Departments, with the aim of developing a Collections Policy for the entire University. The proposed Policy would cover anthropologic and biologic collections in addition to scientific instruments and any other areas so identified by the committee. The work of the Committee was expected to be completed by June 30, 2006.

(iii) Senior Awards and Honours Committee

The mandate of this Committee was to enhance the international profile of the University of Toronto. The Committee would identify and publicize major international and national research awards, identify, from the University professoriate, potential candidates for such awards and provide, when necessary, a coordinated approach to nominations with the relevant faculty and/or department. The Committee would also screen, review and improve nominations and presentation of curriculum vitae, serve as a selection committee when necessary, and ensure knowledge and communication of successful award applications.

4. Report from the Vice-President and Provost (cont'd)

(iv) Advisory Committee on the Appointment of an Executive Director of Innovations and Assistant Vice-President of Research, Office of the Vice-President, Research and Associate Provost, University of Toronto

This Committee was co-ordinating the search for the newly created position of Executive Director of Innovations at the University of Toronto and Assistant Vice-President, Research. This position would report to the Vice-President, Research and Associate Provost, and would oversee the planned transition of the Innovations Foundation back into the University and restructuring with the Intellectual Property and Contracts group. It was hoped that the position would be filled no later than June 30, 2006.

A member asked whether student membership on the committees had been considered. Professor Challis replied that the recommendations arising from the work of the committees would come to governance, and be considered by all members, including students.

5. Faculty of Medicine and University of Toronto at Mississauga (UTM): New Medical Academy

Professor Smith reported that, at its meeting on January 18, the Committee on Academic Policy and Programs had had a thorough discussion of the proposal to establish a new Medical Academy at UTM. The proposal had been developed as part of the planned expansion of the M.D. program by 26 students per year, or a total of 104 over the course of the four-year program.

The proposed UTM Academy would consist of 36 students, including 10 redistributed from existing Academies. Those students would take all their classes at UTM (with the exception of first-year Anatomy) in a purpose-built facility. Students would spend two years of their four-year program at UTM, and two years at another Academy. They would be provided with a full range of student services, specialized library resources, and guaranteed housing.

The particular focus of the UTM Academy was to be community medicine, and it was to operate in partnership with the Mississauga community-affiliated hospitals. Students had been surveyed about the proposal, and it was expected that students would ask to be placed at UTM, given the popularity of the integration of medical education more closely with local communities.

Professor Smith noted that the Committee had been advised that selected members of the clinical staffs at the two affiliated Mississauga hospitals would receive clinical appointments to the University. The accreditation process would ensure that academic standards at the UTM Academy were comparable to those at the existing Academies.

Professor Gotlieb informed members that the Planning and Budget Committee had reviewed the planning implications of the proposal. He explained that the Faculty of Medicine had for some years enrolled all of its undergraduate students in Academies associated with hospitals. The current, fully affiliated hospitals had been growing more and more specialized, leaving a gap in training for community-based medicine, both for students planning to enter family practice and a community-focused specialty practice. The opportunity to provide training at the University of Toronto at Mississauga and at the Mississauga community-based hospitals would fill an identified need, and would provide a valuable complement to the training at the Academies centred in the teaching hospitals near the St. George Campus.

5. Faculty of Medicine and University of Toronto at Mississauga: New Medical Academy (cont'd)

The proposal also advanced UTM's academic plan. The long-term vision for both the Mississauga and the Scarborough Campuses included expansion into graduate and professional areas. Both campuses had been developing a number of professional Master's degree programs, and the student experience would be enhanced through links to graduate and professional programs. In this case, it was expected that the faculty in the new Academy would teach other students at UTM, and some faculty at UTM would teach medical students.

With respect to budgetary implications, the Academy's operations would be fully funded by new Provincial funding plus student tuition fees. The capital costs of the new facilities would also be funded by the Province.

A member of the Planning and Budget Committee had asked whether it would have been more cost-effective simply to expand the existing Academies rather than build a new one. The Committee had been satisfied that it would not be. The Academies used small-group, problem-based learning. Expanding the existing Academies would not have been conducive to the success of that model, would not have provided the opportunity for learning community-based practice, and would not have advanced the development of the University's tri-campus plan.

A member of the Board asked whether the word 'Academy' had a particular meaning in this context. Professor Goel replied that the concept of the 'Academy' had been adopted by the Faculty of Medicine approximately 10 years ago. Other divisions could use the word 'academy' if they wished.

Professor Goel remarked that it was often the case that matters were not debated at the Board if they had been thoroughly debated at the entry-level Committees. He suggested that members of the Board pause for a moment to reflect on the historical significance of this recommendation to the Faculty of Medicine and to the University of Toronto at Mississauga. He also expressed his thanks to all those who had contributed to the development of the proposal.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT a new Academy of the Faculty of Medicine, based at the University of Toronto at Mississauga, in partnership with the Mississauga community-affiliated hospitals, be approved as submitted.

Documentation is attached hereto as Appendix "A".

6. School of Graduate Studies: Department of Health Policy, Management and Evaluation: Master of Management of Innovation (M.M.I.) Program

Professor Smith advised the Board that the proposed program was a professional master's degree in management that would focus on the innovation process in the health care sector. The intensive 12-month program would be housed at UTM with academic oversight provided by the Graduate Department of Health Policy, Management and Evaluation.

6. School of Graduate Studies: Department of Health Policy, Management and Evaluation: Master of Management of Innovation (M.M.I.) Program (cont'd)

At the meeting of the Committee on Academic Policy and Programs, there had been discussion of the name of the new program, which, members felt, gave the impression that it was a general program in technology management. The Committee had been advised that there would be a healthcare focus in the content of courses, and the program had been designed to train graduates to work in the bio-pharma industry. However, the program would encompass more than just health care, and it would be expanded in scope over time. Similar program titles were currently in use at other universities. At the suggestion of the Chair of the Committee, it had been agreed that the name of the program would be monitored among potential students to see if it caused any confusion.

Professor Gotlieb reported that the Planning and Budget Committee had been satisfied that the proposed program was consistent with UTM's academic plan. That plan had emphasized the biological sciences and the addition of professional Master's degree programs. The M.M.I. program would complement the UTM Master's Degree Program in Biotechnology.

With respect to resource implications, the program was expected to qualify for new Provincial funding for graduate enrolment expansion. That funding, plus a tuition fee of about \$19,000 for the intensive twelve-month program, would cover the program's full costs.

There had also been discussion of the program name at the Planning and Budget Committee. Like the Committee on Academic Policy and Programs, the Planning and Budget Committee had accepted the name. While the program was aimed at managers in innovative health-related companies, it would include many broad courses in the management of innovation, and it would be widely applicable. Governance approval would not give this program an exclusive license to the name.

If other divisions were to decide to offer a Master's Degree Program in the Management of Innovation, they could also use the title, perhaps with a word or two in parentheses to differentiate the programs.

A member congratulated his colleagues at UTM for developing the proposed program, but expressed his concern with the program's name, as the subject of innovation was a focus of the Rotman School of Management. In his view, the global vision of the tri-campus model had not been fully articulated.

The Dean of the School of Graduate Studies replied that faculty members in the Graduate Department of Health Policy, Management and Evaluation, and in the Graduate Department of Management had worked together to develop this program, and would be involved in teaching in it. A member added that the Department of Health Policy, Management and Evaluation predated the Rotman School of Management, and that members of the Department had assisted the faculty of the Rotman School in establishing some of the School's health-related programs.

Professor Goel commented that the tri-campus framework had initially focused on the relationships between the Faculty of Arts and Science, the University of Toronto at Mississauga and the University of Toronto at Scarborough. Not as much attention had been paid to the relationships between UTM and UTSC and other faculties. Relationships were now evolving between UTM, UTSC and other faculties.

6. School of Graduate Studies: Department of Health Policy, Management and Evaluation: Master of Management of Innovation (M.M.I.) Program (cont'd)

A member noted that, in his view, the principles that had been applied by governance in the approval of degree names over the past few years were that other Universities had degrees of the same name, the proposed name represented the degree honestly, and that the name sounded appropriate.

On motion duly moved and seconded

YOUR BOARD RECOMMENDS

THAT the Master of Management of Innovation Program, to be offered through the Department of Health Policy, Management and Evaluation, be approved, effective September 2006.

7. Items for Information

a. Appointments and Status Changes

The Chair noted that members had received at the door a number of status changes for information.

Professor Goel announced that the Board of Regents of Victoria University had reappointed Professor David Cook as Principal of Victoria College for a five-year term effective July 1, 2006 until June 30, 2011. Professor Cook, a graduate of Victoria College, had had a distinguished career as an academic administrator before becoming Principal in 1999. In the past five years, he had overseen the introduction of significant programs at the College, including Vic One.

b. Report Number 119 of the Committee on Academic Policy and Programs (January 18, 2006)

There were no questions on the Report.

c. Report Number 306 of the Academic Appeals Committee

There were no questions on the Report.

8. Date of Next Meeting – March 30, 2006

9. Other Business

(a) Elections

The Chair reminded members that nominations for ten teaching staff seats on the Academic Board had re-opened on February 6 and closed at noon on February 17. These positions were for 3-year terms beginning July 1, 2006. Nominations also had re-opened for two by-elections for seats on the Academic Board: one in the Faculty of Law and one in the Faculty of Social Work.

9. Other Business (cont'd)

(a) Elections (cont'd)

In addition, nominations for the Governing Council had re-opened on February 6 for two teaching staff seats - one in Arts and Science and one at the University of Toronto at Scarborough - and one part-time undergraduate student seat. Nominations were also open for one teaching staff seat at the University of Toronto at Mississauga. Nominations for each of the seats closed at noon on February 17.

Nomination forms for all of the positions were available on the Governing Council website.

The meeting adjourned at 5:00 p.m.

Secretary

Chair

March 15, 2006