

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 160 OF THE PLANNING AND BUDGET COMMITTEE**

**April 2, 2014**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on April 2, 2014 at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Professor Steven J. Thorpe (In the Chair)  
Professor Cheryl Regehr, Vice-President and  
Provost

Professor Donald C. Ainslie  
Mr. Harvey Botting  
Ms Sally Garner, Executive Director, Planning  
and Budget

Dr. Avi Hyman  
Professor Jim Yuan Lai  
Professor Amy Mullin  
Ms Jiwon Tina Park  
Professor Lacra Pavel  
Ms Mainawati Rambali

**Non-voting Assessor**

Ms Gail Milgrom, Director, Campus and  
Facilities Planning

**Secretariat:**

Mr. Anwar Kazimi, Secretary, Planning  
and Budget Committee

**Regrets:**

Professor Benjamin Alarie  
Dr. Dimitri Anastakis  
Mr. Christopher Balette  
Professor Eric Bredo  
Professor David Cameron  
Professor Elizabeth Cowper  
Professor Wendy M. Duff  
Ms Claire Kennedy  
Professor Ron Levi  
Professor Scott Mabury,  
Professor Douglas McDougall

**In Attendance:**

Ms Mary Choi, Assistant Dean (Administration), Faculty of Dentistry  
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Provost and Vice-  
President

Professor Daniel Haas, Dean, Faculty of Dentistry  
Professor Morris Manolson, Interim Associate Dean, Research, Faculty of Dentistry  
Professor Richard Sommer, Dean, John H. Daniels Faculty of Architecture, Landscape and  
Design

Ms Archana Sridhar, Assistant Provost

Mr. Kevin Wilson, Chief Administrative Officer, John H. Daniels Faculty of Architecture,  
Landscape and Design

ITEMS 4 AND 9 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER ITEMS ARE REPORTED FOR INFORMATION

ITEM 9 WAS CONSIDERED *IN CAMERA*.

## OPEN SESSION

### 1. Opening Remarks

The Chair welcomed members and guests to the meeting.

### 2. Senior Assessor's Report

In a brief report, Professor Regehr informed the Committee that the University continued to negotiate its Strategic Mandate Agreement (SMA) with the Provincial government. Further details of the SMA would be provided at a later meeting to the Committee. Professor Regehr added that the University would respond to pre-budget announcements by the Provincial government which related to the expansion of post-secondary institutions. Further details were expected to emerge following the announcement of the budget by the Provincial government in the coming weeks.

### 3. Faculty of Dentistry Academic Plan, 2014-2019

Professor Regehr said that academic planning exercise provided a vehicle for University divisions to articulate and share their goals and priorities with their diverse stakeholder communities. She noted that as part of the University of Toronto's Quality Assurance Framework (UTQAP) all units and programs were reviewed periodically. She said that academic plans were the culmination of a process of faculty-led collegial self-study, external peer review, and consultative academic planning. Implementation of the plans often resulted in proposals for changes to existing programs and initiatives for new programs being brought forward.

The Faculty of Dentistry Academic Plan had been developed using the draft Guidelines on Divisional Academic Planning. The Plan outlined a strategy to enhance the Faculty's research in particular areas, refine its academic programs, and continue to provide the excellent academic and clinical training that were known for – all within the constraints of the Faculty's tight budget. The biggest challenge for the Faculty related to its clinic that was operated as a placement site for training students, in that the cost of public health dentistry provided through the clinic to low-income Torontonians was not covered by the Provincial or municipal government. The Provost indicated that the Dean, with support from the Administration, would focus on this issue as part of outreach and advocacy efforts.

### 3. Faculty of Dentistry Academic Plan, 2014-2019 (continued)

Invited to address the Committee, Dean Haas outlined the process of developing the Academic Plan. He noted that a review, as part of the self-study, had been initiated in the fall of 2012. From January to June 2013, six committees and working groups, composed of faculty, librarians, administrative staff, students and alumni, worked on assigned themes to develop the Academic Plan. Some key strategic directions that had emerged in the Academic Plan had included the following:

- Enrich educational programs through innovation and scholarship;
- Optimize clinical practices in providing outstanding care for the community – the Faculty’s clinic had recorded over 78,000 patient visits to its clinic last year;
- Enhance the experience of students, staff and faculty;
- Shape and grow the research enterprise around targeted research foci.

Documentation is attached as “Appendix A”.

### 4. Capital Project: Relocation of the John H. Daniels Faculty of Architecture, Landscape and Design to One Spadina Crescent – Phase Two

Ms Milgrom presented an overview of the memorandum dated March 18, 2014 from Professor Mabury highlighting Phase Two of the capital project for the relocation of the John H. Daniels Faculty of Architecture, Landscape, and Design (FALD) to One Spadina Crescent.

Dean Sommer informed the Committee that the relocation of the FALD to the site at One Spadina Crescent provided the University with the catalyst to remodel the western flank of the St. George campus. The additional space from Phase Two of the capital project would allow the FALD to meet its graduate expansion aspirations and enhance the student experience for its undergraduate students. In response to a question from a member, Dean Sommer articulated his hopes that the new space would enhance student wellness, allowing for more diverse spaces for students to do individual and group design work. The timing of the project had initially been linked to the proposal for the Student Commons to be located at the FALD’s current primary site at 230 College Street.

In response to a question from a member, Professor Regehr said that the administration was fully in support of the Student Commons project at 230 College Street. Professor Regehr noted that the site at 230 College Street had been assigned to the Student Commons in 2011. The Project Committee Planning Report for the Student Commons and the Student Commons Agreement (the operating agreement between the University of Toronto Students’ Union (UTSU) and the University) had been recommended for approval by the Committee, the Academic Board and the University Affairs Board. Professor Regehr recalled that a Student Societies Summit (SSS) had been formed after members of the Executive Committee of the Governing Council had raised concerns in June 2013<sup>1</sup> about the operating agreement for the Student Commons. An attempt to address the issues among the Student Societies through mediation had been unsuccessful. The faculty members of the Summit would write a report that would likely include recommendations. Professor Regehr said that that report would be submitted to her and that she would then bring a response forward to the Executive Committee and the Governing Council.

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<sup>1</sup>See Report Number 457 of the Executive Committee, available at:

<http://www.governingcouncil.utoronto.ca/Assets/Governing+Council+Digital+Assets/Boards+and+Committees/Executive+Committee/2012-2013+Academic+Year/r0627.pdf>

**4. Capital Project: Relocation of the John H. Daniels Faculty of Architecture, Landscape and Design to One Spadina Crescent – Phase Two (continued)**

In closing, Professor Regehr noted that the project related to Phase Two of the relocation of the FALD to One Spadina Crescent was not directly connected to the Student Commons project. The Administration had arranged for transitional space for the FALD in 2013 when it appeared that the Student Commons would proceed at the 230 College Street location. Transitional space was no longer needed given that the Student Commons project was on hold. It was hoped that there would be a resolution of the issues facing UTSU and the divisional student societies so that the Student Commons project could proceed.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

THAT the project scope of Phase 2, totalling 4,690 nasm (6,790 gsm) for the Relocation of the John H. Daniels Faculty of Architecture, Landscape and Design to One Spadina Crescent, to be located on Site 7, be approved in principle, to be funded by the following resources:

- Capital Campaign
- Provost's Central Funds
- Graduate Expansion Funds
- Deferred Maintenance Fund
- Borrowing

Documentation is attached as "Appendix B".

**CONSENT AGENDA**

On motion duly moved, seconded, and carried,

The consent agenda was adopted and that the items on it were approved.

**5. Report of the Previous Meeting (February 26, 2014)**

Report Number 159 (February 26, 2014) was approved.

**6. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**7. Date of Next Meeting**

The Chair informed members that the next meeting of the Committee was scheduled to be held on Wednesday, May 14, 2014, in the Council Chamber, Simcoe Hall.

**8. Other Business**

There were no items of other business

*IN CAMERA SESSION*

**9. Capital Project: Relocation of the John H. Daniels Faculty of Architecture, Landscape and Design to One Spadina Crescent – Phase Two – Sources of Funding and Total Project Cost**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the Vice President, University Operations' recommendation, as outlined in the memorandum dated March 18, 2014, be approved

The meeting adjourned at 4:55 p.m.

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Secretary

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Chair

April 14, 2014