

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

**REPORT NUMBER 11 OF THE CAMPUS COUNCIL**

**April 21, 2015**

Mr. Mark Krembil ,Vice-Chair

Mr. Harvey Botting

Mr. Asher Chohan

Professor Suzanne Erb

Mr. Mark Frimpong

Ms Sue Graham-Nutter

Dr. Brian Harrington

Dr. Elaine Khoo

Ms Marilyn Kwan

Ms Nancy Lee

Ms Permjit (Pam) Mann

Ms Susan Murray

Dr. Christopher Ollson

Mr. George Quan Fun

Mr. David Shim

Ms Elaine Thompson

**Secretariat:**

Mr. Louis Charpentier

Ms Amorell Saunders N'Daw

Ms Rena Parsan

**Regrets:**

Mr. Andrew Arifuzzaman

Mr. Preet Banerjee

Mr. Ommer Chohan

Ms Kathy Fellowes

Professor William A. Gough

Professor Rick Halpern

Mr. John Kapageridis

Professor Bruce Kidd

Mr. Hussain Masoom

Mr. Moataz S. Mohamed

Professor Andre Simpson

**In attendance:**

Professor Cheryl Regehr, Vice-President and Provost

Professor Scott Mabury, Vice-President, University Operations

Ms Christine Arsenault, Managing Director, Department of Management &  
Management Co-op

Dr. Corinne Beauquis, Senior Lecturer, Centre for French and Linguistics

Ms Debbie Bilinski, Director, Office of the Vice-Principal, Research

Dr. Clare Hasenkampf, Associate Dean, Teaching and Learning, Office of the Dean & Vice  
Principal (Academic)

Professor Heinz-Bernhard Kraatz, Professor & Chair, Department of Physical and  
Environmental Sciences

Ms Lesley Lewis, Assistant Dean, Office of the Dean and Vice-Principal (Academic)

Ms Helen Morissette, Director, Financial Services

Professor Mark Schmuckler, Vice-Dean Undergraduate, Office of the Dean and Vice Principal (Academic)  
Ms Samantha Seto, Manager of Administrative Operations, Department of Management  
Professor Andre Sorensen, Associate Professor and Chair, Department of Human Geography  
Ms Shelby Verboven, Director of Recruitment  
Ms Michelle Verbrugge, Director, Student Housing & Residence Life

## **1. Chair's Remarks**

The Vice-Chair introduced himself and welcomed members and guests to the meeting. He acknowledged members participating by teleconference. He advised members that the Chair, Professor William Gough, was out of the country on University business, and that the Senior Assessor, Professor Bruce Kidd, was hosting a conference on the St. George campus. Lastly, he reported that while a student presentation had initially been planned it was determined that this would have placed a hardship for the students to participate because of exams.

## **2. UTSC Campus Operating Budget: Allocation of Funds**

The Chair introduced and welcomed Professor Cheryl Regehr, Vice-President and Provost, (the University's Chief Academic and Budget Officer), and Professor Scott Mabury, Vice-President, University Operations. The Chair advised that Professor Mabury had presented the UTSC campus operating budget and allocation of funds at the March 25<sup>th</sup> Campus Affairs Committee meeting. The Chair invited Professor Regehr and Professor Mabury to present the institutional budget to the Council. Their presentation<sup>1</sup> outlined five themes with the following major points:

- **Budget Context 2015-** The 2015 budget was influenced and impacted by: provincial differentiation policy, internationalization, domestic tuition cap, entrepreneurship, changing technology, \$12.5B provincial deficit, public sector wage restraint, and interest and exchange rates.
- **Enrolment-** The institutional enrolment results for 2014-15 showed growth in undergraduate and graduate enrolment. Results for the year showed negative variances when compared to targets for domestic undergraduate and Masters students, but overall the results were very close to the projected targets. At UTSC, undergraduate enrolment growth was projected to be about 20 percent by 2019. With the recent growth at UTSC, there had been a positive trend in entering averages for undergraduate students. The current percentage of international undergraduate students at UTSC was 18.
- **Revenue and Expense Projections-** University operating revenues of \$2.16B for 2015-16 were reported to be primarily generated from: student fees and the provincial operating grants. Concerns were raised due to a majority of the revenue being generated from student fees and operating grants. Comparable institutions in the United States generated close to forty percent of total revenue from "other" revenue,

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<sup>1</sup> Presentation- UTSC Campus Operating Budget: Allocation of Funds

however those institutions received more funding for the indirect costs of research. The university had made efforts to lobby the federal government for a greater dollar amount on the indirect cost of research. Specific expense concerns were related to compensation and special pension payments.

- **University Fund (UF)-** The 2015-16 University Fund (UF) of \$10M base and \$4M OTO (one time only payments) were distributed by themes related to teaching excellence, research excellence, internationalization, and structural and budget support. Through the UF, UTSC was allocated two faculty positions and one staff position. UTSC also had a prior year OTO UF commitment of \$2M for 2015-16 for capital matching.
- **Student Financial Support-** In 2013-14 \$176M was distributed in student financial aid with the majority of funding given out in the form of University of Toronto Advance Planning for Students (UTAPS) and bursaries. \$256M in financial support had been distributed to graduate students with the majority of funding from research stipends and employment income. Funding for graduate students varied across divisions, but the University's commitment was that it be no less than \$15K plus tuition and fees, while the average was \$435K in 2012-13. The net tuition (defined as tuition paid by the student after deducting University of Toronto bursaries and Ontario Student Assistance Program (OSAP) bursaries) paid by OSAP- eligible undergraduate students was approximately twenty-two percent of the posted rate.

In summary, Professor Mabury reiterated that the provincial grant continued to decline as a source of revenue while tuition from international tuition was increasing; and that the University of Toronto continued to perform well given the political and economic climate. He added that the institutional budget was designed to support the academic mission, and that the University of Toronto had made good decisions within the context of equal funding per student across all Ontario universities.

A member asked what percent of international students came from China, and if there were efforts to recruit students from other parts of the world. Professor Mabury reported that 53 percent of all international students came from China, and that efforts were being made to broaden the base of international students, especially students from the United States.

A member asked whether the increase in revenue from international students was due to increased tuition, or increased enrollment, and Professor Mabury reported that the increase was due to increased tuition and enrollment figures.

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## **CONSENT AGENDA**

On motion duly made, seconded and carried,

**YOUR COUNCIL APPROVED,**

THAT the consent agenda be adopted and the item requiring approval (item 3) be approved.

The Chair reminded members that the next scheduled meeting of the Council was on Wednesday, May 27, 2015 at 4:00 p.m.

**3. Report of the Previous Meeting:** Report Number 10 – Tuesday, March 3, 2015

**4. Business Arising from the Minutes of the Previous Meeting**

**5. Reports for Information**

- a. Report Number 10 of the Agenda Committee (Wednesday, February 24, 2015)
- b. Report Number 10 of the Academic Affairs Committee (Tuesday, February 10, 2015)
- c. Report Number 10 of the Campus Affairs Committee (Tuesday, February 11, 2015)

**6. Date of the Next Meeting** – Wednesday, May 27, 2015, 4:00 p.m.

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**7. Other Business**

No other business was raised.

**8. Question Period**

The following questions were raised regarding item 2, UTSC Campus Operating Budget: Allocation of Funds:

In response to a question regarding the \$198.4M operating reserve, Professor Mabury explained that each Division's Dean had discretion over how much operating reserve funding were required for their Division.

A member asked how Alumni giving had impacted the institutional budget, and Professor Mabury explained that it had contributed to the University's advancement campaign (Boundless). Large gifts to the University were allocated to endowment funds.

In response to a comment regarding the University's access guarantee, Professor Regehr reported that the University was committed to bringing the best and brightest students to the University of Toronto regardless of financial means, and that the University was proud of the Student Access Guarantee (SAG) policy.

In response to a comment regarding co-curricular programming, Professor Regehr explained that funding for such programs came from student tuition fees.

A member raised a question regarding the number of students who graduated with some form of student loan or debt, and Professor Mabury reported that approximately 50 percent of students had loans or debt to repay upon graduation.

A member inquired about how the University balanced graduate student enrollment, and Professor Mabury explained that each Department within a Division determined how many graduate students they could accommodate within their existing budget.

In response to a question regarding allocation of funds to support the international student experience, Professor Regehr reported that the University was committed to providing international students with the same range of courses and support services that domestic students received, and that the University was continually looking for innovative approaches to address this issue.

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***IN CAMERA***

The Council moved *in camera*.

**9. Appointments: 2015-16 Community Members, UTSC Campus Council**

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT Mr. Preet Banerjee, Mr. John Kapageridis, Ms Brenda Librecz, and Dr. Jennifer McKelvie be appointed as Community Members of the UTSC Campus Council, for terms of three years, effective July 1, 2015.

**10. Appointments: 2015-16 Staggered Term Lengths for Administrative Staff, Librarians and Teaching Staff on the UTSC Campus Council and its Standing Committees**

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT the following staggered term lengths for Administrative Staff, Librarians, and Teaching Staff on the UTSC Campus Council and its Standing Committees, be approved effective July 1, 2015.

**UTSC Campus Council**

- Administrative Staff & Librarians  
1 two year term: Ms *Kathy Fellowes*  
1 three year term: *Mr. Scott McRoberts*

- Teaching Staff  
1 one year term: *Dr. Brian Harrington*  
2 two year terms: *Prof. Leslie Chan, Prof. Bernie Kraatz*  
2 three year terms: *Dr. Tarun Dewan, Dr. Elaine Khoo*

**UTSC Academic Affairs Committee**

- Administrative Staff  
1 three year term: *Ms Jacqueline Deane*
- Librarians  
1 three year term: *Ms Whitney Kemble*
- Teaching Staff  
5 one year terms: *Prof. Mark Hunter, Dr. Nathan Lovejoy, Prof. Matthias Niemeier, Prof. William Seager, Ms Lynn Tucker*  
  
5 two year terms: *Prof. John Hannigan, Dr. Mahinda Samarakoon , Prof. Larry Sawchuk, Dr. Jayeeta Sharma, Prof. Phil Triadafilopoulos,*  
5 three year terms: *Mr. Syed W. Ahmed, Prof. Neal Dolan, Dr. Alen Hadzovic, Dr. Zohreh Shahbazi, Prof. Pascal Riendeau*

**UTSC Campus Affairs Committee**

- Administrative Staff  
1 one year term: *Ms Ludmila Elias*  
1 two year term: *Ms Bobbi McFarlane*  
1 three year term: *Ms Janet Blakely*
- Librarians  
1 three year term: *Ms Kirsta Stapelfeldt*
- Teaching Staff  
2 one year terms: *Prof. Jonathan Cant, Dr. Sarah King,*  
2 two year terms: *Mr. George Quan Fun, Ms Tanya Mars*  
3 three year terms: *Prof. Alice Maurice, Dr. Mandy Meriano, Dr. Helen Wu*

The Council moved into open session.

The meeting adjourned at 5:43 p.m.

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Secretary

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Chair