

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

FEBRUARY 26, 2015

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on February 26, 2015 at 4:30 p.m. in the University of Toronto Council Chamber.

Present:

Ms Judy G. Goldring (Chair)
Professor Meric S. Gertler (President)
Mr. Faizan Akbani
Mr. Nabil B. Arif
Professor John S. Bland
Mr. Harvey Botting
Mr. David Norris Bowden
Ms Caitlin Campisi
Mr. Ben Coleman
Mr. Jeff Collins
Ms Susan Froom
Mr. Gary D. Goldberg
Professor Avrum I. Gotlieb
Professor Hugh P. Gunz
Ms Alexandra Harris
Ms Zabeen Hirji
Ms Claire M.C. Kennedy
Mr. R. Mark Krembil
Mr. Nykolaj Kuryluk
Mr. Brian D. Lawson
Ms Nancy Carolyn Lee
Dr. Gary P. Mooney
Mr. John Paul Morgan
Ms N. Jane Pepino
Professor Elizabeth Peter
Professor Cheryl Regehr
Ms Catherine Riddell
Mr. Mark Henry Rowswell
Professor Hargurdeep Saini
Professor Andrea Sass-Kortsak
Professor Salvatore M. Spadafora
Mr. W. John Switzer

Mr. Andrew Szende
Professor Nicholas Terpstra
Mr. W. Keith Thomas
Professor Steven J. Thorpe

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Ms Sheree Drummond
Ms. Cindy Ferencz-Hammond
Mr. Lee Hamilton
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Ms Shirley Hoy (Vice Chair)
Ms Alexis Archbold
Ms Janet L. Ecker
Mr. Andrew Girgis
Professor William A. Gough
Professor Edward Iacobucci
Ms Paulette L. Kennedy
Ms Susan Murray
Ms Melinda M. Rogers
Mr. Howard L. Shearer
Professor Elizabeth M. Smyth
Professor Janice Gross Stein

In Attendance:

Professor James Arthur, Department of Mathematics (Ted Mossman Chair in Mathematics)
Professor Scott Mabury, Vice-President, University Operations
Mr. David Estok, Vice-President designate, Communications
Professor Don Ainslie, Principal, University College
Mr. Larry Alford, Chief Librarian
Ms Marilynn Booth, Dean, School of Continuing Studies

Professor Scott Prudham, UTFA president
Cynthia Messenger, UTFA vice-president, Grievances
Terezia Zoric, UTFA Equity Committee Chair
Claude Evans, UTFA, Chair Teaching Stream Committee
Ms Yolen Bollo-Kamara, UTSU
Ms. Nickie Van Lier, UTGSU
Ms. Kriya Siewrattan, APUS
Ms Dalia Hashim, Muslim Students' Association
Mr. Matthew Campbell-Williams, Black Students' Association
Mr. Robert Wang, Chinese Undergraduate Association
Mr. Ben Donato-Woodger, LGBTOUT

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 1 AND 12 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

The Committee Moved *In Camera*.

1. Senior Appointments

i. Appointment of Vice-President and Principal, University of Toronto Mississauga

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Professor Hargurdeep (Deep) Saini be re-appointed as Vice-President, University of Toronto, concurrent with his appointment as Principal, University of Toronto Mississauga (subject to the approval of the Agenda Committee), for a five-year term over five and a half years effective July 1, 2015 and continuing to December 31, 2020.

ii. Appointment of Vice-President, Communications

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Mr. David Estok be appointed Vice-President, Communications for a five-year term, effective March 9, 2015 and continuing until March 31, 2020.

The Governing Council returned to Open Session

2. Chair's Remarks

The Chair welcomed and thanked governors for attending the meeting, and announced the two senior appointments approved during the *in camera* session. She congratulated Professor Saini on his re-appointment and invited him to address the chamber. Professor Saini expressed his gratitude and delight at his reappointment, and articulated his great enthusiasm for both “the cause and the company” that the position of Vice-President and Principal, UTM, entailed. He stated that the University was in the process of redefining what the University of Toronto was, a system of three universities woven into one, and that he was very keen to continue this important work.

The Chair invited President Gertler and then Mr. David Estok to speak. The President summarized the review of institutional strategic communications that had led to the creation of the position of Vice-President, Communications, and noted that the search committee had examined a strong field of candidates before unanimously recommending Mr. Estok to the position. Mr. Estok thanked the Chair, the President, and governors, and expressed his enthusiasm for telling the University of Toronto's story.

The Chair thanked governors for nominating her to serve a third term as Chair, and congratulated Ms Shirley Hoy on her acclamation by governors to continue in her role as Vice-Chair. The Chair informed governors that the recent by-election to fill a vacant seat on Governing Council had resulted in Mr. Faizan Akbani being elected to serve a term until June 30, 2015, representing Constituency II (Full-time Undergraduate Students), and welcomed Mr. Faizan to the Governing Council table. The Chair advised governors that, in preparation for the 2015-16 governance year, the Chief Returning Officer and Deputy Returning Officers had been overseeing the elections and appointments processes, and that the winners would be declared elected on February 27, 2015, following the appeal period mandated by the 2015 *Elections Guidelines*. She informed members that, earlier in the week, the College of Electors had confirmed the re-election of Mr. Andrew Szende and the election of Mr. Bruce Winter, both as Alumni Governors, for terms lasting to June 30, 2018. She also congratulated Mr. Szende and Mr. Winter on their success.

Ms Goldring informed Governing Council that speaking requests had been granted to the following individuals, all pertaining to the Student Commons agenda items:

- Ms Yolen Bollo-Kamara, Student's Administrative Council / University of Toronto Student's Union (SAC / UTSU)
- Ms. Nickie Van Lier, University of Toronto Graduate Students' Union (UTGSU)
- Ms. Kriya Siewrattan, Association of Part-Time Undergraduate Students (APUS)
- Ms Dalia Hashim, Muslim Students' Association
- Mr. Matthew Campbell-Williams, Black Students' Association
- Mr. Robert Wang, Chinese Undergraduate Association
- Mr. Ben Donato-Woodger, LGBTOUT

The Chair also reported that, at the February 9, 2015 meeting of the Executive Committee, members had received an update on issues arising from the citizenship requirement contained in the *University of Toronto Act, 1971*, which stipulated that “*No person shall serve as a member of the Governing Council unless he is a Canadian citizen.*” She affirmed that the University regarded the issue of the citizenship restriction on Governing Council membership, and in particular the impact of such restrictions on international students, as a very serious matter. She informed governors that the University administration was actively engaged with respect to various options to address

this issue, and stated that she would keep the Executive Committee and the Governing Council informed as appropriate in the coming months.

3. Report of the President

The Chair invited President Gertler to make his report to Governing Council.

President Gertler drew governors' attention to the recent awarding of the prestigious Wolf Prize in Mathematics to University Professor James Arthur of the University of Toronto's Department of Mathematics. He explained that the Wolf Prize was often regarded as analogous to a Nobel Prize for Mathematics, as the Nobel did not include a prize for Mathematics. The Prize had been awarded to Professor Arthur in recognition of his monumental work on the trace formula and for his fundamental contributions to the theory of automorphic representations of reductive groups. The President observed that Professor Arthur's Wolf Prize marked only the second time a Canadian had been recognized with the honour, and the first time that it had been awarded for work conducted in Canada. President Gertler invited Professor Robert Jerrard, Associate and Acting Chair of the Department of Mathematics, to introduce Professor Arthur.

Professor Jerrard outlined Professor Arthur's background and academic career, noting that Professor Arthur's achievements had regularly resulted in breakthroughs that had garnered considerable recognition in his field over the years. He stated that Professor Arthur's depth of commitment was an inspiration, and that he was also an excellent teacher and mentor for a new generation of scholars. He invited Professor Arthur to the podium.

Professor Arthur thanked the Chair, the President, and governors, and expressed his gratitude for the support of colleagues, students, and the University as a whole. He described the essential role of curiosity as a driving force behind intellectual progress, and expressed the wonderment he, like other scientists, felt at the world and the beautiful and frequently non-intuitive ways in which it fitted together. Professor Arthur noted that he started his academic career at the University of Toronto thirty-five years ago, and that he had watched it grow extraordinarily during that time. He reminded governors that the University of Toronto was one of the great institutions of the world and that, while prizes and recognition had not always matched what the University had become, he was hopeful that his prize might lead to greater recognition of the work that was done at the University. Members and guests expressed their appreciation for Professor Arthur with sustained applause.

President Gertler informed members that six young faculty members had also won prestigious Sloan Fellowships for excellence and outstanding promise in research, representing the majority of the ten Sloan Fellowships awarded in Canada in the current year. The new University of Toronto Sloan Fellows were:

- Artur Izmaylov, Department of Chemistry, Department of Physical and Environmental Sciences (UTSC);
- Natalie Enright Jerger, Edward S. Rogers Sr. Department of Electrical and Computer Engineering (Faculty of Applied Science and Engineering);
- Julie Lefebvre, Department of Molecular Genetics and The Hospital for Sick Children Research Institute (Faculty of Medicine);
- Jacob Tsimerman, Department of Mathematics (Faculty of Arts and Science);
- Daniel Wigdor, Department of Computer Science, Department of Mathematical and Computational Sciences (UTM); and
- Hau-tieng Wu, Department of Mathematics (Faculty of Arts and Science).

President Gertler remarked that in 2015 only the University of California, Berkeley could boast a greater number of Sloan Fellowships than the University of Toronto. Institutions such as Harvard, M.I.T., Princeton, Stanford, Carnegie Mellon, and Yale had earned few Sloan Fellows than the University of Toronto. He noted that Professor Arthur's Wolf Prize celebrating the commanding heights of academic achievement, and the six Sloan Fellowships for remarkable faculty members at the outset of their academic careers, demonstrated the depth and breadth of excellence that resided at the University of Toronto.

President Gertler briefly updated governors on his Three Priorities process and related consultations, noting that he had given three well-received presentations to the *Boundless* Campaign Executive, the University of Toronto Alumni Association Council of Presidents, and to a Town Hall meeting held at UTM. He noted that further consultations were planned as he continued preparations for the next phase of the process, and that he wanted to begin celebrating some of the remarkable strides the University community had taken towards advancing its priorities, of which the School of Continuing Studies was a fine exemplar. President Gertler then introduced Dean Marilyn Booth to speak to governors about the School of Continuing Studies.

Dean Booth explained that the School was an extension of the continuum of learning available at the University of Toronto, and that it operated on a different model, as it did not receive base funding from the University or the provincial government, and its operations were funded predominantly through its course fees. She informed members that Continuing Studies students were a diverse body of learners, including recent graduates seeking to upgrade their skills, long-time alumni and online learners pursuing personal interests, "Baby Boomers" re-inventing their careers, and international businesspeople seeking English language training. She noted that nearly the entire Continuing Studies program selection had been redeveloped within the last five years, that almost half of the instructors were University of Toronto alumni, and that the School had been highly effective in establishing partnerships with academic units across the University in order to further enhance Continuing Studies offerings.

President Gertler concluded his report by announcing the University of Toronto's 2015 cohort of Honorary Degree recipients:

Arnold Aberman. For his outstanding service to the University of Toronto as an academic administrative leader, and for his extraordinary contributions to medical education in Ontario, Canada, and beyond.

Alfred Aho. For his excellence in the professions, particularly his extraordinary contributions to electrical engineering and computer science research and education over a remarkably distinguished career of more than 40 years.

Mark Carney. For his outstanding service to the nation, and his leadership on the international stage, both at the Bank of England and at the G20's Financial Stability Board.

Jan Gehl. For his transformative impact on urban environments around the globe and, in particular, his vision of livable, lively, safe, healthy, and sustainable cities – and his leadership in helping build them.

Abigail (Abby) Hoffman. For her service to the University of Toronto and for her excellence in sports, particularly for her life-long and influential efforts to break down barriers to women's sport in Canada and beyond.

Maria Klawe. For her excellence and leadership in the Academy, particularly for her role as an inspirational champion for women in science, technology, engineering, mathematics and computer science – and across the Academy more generally.

Graça Machel. For her outstanding service for the public good around the world, particularly her work in promoting education, human rights, and social justice.

Bob McDonald. For his outstanding service to the public good, in particular his commitment to the promotion of science and science education – presenting often complex ideas in an approachable, friendly, and inspiring manner with intelligence and a warm sense of humour.

Frank McKenna. For his exemplary service to the nation, especially at the provincial and national levels and for his unyielding commitment to higher education.

Sir Richard Peto. For his outstanding excellence in the Academy, particularly his singular contributions in the field of epidemiology which have had a profound impact on clinical care and public health around the world.

Paul Volcker. For his superb contributions to the fields of economics and public policy which have changed our global community for the better – and continue to do so, as his ongoing calls for smarter regulation, reform, and transparency attest.

In response to the Chair's invitation for questions from members, a member proposed that the University administration engage the provincial government in order to advocate for government support for Continuing Studies certificate programs.

4. Strategic Presentation: Landmark Committee Project Planning Report

Professor Scott Mabury, Vice-President, University Operations, and Professor Don Ainsley, Principal, University College, briefed members on the Landmark Committee Project examining development options for the Front Campus precinct. They informed members that a Request for Expressions of Interest (REOI) for consultant teams would be issued in Winter 2015, followed by a Request for Proposals (RFP) in Spring 2015 for ideas from up to five shortlisted consultant teams. The winning team would be announced in Summer 2015. In addition, the project envisioned significant public outreach and University-wide consultation.

(Secretary's Note: the presentation had also been made at the January 26, 2015 meeting of the Business Board and the January 29, 2015 meeting of the Academic Board, and can be viewed [here](#)).

5. Items for Governing Council Approval

a) Capital Project: Report of the Project Planning Committee for the Robarts Library Renewal and Expansion – Robarts Library Commons: Project Scope and Sources of Funding

The Chair invited Professor Andrea Sass-Kortsak to introduce the item.

Professor Sass-Kortsak explained that the proposed Robarts Library Commons was a five-storey 5,614 gross square meters (gsm) building to be located at the intersection of Huron Street and Harbord Street. The Commons would connect to levels two through five of the existing Robarts Library spanning over the service and loading bay for the Library. Approximately 1200 new study spaces would be arranged in a variety of formal and informal ways throughout the Commons on floors two through five with the ground level space providing lobby and future café/vending space.

Professor Sass-Kortsak noted that, on the matter of the impact of the construction on some of the trees on the lawn of Robarts Library, the Academic Board had been informed that the goal of the architects selected for the project would be, where possible, to preserve, replant, or replace any affected trees. The total project cost would include the cost of replacing any trees that were lost during the construction of the Robarts Library Commons.

The Chair thanked Chief Librarian Larry Alford for attending the meeting, and invited him to comment on the project and the 3-D printed model of the project design displayed in the chamber. Mr. Alford remarked that the project was the culmination of ten years of work to improve library services and space, providing study space and seating, and that it would contribute to the graduate and undergraduate student experience, and thanked governors for their consideration.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the Report of the Project Planning Committee for the Robarts Library Renewal and Expansion: Robarts Library Commons, dated December 10, 2014, revised January 5, 2015 be approved in principle; and

THAT the total project scope of approximately 5,614 gross square meters (gsm) or 2,958 net assignable square meters (nasm) to be funded by Capital Campaign, Provost's Central Funds and University of Toronto Libraries operating and capital funds, be approved in principle.

b) Tentative Agreement Between the University Administration and University of Toronto Faculty Association (UTFA) on Article 5 of the Memorandum of Agreement (October 10, 2014) and the tentative Agreement Between UTFA and the University Administration on the Memorandum of Agreement [Articles 2 and 6] (October 10, 2014) (Arising from Report Number 195 of the Academic Board (January 29, 2015) and Report Number 215 of the Business Board (January 26, 2015))

The Chair invited the President to introduce the item. The President remarked that the proposed agreement with UTFA achieved a balance between the right of collective representation and the ability of the administration to recognize performance. He then invited the Provost to provide a briefing to governors.

Professor Regehr advised governors that the agenda contained several related items for approval, comprising elements of a tentative agreement reached through the Special Joint Advisory Committee (SJAC) process that had been undertaken between the University and the University of Toronto Faculty Association (UTFA). She noted that all elements required Governing Council approval, or the tentative agreement could not go forward. The Provost explained that, through a collegial process that began nearly two years previously, both the University and UTFA had proposed areas for revision. She added that while wholesale change of the University's fundamental relationship with faculty members and librarians was not being proposed, the tentative agreement nevertheless represented significant changes for the University. She expressed appreciation for the advice of former Supreme Court Justice the Hon. Frank Iacobucci, who had acted as Facilitator during the process, and who had also played a key role in the formulation of the original 1977 Memorandum of Agreement. The Provost stated that, if approved, her office would work diligently over the coming months to operationalize the elements of the tentative agreement.

The Provost provided a detailed explanation of the proposed changes to Articles 2, 5, and 6 of the Memorandum of Agreement, changes to the *Policy and Procedures on Academic Appointments* (PPAA) and their implications for tenure-stream and teaching-stream faculty, and the new *Policy and Procedures for Faculty and Librarians on Academic Restructuring*. She noted that the proposed revisions to the PPAA would enable the University to recognize the value and unique contributions of teaching-stream faculty, establish rigorous and consistent University-wide appointment and evaluation systems, and introduce professional ranks and titles (*Assistant Professor, Teaching Stream; Associate Professor, Teaching Stream; Professor, Teaching Stream*). Implications for tenure-stream faculty included extension of the tenure clock to six years (from five), provision of an academic term with reduced workload for pre-tenure faculty prior to their tenure review, and clarification of timelines and processes.

The Provost explained that the proposed new *Policy and Procedures for Faculty and Librarians on Academic Restructuring* concerning disestablishment, amalgamation and campus relocation of academic units reflected current best practices already in place at the University, and was designed to support the University's commitment to collegial processes and consultation that included faculty, librarians, students, staff, and other interested members of the University community. The purpose of the new policy was to provide a mechanism for individuals to voice their opinions and propose alternatives when certain types of restructurings were proposed that would affect the units in which they did their work. She explained that 'academic unit' was defined as Faculties, Divisions, Departments, EDU:A's and B's, and Colleges in which faculty members hold budgetary appointments, but not academic programs or other types of centres or institutes.

The Provost clarified that the new policy would not apply to moving the physical offices of a faculty member or group from one building to another, or to situations where an individual faculty member moved to a new department, or when a faculty member was given the option to move or stay where they were in light of the creation of a new department, or moving an academic program from one Faculty to another. She provided scenarios in which the proposed policy would have applied, including: the recent change of the Dalla Lana School of Public Health to a Faculty, because it included the closure of the School as an EDU; moving the Visual Studies department from the Faculty of Arts & Science (FAS) to the John H. Daniels Faculty of Architecture, Landscape and Design because the FAS department was closed; and the reorganization of departments, such as the Cell and System Biology and the Ecology and Evolutionary Biology departments several years ago, because two departments were closed (Zoology and Botany) and two new departments were created.

The Chair invited questions for the Provost, and a member inquired if there were plans to expand the teaching stream in light of the proposed Policy. The Provost replied that increasing faculty numbers was an academic decision and therefore would need to come forward in a separate process as part of divisional academic planning.

Following the Provost's remarks, the Chair invited Professor Sass-Kortsak to provide a report of the discussion at the January 29, 2015 meeting of the Academic Board. Professor Sass-Kortsak informed members that, following a detailed introduction by the Provost, questions from members of the Academic Board had focused on the changes that would result from the items.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the tentative agreement on the faculty appointment category of teaching stream , between the University of Toronto Faculty Association and the University Administration, as outlined in *Faculty Appointment Category: Teaching Stream*, dated December 2, 2014, be approved in principle.

c) Tentative agreement in principle regarding changes to the teaching stream faculty appointment category

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the tentative agreement on the faculty appointment category of teaching stream , between the University of Toronto Faculty Association and the University Administration, as outlined in *Faculty Appointment Category: Teaching Stream*, dated December 2, 2014, be approved in principle.

d) **Proposed changes to Sections II and III of *Policy and Procedures on Academic Appointments (PPAA)* regarding the tenure stream faculty appointment category**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed changes to Sections II and III of the *Policy and Procedures on Academic Appointments* as contained in the *University Administration Proposal*, dated April 12, 2014, and as tentatively agreed to by the University of Toronto Faculty Association (UTFA) and the University Administration be approved, effective immediately.

e) **Policy and Procedures for Faculty and Librarians on Academic Restructuring**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed *Policy and Procedures for Faculty and Librarians on Academic Restructuring* be approved, effective immediately.

The Chair thanked governors and committee members for their careful consideration of these important items. She then thanked President Gertler, Vice-President and Provost Cheryl Regehr, and members of the senior administrative team for their hard work. She also acknowledged and thanked UTFA officials for their efforts in bringing these items to the current stage.

f) **Student Commons**

- a. **Revised Agreement for the Student Commons at 230 College Street (*Arising from Report Number 186 of the Academic Board (June 3, 2013) and Report Number 176 of the University Affairs Board (May 28, 2013) and Report Number 469 of the Executive Committee (February 9, 2015)*)**

The Chair reminded members that the next two agenda items resumed a governance process that had paused in June 2013 in order to allow time to adequately address concerns raised by various governance bodies and by student groups, arising from UTSU's relations with divisional student societies. She noted that the two items included a Revised Student Commons Agreement and the original Report of the Project Planning Committee, accompanied by an updated timetable for the Project. She advised governors that, in the event of approval in principle by governors of the Project Report, and per the usual governance procedure for capital projects, the execution of the project would be brought to governance through Business Board in a separate process.

The Chair invited Provost Cheryl Regehr to introduce the item.

Professor Regehr remarked that some governors may have been members of Governing Council when the Student Commons had first come forward in 2012-13, but that she would provide some background for the benefit of newer members. The Provost summarized the goals of the Student Commons to enhance student experience, foster interaction among diverse groups of students,

provide a meeting place for students, and act as a convenient, accessible and functional student-operated community facility. She reminded governors that on June 17, 2013 the Executive Committee of Governing Council had approved the following motion:

“THAT the proposed Student Commons Agreement, ..., be brought back to the Executive Committee for consideration for inclusion on a Governing Council meeting agenda within a reasonable time during which issues among the Students’ Administrative Council (SAC / UTSU) and various divisional student societies, which may impinge on aspects of the Student Commons Agreement, may be further discussed and satisfactorily resolved or constructively dealt with by the societies and the Administration.”

Professor Regehr explained that this had led to the creation of the Student Societies Summit in 2013-14 to address the disputes among UTSU and the societies whose members were also members of UTSU, and to address principles of democratic functioning. The Provost reminded members that she had put forward recommendations in her Administrative Response to the Summit Report, and that consultations had begun with students regarding the first recommendation pertaining to policy development on the open, accessible and democratic functioning of student societies.

Concerns had also been raised about the composition and qualifications of members of the proposed Management Committee of the Student Commons. The Provost explained that the University’s legal counsel had worked with SAC/UTSU’s legal counsel to reach a tentative agreement on amendments to the proposed Student Commons Agreement intended to address these concerns.

The Provost explained the scope of the revised Agreement between the Students’ Administrative Council (SAC/UTSU) and the Governing Council, and SAC/UTSU’s role in the Agreement as “agent” of the full-time undergraduate students on the St. George campus, who were the primary donors to the Student Commons project in addition to the University. She advised members that the revised Agreement outlined the funding, operation and management structures of the Student Commons at 230 College Street, which would be student-managed and operated through SAC/UTSU. The initial term of the agreement would be for twenty-five years, with the possibility of subsequent renewal for terms of ten, ten, then five years. She noted the provision for periodic reviews of the Agreement once every two years, commencing one year after occupancy of the Commons, and observed that, should SAC/UTSU lose the right to operate and manage the Student Commons, the occupancy rights of the students themselves would not be affected. The Provost explained that SAC/UTSU would lose the right to operate and manage the Student Commons if SAC/UTSU ceased operation; became bankrupt or insolvent; ceased to be the representative of the full-time undergraduate students at the St. George campus as determined by SAC/UTSU’s members and recognized by the University; or breached any material obligations under the Agreement. Under such circumstances, the University would assume temporary control of the management and operation of the Student Commons and consult with students on a new management structure.

The Provost outlined the revised management structure of the Student Commons, which proposed a fourteen-member Management Committee comprised of thirteen voting members who were full-time St. George undergraduate students and one non-voting member who may be a member of the SAC executive or the Executive Director. A majority (seven) of the voting members would be appointed by the elected divisional and professional representatives on the SAC Board of Directors, Divisions I and II as defined in UTSU’s by-laws; the remaining six would be named by SAC/UTSU. Although the revised Agreement no longer explicitly included levy-groups or campus clubs, SAC/UTSU would be able to include them by appointing student representatives from such groups. UTSU would be responsible for hiring the (non-voting) Facility Manager, who would be obligated to operate the

Commons in accordance with the Agreement and with policy set by the Management Committee. While the Student Commons would be an autonomous organization, its activities would be required to comply with University policies, procedures, and regulations, and it would also be obligated to comply with all applicable laws, regulations and municipal by-laws.

The Provost explained that the University would retain ownership of the Commons building, and that license would be granted *to students* to use the building, with SAC/UTSU acting on their behalf as their agent. Sub-licenses would require the consent of the University, which would not be unreasonably withheld. Capital costs of the Student Commons would be covered by two revenue sources: the levy collected from full-time undergraduate St. George students since September 2008, and the University's contribution of up to \$10M. The operating costs would be assessed by the University in the same manner as for other buildings, and would include building services, maintenance, police, and utilities. The Provost assured governors that the University's Financial Services Department had examined the financial viability of the project and performed a number of sensitivity tests to ensure its financial viability. Professor Regehr explained that, in the interest of financial accountability, the Commons would be required to have a balanced budget; if, three years after opening, the Commons ran a deficit for two consecutive years, the Management Committee would be required to develop a deficit elimination plan subject to University approval. Moreover, SAC/UTSU would be required to provide the University with a long-term budget plan, annual unaudited financials, and access to records.

A governor expressed his support for the revised Agreement and congratulated the University administration and SAC/UTSU on achieving agreement. He inquired if students from other campuses would have the same access to the facility as St. George students. The Provost affirmed that, while the space would be paid for by St. George students, all student spaces at the University were open to all University of Toronto students.

Another governor congratulated the University administration and SAC/UTSU, noting the positive impact that student spaces could have on student satisfaction, and expressing the belief that the Student Commons would lend itself to improved satisfaction.

In addition to expressing support for the revised Agreement and excitement to see the Student Commons project move forward, a governor also expressed support for and complimented the Roberts Library Commons project and design. In the member's view, both added much-needed student space.

A governor affirmed the expressions of support articulated by the other student governors, and expressed support for the Student Commons project moving forward.

The Chair invited guest speakers to make their remarks to Governing Council.

Ms Yolen Bollo-Kamara, UTSU president, thanked governors and expressed her gratitude for the collaborative effort leading to the revised Agreement. She acknowledged the presence in the room of many representatives of student clubs, and expressed her pleasure at seeing so many students in the Governing Council chamber for the occasion.

Ms Nickie Van Lier, UTGSU Internal Commissioner, expressed excitement to see an increase in accessible student space on the St. George campus, as well as her support for sustainable building infrastructure. She observed that many graduate students were involved in student clubs, and stated her belief that the Student Commons would increase collaboration among the various student

constituencies on campus. She concluded by remarking that student space and student-run space were important for the student experience and student quality of life on campus.

Ms Kriya Siewrattan, APUS president, stated that accessibility was a core issue for APUS, and that she supported the Student Commons project due to the improved access it would offer to students with disabilities. She outlined other potential benefits of the Student Commons, including the role it would play in support of student clubs, mental health promotion and well-being on campus, community building, and fostering a sense of belonging.

Ms Dalia Hashim, Muslim Students' Association, vice-president, external, affirmed the importance of student space, noting that finding space on campus had been a challenge for student groups. She remarked that her only regret was that she would be graduating in two months and therefore would not see the opening of the Student Commons herself.

Mr. Matthew Campbell-Williams of the Black Students' Association remarked on the great benefits that the Student Commons would provide in building community on campus and facilitating collaboration among student groups. He affirmed the importance of the project given the size of the University and the important role of student groups in creating a sense of community.

Mr. Robert Wang, Chinese Undergraduate Association, expressed his support for the Student Commons, remarking that it would be a place for students to meet. He stated that the Student Commons would help build a sense of community on campus.

Mr. Ben Donato-Woodger, Public Relations Coordinator for LGBTOUT, summarized the services provided by LGBTOUT, and emphasized that the group often dealt with very serious issues confronted by students. He informed governors that the current location of the group had very low capacity and explained that the improved student space offered by the Student Commons project would better enable LGBTOUT to carry out its services and outreach efforts. Mr. Ben Donato-Woodger stated that, since the group's current small location could be compared to a closet, LGBTOUT members looked to Governing Council to get them out of the closet, and urged governors to approve the motion unanimously.

A governor expressed pleasure at seeing the Student Commons before Governing Council. In his view, the revised Agreement was a milestone in relations between SAC/UTSU and the University.

On motion duly moved, seconded and carried

IT WAS Resolved

THAT the proposed Revised Student Commons Agreement, as outlined in the memorandum dated February 19, 2015 from the Vice-President and Provost, be approved.

The motion was greeted with sustained applause.

ii) Capital Project: Report of the Project Planning Committee for the Student Commons at 230 College Street (Arising from Report Number 186 of the Academic Board (June 3, 2013) and Report Number 176 of the University Affairs Board (May 28, 2013))*

The Chair reminded members that the second item pertaining to the Student Commons comprised the original Report of the Project Planning Committee, accompanied by an updated timetable for the project, outlined in the item cover sheet and including a planned occupancy date of September 2017. She advised members that a more specific project planning report would be brought to governance at a later date. The Chair then invited Professor Scott Mabury, Vice-President, University Operations, to make a brief presentation to members.

Professor Mabury summarized details of the project, noting that the change of use of the site imposed a number of building code compliance requirements that needed to be included in the project. He affirmed the intention to revisit details of the project in consultation with students, including architect selection. He anticipated that design selection could occur in May to July 2015, architects would be engaged in August 2015, construction tenders would be issued in summer 2016, and contract awarded in August 2016. He confirmed that the project plan had always assumed a construction period of approximately one year.

The Chair invited Professor Andrea Sass-Kortsak to make the motion.

On motion duly moved, seconded and carried

IT WAS Resolved:

1. THAT the Project Planning Committee Report for the Student Commons at 230 College Street, dated April 16, 2013, be approved in principle; and
2. THAT the project scope to accommodate the Student Commons in a renovation comprising 6,735 gross square metres and an addition of approximately 600 gross square meters (approximately 3,439 nasm) be approved in principle, to be funded from the Student Commons Capital Cost Student Levy support already collected and debt to be repaid with interest over a period of approximately 25 years with payment of required principal and interest payments to be funded from the planned student levy income, with that student levy income continuing until the debt is fully repaid.

CONSENT AGENDA

The Chair noted that, of the items listed on the Consent Agenda, one required approval, the report of the previous meeting (Item 6), and that the others were for information only. She advised members that the Secretariat had received one request from a member to place item 8(g) on the regular agenda (*Report Number 469 of the Executive Committee*). The Chair invited the member to speak to item 8(g), and the member remarked on the citizenship requirement, proposing a joint letter from the Chair and President to student unions and UTFA expressing support for amendment of the legislation. She also proposed that the University administration engage student groups on the question of similar limitations that existed at other Ontario universities. The Chair reminded the member that she had already informed governors earlier in the meeting that the University was taking steps to address the issue. The Chair stressed the need for patience as the work continued, stated that it would be

inappropriate to prescribe specific actions to the University administration, and affirmed that she would update members as appropriate.

6. Minutes of the Previous Meeting of the Governing Council

The minutes of the December 11, 2014 Governing Council meeting were approved.

7. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes of the previous meeting.

8. Reports for Information

Members received the following reports for information:

- a) Report Number 195 of the Academic Board (January 29, 2015)
- b) Report Number 216 of the Business Board (January 26, 2015)
- c) Report Number 185 of the University Affairs Board (February 3, 2015)
- d) Report Number 17 of the Pension Committee (October 9, 2014)
- e) Report Number 8 of the University of Toronto Scarborough Campus Council (December 3, 2014)
- f) Report Number 8 of the University of Toronto Mississauga Campus Council (December 8, 2014)
- g) Report Number 469 of the Executive Committee (February 9, 2015)

END OF CONSENT AGENDA

9. Date of Next Meeting – Wednesday, April 1, 2015, from 4:30 to 6:30 p.m.

The Chair reminded members that the next meeting was scheduled for Wednesday, April 01, 2015 from 4:30 p.m. to 6:30 p.m.

10. Question Period

The Chair invited questions from members. No questions were raised by members. At the invitation of the Chair, President Gertler stated that he had received inquiries regarding progress of the Presidential Advisory Committee on Divestment from Fossil Fuels. He explained that it had met twice and was engaged in a consultative process that will include meeting with the student group that had initiated the original divestment petition. He advised members that the Advisory Committee's final recommendations could be expected in fall 2015, and that Dr. Tony Gray, the Committee's Secretary, would be pleased to receive any questions as the Committee continued its work.

11. Other Business

A member expressed appreciation for the collegiality and common purpose demonstrated by the negotiations between the University administration and UTFA, and commended participants for their work.

THE GOVERNING COUNCIL MOVED *IN CAMERA*.

12. Item for Governing Council Approval

a. Capital Project: Robarts Library Renewal and Expansion: Robarts Library Commons Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

IT WAS RESOLVED,

THAT the recommendation by Professor Scott Mabury, Vice-President of University Relations, in the memorandum dated January, 29, 2015, regarding the Robarts Library Renewal and Expansion: Robarts Library Commons approximately 5,164 gross square metres (gsm) or 2,514 net assignable square metres (nasm)) be approved.

b) Appointment: Non-Governor Pension Committee Member

On motion duly moved, seconded and carried

IT WAS RESOLVED,

THAT the following individual be appointed as a member of the Pension Committee, effective immediately, for a term ending June 30, 2015: Professor Andreas Motsch

The Governing Council returned to Closed Session

The meeting adjourned at 6:45 p.m.

Secretary

Chair

March 26, 2015