



LARRY AND KEN TANENBAUM

**The Anne Tanenbaum Centre for Jewish Studies officially opened on November 17, marking a major milestone in a philanthropic endeavour to foster education and research in Jewish studies at U of T.**

An event was held at the Jackman Humanities Building to celebrate this achievement, during which a donor wall was unveiled that pays tribute to the outstanding community support for Jewish studies.

Larry Tanenbaum and Ken Tanenbaum co-chaired the \$18 million community campaign. The Centre was named in memory of their grandmother and mother, Anne Tanenbaum, a major supporter of U of T and a passionate champion of education.

“My mother, Anne Tanenbaum, was a tireless advocate and supporter of educational institutions. Throughout her life, for nearly a century, she strove to advance teaching in the sciences and in Jewish thought, history and culture. Our family is so pleased to see her legacy honoured with the naming of this Centre,” Larry Tanenbaum told attendees at the event. “Today is a celebration of vision, leadership and partnership.”

The Lawrence & Judith Tanenbaum Family Charitable Foundation and the Estate of Anne Tanenbaum made generous leadership gifts to help create a new home for the Centre and to strengthen the Centre’s undergraduate and graduate programs. Building on this support, several members of the Jewish community contributed gifts of \$1 million or more: Ira Gluskin and Maxine Granovsky-Gluskin, Ralph and Roz Halbert, Joseph Lebovic, Gerald Schwartz and Heather Reisman, Isadore and Rosalie Sharp, Edward and Fran Sonshine and the UJA Federation of Greater Toronto.

These donors are recognized as founders on the donor wall, which also pays tribute to individuals and foundations that gave \$500,000 or more to Jewish studies in the past, including Andrea and Charles Bronfman, Tony and Elizabeth Comper, Senator Jerry S. Grafstein and Carole Grafstein, Milton Shier and family, Dorothy Shiff and family, the Tikvah Fund, Chancellor Emerita Rose Wolfe and The Sam and Ayala Zacks Foundation, as well as friends who have given \$50,000 and more to Jewish studies over the years.

President Meric Gertler said: “We can proudly claim to be home to one of North America’s most comprehensive Jewish studies undergraduate programs, and we are on a trajectory to establish the Centre as one of the world’s premier forums for Jewish thought, Israel studies and Jewish cultural studies.”

President Gertler went on to point out that U of T is the only postsecondary institution in Canada with the resources to become a global leader in Jewish studies. No other program comes close to matching the quality of the University’s teaching and research in this discipline, as well as the impact of its public programming.

“We are here to promote, at Canada’s leading university, new research into 3,500 years of the history and culture of the Jewish people, and to turn that research, through education, into greater cross-cultural understanding,” said Jeffrey Kopstein, Director of the Centre.

The Anne Tanenbaum Centre for Jewish Studies not only offers a leading undergraduate program, but is also home to collaborative graduate programs at the Masters and PhD levels, providing a framework for training and increased scholarly dialogue across historical periods and geographical regions. Graduate students and faculty members based at the Anne Tanenbaum Centre currently work in every language of Jewish civilization, across all periods in history and in fields as varied as the production and interpretation of sacred and other canonical Jewish texts, and the context of contemporary Jewish life, drawing on diverse perspectives from cultural, gender and post-colonial studies, as well as the visual and performing arts.

President Gertler, Professor Kopstein and David Cameron, Dean of the Faculty of Arts & Science, all acknowledged the critical role that community support has played in shaping the Centre’s world-class programs.

“The impact of the community’s support will be reflected, today and in the future, in the accomplishments and influence of the faculty, students and alumni who have the privilege to be associated with the Anne Tanenbaum Centre for Jewish Studies,” David Cameron said.

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# The Rewards of Mentoring

Mentorship is one of the most rewarding ways alumni can give back directly to the University and its students. At U of T, there are more than 30 mentorship programs across 18 divisions, and some 1,892 mentors working closely with students. For long-time mentor Tom Enright, the work is immensely satisfying.

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**When Tom Enright, chair of the UTTA mentorship committee, attended the second annual mentor recognition event at the Gardiner Museum last February, he spent a lot of time chatting with people whose volunteerism was being celebrated that night.**

“What summed it up for me,” he said, “was talking to a lady who said to me: ‘I have to tell you I didn’t become a mentor for any type of recognition, but the fact that the University puts on this event makes me feel so important.’” Enright (BSc 1976 UTSC) said her comments “spoke volumes. It was fantastic to have President Meric Gertler there to thank them personally.”

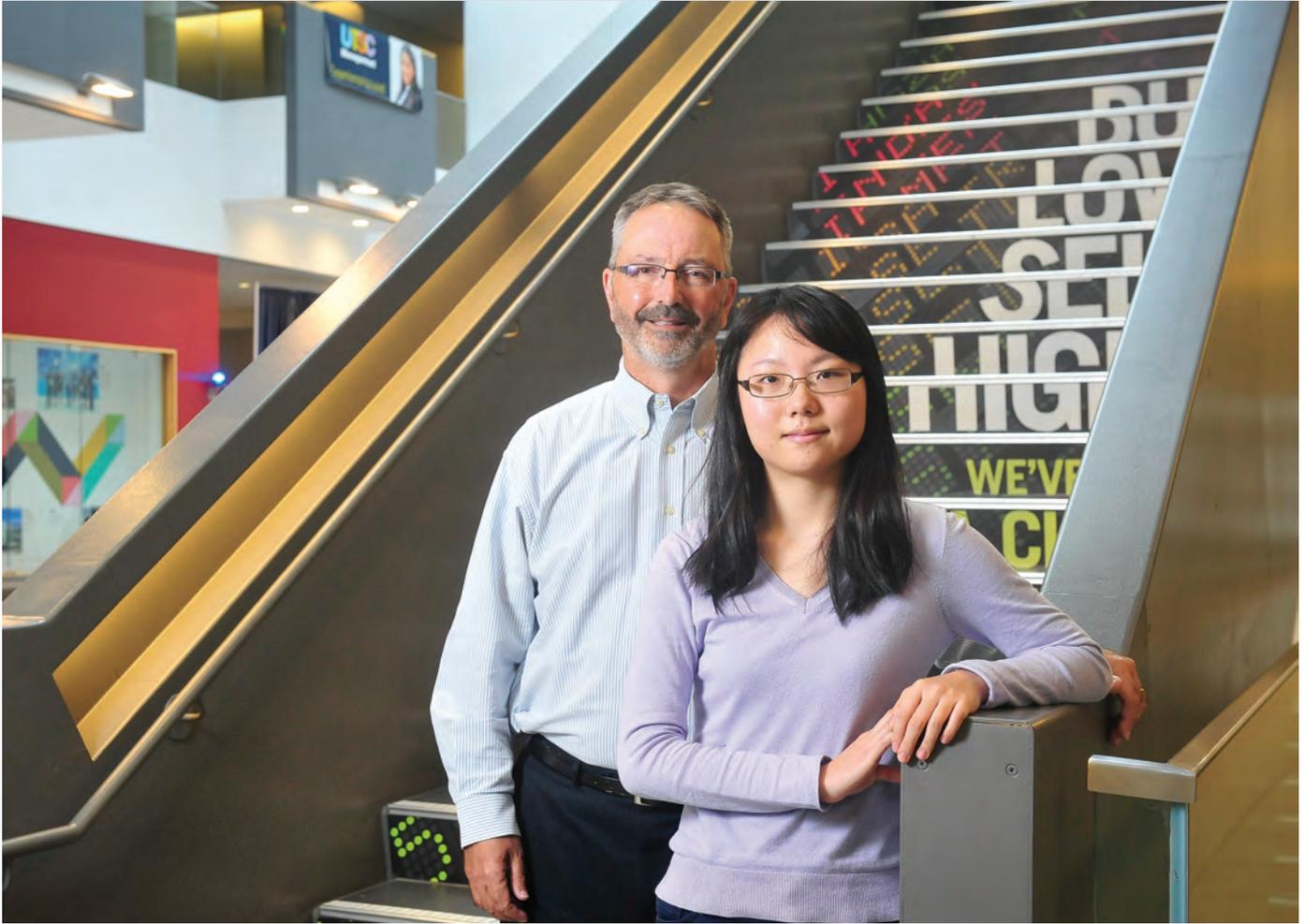
Enright, now Chairman of Enright Management Coaching and Consulting Services, has been a mentor for many years, and was the first honorary chair of the UTSC mentorship program, which began more than a decade ago.

Last October he began mentoring Ray Ma, a fourth-year finance student at UTSC. They established a series of goals for her, which culminated in a one-on-one session on campus where Ma gave a 10-minute mock presentation to a non-profit organization.

The presentation “gave her a base out in the business world, where the approach is different than in the academic world,” Enright said. “There is always some kind of ‘ask’ in the business world, whether it is a budget or getting a plan approved. It was a big hurdle to get across but Ray was terrific.”

Their mentoring experience showed “how mentoring has progressed over the years,” Enright said. “I spend the winters in Florida, which years ago would rule me out as a mentor. With technology now you don’t need to be face to face to have a meaningful experience.” They used Skype and e-mail to work together.

Enright said the University of Toronto Alumni Association is promoting the idea to alumni about how easy it is to become a mentor even if you are not in the GTA. “There is a fantastic knowledge pool out there and it is a shame not to take advantage of it.” Alumni can have “some level of engagement, a mentoring experience, even if they are not in the same time zone or country” by utilizing technology.



**TOM ENRIGHT AND RAY MA**

Ma said when she first began working with Enright “I was just looking for someone with experience in the working world, but it became much more than that. The advice and soft skills I learned are so important in the business world.” Ma was born in Shanghai and came to Canada four years ago from the Philippines.

Mentoring, Enright said, is becoming more recognized “as an important way to attract students and contribute to their success as they move through university and into their careers.”

The UTAA considers mentoring and asking alumni to participate one of its highest priorities. “We are centrally positioned with regard to all the mentoring programs” in the various faculties, divisions and other groups that have such programs, Enright said. “So instead of them re-inventing the wheel, we can help by sharing the best practices” for engaging alumni.

The UTAA, along with program co-ordinators from the various faculties and divisions, is developing a guide to be published in 2015. “It will help existing programs and help to build new programs,” Enright said. The guide will also be online.

One of the real keys to successful mentoring, he said, is getting the right match between student and mentor. A lot of programs are spending a great deal of time ensuring that the right match is made.

Enright stressed that alumni don’t need to be in a program to get involved. Speed mentoring—an alumnus simply spending one evening with students is valuable as well. A lot of alumni can’t afford the time to mentor in the traditional way, Enright said, so instead of ongoing one-on-one mentoring they donate one evening, “to see if they like it or not.”

Once you get involved, Enright said, “it gives you such a positive push. The students have so much energy it’s contagious and you can’t help but feel great. You want to do more, because you’re hooked.”

**\$448 million**

**For critical infrastructure**

The Boundless campaign has raised \$448 million for critical infrastructure projects across our three campuses. More than just bricks and mortar, these capital projects are crucibles for societal impact, bringing leading thinkers together and offering vital spaces for research, teaching, discovery and learning.

## BUILDING PROJECTS COMPLETED OR UNDERWAY



Reflecting its growing influence, the **Munk School of Global Affairs** expanded to an additional location in a heritage building at 315 Bloor Street West. The expansion was made possible by a gift from Peter Munk (BASc 1952, Hon. LLD 1995, Hon. DSL 2004 TRIN) and Melanie Munk (Hon. DSL 2004 TRIN). This elegant sandstone building was once home to one of the earliest national observatories.



**U of T Mississauga's Innovation Complex** houses the Institute for Management and Innovation (IMI), a new business school training leaders for the health care, biotechnology, professional accounting and environmental sustainability sectors. The Institute, which will receive \$10 million in support from the City of Mississauga over the next decade, will help drive innovation and economic development in the region.



The **Jackman Law Building**, named after its lead donor, the Hon. Henry N.R. Jackman (BA 1953 VIC, JD 1956, Hon. LLD 1993, Hon. DHL 2011 VIC), will be a spectacular multi-storey addition overlooking Queen's Park Crescent and Philosopher's Walk. The building will double the law school's teaching and learning space and deliver important renovations to the Bora Laskin Law Library and historic Flavelle House.



**Highland Hall** will create a new home for social sciences departments and serve as a focal point for student services and community engagement at U of T Scarborough. The new space will support the academic, technological and social needs of today's students through state-of-the-art learning environments, an enriched curriculum and expanded research opportunities. A gateway to the UTSC campus, Highland Hall will be a vibrant gathering and event space for students, faculty, staff and the greater Scarborough community.



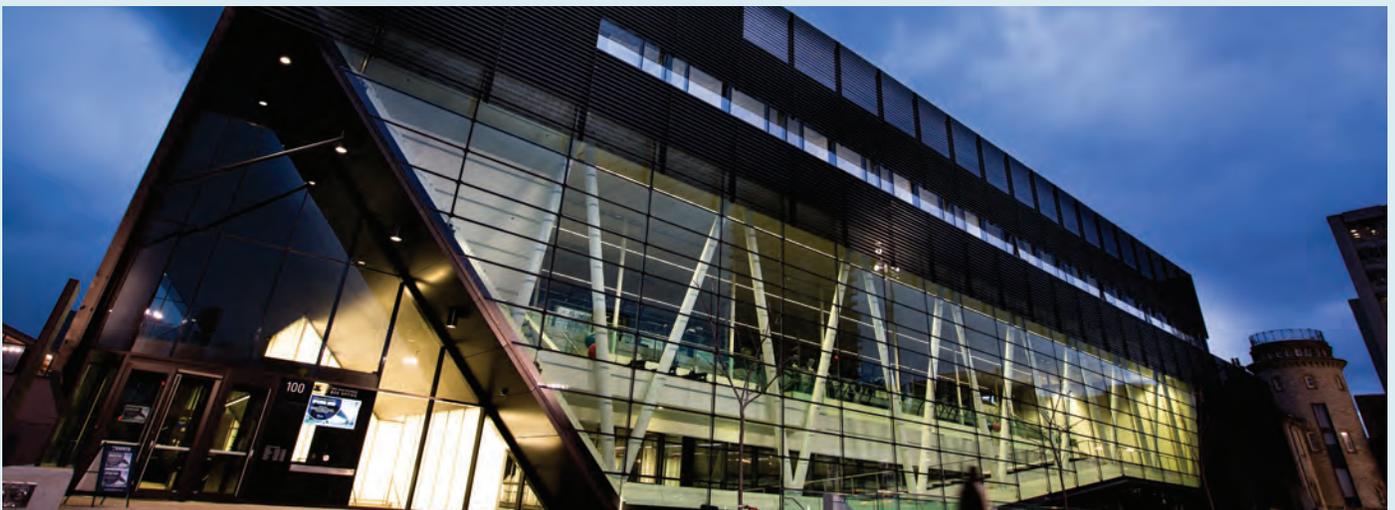
The **Terrence Donnelly Health Sciences Complex** is home to the Mississauga Academy of Medicine, a partnership between U of T Mississauga, U of T's Faculty of Medicine and Trillium Health Partners aimed at addressing the critical shortage of physicians and other health professionals in Ontario. The new complex, made possible by transformative gifts from Carlo Fidani and Terrence Donnelly, is providing world-class educational and laboratory facilities for students and researchers.



The **Rotman School of Management's** landmark expansion was made possible by generous donations from alumni and friends, as well as critical investments by the Province of Ontario. The new space has doubled the school's teaching, research, study, presentation and special event space, and is providing the platform for Rotman's ambitions to redesign business education for the 21st century.



**Innis Town Hall**—the heart of cinema studies at U of T—will be revitalized as part of the Boundless campaign. Renovations will bring the facility up to modern standards and help it meet the high demand for public and academic programming for years to come.



The **Goldring Centre for High Performance Sport** will nurture elite athletes, provide outstanding fitness facilities for students and the broader community, and drive research in support of healthier, more active lifestyles for everyone. Gifts from the Goldring, Kimmel and Stollery families, along with those of many other supporters, have created the Goldring Centre and revitalized the historic Varsity sports district.

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## FUTURE PROJECTS



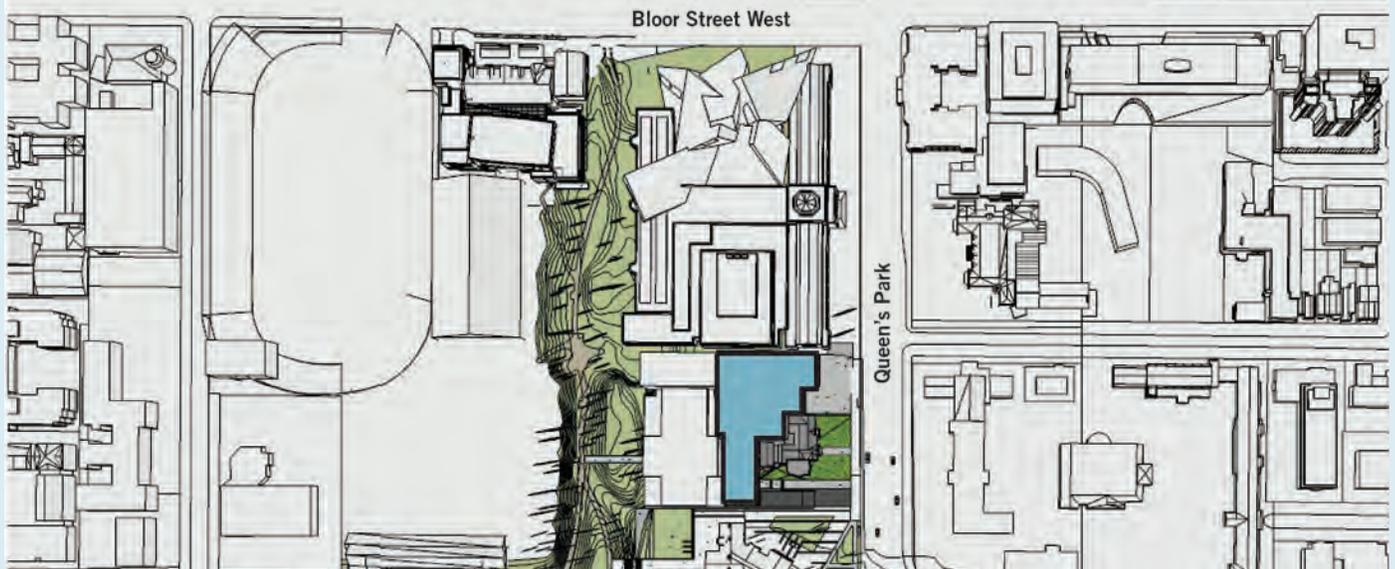
A generous donation from Ed Clark (BA 1969 UC, Hon. LLD 2012) and Fran Clark (BA 1969 UC, MA 1990, PhD 2002) will help restore University College's iconic **West Hall**. This impressive interior has played a central role in Convocation for thousands of graduating students as an assembly space for donning cap and gown. It has also served as an exhibition space for the collections of the Royal Ontario Museum.



Generations of students remember **Hart House Library** with affection as a special place on campus to spend a few hours, for the love of reading. A recent anonymous gift will triple the library's resources, providing much-needed funds to enhance the space and support collections, programs and publications.



The **Roberts Common**, which has received generous support from Russell Morrison (BA 1947) and Katherine Morrison (PhD 1979), will be the signature project of the Roberts Library renewal. The five-storey structure will add more than 1,200 study spaces to Roberts and create a more inviting, accessible and productive environment for students.



Plans have been unveiled for a research, exhibition and performance facility at prestigious **90 Queen's Park**, site of the long-vacant McLaughlin Planetarium. Planned features include a 250-seat hall for U of T Music and other academic programming, as well as a gallery space for the new Jewish Museum of Canada. Funds are being raised jointly by the University and the museum under the leadership of Isadore Sharp (Hon. LLD 1994) and Rosalie Sharp.



Slated to open in 2016, the **Centre for Engineering Innovation & Entrepreneurship** will serve as the Faculty of Applied Science & Engineering's primary vehicle for collaborative learning and interdisciplinary research. The building will feature interactive spaces for learning and design, as well as a number of multidisciplinary research centres and institutes—all thanks to generous support from alumni, students and friends.

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# Going for Gold

More than 80 U of T athletes have won Olympic medals since 1900. Thanks to the gifts of visionary donors, there are sure to be many more. The Goldring Centre for High Performance Sport has strengthened a sector of the St. George campus historically devoted to athletics and created a new crossroads of training and research that will serve the U of T community while generating benefits to all.



LEFT TO RIGHT: **BLAKE GOLDRING**, GOVERNING COUNCIL CHAIR **JUDY GOLDRING**, U OF T PRESIDENT **MERIC GERTLER**, MINISTER OF TOURISM, CULTURE AND SPORT **MICHAEL COTEAU**, FACULTY OF KINESIOLOGY AND PHYSICAL EDUCATION DEAN **IRA JACOBS** AND U OF T CHANCELLOR **MICHAEL WILSON** AT THE OPENING OF THE GOLDRING CENTRE FOR HIGH PERFORMANCE SPORT.



RON KIMEL AT OPENING NIGHT TIP OFF



U OF T OLYMPIC ATHLETES **ROSIE MACLENNAN** (BPHE 2011)  
AND **SARAH GAIRDNER** (BPHE 2009, MSC 2011)

**The northern limits of the St. George campus have echoed with the roar of sports fans for more than a century. Not so long ago, the site where 30 Grey Cups were played seemed in peril as Varsity Stadium fell into disrepair.**

The Goldring Centre for High Performance Sport is the capstone of a major capital plan that preserves this legacy and magnifies it many times over for future generations. Combining training facilities with state-of-the-art laboratories and a magnificent basketball and volleyball court, this impressive structure on Devonshire Place is the culmination of a comprehensive plan that saw the creation of the new Varsity Stadium and Varsity Pavilion as well as renovations to historic Varsity Arena. Its opening signals the arrival of an international athletic destination in the heart of Toronto. The Goldring Centre gives a major boost to U of T's athletic infrastructure while enhancing Canada's potential to produce medal-calibre athletes.

The signature strength of the Goldring Centre is to unite sport and the study of sport under one roof. For athletes, students and community members, the multi-storey complex features an international-class court for basketball, volleyball and other team sports as well as a strength and conditioning area and sports medicine clinic. These facilities will add immeasurably to U of T's capacity in high-performance athletics while supporting intercollegiate and intramural programs and providing opportunities for all students, including those with disabilities, to be more physically active.

At the same time, graduate students and researchers studying human performance will have access to cutting-edge laboratories that are integrated into Canada's premier health sciences network. This network includes the University's six health science faculties as well as 10 fully affiliated hospitals and research institutes. The result will be a crucible of innovation in areas of importance to athletes and non-athletes alike. Heart function, psychology, nutrition, biomechanics and motor learning are only a few of the subjects to be addressed.

The Goldring Centre was made possible through the generosity and vision of the Goldring family and leadership support from the families of Ron Kimel (BA 1966 UC) and the late Gordon Stollery (MSc 1972). The Kimel Family Field House and the Frank Blackwood Stollery Atrium were named in honour of the Kimel family and Gordon Stollery's grandfather, respectively. The Goldrings and U of T have a long history of friendship. Judy Goldring (BA 1988 VIC) is Chair of Governing Council while her brother Blake Goldring (BA 1981 VIC) is a member of the Boundless campaign executive. Their father, the late Warren Goldring (BA 1949 UC, Hon. LLD 2003) initiated the family's support for the Goldring Centre. "When the opportunity came up to do something transformative for athletics, it took root with him," said Blake. "It was an opportunity to build not only a much-needed facility for students and faculty, but a place to train tomorrow's athletes, trainers, coaches and Olympians."

# Canada's Startup Powerhouse

The University of Toronto has launched more startup companies than any other university in North America over the last three years.\* Donors have played a key role in U of T's emergence as a global innovation hot spot. Gifts have helped create accelerators, incubators, labs, institutes and other innovation hubs that enable a vibrant entrepreneurial ecosystem.

## The Engines of Innovation

Across the University's three campuses, researchers and students receive entrepreneurial guidance and mentorship in seed capital, intellectual property protection, market strategies and other key supports to commercializing breakthroughs. This map outlines the innovation hubs at U of T that offer such services.



Entrepreneur Francis Shen (MAsc 1983), a graduate of the University of Toronto Institute for Aerospace Studies (UTIAS) and a member of the Boundless campaign executive, has committed a \$1 million donation to establish a new entrepreneurial incubation program at UTIAS called **Start**. The purpose of this program is to provide mentorship, networking and funding to graduate students with promising ideas for commercial ventures.



The **Heffernan Hatchery** at U of T Engineering helps students refine product ideas and provides critical support including legal, accounting, marketing and intellectual property guidance to help them realize their goals. In 2014 Gerald Heffernan (BAsc 1943) continued a legacy of support with a \$5 million gift to fund new fellowships and name the Hatchery.



The **Institute for Management and Innovation** at U of T Mississauga takes an innovative approach to business education by fusing management skills with specific disciplines such as biotechnology, forensic accounting and sustainability. The City of Mississauga is investing \$10 million over 10 years to help launch the Institute.

\*Source: Association of University Technology Managers



The **Creative Destruction Lab** at the Rotman School of Management nurtures tech ventures with high growth potential. Any post-grad from across the country can apply. The centrepiece of the program is intensive mentorship and goal-setting by a group of established entrepreneurs. Ventures from the first two years have created over \$130 million in equity value to date.



**MaRS** works with an extensive network of partners to launch and grow the innovative companies that are building our future. MaRS startup clients have created 6,500 jobs and, in the last three years alone, have raised \$1 billion in capital and generated \$500 million in revenue.



The **Hub Ideation + Experiential Learning Centre** at U of T Scarborough allows students and faculty to come together to develop new and creative ideas, anything from innovative social media sites to killer mobile apps to unexpected businesses, technologies and social innovations.



The **Banting & Best Centre for Innovation & Entrepreneurship** houses companies that have been spun out of research done at the University in addition to organizations dedicated to the process of commercializing research. The Centre also supports aspiring entrepreneurs turning research discoveries into innovative products and companies.



The **University of Toronto Early Stage Technology Program** helps passionate U of T entrepreneurs transform an idea into a product at a stage which is typically too early for traditional technology incubators. It's a joint initiative of the University of Toronto, the Connaught Fund and MaRS Innovation.

The **Innovations & Partnerships Office** helps build successful partnerships between industry, business, government and the University of Toronto research community, and manages U of T's portfolio of intellectual property, turning ideas and innovation into products, services, companies and jobs.

The **Impact Centre in the Faculty of Arts & Science** operates at the nexus of chemistry, physics, biology, engineering, materials science, nanotechnology and photonics. It harnesses the expertise of the University community through partnerships and research projects with industry, entrepreneurship training for students, and accelerated commercialization of University inventions and technology.

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## Groundbreaking Startups



### **OTI LUMIONICS**

Founded by Michael Helander (BASC 2007, PhD 2012), OTI Lumionics is unlocking the full potential of organic light-emitting diodes (OLEDs) through materials and processes aimed at reducing the technology's cost, making flat-panel displays and lighting more efficient and affordable than ever. In 2011, Michael and his colleagues built the world's most efficient flexible OLED on plastic. In 2014, the company manufactured the aerilight, the world's first consumer OLED lamp.



### **BIONYM**

Karl Martin (BASC 2001, MASc 2003, PhD 2010) is the founder of Bionym, which has developed the Nymi, a wearable wristband that eliminates the need for passwords, PIN codes and other identifiers by using electrocardiogram (ECG) signals to authenticate identity. The Nymi addresses identity in the digital world by communicating a secure, digitally signed identity credential via Bluetooth Low Energy (BLE) to smart devices.



### **XAGENIC**

Prof. Shana Kelley of the Leslie Dan Faculty of Pharmacy is the founder of Xagenic, a lab-free diagnostic platform that can test for cancer and infectious diseases with results that are available in 20 minutes. The technology involves chip-based sensors made from nanomaterials that take precise measurements at the molecular level. The technology will dramatically improve patient care and reduce health care costs.



### **BEMUSED NETWORK**

Margaret Lam (MI 2011) is the founder of BeMusedNetwork.com, an online platform designed to help performing artists build insightful audience connections. BeMused Network's growing suite of business and psychographics tools is becoming a vital foundation for a sustainable artistic career. For audiences, it is a marketplace of artistic experiences and related services. This startup was inspired by Margaret's Master's research in Professor Matt Ratto's Critical Making Lab (iSchool).

**DNNRESEARCH**

Google is using speech recognition, computer vision and language understanding technology developed at U of T to improve its services. Acquired by Google in 2013, DNNresearch has thus far enabled the search engine to build its highly acclaimed Google+ Photo Search.

**CHIPCARE CORPORATION**

A cell analyzer that could be a game changer in the fight against HIV and other diseases, ChipCare Corporation is commercializing a technology to enable a portable, hand-held device to analyze patients' blood on-site instead of at a clinic. Lab-on-a-chip technology like this is crucial in developing countries where health care access is severely limited.

**MEDSAVANT**

A high-performance search engine that enables physicians to search for genetic information about an individual's risk of developing a disease, this technology promises significant health and economic benefits, including early detection and treatment.

**CROWDMARK**

A scalable educational assessment system that through proprietary technology creates an efficient labour market for exam marking, allowing instructors to cut grading time in half and educational institutions to reduce grading costs.

**THOTRA**

Thotra software uses a novel set of algorithms to transform hard-to-understand speech, making it fluent but still in the speaker's own voice.

**GRANATA DECISION SYSTEMS**

Granata's state-of-the-art optimization methods enable the effective gathering of preferences, and the ability to trade off objectives against one another to maximize value. They can be applied to a wide range of corporate, consumer and social group problems.

**SPONGELAB**

An online community devoted to accessible scientific information aimed at educators, students, administrators and science enthusiasts that uses cutting-edge technology and stunning interactive media.



Between 2009 and 2011,  
U of T researchers created

**476 inventions**

in more than 38 fields.



U of T was the fastest-growing  
major startup cluster among North American  
universities between 2009 and 2011.



More than two-thirds of all inventions at U of T  
include a student or post-doc as co-inventor.



U of T holds more U.S. patents than  
any other Canadian university.



Startup Genome ranked Toronto as  
the world's 8th best ecosystem in the  
global startup revolution.

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# Connecting with Young Alumni and Students

From social events to networking and mentoring opportunities, Alumni Relations is providing thousands of students and recent graduates with critical skill-building and networking opportunities to plan their future, set themselves up for professional success and make the most of their U of T degrees.

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## SHAKER Professional

For more than a decade, SHAKER has been the signature event series for young alumni to come together to celebrate, connect and have a good time at some of the trendiest venues in Toronto. SHAKER is held twice yearly (November and May) and occasionally in other cities as well.

This past year, U of T introduced the SHAKER Professional series—SHAKER PRO—in response to demand for professional networking opportunities that carry the exclusive and on-trend vibe of the SHAKER brand. Dubbed as “SHAKER’s more serious sibling,” the events consisted of a professional development session followed by a networking session. SHAKER PRO considers the venue itself a critical programming detail, holding the event in exclusive private clubs and venues that most young graduates would not have the opportunity to visit otherwise, and in which networking is an intrinsic component of the clubs themselves.

This year, U of T hosted two SHAKER Professional events, and each attracted upward of 350 attendees. The first event was held in June at The Carlu and featured Albert Lee (MSc 1984), bestselling author of *How to Meet the Queen: Ask Good Questions—Get Good Answers*. In October, the venue shifted to the University Club of Toronto where Caroline Cole (MEd 2011) spoke on the topic “Getting Ahead at Work.”

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## Backpack to Briefcase

Through a carefully designed set of career-oriented networking activities, the Backpack to Briefcase (b2B) program at the Faculty of Arts & Science provides meaningful opportunities for alumni to engage with U of T and build communities and networks of support for students as they transition from university into working life.

The program grew substantially this past year: participation increased from 26 to 34 academic departments and units, and the number of events grew, from just eight in 2012 to 58 in 2014. These events, which take the form of alumni career panel discussions, Career Centre workshops, mentorship meals with alumni and speed networking events, attracted 217 alumni volunteers, who acted as hosts, speakers, panellists and networking guests, as well as more than 1,300 students.

In November 2014, U of T hosted the all-new b2B Industry Night where alumni working in professional fields such as law connect with other alumni and Arts & Science students who are considering a similar career path.

As an added benefit, b2B participation can now be included on students’ Co-Curricular Record (CCR), a new initiative that tracks student participation in activities across the institution to demonstrate the core competencies they gain through activities beyond the classroom. The b2B program is also integrated with the Faculty’s STEP Forward, a new initiative aimed at ensuring students are well prepared for life after university.





IN SPRING 2014, A NUMBER OF ALUMNI VOLUNTEERS IN VANCOUVER AND CALGARY PARTICIPATED IN A UNIQUE POSTCARD CAMPAIGN AIMED AT PERSUADING PROSPECTIVE STUDENTS TO ATTEND U OF T. THESE ALUMNI CONTACTED STUDENTS DIRECTLY TO SHARE SOME OF THEIR GREAT MEMORIES AND THOUGHTS ABOUT GOING TO U OF T.

## Next Steps Conference

The annual Next Steps Conference is an intensive and energizing two-day conference for students in the Faculty of Arts & Science and recent graduates. Part career exploration, part preparation for life after graduation, the conference—held every spring—features a U of T graduate as the keynote speaker and provides practical advice on personal branding, finances and networking from subject matter experts.

“For graduating students, it provides valuable information about career options as well as how to get the most out of their alumni experience,” said Barbara Dick, Assistant Vice-President, Alumni Relations. “For students who haven’t graduated, it provides insight and strategies on making the most of the crucial final year of university.”

The 2014 keynote address was by Gloria Roheim McRae (MA 2008), author of *BYOB: The Unapologetic Guide to Being Your Own Boss*. Her talk centred on entrepreneurship and building your personal brand, a topic that resonated well with the eager crowd at Convocation Hall.

## Dinner with 12 Strangers

Now in its ninth year, Dinner with 12 Strangers (D12) continues to build a stronger university community. As part of the program, U of T students attend a dinner party hosted by a U of T graduate. Since the program’s inception, D12 has led to many lasting friendships and mentoring relationships between alumni and students. The program started in 2006 with five dinners and now regularly exceeds 30 events annually. It has also expanded to more than just dinners, with alumni choosing to host a range of events including nature hikes and games nights.

Cindy Ross Pedersen, President-elect of the UTAA, has hosted dinners for five years. She said bringing students together through conversation and food fosters friendships and makes the university more welcoming. “At these parties, we exchange stories, we cook together, I do some mentoring and the students offer each other advice,” said Pedersen. “It’s a wonderful way to help students feel at home at U of T and to let them know alumni care about them.”

## Convocation Plaza

One of the great milestones in life, convocation is both a time of celebration, reflection and transition for graduating students. Working in close collaboration with the Office of Convocation, the Office of the President and every faculty and division across our three campuses, Alumni Relations plays an important role in organizing Convocation Plaza, a marquee tent on King’s College Circle, designed to deliver a memorable day for the newest members of our alumni community.

Open for spring and fall convocations, Convocation Plaza provides a celebratory atmosphere for the thousands of graduating students and their families and friends during convocation. Inside the marquee, graduating students and their guests can take advantage of the U of T Bookstore’s diploma framing service, shop for alumni apparel and gifts, enjoy a light refreshment at Convocation Café, and watch the convocation ceremonies on two large screens. The venue also offers new graduates an opportunity to learn about the various benefits and alumni programming available to U of T alumni, as well as the many opportunities to stay engaged with the University after graduation.



CONVOCATION PLAZA

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# Driving Regional Prosperity

To sustain its remarkable trajectory of growth, Mississauga will need to continue to reinvent itself and develop new industries that attract talent from around the world. UTM's new Institute for Management and Innovation, with generous support from the City of Mississauga, is placing the study of innovation and sector-specific training at the heart of its bid to develop leaders for the city's emerging knowledge-based economy.

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**Mississauga's exponential growth and prosperity goes hand-in-hand with University of Toronto Mississauga's (UTM) evolution from a small liberal arts college into a leading centre of education, research and innovation. One report by KPMG pegs UTM's annual economic impact on Peel Region at \$1.3 billion—overwhelmingly the product of the knowledge, skill and entrepreneurial energy of its graduates.**

This finding underscores the importance of nurturing and attracting innovators who can lead change and capitalize on opportunities and emerging trends across Mississauga's diverse economy. As a key strategy in these efforts, the city is investing \$10 million over 10 years to support a cutting-edge institute at the University designed to educate a new kind of business and organizational leader.

The Institute for Management and Innovation (IMI) has designed a discipline-first regimen that fuses the latest approaches to management education with specific sectoral knowledge in fields such as biotechnology, accounting and environmental

sustainability. The result is industry leaders with enormous credibility who possess both the strategic capacity and technical expertise to inspire and guide their organizations toward innovation and growth.

The benefits also extend far beyond individual organizations. The Institute will generate new knowledge through interdisciplinary project clusters and help build significant competitive advantage for regional and national industry in key areas such as technology assimilation. With such far-reaching implications, the city's investment already appears remarkably forward-looking and is yet more evidence of the singular importance of UTM to one of Canada's most vibrant and fastest-growing economic regions.



“It is imperative that we take a proactive role in growing and nurturing a highly skilled and talented labour force that promotes and supports innovation in business and education. The result will be a community with an international profile and a reputation that will draw expertise and investment from around the world.”

**HAZEL McCALLION**  
MAYOR OF MISSISSAUGA, 1978–2014



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# Educating Tomorrow's Engineer

The Centre for Engineering Innovation & Entrepreneurship—U of T Engineering's new home for creativity, invention and impact—is continuing to win support from hundreds of donors, thanks to transformative gifts from George Myhal, Paul Cadario, Gerald Heffernan and others, who understand that new teaching, research and industry spaces are critical to the future of engineering education.



## TECHNOLOGY-ENABLED CLASSROOMS

The Centre for Engineering Innovation & Entrepreneurship (CEIE) will feature six technology-enhanced active learning (TEAL) rooms, critical to supporting the design work that has become integral to engineering courses. The rooms feature movable chairs and group tables served by multiple screens that allow for a variety of configurations and easy movement.



**From airplane turbines to automobile engines, from cell phones to the Internet, engineers develop the technologies and design the systems that shape our world. Engineers not only provide solutions to the most complex problems, they invent new possibilities for humanity through their ingenuity and creativity.**

Today's engineer is called upon to do more than ever before. Engineering is driving economic development, biomedical innovation and environmental technologies. As a result, engineers are increasingly working in partnership not only with other kinds of engineers, but also with individuals across business and industry, medicine, public policy and beyond. More than ever before, innovation demands collaboration.

The CEIE will reflect the sweeping changes taking place in engineering. The Centre will feature dynamic, flexible environments that break down barriers between disciplines and foster collaboration, active learning and entrepreneurial exploration. Students, researchers, alumni and industry partners will all converge at the CEIE to get great ideas off the ground.

The building will house some of the Faculty of Applied Science & Engineering's most accomplished and globally oriented research centres and institutes. These include the Centre for Global Engineering, which examines issues of global concern such as sanitation, alternative energy and clean water; the Heffernan Entrepreneurship Hatchery, a program providing resources and mentorship to turn ideas into successful startup companies; the Faculty's Engineering Leadership Institute, ILead; and other

leading institutes focused on critical global issues such as water, sustainable energy, infrastructure, robotics and more.

Taken by the CEIE's spirit of innovation, George Myhal (BASc 1978), chair of Engineering's campaign executive committee, provided an early, pace-setting \$5 million gift toward the building. "We need more innovative spaces that embrace new ways of teaching and learning," he said. Another early supporter, Paul Cadario (BASc 1973, Hon. LLD 2013), immediately saw the potential impact of the CEIE and made a \$1 million gift to the Centre for Global Engineering (CGEN) within the building. "CGEN is a great contribution to building prosperous, sustainable and peaceful societies," said Cadario.

Alumnus Gerald Heffernan (MASc 1943) directed half of his \$5 million gift to provide space for the Entrepreneurship Hatchery within the CEIE. In his honour, the innovation incubator will be named the Heffernan Hatchery. The other half of his contribution will fund the Heffernan Commercialization Fellowships.

Together these donors, along with many others, including Bill Troost (BASc 1967) and Kathleen Troost, Lee Lau (BASc 1977, MEng 1982) and Margaret Lau, as well as the student-led Engineering Society and the Singapore–Malaysia Alumni Group, are building a new environment for U of T Engineering that will foster creativity and inspire 21st-century learning and innovation. The ideas, solutions, inventions, startups and leadership that will emanate from the building will benefit Canada for decades to come.

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# Managing Complexity

Success in today's global business landscape hinges on quickly adapting to volatile, complex and ambiguous environments. The Rotman School of Management is Canada's top business school and the world's leading centre for integrative and innovative management leadership. And astounding generosity from donors is the reason why.

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**The arena of business education is a competitive one, but the Rotman School of Management stands out. Intellectually curious students vie to take part in its programs; the world's top minds are drawn to work in its halls. This is hardly surprising. Since U of T alumni Sandra Rotman (BA 1975, Hon. LLD 2009) and Joseph Rotman (MComm 1960, Hon. LLD 1994) began supporting the school in the early 1990s, it has marched from strength to strength. The Rotman School is ranked ninth worldwide for research output, eighth for its PhD program and sits in the top 10 for finance. This global heavyweight has also quadrupled its endowment, tripled its faculty and physical footprint, and seen 300 percent growth in enrolment. And by grounding its learning and teaching in integrative thinking, the Rotman School is graduating problem-solvers equipped to consider the big picture, resulting in revolutionary new ideas that can truly improve our world.**

Sandra and Joseph Rotman's ongoing support of the Rotman School has, quite obviously, transformed it. As well as jumpstarting the School's endowment, they have funded important components such as conferences, awards and research chairs. And they are not alone. Another business leader who has played a significant role in elevating the school to the world stage is Marcel A. Desautels (Hon. LLD 2003). His major gift in 2000 created the Marcel Desautels Centre for Integrative Thinking. The first centre of its kind, this world-leading hub of research, teaching and outreach encourages novel approaches to complex business concerns. In the years since, Desautels has funded scholarships and helped to expand facilities. A spectacular event space, used for lectures and special programming, was named Desautels Hall to recognize his generous contributions.

These donors and others saw potential and acted on it. Thanks to them, the Rotman School of Management ranks as one of the world's best, and will continue to ready its graduates for success in the global business landscape.



## Creating Opportunities for Women in Finance

A gift from CIBC to the Rotman School of Management in 2014 is helping to address an ongoing challenge facing the financial services industry: encouraging women to take on and excel in leadership positions. The CIBC Women in Financial Services Scholarships are particularly powerful because scholarship recipients are given the opportunity to be mentored by senior female executives at CIBC and to attend the bank's networking and professional development events for women.

The scholarships, each valued at \$25,000 per year, are given to three students annually who may also be offered summer internships and possibly a permanent position at the bank upon the completion of their MBA.

Tiff Macklem, who began his term as Dean of the Rotman School in July 2014, said: "The CIBC Women in Financial Services Scholarship initiative is providing critically important financial support to promising students completing an MBA, who will become tomorrow's business leaders in Canada and around the world. This investment shows our joint commitment to advancing women in financial management and leadership positions."

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# Lest We Forget

**At the 11th hour of the 11th day of the 11th month, a record-breaking 1,700 students, faculty, staff, community members and veterans gathered at U of T's Soldiers' Tower to honour Canada's fallen soldiers.**

The Service of Remembrance is an integral part of University life. This year's ceremonies took on special meaning, marking the centenary of the start of the First World War and 75 years since the beginning of World War II. The deaths of two Canadian soldiers on home soil just weeks before Remembrance Day also weighed heavily on the minds of those present.

The impressive turnout was due in large part to efforts by the Soldiers' Tower Committee, a subcommittee of the UTAA. Situated at the western end of Hart House and standing 143 feet tall, the Soldiers' Tower is a proud memorial to the 628 members of the University of Toronto who gave their lives while on active service in 1914–1918 and to the 557 men and women lost from 1939 to 1945. It was built in 1923–1924 using funds raised by the UTAA. In recent years, more than 10,000 alumni have contributed to annual fund appeals to fully restore Soldiers' Tower.

This year's service included the recitation of the poem "In Flanders Fields" by UC alumnus John McCrea, the singing of traditional hymns, readings, laying of wreaths, the Last Post, the Lament, Reveille, and the Royal and National Anthems. A reception in the Great Hall of Hart House followed the service, and the Memorial Room in the Soldiers' Tower welcomed visitors to the museum on the second level of the tower, which includes a collection of medals, photographs and the great memorial stained glass window.





HAROLD INNIS, WHO SERVED IN THE FIRST WORLD WAR, LATER BECAME A PIONEER IN COMMUNICATION STUDIES AT U OF T.

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# Sharing U of T's Story with the World

Boundless, the compelling communications platform developed by University Advancement, reflects the essence of U of T, instilling pride, awareness and conviction among the University's many varied stakeholders. Through Boundless, U of T is asserting its excellence, global leadership, impact and relevance in a manner that is unique, robust and personally engaging.

**During the past three years, Boundless has been consistently adopted across the University at its three campuses, allowing each division to advance its distinctive priorities and voice within an overarching narrative framework. Boundless succeeded to unite U of T's multiple faculties and divisions and its diverse audiences by reinforcing the unique brand identity of the University of Toronto while providing a flexible platform to express individual Boundless stories.**

The Advancement Communications and Marketing team has become a highly sought-after partner in the University, helping to elevate the quality and consistency of divisional advancement communications and, more importantly, the impact of their messages and outreach. Annually, the Advancement Communications team produces thousands of divisional proposals, cases, brochures, e-communications, website pages, videos, alumni portraits, speeches and presentations, invitations, programs, cards, citations, advertisements, magazine stories, stewardship materials and other marketing materials. This activity generates millions of positive impressions among our external stakeholders and helps present the University as a priority for philanthropy and volunteerism.

Today, the Boundless campaign is perceived as the leading campaign in the country in terms of scale, distinctiveness, sophistication and dollars raised. The campaign's galvanizing communications platform, which is setting a new standard for campaign marketing and communications internationally, is a major part of this success.

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# Award-Winning Advancement

## Awards

In 2014, University Advancement and its divisional partners earned numerous industry awards for writing, design, videos and alumni events from both the international Council for Advancement and Support of Education (CASE) and the Canadian Council for the Advancement of Education (CCAE).

### CCAE

- Gold: *U of T Magazine* (Best Print Magazine)
- Gold: "Iron Man," *U of T Magazine* (Best Writing—English)
- Gold: Gift Planning Kit (Best Brochure, Newsletter or Flyer)
- Silver: The Centre for Engineering Innovation & Entrepreneurship: Building Innovation (Best Fundraising Case Statement)
- Silver: "Club/Course for That" Video Series (Best New Idea: Creativity on a Shoestring)
- Silver: The Centre for Engineering Innovation & Entrepreneurship Video (Best Use of Multimedia)
- Bronze: Boundless Campaign Milestone Event (Best Development Event)

### CASE

- Gold: "Iron Man," *U of T Magazine* (Best Articles of the Year)
  - Bronze: "Screen Time" (Illustrations)
  - Bronze: The Campaign for University College (Case Statements)
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# BOUNDLESS LEADERSHIP

The University of Toronto is fortunate to benefit from an extraordinary group of dedicated volunteers. These leading members of the University of Toronto community have demonstrated long-standing commitment to the University through contributing their time and energy, and their personal generosity.

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## HONORARY CHAIRS, BOUNDLESS CAMPAIGN

Honorary chairs provide invaluable counsel to the University's campaign executive and broader cabinet in support of the campaign's highest priorities. They are among the University's most long-standing champions and esteemed benefactors.

### **Avie Bennett**

(HON. LLD 1995)

### **Leslie Dan**

(BSCPHM 1954, MBA 1959, HON. DSC 1997)

### **Marcel A. Desautels**

(HON. LLD 2003)

### **The Hon. Henry N.R. Jackman**

(BA 1953 VIC, JD 1956, HON. LLD 1993,  
HON. DHL 2011 VIC)

### **The Hon. Margaret Norrie McCain**

(BA 1955, HON. LLD 1996)

### **Peter Munk**

(BASC 1952, HON. LLD 1995,  
HON. DSL 2004 TRIN)

### **Joseph L. Rotman**

(MCOMM 1960, HON. LLD 1994)

New York

### **John H. Daniels**

(BARCH 1950, HON. LLD 2011)

### **and Myrna Daniels**

Hong Kong

### **Stanley Ho**

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## CAMPAIGN EXECUTIVE, BOUNDLESS CAMPAIGN

The campaign executive partners with the University's executive, academic and advancement teams. Members oversee strategies to engage the University's diverse, international base of alumni, donors and friends.

### **John Cassaday**

(MBA 1981)

### **W. Edmund Clark**

(BA 1969 UC, HON. LLD 2012)

### **Paul Dalla Lana**

(MD 1984)

### **Michael D. Dan**

(HON. LLD 2003)

### **William Downe**

(MBA 1978)

### **Carlo Fidani**

(BA 1981 VIC)

### **Donald A. Guloien**

(BCOMM 1980)

### **Steve (Suresh) K. Gupta**

(MBA 1990)

### **Daisy C.F. Ho**

(MBA 1990)

### **Clay Horner**

(LLB 1983)

### **Sheldon Inwentash**

(BCOMM 1978 NEW, HON. LLD 2012)

### **Sonia H. Labatt**

(BA 1960, MA 1990, PHD 1995, HON. LLD 2011)

### **Anthony Lacavera**

(BASC 1997)

### **George Myhal**

(BASC 1978)

### **Rose M. Patten**

(HON. LLD 2009)

### **The Hon. David R. Peterson**

(LLB 1967, HON. LLD 1994)

### **Melinda Rogers**

(MBA 1997)

### **Susan Scace**

(BA 1963 TRIN, HON. DSL 2003 TRIN,  
HON. LLD 2013)

### **Francis Shen**

(BASC 1981, MASC 1983)

### **Honey D. Sherman**

(BA 1969, BED 1970)

### **Ken Tanenbaum**

(BCOMM 1959 TRIN, HON. DSL 1994 TRIN,  
HON. LLD 2005)

## ALUMNI GOVERNORS

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Serving on Governing Council, alumni governors have the exciting opportunity to provide the University with strategic insights to help guide the growth and success of this internationally renowned teaching and research institution.

### Harvey Botting

(BA 1967 VIC, MBA 1985)

### David Norris Bowden

(BASC 1979, MBA 1989)

### Gary D. Goldberg

(BA 1972 UC)

### Nick F. Kuryluk

(BSC 1989 UTM)

### Nancy Carolyn Lee

(BA 1982 VIC)

### W. John Switzer

(BA 1970 UTM)

### Andrew M. Szende

(BA 1967 UC)

### Keith Thomas

(BASC 1987, MA 1989)

## LIEUTENANT GOVERNOR IN COUNCIL GOVERNORS

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The Lieutenant Governor of Ontario appoints members to Governing Council, where they provide guidance to the governance and affairs of the University.

### Jeff Collins

### Janet L. Ecker

**Judy G. Goldring**, Chair of the Governing Council

(BA 1987 VIC)

### Zabeen Hirji

**Shirley Hoy**, Vice-Chair of the Governing Council

(BA 1973 VIC, MSW 1975)

### Claire M.C. Kennedy

### Paulette L. Kennedy

### R. Mark Krembil

(BA 1988 UTSC)

### Brian D. Lawson

(BA 1982 TRIN)

### Gary P. Mooney

(MA 1970)

### John Paul Morgan

(BASC 2001, MASC 2005)

### N. Jane Pepino

(BA 1967 VIC)

### Melinda M. Rogers

(MBA 1997)

### Mark Henry Rowswell

(BA 1988 UC)

### Howard L. Shearer

## COUNCIL OF PRESIDENTS

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The Council of Presidents (COP) comprises the presidents of constituent alumni associations, the UTAA board of directors and the alumni governors of the Governing Council. Chaired by the President of the UTAA, the COP is a forum for sharing information and discussing University-wide issues.

### Edna J. Becker

### Premal Harikrishna Brahmhatt

(BSC 2010 WDW)

### Adrian R.H. Brown

(BSC 1984 NEW, MD 1990)

### Stephen D. Brown

### Sadia Butt

(BSC 1988 UTM, MFC 2002)

### Joy Rebecca Clubine

(BSC 2006 VIC, MHSC 2008, MA 2014)

### M. Gerald Devlin

(BA 1955 SMC)

### Gloria Epstein

(LLB 1977)

### Althea C. Fernandes

(BSC 2007 UTSC)

### Jodeme E. Goldhar

(MHSC 2001)

### Kevin C. Goldin

(BA 1984 UTM)

### Melanie Dawn Guenette

(BSC 2009 TRIN, MSC 2012)

### Anthony Hanbidge

(1995 MED)

### C.M. Victor Harding

(BA 1970 TRIN)

### Jessica Barrett Horwitz

(BA 2007 UC)

### Sean Ingram

### Anita L. Kapustin

(BA 1995 VIC)

### Peter A. Kopplin

(MD 1963)

### Elias Kyriacou

(BASC 1976)

### Porcia Pui Yi Leung

(BA 1998)

### Joan F. London

(CBUS 1982 WDW, BA 1992 WDW)

### Andrew B. Lubinsky

(BA 1979 SMC, MBA 1981)

### Kathleen Emily MacDonald

(MIST 2009)

### Alexander Douglas Mackay

(MFE 2007)

### Casey Mak

(BCOMM 2005 WDW, MA 2008)

### Melissa McEnroe

(MSPL 2009)

### Andrew E.C. McFarlane

(BA 1993 TRIN, MA 1995, JD 1997)

### Joane Siu-Wai Mui

(BA 2006)

### Jeffrey Anthony Myers

(MA 2007, PHD 2013)

### Sandra Clarie Newton

(MA 2004)

### Michael Nathan Noble

(MSPL 2008)

### Cameron Dale Norman

(PHD 2005)

### Jiyoung Park

(BSC 2006 WDW, MA 2007)

### Paula H. Paunic

(BPHE 1984, BED 1985)

### Amit Puri

(DDS 2000)

### Leigh L. Revers

### Randy Steven Sa'd

(BCOMM 2003 VIC)

### Michael Shang

(BCOMM 2013 INNIS)

### Edward H. Shaul

(MSW 1987)

### Dale Stuart Skinner

### Sanjeev Sockalingam

### Maureen J. Somerville

(BA 1969, BED 1970)

### Colin J. Swift

(BSC 1980 NEW)

### Vladimir Tasevski

(BCOMM 2007 WDW)

### Maria Topalovich

(MUSB 1974, MUSM 1975)

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**Rajesh Uttamchandani**

(BSC 1992, MIR 1998)

**Katherine Valiquette**

(BA 2007 WDW)

**Thomas Michael Vogl**

(MPP 2012)

**Fiona A. Wallace**

(BSC 1993 INNIS)

**Gaye Walsh**

(BSC 1977)

**Lucinda Elizabeth Williams**

(BA 2006 WDW)

**Peter J. Wismath**

(BA 1994 TRIN)

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**UTAA BOARD OF DIRECTORS**

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The UTAA operates through a board of directors comprised of 14 directors. Each board member participates at UTAA board meetings, and is actively involved in one or more of the board's working groups or initiatives. Board members also serve as ambassadors for U of T and its alumni, both on and off campus.

**Lenna M. Bradburn**

(BA 1982 VIC)

**Kai Lilaka Chan**

(BSC 1999 TRIN)

**Dario Di Censo**

(BCOMM 1988 UTM)

**Thomas S. Enright**

(BSC 1976 UTSC)

**Susan B. Gillmeister**

(BA 1981 VIC)

**Josh Hunter**

(LLB 2003, MBA 2003)

**R. Scott MacKendrick**

(BASC 1982 APSC)

**Cindy Ross Pedersen**

(BCOMM 1981 UTM)

**Ines Lucia Fernandez Valdivieso**

(BASC 2010)

**Geeta Yadav**

(BA 2003 UC)

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**CHINESE ALUMNI ASSOCIATION**

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The U of T Chinese Alumni Association aims to continue the University experience for alumni by building an active community through ongoing activities, social events and professional networking opportunities.

**Xijun Deng**

(BSC 2010 UC, JD 2014)

**Raymond Diep**

(BCOMM 2008 INNIS)

**Yufei Ding**

(BCOMM 2011 UTM)

**Guangyu Fu**

(PHD 2006)

**Qiang Guo**

(BCOMM 2011 TRIN)

**Jeffrey Ma**

(BCOMM 2011 NEW)

**Michael Shang**

(BCOMM 2013 INNIS)

**Gang Wu**

(MSC 2007, PHD 2014)

**Shawn Xiao**

(MENG 2011)

**Luyang Yan**

(MASC 2011)

**Lavender Yixiao Zhang**

(BASC 2012)

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**SOLDIERS' TOWER COMMITTEE**

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The Soldiers' Tower Committee plays a pivotal role in administering and preserving various aspects of Soldiers' Tower, a proud monument to the sacrifices of Canadian servicemen and servicewomen.

**Helen W. Bradfield**

(BA 1960 TRIN)

**Gerry Campbell**

(BA 1965 NEW)

**Maurice R. Cooke**

(BA 1951 TRIN)

**Richard P.K. Cousland**

(BA 1954 VIC)

**Karolina Dejnicka**

(BA 2012 VIC)

**Márta J. Ecsedi**

(BASC 1976)

**Jean Griffin Elliott**

(BA 1961 TRIN)

**Sean Ingram**

(BA 2010 VIC, MPP 2012)

**Matthew Stephen Jurczak**

(BA 2009 TRIN)

**Lieutenant Colonel Gerhard Knopf**

(BASC 1957)

**Christopher T. Lea**

(BARC 1983, MED 2011)

**Gordon Neil MacKinnon**

(BA 1956 VIC, MA 1971)

**Malcolm F. McGrath**

(BASC 1954)

**Paul C. Nazareth**

(BA 1997)

**David Platt**

(BA 1997)

**Michah Rynor**

(BSC 1968, MSC 1970, MBA 1980)

**Heather Thornton**

(BA 1997)

**Dimitrios Panagiotis Tsirgielis**

(BA 2010 UTM)

**Ted Wheatley**

(BASC 1985, MBA 1987)

**Richard Tinning Wilson**

(BSC 1961 UC)

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**SENIOR ALUMNI ASSOCIATION**

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The Senior Alumni Association brings together U of T alumni who are 55 and over to take advantage of opportunities to learn and grow through a variety of programming, including the Canadian Perspectives Lecture Series, a set of dynamic talks led by industry experts and University faculty.

**Gloria C. Buckley**

(BA 1948 SMC)

**Beverley J. Coburn**

(BSCN 1954)

**Laura Cooper**

(MED 1980)

**Dianna C. Craig**

(BA 1988 WDW)

**Dagmar Southam Falkenberg**

(BA 2002 WDW)

**W. Donald Forsey**

(BCOM 1959 VIC)

**John B.A. Lang**

(BA 1967 SMC)

**John E. Lang**

(BSC 1964 VIC, MSC 1966, BA 1996 VIC)

**D. Jean Orpwood**

(BA 1962 SMC, BLS 1963, MLS 1971)

**June L. Pemberton**

(BA 1950 UC, BED 1976)

**Ihor V. Prociuk**

(MSC 1976)

**Maureen J. Somerville**

(BA 1969, BED 1970)

**Wendy H. Talfourd-Jones**

(BA 1989 WDW, CBUS 1998 WDW)

**Kristine E. Thompson**

(BSC 1968, MSC 1970, MBA 1980)

**Mary Williams Vohryzek**

(TESL 2000 WDW)

**COLLEGE OF ELECTORS**

The College of Electors, established by the Governing Council of the University of Toronto, is a group of members representing the constituent alumni associations of the University of Toronto Alumni Association. College members are responsible for electing the Chancellor and the alumni governors of the Governing Council.

**Michael Keith Amos**

(BA 1991 UTM)

**Jeannie An**

(BA 1989 UC, MIST 1999)

**Fariba Anderson**

(MBA 2004)

**Professor David K. Bernhardt**

(MA 1958 VIC)

**Mary-Ellen J. Burns**

(BA 1970 SMC)

**V.M. Antoinette Clarke**

(BA 1984)

**Monifa Colthurst**

(BA 1998 UC)

**Tye S. Farrow**

(BARC 1987)

**Thamesia Esperanca Fernandes**

(BSC 2001 UC, MSC 2002 UC)

**Stan Gasner**

(BASC 1964)

**Marian D. Hebb**

(BA 1961 VIC, LLB 1976)

**J. Rodney Hurd**

(BA 1970)

**David T. Jaeger**

(MUSM 1972)

**Layan Kutob**

(BASC 2013)

**Francesca La Marca**

(BA 1998 SMC, MA 2000, PHD 2005)

**Christine Leduc**

(BSC 2011 INNIS, MFC 2013)

**R. Scott MacKendrick**

(BASC 1982)

**Aly Madhavji**

(BCOMM 2012 UTM)

**Paul Malozewski**

(BASC 1983, MBA 1993)

**Ivan O. McFarlane**

(BA 1964 TRIN, MA 1982, PHD 1995, MSL 2007)

**Peter M. Murchison**

(MSW 1974)

**Jeffrey Anthony Myers**

(MA 2007, PHD 2013)

**Kirk Franklin Perris**

(MED 2000, PHD 2012)

**Peeter Poldre**

(MD 1978, MED 1990, EDD 1998)

**Lesley E. Pollard**

(DDS 1987)

**Ceta Ramkhalawansingh**

(DCS 1974, BA 1977 NEW, MA 1980)

**Lesley Renee Riedstra**

(BA 1995 NEW)

**Peter A. Rogers**

(BA 1968 SMC, BLS 1969 FIS, 1974 FIS, BED 1975)

**Lindsay K. Shaddy**

(BED 1994)

**Margaret E. Shaw**

(DOT 1949)

**Mary Shenstone**

(BA 1981 TRIN)

**Valerie A. Story**

(BA 1970 VIC)

**Ho Kyung Sung**

(BSC 1980 UC, BARC 1986)

**Joanne Thanos**

(MHSC 2005)

**Edward Thompson**

(BA 1967 VIC, MED 1973, PHD 1979)

**Elizabeth Louise Trotter**

(BSC 2004 WDW, MA 2008)

**Joanne E. Uyede**

(BA 1969 INNIS)

**Judith Watt-Watson**

(BSCN 1967, MSCN 1984, PHD 1997)

**Lucinda Elizabeth Williams**

(BA 2006 WDW)

**David T. Windross**

(BSCP 1975)

**Grant Worden**

(LLB 1998)

**Bing Young**

(BASC 1986, MENG 1993)

**Kenny Yu**

(BSC 2005 UTSC)

**BLACK ALUMNI ASSOCIATION**

The U of T Black Alumni Association recognizes academic achievement and excellence among students and alumni, and creates a place of mentorship and networking for students from various academic disciplines.

**Sandra Clarie Newton**

(MA 2004)

**FINANCE ALUMNI NETWORK**

The U of T Finance Alumni Network is aimed at alumni who are interested in networking and connecting with fellow business professionals while exploring insights on emerging Canadian and international economic trends.

**Guangyu Fu**

(PHD 2006)

**Hailey Frances Vasyliw**

(BCOMM 2014 TRIN)

**Gang Wu**

(MSC 2007, PHD 2014)

**Ying Wu**

(BCOMM 2014 VIC)

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## INDIAN ALUMNI SOCIETY

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The U of T Indian Alumni Society serves as a forum for uniting and engaging the Indian alumni community at the University. Its prime objective is to provide these graduates with a lifelong way to build meaningful relationships with their fellow alumni and the U of T community, and continue to celebrate their U of T experience.

### **Premal Harikrishna Brahmbhatt**

(SBC 2010 WDW)

### **Manorah Viola Pais**

(BASC 2013)

## REGIONAL REPRESENTATIVES

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The University works with alumni representatives around the world to design and execute meaningful social and educational activities, networking events and community service opportunities to stay connected with fellow graduates in their region.

### **Mark R. Adam**

(BLA 1985 ARCLA)

### **Soomie L. Ahn**

(BA 1993 TRIN)

### **Zaheer Anis**

(BSC 2008 NEW)

### **Rutha Victoria Astravas**

(BA 2001 SMC)

### **Weshan Aziz**

(BA 2013 SMC)

### **Kirran Bakhshi**

(BSC 2010 INNIS)

### **Catherine Balao**

(BSC 1986 ERIN)

### **Hima Batavia**

(BSC 2007 SMC)

### **Andrea M. Bell**

(BA 1998 TRIN, JD 2002)

### **Richard Joseph Berman**

(BA 1992 TRIN)

### **Elizabeth Louise Bernhardt**

(MA 1998, PHD 2007)

### **Stephanie Starr Bouris**

(BSC 2004)

### **Conrad Cheuk-Hang Budd**

(BSC 2009 NEW)

### **Christine Buske**

(BSC 2007, PHD 2013)

### **Joseph Chan**

(BSC 2008 WDW)

### **Kai Lilaka Chan**

(BSC 1999 TRIN)

### **Vivek Chawla**

(BASC 1996 WDW)

### **Yi Chun Chen**

(BCOMM 2012 UC)

### **Vene Wing Ni Cheng**

(BSC 2008 UC)

### **Louise Chiu**

(BCOMM 1999 UTM)

### **Jin Young Choi**

(BA 1988 VIC)

### **Joseph Shiu Wing Chow**

**Tara L. Connolly**  
(BPHE 2007)

### **Noah H. Craven**

(BA 2007 UTSC, JD 2011 LAW)

### **Christopher J. Cronin**

(MIST 2002)

### **Raluca David**

(BA 2008 TRIN)

### **Alexandra De Freitas**

(MBA 2008)

### **Peter Denyer**

(BASC 1972)

### **Anuka Dey**

(BSC 1999 ERIN)

### **Lucy Dong**

(BSCN 2010)

### **Joanne Duma**

(EDD 1992)

### **Jeremy Andrew Dutton**

(BA 2005 TRIN)

### **Rim El-Kamali**

(BA 1991 UTM)

### **Shamindra Fernando**

(BSC 2004 VIC, MHSC 2012)

### **Maria Gallo**

(BA 1998 SMC)

### **Jessica K.W. Gan**

(BCOMM 1997 VIC)

### **Iulian Gheorghiu**

(BCOMM 2009 UC)

### **Romona Vivica Goomansingh**

(PHD 2009)

### **Megan Edina Pond Hall**

(BA 2009 UC)

### **Sung Kwan Patrick Han**

(BA 2006 NEW)

### **Sean Astley Henry**

(MA 2009)

### **Kallia Ho**

(BSC 1991 NEW)

### **Taimoor Ali Isani**

(BASC 2009)

### **Mikki Tomoeda Ishii**

(BSC 1989 UC)

### **Melanie L. Jackson**

(BA 1978 VIC)

### **Frederick K.C. Kan**

(BASC 1964, JD 1967 LAW)

### **Gary Kaufman**

### **Keiko Kerr**

(BASC 2006, MENG 2007)

### **Shiro Kiyohara**

(BA 1960 UC)

### **Elizabeth C. Kuehn**

(MUSB 1998, ACP 2000)

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**“The bricks and mortar are but the bones: the community must provide the spirit.”**

Vincent Massey spoke these words nearly a century ago in a ceremony marking the official opening of Hart House, named for his grandfather Hart Massey.

Massey’s words resonate today as we honour and celebrate our remarkable students, faculty, staff, alumni and friends who are the spirit of this great institution. Within these pages, we have attempted to convey the depth and breadth of the passion and commitment shown by our diverse and ever-growing U of T community.

Scores of successful alumni events and programs, in many cases boasting record attendance, demonstrate a strong sense of pride and engagement among our graduates around the world. Similarly, the outpouring of support for the Boundless campaign is placing the University on a trajectory of growth and impact, and setting new benchmarks for philanthropy in Canada.

U of T’s strong global reputation has been built by our outstanding faculty, staff, students and alumni and, of course, the steadfast generosity of our donors. Looking forward, we have cause to feel tremendous optimism. Together we will continue to realize U of T’s vast potential to address the issues we care about most and strengthen the communities we serve.

A handwritten signature in blue ink that reads "David Palmer". The signature is fluid and cursive, with the first name "David" being larger and more prominent than the last name "Palmer".

**David Palmer**  
Vice-President, University Advancement



Designed and written by:  
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