

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

DECEMBER 11, 2014

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on December 11, 2014 at 4:30 p.m. in the University of Toronto Council Chamber.

Present:

Ms Judy G. Goldring (Chair)
Ms Shirley Hoy (Vice Chair)
Professor Meric S. Gertler (President)
Ms Alexis Archbold
Professor John S. Bland
Mr. Harvey Botting
Mr. David Norris Bowden
Ms Caitlin Campisi
Mr. Ben Coleman
Mr. Jeff Collins
Ms Janet L. Ecker
Ms Susan Froom
Mr. Gary D. Goldberg
Professor Avrum I. Gotlieb
Professor William A. Gough
Ms Alexandra Harris
Ms Zabeen Hirji
Professor Edward Iacobucci
Mr. R. Mark Krembil
Mr. Brian D. Lawson
Ms Nancy Carolyn Lee
Dr. Gary P. Mooney
Mr. John Paul Morgan
Ms Susan Murray
Ms N. Jane Pepino
Professor Elizabeth Peter
Professor Cheryl Regehr
Ms Catherine Riddell
Mr. Mark Henry Rowswell
Professor Hargurdeep Saini
Professor Andrea Sass-Kortsak
Mr. Howard L. Shearer

Professor Elizabeth M. Smyth
Professor Salvatore M. Spadafora
Mr. W. John Switzer
Mr. Andrew Szende
Mr. W. Keith Thomas
Professor Steven J. Thorpe

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Ms Sheree Drummond
Ms. Cindy Ferencz-Hammond
Mr. Lee Hamilton
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Mr. Nabil B. Arif
Mr. Andrew Girgis
Professor Hugh P. Gunz
Ms Claire M.C. Kennedy
Ms Paulette L. Kennedy
Mr. Nykolaj Kuryluk
Ms Pdraigin Murphy
Ms Melinda M. Rogers
Professor Janice Gross Stein
Professor Nicholas Terpstra

In Attendance:

Professor Emeritus Bruce Kidd, Interim Vice-President and Principal, UTSC
Professor Scott Mabury, Vice-President, University Operations
Mr. David Palmer, Vice-President, Advancement
Ms Judith Wolfson, Vice-President, University Relations
Professor Angela Hildyard, Vice-President, Human Resources and Equity
Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions

Professor Siobhan Nelson, Vice-Provost, Academic Programs
Professor Catherine Whiteside, Dean, Faculty of Medicine
Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, President's Office
Ms Lucy Fromowitz, Assistant Vice-President, Student Life
Ms Marny Scully, Assistant Vice-President, GICR
Mr. Michael Kurts, Assistant Vice-President, Strategic Communications and Marketing
Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC
Ms Archana Sridhar, Assistant Provost
Professor Jay Pratt, Vice-Dean, Research and Infrastructure, Faculty of Arts and Science
Ms Meredith Strong, Director, Office of the Vice-Provost, Students and First Entry Divisions
Mr. Tony Gray, Director, Strategic Research, Office of the President
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Ms Janine Robb, Executive Director, Health and Wellness, Student Life
Ms Yolen Bollo-Kamara, University of Toronto Students' Union (UTSU)
Ms Kriya Siewrattan, Association of Part-time Undergraduate Students (APUS)
Mr. Carlos Paulo, Student, UTSC (50th Anniversary Steering Committee)
Ms Noor Leghari, Student, UTSC (Campus Revitalization Initiative)
Ms Joanna Rong, Student, UTSC (TEDxUTSC)
Mr. Saad Nathani, Student, UTSC (TEDxUTSC)
Ms Marah Ayad, Student, UTSC (TEDxUTSC)

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 1, 2 AND 13 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

The Governing Council Moved *In Camera*.

1. Senior Appointments

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Professor Cheryl Regehr be re-appointed as Vice-President and Provost for a five and a half-year term, effective January 1, 2015 and continuing until June 30, 2020, as outlined in the memorandum by Professor Meric Gertler, President, dated December 11, 2014.

and

THAT Mr. David Palmer be reappointed as Vice-President, Advancement, for a five-year term, effective January 1, 2015 and continuing until December 31, 2019.

and

THAT the position of Vice-President, International, Government and Institutional Relations be created, effective January 1, 2015.

THAT Judith Wolfson be appointed to the position of Vice-President, International, Government and Institutional Relations effective January 1, 2015 for a term ending on June 30, 2016.

and

THAT Professor Vivek Goel be appointed as Vice-President, Research and Innovation, effective February 1, 2015 to January 31, 2020.

and

THAT Professor Peter Lewis be appointed as Interim Vice-President, Research and Innovation, effective January 1, 2015, for a term of six months or until a Vice-President is appointed, whichever comes first.

and

THAT Professor Bruce Kidd be appointed as Vice-President, University of Toronto, concurrent with his appointment as Principal, University of Toronto Scarborough (subject to the approval of the Agenda Committee), effective January 1, 2015 to June 30, 2018.

2. Report Number 58 of the Committee for Honorary Degrees

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the recommendations contained in Report Number 58 of the Committee for Honorary Degrees be approved; and

THAT the Chancellor and the President be empowered to determine the degree to be conferred on each candidate and the date of the conferral, as outlined in the memorandum by Professor Meric Gertler, President, dated December 11, 2014.

The Governing Council returned to Open Session.

3. Chair's Remarks

The Chair congratulated President Gertler on the solidification of his vice-presidential team signalled by the Governing Council's approval of the senior appointments during the *in camera* portion of the meeting. She acknowledged that the appointments were the culmination of several months of intense work and, on behalf of governors, reiterated the Governing Council's support for the President and his administration.

The Chair congratulated Professor Regehr on her reappointment as Vice-President and Provost. Following applause by Governing Council members and guests, Professor Regehr thanked governors for the opportunity to continue serving the University. The Chair then individually announced and

congratulated the other senior appointees, to applause by members and guests, and advised that memoranda announcing the appointments to the University community would be circulated over the coming days.

The Chair apprised governors that Ms Padraigin Murphy had notified the Secretariat the previous week of her decision to withdraw from Governing Council for health reasons, and that a by-election would therefore be held to fill the vacancy on Governing Council. The Chair thanked Ms Murphy for her contributions to governance, and advised members that more details regarding the by-election would be provided at a later date.

The Chair informed members that the following speaking requests had been received by the Secretariat:

- Two requests had been received from UTSU on the subject of the Student Societies Summit report. The requesters had been advised that, as the matter was not on the agenda and both it and the matter of the Student Commons Capital Project had been placed with the administration, specifically the Provost, the requests were declined.
- Three requests had been received on the subject of a Memorandum of Understanding between Student Societies and Student Unions drafted by the Scarborough Campus Students' Union (SCSU). The Chair advised members that the Executive Committee had discussed these requests at its meeting on December 1, 2014, and had determined that the process undertaken by SCSU and the resultant draft document dealing with relations between and among student groups were matters for discussion and resolution among student groups rather than the Governing Council. The speaking requests were therefore declined. She noted that Governing Council was neither involved in nor a party to the SCSU's memorandum, but that should proposals emerge requiring consideration by a governance body, the matter could be brought to governance by the administration.
- Two requests had been received from the University of Toronto Students' Union (UTSU) and the Association of Part-Time Undergraduate Students (APUS) regarding Agenda Item 5, *Presentation on Initiatives on Student Mental Health*. These speaking requests had been granted.
- Two requests had been received from the University of Toronto Mississauga Students' Union (UTMSU) regarding the Report of the Committee to Review the UTM and UTSC Campus Councils. The requesters had been advised that UTMSU could address the Council but would be granted a single time slot.

4. Report of the President

The Chair invited President Gertler to make his report to Governing Council members.

President Gertler expressed his great admiration for the initiatives underway by University of Toronto Scarborough (UTSC) students, faculty, and staff to celebrate the fiftieth anniversary of the establishment of the UTSC campus. He remarked that, during UTSC's half-century existence, it had grown to assume a remarkable role, and called governors' attention to the significant contributions over the years by UTSC students past and present. He explained that these contributions had raised

over \$50 million for campus projects that had further advanced the growth and success of UTSC, including such landmark projects as the recently opened Toronto Pan Am Sports Centre, the award-winning UTSC Student Centre opened in 2004 during UTSC's Fortieth Anniversary celebrations, and the Vincent W. Bladen Library opened in 1973.

The President welcomed five UTSC students who had taken active leadership roles in the further development of their campus. The students were:

- Mr. Carlos Paulo, Fourth Year PhD student in Physical and Environmental Sciences, and Graduate Student Representative on the 50th Anniversary Steering Committee;
- Ms Noor Leghari, Third Year undergraduate student in Human Biology and Health Studies, Biology Students Association Representative, and an award winner in the 2014 Campus Revitalization Initiative;
- Ms Marah Ayad, Third Year student in Management and International Business (co-op stream), and Chair of TEDxUTSC;
- Ms Joanna Rong, Third Year undergraduate student in Health Studies (co-op stream) and Applied Statistics and Economics, and Director of Sponsorships, TEDxUTSC;
- Mr. Saad Nathani, Fourth Year student in Management (co-op stream), and Lead of Program Development, TEDxUTSC.

They provided an overview of the variety of student contributions and initiatives to develop the UTSC campus for continued success in the future, encourage engagement, and support career development initiatives. After their presentation, President Gertler thanked the UTSC students.

The President advised Governing Council members that he had additional good news to convey, and provided them with an update on the Government of Canada's *Canada First Research Excellence Fund* (CFREF) to support world-class research excellence at Canada's leading research-intensive universities. The President noted that he had attended the Prime Minister's recent announcement regarding the CFREF, during which he had publicly expressed his gratitude for the Government of Canada's additional support for research excellence at Canadian institutions. President Gertler highlighted that many of the historic examples of Canadian innovation cited by the Prime Minister during his announcement had originated from the University of Toronto, including innovations as diverse as the discovery of insulin, the development of the artificial pacemaker, the identification of stem cells, and the development of IMAX movie technology.

President Gertler outlined the broad objectives of the CFREF funding, the general criteria and timing for the competitive processes, the scope and duration of awards, and the arms' length selection and administrative structure of the program. He noted that the inaugural competition would be for a total of up to \$350 million in awards over seven years, and that applications would be due in March 2015; a second competition would be launched by 2016 at the latest. Grants would be awarded on the basis of scientific merit, strategic relevance to Canada, and the quality of a proposal's implementation plan. Submissions would be reviewed by arms-length panels of international scientific experts as well as an arms-length selection board composed of leaders from the academic, private and other relevant sectors. President Gertler explained that proposals for CFREF funding would be required to align with the Government of Canada's updated *Science, Technology and Innovation Strategy* priority research areas, namely: environment and agriculture; health and life sciences; natural resources and energy; information and communications technologies; and advanced manufacturing. He advised members that an internal process was already underway, led by the Office of the Vice President, Research and Innovation, to identify potential research areas and proposals, and that he would provide members with further updates on the CFREF as events unfolded.

President Gertler updated members on his “Three Priorities” consultation process, noting that consultations were well underway and would continue in the New Year. He noted that the feedback from these consultations would inform a discussion paper to be prepared for circulation to the University community, including members of Governing Council. He highlighted that, concurrent with these consultations, progress continued to be made to advance University priorities and strengthen key partnerships.

The President updated governors on the University’s *Boundless* Campaign, advising them that the campaign’s momentum towards its \$2 billion objective remained very strong and ahead of schedule. The campaign had recently celebrated the surpassing of its three-quarter mark with a milestone event held at the new Goldring Centre for High Performance Sport on November 20th, at which the attainment of \$1.594 billion by the campaign as of that date was celebrated. He noted that the event had also featured a panel on entrepreneurship and innovation that had showcased the University’s range of emerging start-up activity with the joint involvement of students, faculty, and alumni from all three campuses and across a broad spectrum of ventures.

President Gertler remarked that, shortly after the *Boundless* Campaign milestone event, the University of Toronto had joined with its hospital partners, the University Health Network (UHN) and the Hospital for Sick Children (SickKids), to announce a \$130 million gift from the Rogers Family to create the Ted Rogers Centre for Heart Research, the largest monetary gift ever made to a Canadian healthcare initiative. The President informed members that the announcement had been a year in the making, founded on a vision for advancing heart research and cardiac care through a diversity of approaches. President Gertler expressed the hope that the generosity of the gift would inspire other philanthropists, and cited Mayor-elect John Tory’s statement at the announcement that the impact of the initiative would likely extend well beyond cardiac care.

The President advised governors that, as of December 11, the *Boundless* Campaign stood at \$1.643 billion, and noted that this figure did not include Mr. Paul Dalla Lana’s recent announcement of an additional \$20 million commitment to the University of Toronto’s Dalla Lana School of Public Health. The President expressed his confidence that the University would continue to maintain and build upon this positive momentum. He also explained to governors that the University was seeing record levels of engagement from alumni, reflected in their high attendance, volunteerism and mentorship participation, as well as in the consistently high levels of satisfaction reported in University of Toronto alumni surveys. He stated that more work would be done to engage an even larger percentage of the University’s sizable global alumni population of over 540,000 members, and expressed his appreciation that the University of Toronto alumni community was responding positively to the University’s priorities.

The President remarked on the University’s fall convocation ceremonies in November, during which 4,430 students had graduated over eight ceremonies, and observed that, alongside the ceremonies in Convocation Hall, well over ten thousand people had visited Convocation Plaza to watch the ceremonies on a live webcast and enjoy related activities. He reminded governors that the ceremonies had also provided occasion to recognize the extraordinary achievements of Sir John Bell with a Doctor of Science, *honoris causa*, and of Ms Jeanne Lamon with a Doctor of Laws, *honoris causa*. He extended his appreciation to governors who had participated in the Convocation ceremonies and expressed his particular thanks to the Chancellor, the Honourable Michael Wilson. He also observed that the University of Toronto had entered the winter examination period, and conveyed his best wishes for the success of students on their exams. President Gertler concluded his report by thanking the members of Governing Council for a successful fall term, wishing them a peaceful holiday season, and expressing his anticipation and enthusiasm for the work that lay ahead in the New Year.

The Chair invited questions from members.

A member inquired about a timeline for consultations arising from the Student Societies Summit and related issues. The Chair observed that the topic was more suited to the *Other Business* portion of the agenda (Agenda Item # 12), but invited Professor Cheryl Regehr, Vice-President and Provost, to respond. Professor Regehr reminded members of the detailed debrief she had provided to them at the previous meeting, noted that her office was moving forward with plans as outlined at that meeting, and remarked that there was not an exact timeline to provide members at the existing stage in the planning process.

The Chair invited the Provost to comment on the institutional responses to the issue of sexual violence. Professor Regehr remarked on recent media coverage and on public expectations of institutions arising in part from the United States' experience in this area, including the passage into law of *Title IX* of the *United States Education Amendments of 1972* prohibiting discrimination on the basis of sex in educational institutions receiving federal aid, as well as the 2011 clarification to institutions on *Title IX* requiring institutional grievance procedures to use a preponderance of evidence standard to resolve complaints of sex discrimination, in contrast to the requirements of the judicial system. She noted that increased public attention to the issue was a welcome opportunity for discussion and dialogue about issues pertaining to sexual violence, and highlighted that the University of Toronto had a long-standing commitment to its students, faculty, and staff in addressing the issue. She reminded members that the University had a 'five pillars' framework in place to guide the University's activities and responses in this area, including: preventative education, emergency response, counselling services for victims, risk assessment procedures to identify if there is ongoing risk, and policies that addressed sexual violence on campus. She noted that, since the recently increased media attention to the issue, this framework had been prominently linked on the University homepage in order to increase its profile and facilitate access, and that it included contact and resource information for those seeking to access services.

Professor Regehr reminded members that, prior to the increased media attention to the issue, preparations by the University Administration for the establishment of an Advisory Committee on Sexual Violence had already been underway, to be co-chaired by Professor Angela Hildyard, Vice-President, Human Resources and Equity, and Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions. Professor Regehr explained that this Advisory Committee on Sexual Violence was to be informed by the work of several working groups focusing on various dimensions of the issue, including services to victims, development of community relationships and practices, and review of internal practices. She advised members that she was also participating in sector-wide engagement on the issue of sexual violence as a member of the Council of Ontario Universities (COU)'s advisory group, as was Ms Andrea Carter, Director of High Risk and AODA (*Accessibility for Ontarians with Disabilities Act*) with the Office of the Vice-President, Human Resources and Equity, and Professor Mayo Moran, Provost of Trinity College; and that the COU advisory group had engaged in discussions with the Ministry of Training, Colleges and Universities and the Ontario Women's Directorate on policy responses.

The Chair invited questions for Professor Regehr.

Members inquired about the timing of the establishment of the University's Advisory Committee on Sexual Violence and student participation on it. Professor Regehr responded that an announcement would be made in the coming weeks, and that there would be student participation on the Advisory Committee and on its sub-committees, as had been the case with the recently concluded Advisory

Committee on Student Mental Health; she also advised members that the COU advisory group was scheduled to meet again the following week.

5. Presentation – Initiatives on Student Mental Health (Cheryl Regehr, Vice-President and Provost and Jill Matus, Vice-Provost, Students and First-Entry Divisions)

The Chair invited Professor Regehr to make introductory remarks on the subject of student mental health initiatives and to introduce Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions, who would present on the subject.

Professor Regehr advised members that increased media attention to the issue of student mental health was a welcome development that had raised public awareness of the issue. She remarked that the issue was of particular interest to her given her professional background in practice, research, and teaching in the area of mental health, and expressed her appreciation for the Chancellor's active and long-standing personal engagement on the issue of community mental health.

Professor Regehr provided members with an overview of the university context, noting that university students comprised a high risk demographic due in part to a number of positive reasons. These reasons included the greater inclusion, societal acceptance, and support for those experiencing challenges in mental health, including within the university milieu. Professor Regehr drew members' attention to additional contributing factors such as the high quality of the University of Toronto student body and the often intense sense of competition amongst students and related stresses arising from the high level of academic performance expected at the University. She also highlighted the confluence of major life transitions that awaited university students upon graduation from high school, which often meant relocation away from family and friends, and the experience of true autonomy for the first time.

Professor Regehr remarked on the University of Toronto's sizeable international student population and observed that, for these students, the challenges she had mentioned could often be felt more acutely given their greater distance from family and other supports. She described how these factors would combine with existing demographic realities around mental health; Health Canada's data indicated that 70% of mental disorders emerged before the age of twenty-five, with youth aged 15-24 comprising the highest risk age group. Professor Regehr explained that, as a result, universities were called upon to provide services to the highest risk group, yet they did so in a challenging funding climate; unlike hospitals, universities did not receive funding for mental health services; rather, universities were obliged to fund such services through student fees and general operating funds. She emphasized that these funding challenges required the University of Toronto to leverage its strengths in order to effectively address the issue, specifically through its teaching excellence and its strong partnerships with healthcare institutions.

Professor Regehr introduced Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions, and invited her to update Governing Council members on the findings of the Advisory Committee on Student Mental Health. Professor Matus reminded members that the mandate of the Advisory Committee had been to make recommendations to the Provost on policies, procedures and resources in support of a university-wide coordinated approach to assisting students with mental health needs and the promotion of practices to support mental health. She noted that the work of the Committee had been supported by four Working Groups focussing on: (1) education, training, awareness and anti-stigma efforts; (2) inclusive curriculum and pedagogy; (3) mental health services and programs; and (4) mental health policies and procedures. The Working Groups had reviewed and identified best practices in the wider community, at peer institutions, and at the University of Toronto, developed

questionnaires for student focus groups, and reported findings and recommendations to the Advisory Committee. The work of the Committee had also included an environmental scan of current initiatives and strategies, an extensive literature review, visits to other universities to examine local practices and programs, and a benchmark survey to gauge student awareness of existing programs.

Professor Matus informed members that the Committee's consultations had encompassed a broad range of stakeholders, that more than fifty University of Toronto community members had participated on the Advisory Committee and its Working Groups, and that two-hundred and fifty students had provided valuable input through thirty-two focus groups, all of which had informed the development of the Advisory Committee's recommendations.

Professor Matus summarized the recommendations of the Advisory Committee's report, noting that the twenty-two recommendations fell within four priority areas: communications strategy; expansion of strength-based programming; mental health literacy of students, faculty and staff; and increased leveraging of external community resources. Professor Matus emphasized that the Advisory Committee had recognized that the University already had in place a robust set of established offices and centres across its three campuses to assist in implementing the recommendations. She informed members that next steps included the roll-out of the report and development of a dedicated website, and the development of a tri-campus implementation strategy by the Working Group Chairs. This implementation strategy would include assessment processes, metrics and performance indicators to measure progress, development of education and training programs, and a communications strategy that would include a roadmap of services.

The Chair invited questions; hearing none, she invited those whose speaking requests had been granted to make their remarks.

Ms Kriya Siewrattan (APUS) thanked Professor Regehr and Professor Matus and acknowledged the work of faculty, staff and students who had participated in the activities of the Advisory Committee. She asserted that, while the report focused on current services, the student unions wanted to see a focus on factors having an impact on wellness such as racism, sexism, and homophobia. She expressed the view that marginalized groups should be a mental health priority, as well as international students, and remarked that student debt, tuition fees, and drop credit policies were factors in student mental health. She informed members of her desire to work with the University Administration on these issues.

Ms Yolen Bollo-Kamara (UTSU) stated her agreement with Ms Siewrattan's comments. She criticized the Advisory Committee's composition, stating that she had understood that more students would be included on the Working Groups. She informed members that, in the previous year, UTSU had formed a committee on mental health that had engaged in tri-campus consultations, and which had heard from students about unacceptable wait times, a lack of familiarity among counsellors with the mental health challenges of marginalized students, and the impact of student debt on student mental health. Ms Bollo-Kamara expressed her recognition that the report of the Advisory Committee represented the beginning of a process, and affirmed her wish to work with the University Administration wherever possible on the issue of student mental health.

6. Items for Governing Council Approval

- a) Capital Project: Ramsay Wright Building Teaching Laboratories Upgrades – Revisions to the Report of the Project Planning Committee, Project Scope, and Sources of Funding**

(Arising from Report Number 194 of the Academic Board (November 13, 2014))

The Chair advised members that the total project costs and sources of funding for the project would be considered during the *in camera* portion of the meeting, and invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, to introduce the item and provide a report of the discussion that had occurred at the meeting of the Academic Board on Thursday, November 12, 2014.

Professor Sass-Kortsak remarked that the project was a much-needed upgrade to the teaching laboratories in the Ramsay Wright Building, which had not been upgraded since the building had been constructed in the late 1960s. She noted that an earlier project planning report had been approved in principle by the Governing Council in June 2013; however, since that time, the scope of the project had expanded to include additional necessary enhancements to the infrastructure for the laboratories and, hence, the increase in the costs related to the project.

Professor Sass-Kortsak reported that representatives from the Faculty of Arts and Science had indicated their strong support for the project and had provided the Board with compelling details about the potential impact of the project. She advised Governors that the project would result in improved student experience, that the modular structure of the laboratories would allow for flexibility in class-size and better use of the available space, and that the addition of air-conditioning would be a much needed quality-of-life improvement for users of the facilities.

A member requested clarification regarding the exclusion of building requirements for environmental health and safety compliance from the scope of the project, as well as accessible universal (i.e. gender-neutral) washrooms. The member noted that Mr. Ron Swail, Assistant Vice-President, Facilities and Services, had communicated directly with her when she had initially made these inquiries in order to provide her with clarity on these issues, but that she wished to reprise the matter in Governing Council.

Professor Mabury noted that these matters had already been addressed at earlier governance proceedings as well as in bilateral follow-ups by the administration, and confirmed that the administration's intention continued to be to renovate washrooms on multiple floors in the building. He noted that washroom renovations were typically executed separately in order to avoid protracted site-wide washroom closures for the duration of a project, to enable the washrooms to be renovated and returned to service more quickly, and to complete the renovations more efficiently given multiple anticipated washroom renovation sites across campus. Regarding environmental health and safety requirements, Professor Mabury explained that changes in the scope of the project required that Life Safety and Emergency Power Systems be done separately from the project in order to enable the sprinkler system and other code requirement upgrades to be executed building-wide.

On motion duly moved, seconded and carried

IT WAS RESOLVED

1. THAT the Revised Project Planning Committee Report for the Ramsay Wright Building Teaching Laboratories Upgrades, dated October 8, 2014, be approved in principle; and

2. THAT the total project scope of approximately 4,650 gross square metres (gsm) (approximately 3,514 net assignable square metres (nasm)), to be funded by the Faculty of Arts and Science, Graduate Expansion Funds, and Financing, be approved in principle.

Prior to proceeding to the next agenda item, the Chair paused to acknowledge the presence of Professor Catharine Whiteside, Dean of the Faculty of Medicine and Vice-Provost, Relations with Health Care Institutions, among the guests, informing members that this would be the last Governing Council meeting before Professor Whiteside was succeeded as Dean of the Faculty of Medicine by Professor Trevor Young. The Chair thanked Dean Whiteside on behalf of Governing Council for her outstanding service to the Faculty of Medicine and to the University of Toronto, to the applause of governors and guests.

b) Faculty of Medicine: Proposal to Establish the Graduate Department of Rehabilitation Sciences renamed the Rehabilitation Sciences Institute as an Extra-Departmental Unit B (EDU: B) (Item)

(Arising from Report Number 194 of the Academic Board (November 13, 2014))

The Chair invited Professor Andrea Sass-Kortsak to introduce the item and provide a report of the discussion that had occurred at the meeting of the Academic Board on Thursday, November 13, 2014.

Professor Sass-Kortsak advised members that the Graduate Department of Rehabilitation Sciences (GDRS) was a graduate unit established 1995 in the Faculty of Medicine that offered MSc and PhD degree programs in Rehabilitation Science. The Chair of the Department of Physical Therapy (PT) and the Department of Occupational Science and Occupational Therapy (OS&OT) had customarily alternated as Graduate Chair.

She informed members that if approved, effective January 1, 2015, the proposed Rehabilitation Sciences Institute (RSI) would become an EDU:B with a Director appointed under the *Policy on Academic Administrative Appointments*, and that the Faculty of Medicine had been clearly identified as the lead Faculty. She noted that the proposed change was being undertaken to provide the RSI with the scope and appropriate leadership, structure, and visibility to meet its goals of increasing the breadth and capacity of rehabilitation science training and research to address such mounting societal needs as an aging population and a population living with chronic conditions.

Professor Sass-Kortsak noted that the Academic Board had been informed that the creation of the EDU:B would also allow the Faculty of Medicine to consolidate thematically similar research-stream programs within the new EDU:B and, to that end, the relatively small MSc and PhD research-stream programs in Speech-Language Pathology (MSc. and PhD) would be administratively transferred from the Department of Speech-Language Pathology to the proposed institute later in the academic year.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposal to Establish the Graduate Department of Rehabilitation Science renamed the Rehabilitation Sciences Institute as an Extra-Departmental Unit B (EDU:B) be approved effective January 1, 2015.

c) Report of the Committee to Review the UTM and UTSC Campus Councils (CRCC)

The Chair reminded members that the CRCC had been established to fulfill the Governing Council's resolution to conduct a review of the manner in which the Campus Councils and their Standing Committees operated in the 2013-14 academic year, and that the Committee had been mandated to report back to Governing Council in December 2014 with its findings and recommendations. The Chair then invited the Vice-Chair of Governing Council, Ms Shirley Hoy, who had chaired the CRCC, to introduce the item.

The Vice-Chair informed members that the CRCC has concluded its examination of the implementation and operation of the Campus Councils and Standing Committees during the 2013-14 governance year, and that it had summarized its findings and recommendations in its Final Report. She provided members with an overview of the CRCC mandate, outlined its Work Plan, and summarized the input it had received during its various consultations with senior administrators, the chairs of the Campus Councils and Standing Committees, and members of the campus estates for both UTM and UTSC.

Ms. Hoy remarked that the CRCC had received a wide range of input during its consultations. She noted that the Committee had heard that, overall, there was general satisfaction with the model and the way it had been implemented, and recognition that the model was still very young. She remarked that recurring themes of the consultations had included the improvement of current communication practices within governance bodies, and also the promotion of greater awareness of, and engagement with, governance bodies across the campus estates.

Ms Hoy advised members that the CRCC's recommendations sought to respond meaningfully to the input that the Committee had received, and that they included two recommendations to Governing Council and a number of more general recommendations and suggestions directed towards the Campus Councils and Standing Committees. Specifically, the recommendations to Governing Council called for a follow-up review of the model in three years' time, to allow the model more time to mature, and provided advice regarding membership, specifically the discretionary appointment of Non-Voting Assessors and student representation.

Ms Hoy noted that the CRCC's Report proposed that the Chairs of the respective Campus Councils provide an update to Executive Committee in one year's time on progress towards implementing the Report's recommendations to the Campus Councils and Standing Committees. She also informed members that, when the report had been discussed by Executive Committee, a clarification had been introduced to Recommendation B, dealing with Membership, in order to highlight the role of discretionary appointments of Non-Voting Assessors in addressing any gaps in representation or expertise on governance bodies. Ms Hoy concluded her comments by remarking that it had been a pleasure to work with the members of the Committee, and thanked the Secretariat for its work in support of the Committee's efforts.

Ms Yolen Bollo-Kamara (UTSU) asked to speak on behalf of UTMSU president Mr. Hassan Havili, whose speaking request for this agenda item had been granted but who had been unable to attend due to inclement weather. Ms Bollo-Kamara conveyed Mr. Havili's appreciation for the work of the Committee and communicated his concern that the advice contained in the Report did not address student representation on the UTM Agenda Committee nor an amendment of the Campus Council Terms of Reference to incorporate the practice of holding campus Town Halls into the sphere of university governance.

There were no questions from members. The Chair thanked the Vice-Chair for her work chairing the Committee.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the Report of the Committee to Review the UTM and UTSC Campus Councils, dated November, 2014, be approved in principle.

CONSENT AGENDA

The Chair noted that, of the items listed on the Consent Agenda, one required approval, the report of the previous meeting, and the remainder were for information only. She noted that no questions or requests to place any of these items on the regular agenda had been received by the Secretary in advance of the meeting.

A member requested that item 9(e) - Report Number 468 of the Executive Committee (December 1, 2014) – be removed from the Consent Agenda.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the consent agenda, except item 9(e), be adopted and that the item be approved.

7. Minutes of the Previous Meeting of the Governing Council

The minutes of the October 30, 2014 Governing Council meeting were approved.

8. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes of the previous meeting.

9. Reports for Information

Members received the following reports for information:

- a) Report on the Reviews of Academic Units and Programs
 - i. Semi-Annual Report, April – September, 2014
 - ii. Follow-up Report on Reviews: Ontario Institute for Studies in Education
- b) Report Number 194 of the Academic Board (November 13, 2014)
- c) Report Number 214 of the Business Board (November 3, 2014)
- d) Report Number 184 of the University Affairs Board (November 6, 2014)
- e) Report Number 468 of the Executive Committee (December 1, 2014)

A member commented that Report Number 468 of the Executive Committee had not been posted to the web. The Secretary replied that, while it had been made available to Governors on the governance portal, by oversight it had not been posted to the web.

END OF CONSENT AGENDA

10. Date of Next Meeting – Thursday, February 26, 2014, from 4:30 to 6:30 p.m.

The Chair reminded members that the next meeting was scheduled for Thursday, February 26, 2014 from 4:30 p.m. to 6:30 p.m.

11. Question Period

A member noted that discussion of the Student Commons issue had previously been deferred to a future meeting. The member inquired about a timeline for discussion of the issue by Governing Council given that the John H. Daniels Faculty of Architecture, Landscape and Design was scheduled to relocate to the One Spadina site upon completion of that project in 2015, and expressed concern regarding potential financial ramifications of ongoing postponement of the Student Commons. The Chair replied that the Provost had been tasked with this and that a report back at the next Executive Committee meeting was expected.

12. Other Business

The President congratulated the Chair on being named as one of the 2014 Canada's Most Powerful Women: Top 100, to applause by members and guests.

THE GOVERNING COUNCIL MOVED *IN CAMERA*.

13. Item for Governing Council Approval

a. Capital Project: Ramsay Wright Building Teaching Laboratories Upgrades – Revisions to the Report of the Project Planning Committee, Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

IT WAS RESOLVED,

THAT the recommendation from Professor Scott Mabury, Vice-President, University Operations regarding the Revised Ramsay Wright Teaching Laboratories in the memorandum dated December 2, 2014 for December 11, 2014 be approved..

b) Pension Matter

On motion duly moved, seconded and carried

IT WAS RESOLVED,

THAT the merger of the OISE Pension Plan with the University of Toronto Pension Plan be approved, under the terms as set out in Appendix A, attached hereto.

The Governing Council returned to Open Session.

The meeting adjourned at 6:37 p.m.

Secretary

Chair

January 20, 2014