

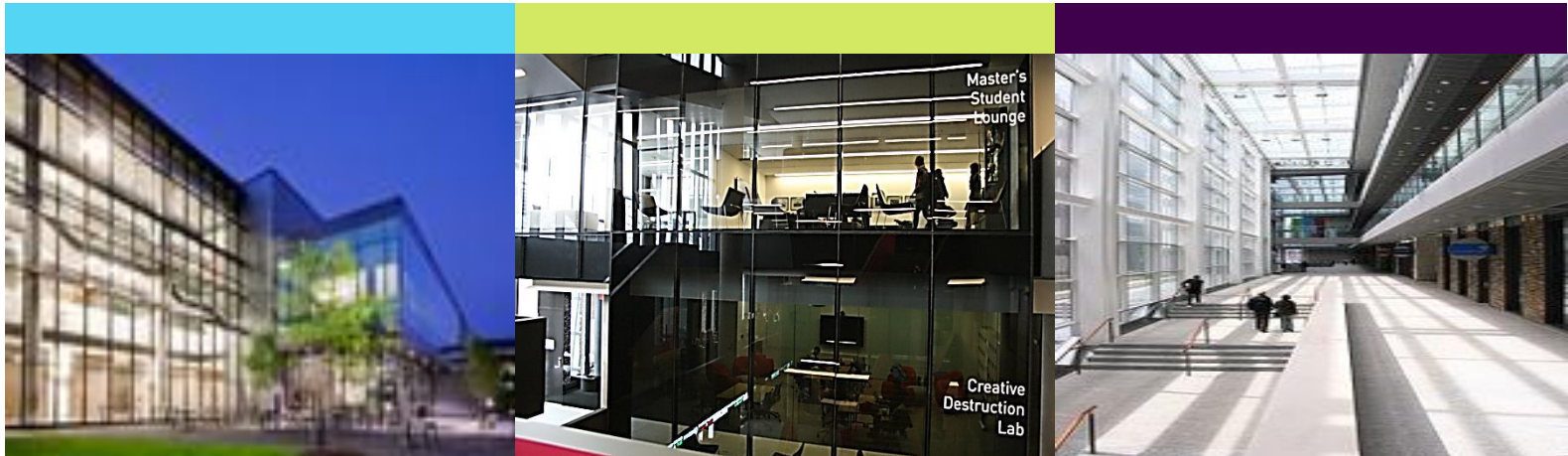


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Strategic Mandate Agreement Update

Planning & Budget Committee

March 1, 2017





SMA 1 (2014-15 – 2016-17): Key Features

■ Differentiation

- Established MAESD policy to differentiate institutions based on strengths
- Confirmed U of T's differentiated role

■ Metrics reported in six priority areas

■ Enrolment growth - additional graduate spaces allocated

“The University of Toronto is a globally recognized, comprehensive, and research-intensive institution with a distinct leadership role in Ontario’s postsecondary education system. The University of Toronto’s broad range of program offerings and research activity have a major economic and social impact, locally and globally.”





New Funding Formula



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New Funding Formula: Key Features

- **Re-profiling of Operating Grants** into 3 envelopes:
 - Core Operating Grant
 - Differentiation envelope
 - Special purpose grant
- Establishes an **enrolment corridor** mechanism to support funding predictability/stability objectives
- Establishes a **new differentiation envelope** with a performance proportion and link to metrics
- Includes **model clean-up** – Creation of WGU's



Funding Formula Review: Conceptual Model

Core Operating Grant (enrolment-based)

Basic Operating Grant \$2.43B
Undergraduate Accessibility Grant \$202M
Graduate Expansion Grant \$98.6M
Graduate Expansion Grant – Funding for International PhDs \$2.88M
Medical Expansion (4 Grants) \$97.7M
Midwifery \$3.21M
Nursing (2 Grants) \$23.6M
Teachers Education(2 Grants) \$55.1M

85%

Differentiation Envelope

Competitive Portion
Existing Key Performance Indicators \$23.2M
Existing Quality Grants \$131M
Existing Institution- Specific Grants \$6.9M
Funds From BOG Adjustments - Funding Equity - \$188M
Research Overheads Infrastructure Envelope \$27.8M *
Mission-Related Portion
French Language and Bilingualism (2 Grants) \$44M
Northern Ontario Grant \$33.6M

10%

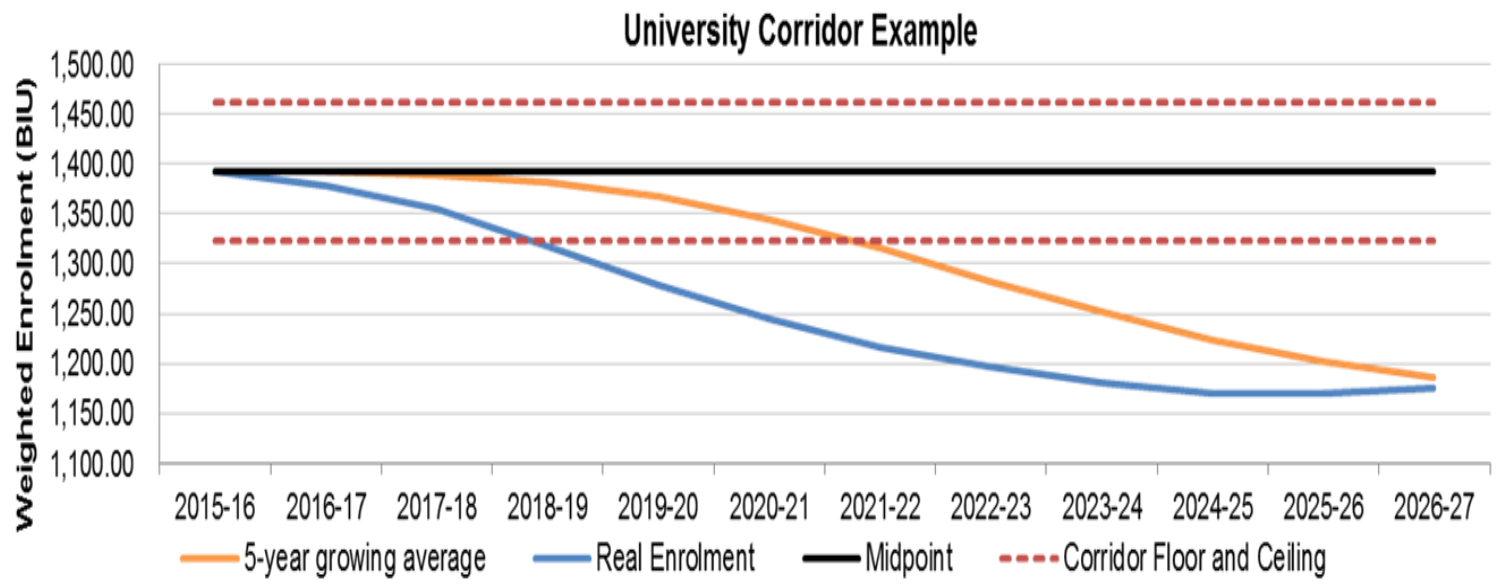
Special Purpose Grants

Women's Campus Safety \$0.7M
French Language Flow-Through Grants (7 Grants) \$14M
Mental Health Strategy \$1.5M
Disability Supports (4 Grants) \$22.1M
First Generation Grants (3 Grants) \$6.5M
Indigenous Student Supports (4 Grants) \$10.9M
Institution-Specific (Restricted Use) (5 Grants) \$31.7M
Grant in lieu of Municipal Tax \$29.3M
Credit Transfer \$5.88M
International Strategy \$0.77M
Trillium Scholarship \$8.0M
Grants for Clinical Programs (3 Grants) \$10.2M
Teachers Ed Phase-In & Collaborative (2 Grants) \$5.9M
Other Time-Limited \$3.2M

* ROIE – Classification is TBD based on SMA talks



Enrolment Corridor Mechanism





SMA 2



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SMA 2: Key Features

- **Builds on SMA 1**
- **Continues Differentiation Policy**
- **“Operationalizes” the revised funding formula features**
 - Establishes funded corridor level
 - Defines differentiation envelope
- **Includes discussion of enrolment plans (growth and declines)**
- **Includes international strategy discussion**
 - Includes International PhD funding
- **Starts discussion on metrics and targets**



SMA Metrics

- Two types: System-wide and Institutional
- Under development through SMA2 Period
 - Metrics do not become 'active' until SMA3
 - Institutions 'held harmless' through SMA2
- Five Priority Areas:
 - Student Experience
 - Innovation in Teaching & Learning Excellence
 - Access & Equity
 - Research Excellence & Impact
 - Innovation Economic Development & Community Engagement



SMA 2 Process Update

- MAESD targeting signed agreements by Summer 2017
- Round 1 of campus visits by Negotiator underway
- Templates and Guidelines to be received soon.
- U of T considerations – consistency with Towards 2030
 - internationalization
 - strong tri-campus system
 - increasing graduate intensity
 - rich program mix