

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

**REPORT NUMBER 140 OF THE UNIVERSITY AFFAIRS BOARD**

**March 13, 2007**

To the Governing Council,  
University of Toronto.

Your Board reports that it met on Tuesday, March 13, 2007 at 4:30 p.m. in the Council Chamber, Simcoe Hall, with the following members present:

Dr. Claude Davis, In the Chair  
Ms B. Elizabeth Vosburgh, Vice-Chair  
Professor David Farrar, Deputy Provost  
and Vice-Provost, Students  
Ms Anne E. MacDonald,  
Director, Ancillary Services  
Ms Diana A.R. Alli  
Miss Coralie D'Souza  
Mr. Robin Goodfellow  
Professor William Gough  
Ms Margaret Hancock  
Ms Rae Johnson  
Professor Bruce Kidd  
Mr. Josh Koziembrocki  
Mr. Steven Kraft  
Mr. Chris McGrath  
Mr. Faraz Rahim Siddiqui  
Ms. Melanie Tharamangalam  
Professor John Wedge

Non-Voting Assessors:

Ms Susan Addario, Director, Student Affairs  
Mr. Louis R. Charpentier, Secretary of the  
Governing Council  
Mr. Tom Nowers, Assistant Principal, Students,  
University of Toronto at Scarborough  
Mr. Mark Overton, Dean of Student Affairs,  
University of Toronto at Mississauga  
Ms Elizabeth Sisam, Assistant Vice-President,  
Campus and Facilities Planning  
Ms Marilyn Van Norman, Director, Student  
Services

Secretariat:

Mr. Neil Dobbs  
Mr. Henry Mulhall

Regrets:

Professor Varouj Aivazian  
Mr. Terry Buckland  
Ms Simona Chiose  
Mr. Richard Hydal  
Ms. Johanna L. Weststar

In Attendance:

Ms Estefania Toledo, Member of the Governing Council  
Mr. Sameer Al-Abdul-Wahid, Chair of the University of Toronto (UTM) Quality Services to Students  
Council (QSS)  
Ms Andréa Armbrorst, Chair, Council on Student Services (COSS)  
Ms Althea Blackburn-Evans, Director of Communications / Public Affairs, Faculty of Physical  
Education and Health (FPEH)  
Mr. Ken Brocklehurst, Director of Finance and IT, Hart House  
Ms Sheila Brown, Chief Financial Officer

In Attendance: (cont'd)

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Ms Jacinta Crasta, Business Officer and Assistant to the Assistant Principal, Students, University of Toronto at Scarborough (UTSC)

Mr. Davis Elisha, Executive Assistant to the Director of Student Services

Ms Deanne Fisher, Associate Director, Programs and Communication, Office of Student Affairs

Ms Vinitha Gengatharan, Assistant Director, Student Affairs, UTSC

Ms Jen Hassum, President, Students' Administrative Council (SAC)

Ms Liz Hoffman, Assistant Dean, Co-curricular Education and Director of Athletics, FPEH

Mr. Anthony Kola-Olusanya, President, Graduate Students' Union (GSU)

Mr. Jaan Laaniste, Director, Physical Education and Athletics, UTSC

Ms Karen Lewis, Assistant Dean, Administrative Services and Equity, FPEH

Mr. Jim Linley, Chief Administrative Officer, University College

Ms Alexandra Love, Director, Health and Wellness Centre, UTSC

Ms Ausma Malik, Vice-President, Equity, SAC

Ms Carmela Mazin, Financial Officer, Business Operations, UTSC

Ms Joan McCurdy-Myers, Director, UTM Career Centre

Ms Liza Nassim, Dean of Students, Woodsworth College

Mr. Jeff Peters, Association of Part-time University Students (APUS)

Mr. George Polyzois, Chair, Council of Athletics and Recreation (CAR) Budget Committee

Mr. Adam Pomper, Co-Chair, CAR

Mr. Lou Ranalli, Manager of Accounting Services, Financial Services Office

Mr. Terry Rubenstein, Manager, Financial Services and IT, FPEH

Mr. Ian Simmie, Student Life Development Officer, Student Affairs

Ms Masha Sidorova, Co-chair, CAR

Ms Rebecca Spagnolo, Assistant Dean, Graduate House, School of Graduate Studies

Ms Jude Tate, Coordinator, Office of Lesbian, Gay, Bisexual, Transgender, Queer Resources and Programs

Mr. Guillaume Thibault, Treasurer, GSU

Mr. Chris Van Abbema, Chair, Council on Student Services (CSS), UTSC

Mr. Ron Vander Kratts, Director, Business Services, New College

Ms Michelle Verbrughe, Director, Student Housing and Residence Life, UTSC

ALL ITEMS ARE REPORTED FOR INFORMATION.

**Chair's Remarks**

The Chair welcomed the many individuals from the University's ancillary operations and student services offices who were in attendance to assist in answering members' questions about the various operating plans. He thanked them for their work in support of the University's efforts across its three campuses to provide excellent student services that enhanced the student experience. The Chair reminded members of their responsibility to ensure that the University was managed well, rather than to manage it directly. He noted that the proposals before the Board had originated at the divisional level, where they had already undergone a rigorous governance process to prioritize program initiatives, and the various interested estates had had an opportunity to be represented and to contribute to the planning process. Bodies such as the Hart House Board of Stewards and the CAR began their planning process early in the year and consulted in a transparent manner. This provided due diligence for the recommendations, and the expertise and work of these bodies ought to be respected as the Board carried out its important responsibility in considering for approval the operating plans which allowed the student life programming of the University to proceed. The Board needed to satisfy itself that these prior processes had been appropriate and thorough, and that relevant questions and issues had been raised and considered.

**1. Report of the Previous Meeting**

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Report Number 139 (January 16, 2007) was approved.

**2. Business Arising from the Report of the Previous Meeting**

There was no business arising from the Report of the previous meeting.

**3. Operating Plans: Service Ancillaries**

The Chair noted the presence of Ms Anne MacDonald, Mr. Chris McGrath, and Ms Margaret Hancock who were either voting members or voting assessors to the Board, and that by virtue of their positions they were able to contribute to the discussion and answer questions. In addition, Mr. Tom Nowers and Mr. Mark Overton were similarly available in their capacity as non-voting assessors to lend their expertise.

Professor Farrar stated that the 2007-08 Operating Plans for the Service Ancillaries had undergone a thorough review process by the Financial Services Department, whose report had also been considered by the Services Ancillary Review Group (SARG). The SARG review process had been enhanced in 2006-07 by holding more meetings with the individual ancillary operations. Professor Farrar stated that he was comfortable with the overall package of operating plans, though three ancillary operations would continue to require careful management in future years.

A member referred to the parking services operations outlined on pages 11 and 12 of the documentation, noting that the UTM operation had achieved a small surplus in 2006-07 (\$16,600) and was budgeting for parking permit rates to increase by 1% in 2007-08. The St. George service had operated at a deficit in 2006-07 (\$380,320) while no budgeted parking permit rate increase was proposed for 2007-08. In contrast, the UTSC operation had produced a large surplus (\$291,803) and the annual permit rates were budgeted to increase by 5% in 2007-08. Further, the UTSC operation was the only one of the three to contribute net revenues to the operating budget (\$185,764 contributed in 2006-07). The member asked why it was that the operation with the largest surplus and contribution to the operating budget was proposing the largest increase in annual permit rates.

Professor Farrar noted that the policy context for this issue was that four financial objectives had been established for the ancillary operations. They were to operate without subsidy from the operating budget, and to provide for all costs of capital renewal, including deferred maintenance. Having achieved these two objectives, they were to establish a contingency reserve, and having achieved all three objectives, were to contribute net revenue to the operating budget.

Ms Mazin added that the proposed 5% increase had been determined through a long range planning process for the next 25 years, and it took into consideration the costs of planned construction projects. The proposal had been approved unanimously by the Planning and Budget Committee at UTSC. The contribution of up to 3.5% of net revenue to the operating budget had occurred for a number of years at UTSC and recognized that the parking operation did not pay rent. The contribution had been allocated to the building fund, from which the parking operation had benefited.

**REPORT NUMBER 140 OF THE UNIVERSITY AFFAIRS BOARD – March 13, 2007****3. Operating Plans: Service Ancillaries (cont'd)**

On the recommendation of the Deputy Provost and Vice-Provost, Students,

YOUR BOARD APPROVED

the 2007-08 operating plans and budgets for Service Ancillaries, as elaborated in the *Service Ancillaries Operating Plans for the Year 2007-2008*, dated March 5, 2007, as summarized in Schedule II; the service ancillary capital budgets as summarized in Schedule V; and the rates and fees in Schedule VI.

**4. Operating Plans: Student Services, University of Toronto at Mississauga**

Professor Farrar reported that the Operating Plans for Student Services at UTM had undergone a process of review by the Quality Services to Students Council (QSS), which had the responsibility to provide its advice to the Board. If QSS did not approve a fee increase, the administration was entitled to seek approval by the Board of: (a) a permanent fee increase of the lesser of the consumer price index (CPI) increase or the University of Toronto index (UTI) increase; and (b) a temporary (three year) increase of the greater of the CPI increase or the UTI increase. At its meeting on February 26, 2007, QSS had voted not to approve the operating plans and fees for the Health Service, with the result that the plans were revised for recommendation to the Board for a permanent increase of 2% (CPI) and a temporary three year increase of 3.5% (UTI). Similarly, the operating plans for the Physical Education, Athletics and Recreation Service had been revised following the QSS vote to request a permanent increase in fees of 2% and a temporary three year increase in fees of 1.5%. The operating plans for Student Services had been amended and passed at the QSS meeting, and recommended as amended to the Board for approval. Finally the operating plans and fee for the Mississauga Transit U-Pass had been approved by QSS and recommended for approval to the Board.

The Chair invited Mr. Sameer Al-Abdul-Wahid, Chair of QSS to address the Board. He wished to clarify that the Student Services fee at UTM was collected for a number of services, including the UTM-St. George Shuttle Bus, the UTM Child Care Support Fund, and the UTM Career Centre. QSS had approved all portions of the Student Services operating plans and budgets, with the exception of the Career Centre portion of the fee. The majority of members of QSS were of the view that, in future years, the UTM Student Services fee should be divided into separate fees for the UTM Career Centre, the UTM-St. George Shuttle Bus, and the UTM Child Care Support Fund. This would allow QSS to consider more effectively the requests of the individual services. Mr. Al-Abdul-Wahid also wished to note that the Graduate Student Summer Shuttle Service fee was being established to allow summer access to the UTM-St. George shuttle bus for graduate students who did not pay summer fees. The fee for the Mississauga Transit U-Pass, part of a campus initiative to provide a fare-free bus pass to all UTM students, had been supported by a referendum of all full-time graduate students affiliated with UTM.

A member asked for clarification regarding the impact of the revisions to the operating plans for the Health Service on its ability to provide needed services for students. Mr. Overton responded that the Health Service would not be able to increase the provision of personal counseling services to the degree it had wished in order to meet demand, and would not be able to provide part-time nursing services as planned.

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On the recommendation of the Deputy Provost and Vice-Provost, Students,

YOUR BOARD APPROVED

THAT the 2007-08 operating plans and budgets for the UTM Student Services (including the Health Service; and the Centre for Physical Education, Recreation and Athletics, including the Wellness Centre), as presented in the attached documentation from Mr. Mark Overton, Dean of Student Affairs be approved; and

THAT the sessional Student Services fee for a full-time student on the UTM campus be increased to \$103.47 (\$20.69 for a part-time student), which represents a year over year permanent increase of 0.8% and a temporary three year increase of 0.5%; and

THAT the sessional Health Service fee for a full-time student on the UTM campus be increased to \$19.72 (\$3.94 for a part-time student), which represents a year over year permanent increase of 2.0% and a temporary three year increase of 3.5%; and

THAT the sessional Centre for Physical Education, Recreation and Athletics (including the Wellness Centre) fee for a full-time student on the UTM campus be increased to \$151.01 (\$30.20 for a part-time student), which represents a year over year permanent increase of 2.0% and a temporary three year increase of 1.5%; and

THAT a new fee of \$3.85 per session (fall and winter sessions only; \$0.77 for a part-time graduate student) be established for Graduate Student Summer Shuttle Services charged to all School of Graduate Studies students who are affiliated with the University of Toronto at Mississauga.

THAT a new fee of \$44.50 per session (fall and winter sessions only; full-time only) be established for a Mississauga Transit U-Pass charged to full-time School of Graduate Studies students who are affiliated with the University of Toronto at Mississauga.

**5. Operating Plans: Student Services, University of Toronto at Scarborough**

Professor Farrar reported that the UTSC Council on Student Services (CSS) had carried out a parallel review process for the Operating Plans for Student Services on that campus, and had approved all the operating plans and budgets at its meeting on February 26, 2007.

Mr. Nowers reported that the Council (CSS) generally met 8-10 times each year between September and June to discuss student life issues, and how to quantify the student services that could be provided to meet student demand. CSS had functioned effectively in recent years, generally achieving a consensus, and advancing its agenda of student life issues.

The Chair invited Mr. Chris Van Abbema, Chair of the UTSC Council on Student Services (CSS), to address the Board. He stated that CSS did not view the operating plans and budgets under consideration as being perfect, as the student services fee paid by students would be increased. However, they were realistic, and they had undergone a thorough review process that had ultimately produced a consensus. With a focus on student life, four working groups had discussed the individual student fee proposals with the directors of the academic advising and career centre, the department of physical education and

**5. Operating Plans: Student Services, University of Toronto at Scarborough (cont'd)**

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athletics, health and wellness services, and student affairs. The operating plans would allow initiatives such as the establishment of a women's fastball field and cricket pitch, enhanced counseling and nursing services, and strengthening of the Get Started program for incoming members of the UTSC community.

A member asked why the divisional student services fees charged to students at UTSC were higher, and the amount they were to be increased was greater, than for most other divisions at the University. Mr. Nowers responded that the Office of the Deputy Provost and Vice-Provost, Students carried out a survey each year that compared the levels of total compulsory non-academic fees charged by each division. The most recent data for the Winter 2007 session ranked UTSC as the second lowest of all divisions in this regard. Some divisions covered student services costs in part through student society fees, but this was not the case at UTSC. He suggested that the total compulsory non-academic incidental fees were the most important measure to consider.

On the recommendation of the Deputy Provost and Vice-Provost, Students,

**YOUR BOARD APPROVED**

THAT the 2007-08 operating plans and budgets for the UTSC Student Services, as presented in the attached documentation from Mr. Tom Nowers, Assistant Principal, Students be approved; and

THAT the sessional Student Services fee for a full-time student on the UTSC campus be increased to \$126.77 (\$25.35 for a part-time student), which represents a year over year permanent increase of 6.9%; and

THAT the sessional Health and Wellness fee for a full-time student on the UTSC campus be increased to \$41.52 (\$8.30 for a part-time student), which represents a year over year permanent increase of 3.0%; and

THAT the sessional Physical Education and Athletics fee for a full-time student on the UTSC campus be increased to \$90.31 (\$18.06 for a part-time student), which represents a year over year permanent increase of 4.0%.

**6. Operating Plans: Student Services, St. George Campus**

**(a) Advice from the Council on Student Services**

Professor Farrar reported that the Council on Student Services (COSS) had held three meetings to review the operating plans and budgets of the various student service operations on the St. George campus. Hart House and the offices of Students Services and Student Affairs were undergoing review processes, and their operating plans were based on previous years' plans and projected costs in coming years. COSS had not approved the proposed fee increases for these three operations at its meeting on March 2, 2007, and so revised proposals for cost-of-living (CPI) increases to fees had come forward to the Board for approval. COSS had also voted not to approve the proposed operating plans and budgets for the Faculty of Physical Education and Health (FPEH) Co-Curricular Programs, Services and Facilities which had included a \$10.00 per student fee increase to support the newly completed Varsity Centre and to allow 75% of its use to be dedicated to students. Consequently, the operating plans and budgets had been revised to

**6. Operating Plans: Student Services, St. George Campus (cont'd)**

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request approval of full UTI and CPI fee increases allowable under the COSS Protocol.<sup>1</sup> Professor Farrar clarified that the original calculation of UTI of 6.9% for the Faculty of Physical Education and Health Co-Curricular Programs, Services and Facilities as it had appeared in the documentation for agenda item 6 (a) had been incorrect. The corrected figure of 7.16% had been included in the documentation for agenda item 6 (d).

The Chair invited Ms Andréa Armborst, Chair of COSS, to address the Board. She stated that the COSS process had been problematic in 2006-07, in her view largely as a result of insufficient communication between students and the University administration. This had resulted in conflict over issues such as meeting schedules and agendas. Open and honest dialogue was needed to fix the process before steps were taken to dismantle it altogether. Ms Armborst was disappointed that individuals had associated her with the COSS decision not to approve the operating plans for the Faculty of Physical Education and Health Co-Curricular Programs, Services and Facilities which decision would result in reduced student access to the new Varsity Centre. As the non-voting Chair of the Council she had attempted to be impartial and fair, balancing the rights of the students and University administration.

Mr. Jeff Peters, the APUS representative on COSS was invited by the Chair to address the Board. He urged members of the Board to follow the advice of COSS not to approve the operating plans for the student services on the St. George campus. In his view, the key issue was that the University administration continued to attack and disregard the COSS process. The COSS process was not the problem; it was rather that the advice provided by COSS continued to be ignored. The administration maintained that the purpose of the COSS process was to allow debate on budgets, which failed to recognize that it was also a forum for the discussion of student life. In Mr. Peters' view, inherent tensions in the COSS process produced an adversarial relationship between students and the University administration. As a result of a power imbalance, the administration was able to threaten and bully students, and to suppress dissenting voices.

The Chair invited Ms Ausma Malik, Vice-President, Equity of SAC to address the Board. In her view, the issue of funding for the Varsity Centre had been controversial since at least 2002 when the proposed Varsity Centre student levy had been defeated in a referendum. The subsequent commitment in 2002 to a \$10.00 per student athletics fee had been made by student members of the Varsity Centre Project Planning Committee, rather than by recognized student groups. She stated that the Varsity Centre had been constructed with cost overruns and a lack of accountability. Its operating budget should be supported by government grants rather than by the student fee contained in the original 2007-08 FPEH operating plans. The COSS process had not allowed sufficient time for student representatives to consult their councils regarding the operating plans, and Ms Malik urged the Board not to approve the plans.

Ms Jen Hassum, President of SAC, was invited to address the Board. She stated that the COSS process had been adversarial and rushed in 2007. Only two meetings had been held, as opposed to four in 2006, and the administration had opposed a student motion requesting four meetings.

**6. Operating Plans: Student Services, St. George Campus (cont'd)****(a) Advice from the Council on Student Services (cont'd)**


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<sup>1</sup> *Memorandum of Agreement between The University of Toronto, The Students' Administrative Council, the Graduate Students' Union and The Association of Part-time Undergraduate Students for a Long-Term Protocol on the Increase or Introduction of Compulsory Non-tuition Related Fees.*

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Consequently, student representatives had not had sufficient time to consult their councils regarding the operating plans. Ms Hassum urged the Board either to follow COSS's advice not to approve the operating plans, or else to adjourn debate on them in order to allow COSS to reconvene and reconsider the plans. If approved by COSS they could then be considered for approval at a subsequent meeting of the Board.

The Chair invited Mr. Guillaume Thibault, Treasurer of the Graduate Students' Union (GSU), to address the Board. In his opinion, the views of elected student representatives had not been taken into account by the COSS process. The administration had sought to undermine the process, and the number of meetings had been insufficient to allow thorough presentations or debate on the operating plans. The lack of sufficient time had prevented student representatives from consulting their councils prior to voting on the operating plans. The GSU considered COSS to be an essential body in ensuring that student services, funded by student fees, reflected student needs. He maintained that it was unacceptable that the UTI figure in the FPEH budget had been arbitrarily changed. He urged the Board to return the FPEH operating plans to COSS for reconsideration.

Professor Farrar responded to a number of the issues raised by the guest speakers. He agreed that discussions that had begun in the fall of 2006 with student groups regarding ways to improve the COSS process needed to be continued. He did not agree that statements he had made at a COSS meeting could be characterized as threats. He had stated that, were COSS not to vote on the operating plans, he would be prepared to report this fact to the Board and recommend approval of the plans so as not to delay the University's governance processes or the subsequent collection of student fees. Rather than examining each of the budgets in detail, the focus at the COSS meetings had been on consideration of global issues. The Varsity Centre project had, for the most part, been completed on time and within budget. The UTI calculation for the FPEH operating plans had not been changed arbitrarily; rather an unfortunate error had been made in its original calculation and subsequently corrected.

Ms Addario responded to the concerns raised about a lack of communication between the administration and students, and about the provision of secretarial support for the COSS process. Secretarial support had been provided by the Office of Student Affairs since the COSS process had been established in 1996, and it had not been cause for complaint until the current year. In her view, sufficient time had been allowed for presentations of the operating plans at the February 2, 2007 and March 2, 2007 meetings, and a third meeting had been scheduled for February 9, 2007. The bulk of the detailed consultation on the plans had occurred at bodies within the divisions where they originated. This had included CAR, the Hart House Board of Stewards, and the Student Affairs Advisory Board, all of which had student members.

Professor Kidd clarified that the 2002 Varsity Centre referendum had concerned a student levy in support of the capital costs of the project rather than its operating costs. Though the referendum had failed, student groups had encouraged the University to proceed with the project using other sources of funding. Student representatives on the Project Planning Committee had agreed in 2002 to a \$10.00 per student fee to cover operating costs once the facility was completed. This was the origin of the fee that had been proposed in the 2007-08 operating plans, but then subsequently removed following the COSS vote.

**6. Operating Plans: Student Services, St. George Campus (cont'd)****(a) Advice from the Council on Student Services (cont'd)**



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A member asked when an alternative to the COSS process would be proposed. In her view, the process was problematic when budgets developed by students, such as those for Hart House, were subsequently defeated by the student members of COSS. Professor Farrar responded that it had taken two years to negotiate the original COSS Protocol before it was approved by the Governing Council on October 24, 1996. Not all Ontario universities had established protocols, but rather they made use of referenda for the approval of student service fees. The Protocol did contain a clause that provided for its termination by its parties with one year's notice. However, the University administration was committed to continuing with discussions with the goal of improving the process under the existing Protocol.

A member recommended, given the turnover of student members that occurred on COSS each year, that the current COSS Chair meet with members of the administration and then draft a memorandum outlining information that might assist future Chairs and members to improve the process in future years. Professor Farrar took this recommendation under advisement.

A member commented that it was imperative to improve the COSS process, including the provision of adequate time for student members to consult with their councils. In his opinion, the student members of COSS were more representative of the broader student body than were the student members of such bodies as CAR or the Hart House Board of Students, who had vested interests. The latter were consulted in the development of operating plans while the former were not. He urged the Board to follow the advice provided by COSS not to approve the operating plans.

**(b) Student Services and Health Services**

Professor Farrar stated that this item had already arisen in discussion, and needed no further introduction. He did wish to take the opportunity to recognize and thank Ms Marilyn Van Norman, Director of Student Services, who would be retiring at the end of the academic year after many years of dedicated service to the University. The Board expressed its appreciation with applause.

A member asked whether the staff complement in Student Services and Health Services had risen in recent years as the number of visits by students to these offices had increased. Ms Van Norman replied that there had been no staffing increases during the last four years in order to control increases in the Student Services and Health Services fees charged to students. Staff had simply worked harder to meet the demand for services. The member wished to note that this was a significant issue given the increasing need for health and psychiatric services by students.

On the recommendation of the Deputy Provost and Vice-Provost, Students,

YOUR BOARD APPROVED

THAT the 2007-08 operating plans and budget for the Student Services, as presented in the attached documentation from Ms Marilyn Van Norman, Director, be approved; and

THAT the sessional Student Services fee for a full-time student on the St. George campus be increased to \$57.70 (\$11.54 for a part-time student), which represents a year over year permanent increase of 2.0% and a temporary three year increase of 0.5%; and

**6. Operating Plans: Student Services, St. George Campus (cont'd)****(b) Student Services and Health Services (cont'd)**

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THAT the 2007-08 operating plans and budget for the Health Service and the Psychiatric Service, as presented in the attached documentation from Ms Marilyn Van Norman, Director, be approved; and

THAT the sessional Health Services fee for a full-time student on the St. George campus be increased to \$18.08 (\$3.62 for a part-time student), which represents a year over year permanent increase of 2.0%.

**(c) Student Affairs**

Once again, Professor Farrar stated that the item had arisen in discussion, and needed no further introduction. Ms Addario noted that the restructuring process that was underway in the portfolio of the Vice-Provost, Students would have a significant impact on the Office of Student Affairs during the year ahead. Student Affairs would assist in the establishment of the Office of the Vice-Provost, Students by transferring a number of staff with responsibility for institutional student life policy to the new office. In addition, two units currently within Student Affairs, the Early Learning Centre and LGBTQ Programs and Resources, would be transferred to the Office of the Vice-President, Human Resources and Equity. Student Affairs would assist with the implementation of the recommendations of the Vice-Provost's Task Force on Restructuring when those became available. No new services were being proposed for the upcoming year, and a cost-of-living increase of 2% was being proposed for the Student Affairs fee charged to students.

On the recommendation of the Deputy Provost and Vice-Provost, Students,

YOUR BOARD APPROVED

THAT the 2007-08 operating plans and budget for Student Affairs, as presented in the attached documentation from Ms Susan Addario, Director, be approved; and

THAT the sessional Student Affairs fee for a full-time student on the St. George campus be increased to \$24.31 (\$4.86 for a part-time student), which represents a year over year permanent increase of 2.0%.

**(d) Faculty of Physical Education and Health Co-Curricular Programs, Services and Facilities**

Professor Kidd stated that he had mixed feelings about recommending approval of the FPEH operating plans because they would not provide as much student access to the new Varsity Centre as had been allowed by the original plans defeated at COSS. The Varsity Centre was an outstanding facility and there was very strong demand for its use by students. The original operating plans would have devoted 75% of its use to students. The revised plans would require it to be rented to external groups for extensive periods in order to raise the revenue lost with the defeat of the \$10.00 per student fee. The operating plans had been developed with extensive student involvement, including by the CAR Budget Committee that had a student majority. Professor Kidd disagreed with the assertion that student members of CAR or the Hart House Board of Stewards represented vested interests. In his view, the student members of CAR worked to advance the interests of all students and their access to quality programs, services and facilities. He urged the Board to approve the operating plans under consideration, and also to allow

**6. Operating Plans: Student Services, St. George Campus (cont'd)****(d) Faculty of Physical Education and Health Co-Curricular Programs, Services and Facilities (cont'd)**

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COSS the opportunity to consider a supplementary budget that would allow greater student access to the Varsity Centre.

The Chair invited Mr. Adam Pomper, Co-Chair of CAR, to address the Board. He stated that he supported the FPEH operating plans with reluctance, and wished to address the impact that defeat of the original plans by COSS would have on students. In his view, early plans for the redevelopment of the Varsity Stadium site had not adequately taken student needs into consideration. However, the Project Planning Committee had then undertaken extensive consultation with students, and the resulting project plan had provided for an outstanding facility that would greatly enhance the student experience outside the classroom. The project plan, supported by the student members of the Committee, had called for a \$10.00 per student fee to support the operating costs of the facility. It was on this understanding that the original FPEH operating plans for 2007-08 had been developed. Those plans had subsequently been defeated by COSS. The impact of this decision on students would be significant. Student access to the Varsity Centre would be restricted, the tri-campus program would be suspended, the waiting list of over 300 teams wishing to participate in intramural programs would not be eliminated as planned, and student user fees would be required. A facility built for students would have to be rented out to external groups to raise revenue. Mr. Pomper urged the Board to find a way to reconsider the original FPEH operating plans.

A member expressed agreement that a means should be found for COSS to reconsider the original operating plans. The COSS process had not been perfect, and student members should be given the opportunity to consult with their councils. The COSS process needed greater transparency, and COSS should represent the interests of all students. In his view, there was strong student support for full access to the Varsity Centre by students. The University had made a substantial investment to build the facility, and now a means needed to be found to operate it for students as had been intended. Either COSS should be allowed to reconsider the original operating plans, or else emergency funding should be provided by the University to cover the operating costs so that the facility would not need to be rented to external groups.

A member expressed his support for the operating plans that were critically important for the health and well being of students. However, he wished to comment, as he had in previous years, that the COSS process was broken. Student groups seemed to share this view unanimously, and he urged them to exercise their option to provide one year's notice to terminate the COSS Protocol. This would then force the development of an improved process.

A member recommended that the Board adjourn debate on the motion in order that COSS could reconsider the original operating plans, and do so in a more transparent fashion. Another member recommended that the operating plans under consideration first be approved by the Board. COSS could then reconsider the original operating plans, and if they were approved, the Board could be reconvened for another meeting. The Secretary of the Governing Council advised that a proposal for a Supplementary Operating Plan including the appropriate fee could be considered by the Board without the need for a motion to reconsider the original operating plan and fee. Another member stated that if this latter process were followed, all the operating plans originally defeated by COSS, not just that for FPEH, should be reconsidered.

**6. Operating Plans: Student Services, St. George Campus (cont'd)**

**(d) Faculty of Physical Education and Health Co-Curricular Programs, Services and Facilities (cont'd)**

On the recommendation of the Deputy Provost and Vice-Provost, Students,

**REPORT NUMBER 140 OF THE UNIVERSITY AFFAIRS BOARD – March 13, 2007**

YOUR BOARD APPROVED

THAT the 2007-08 operating plans and budget for the Faculty of Physical Education and Health: Co-curricular Programs and Services, as presented in the attached documentation from Professor Bruce Kidd, Dean, be approved; and

THAT the sessional Athletics & Recreation fee for a full-time student on the St. George campus be increased to \$114.52 (\$22.90 for a part-time student), which represents a year over year permanent increase of 2.0% and a temporary three year increase of 7.16%; and

THAT the sessional Athletics & Recreation fee for a full-time student at UTM or UTSC be increased to \$14.34 (\$2.87 for a part-time student), which represents a year over year permanent increase of 2.0% and a temporary three year increase of 7.16%.

**(e) Hart House**

Professor Farrar recognized and thanked Ms Margaret Hancock, who would complete her second term as Warden of Hart House on June 30, 2007 and had chosen not to stand for a third term. The Board expressed its appreciation for her service to the University by applause.

Ms Hancock noted that the operating plans and budget under consideration had been approved by the Hart House Board of Stewards whose membership included a majority of students. These students, in her view, did not represent vested interests, but rather served all students in keeping with the mission of Hart House.

On the recommendation of the Deputy Provost and Vice-Provost, Students,

YOUR BOARD APPROVED

THAT the 2007-08 operating plans and budget for Hart House, as presented in the attached documentation from Ms Margaret Hancock, Warden, be approved; and

THAT the sessional Hart House fee for a full-time student on the St. George campus be increased to \$65.00 (\$13.00 for a part-time student), which represents a year over year increase of 2.1% (resulting from the elimination of a 2004-05 three year temporary increase, a permanent increase of 2.0%, and a temporary three year increase of 1.5%); and

THAT the sessional Hart House fee for a full-time student at UTM or UTSC be increased to \$2.00 (\$0.41 for a part-time student), which represents a year over year increase of 2.6% (resulting from the elimination of a 2004-05 three year temporary increase, a permanent increase of 2.0%, and a temporary three year increase of 1.5%).

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**Discussion**

After discussion, it was agreed by the Chair that a tentative date would be established by the Secretariat for a Special Meeting of the Board to consider any supplementary operating plan(s) for one or more student services that might be made possible as the result of further discussion and approval by the Council on Student Services.

**7. Report of the Senior Assessor**

Professor Farrar did not report to the Board at this meeting.

**8. Date of the Next Meeting**

The Chair informed members that the next regular meeting of the Board was scheduled for Tuesday, May 1, 2007 at 4:30 p.m. The Secretary would give notice to members well in advance if there was to be need for a Special Meeting prior to the next regular meeting.

**9. Other Business**

There was no other business.

The meeting adjourned at 6:50 p.m.

\_\_\_\_\_  
Secretary

\_\_\_\_\_  
Chair

March 31, 2007