

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 152 OF THE PLANNING AND BUDGET COMMITTEE**

**January 16, 2013**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on January 16, 2013 at 4:10 p.m. in the Council, at which the following were present:

Professor Avrum I. Gotlieb (In the Chair)  
Professor Elizabeth Cowper (Vice- Chair)  
Professor Cheryl Misak, Vice-President and  
Provost  
Professor Scott Mabury, Vice-President,  
University Operations  
Professor Donald C. Ainsle  
Ms Ellen Chen  
Professor Christopher J. Damaren  
Ms Sally Garner, Executive Director, Planning  
and Budget  
Professor Meric Gertler  
Mr. Peter A. Hurley  
Ms Claire M. C. Kennedy  
Professor Douglas McDougall  
Dr. Don McLean  
Professor John Magee  
Professor Amy Mullin  
Mr. Layton Reynolds  
Professor Locke Rowe  
Ms Nana Zhou

**Non-voting Assessors:**

Mr. Andrew Arifuzzaman, Chief  
Administrative Officer, University of  
Toronto Scarborough (UTSC)  
Ms Gail Milgrom, Director, Campus and  
Facilities Planning

**Secretariat:**

Mr. Anwar Kazimi, Secretary, Planning and  
Budget Committee  
Ms Mae-Yu Tan, Assistant Secretary of the  
Governing Council

**Regrets:**

Mr. Peng Fu  
Professor Bart Harvey  
Professor Jim Yuan Lai  
Professor Henry Mann

**In Attendance:**

Professor Angela Hildyard, Vice-President, Human Resources and Equity  
Professor Mayo Moran, Dean, Faculty of Law  
Ms Andrea Carter, Director, High Risk, Employment Equity Accessibility for Ontarians with  
Disabilities  
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Provost and Vice-President  
Ms Helen Huang, Chief Administrative Officer, Ontario Institute for Studies in Education (OISE)  
Professor Peter Macdonald, Chair, Department of Chemical and Physical Sciences University of  
Toronto Mississauga  
Ms Ayoola Scott, Coordinator, Employment Equity Accessibility for Ontarians with Disabilities  
Ms Archana Sridhar, Assistant Provost  
Professor Jeanne Watson, Associate Dean, OISE

ITEMS 3, 4, 5, 6, AND 7 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER ITEMS ARE REPORTED FOR INFORMATION.

## 1. Opening Remarks

The Chair welcomed members to the meeting.

## 2. Senior Assessor's Report

### 2(i). [Annual Report: The University of Toronto Ontario Disabilities Act Report 2012-2013](#)

Professor Misak called on Professor Hildyard to present the Annual Report: The University of Toronto *Ontario Disabilities Act* Report 2012-2013.

In her address, Professor Hildyard noted the following:

- The provincial government had legislated the *Accessibility for Ontarians with Disabilities Act* (AODA).
- The University had already enacted the vast majority of the components of the *Act* ahead of the mandated schedule. However, challenges remained with the built environment component of the *Act* because of the number of heritage buildings across the campus.
- There had been a steady increase in the number of students who self-identified as individuals with disabilities. Students with learning disabilities who had been provided support at the secondary level were now accessing similar support at the undergraduate and graduate level.
- The funds provided by the provincial government to the University to support students with disabilities were insufficient to meet its needs. Therefore, the University augmented the provincial funding through its own resources.
- There had been an increase in the number of reported mental health issues likely because of an increased awareness of warning signs by faculty and staff. All postsecondary institutions were seeing an increase in Mental Health concerns.
- The University had continued to develop partnerships with the Council of Universities (COU) on matters related to disability issues and had shared best practices with other institutions.
- The University had enhanced its technological resources, including online learning, with the primary objective of improving the facilities available to students with disabilities.

### 2(ii) [Provincial Matters](#)

Professor Misak noted that the Premier had prorogued the provincial legislature prior to his resignation. The province continued to be in serious financial deficit, even as the political uncertainty remained.

#### [Update on the University Work-Study Program](#)

Professor Misak, in response to an earlier request from a Board member, reported on the current Work-Study situation. She explained that in March 2011, the provincial government had abruptly cancelled the Ontario Work-Study Plan (OWSP). The University thereafter designed and implemented a Work-Study Program of its own in order to preserve and enhance student employment opportunities on-campus. The University's self-funded program was retooled to ensure it was better suited to the needs of students as well as the needs of the University. This program had provided high-quality and meaningful employment to students across the University in 2012-13, and more than \$3.5 million had been budgeted with the broad principle of 80% contribution from central funds and the remainder 20% from employers across the University. A small proportion of the positions in the Work-Study program would be used as a recruitment tool to attract in-coming students by offering some students employment opportunities along with their offers of admission.

**2. Senior Assessor’s Report (cont’d)**

In response to a question from a member, Professor Misak said the University would continue to advertise the employment opportunities that were available through the Work-Study Program to ensure that these were adequately taken up by the student body.

**3. Capital Project: Report of the Project Planning Committee for the Faculty of Law Expansion**

Ms Milgrom presented the highlights of the Project Planning Report, dated December 11, 2012, for the Faculty of Law Expansion.

Professor Mayo Moran, Dean, Faculty of Law, added that the project had received enthusiastic support from all stakeholders at the Faculty of Law. On completion, the project would improve the quality of student life at the Faculty.

A member noted that a total of \$36 million for the project was to be raised through the capital campaign and, that of this \$ 33.1 million had been procured to date. She asked when the Faculty would expect to raise the difference of \$ 2.9 million. Dean Moran replied that the faculty was confident of raising the balance through its ongoing capital campaign. Professor Mabury added that, if required, short-term financing could be used to bridge the difference.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

- a) THAT the Project Planning Report for the Faculty of Law Expansion, dated December 11, 2012, a copy of which is attached hereto as [Appendix “A”](#), be approved in principle.
- b) THAT the project scope to accommodate the Faculty of Law in 8180 nasm of existing facilities, renovated space and newly constructed space, as identified in the Project Planning Report be approved in principle at a total project cost of \$54,000,000 to be funded as follows:

Capital Campaign pledges to date	\$33.1 M
Borrowing	3.5 M
Provost Central Funds	6.0 M
Graduate Expansion Funds	4.5 M
Faculty of Law	4.0 M
<u>Capital Campaign (outstanding)</u>	<u>2.9 M</u>
Total	\$ 54.0 M

**4. Capital Project: Report of the Project Planning Committee for the Jackman Institute of Child Study**

Ms Milgrom presented the highlights of the Project Planning Report, dated December 17, 2012, for the Dr. Eric Jackman Institute of Child Study Expansion.

Professor Jeanne Watson, Associate Dean, OISE, informed the Committee that the project had received widespread support from all stakeholders at OISE.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

- a) THAT the Project Planning Report for the Dr. Eric Jackman Institute of Child Study Expansion, dated December 17, 2012, a copy of which is attached hereto as [Appendix "B"](#), be approved.
- b) THAT the project scope to accommodate an expanded Jackman ICS totaling 3,180 nasm consisting of 1,225 nasm new construction and additional renovated space, at 45 Walmer Road and on the combined sites of 56 and 58 Spadina Road at a total project cost of \$16.0M, to be funded as follows, be approved in principle:

\$4.7 million donations collected and investment income in hand  
\$5.2 million donations pledged, to be bridge financed by OISE  
\$1.5 million from ICS Laboratory School over 8 years  
\$2.0 million from the Provost  
\$2.6 million from OISE  
Total \$16.0 million

**5. Capital Project: Report of the Project Planning Committee for the Renovation of Chemistry Undergraduate Teaching Laboratories at University of Toronto Mississauga**

Ms Milgrom presented the highlights of the Project Planning Report, dated November 2012, for the Renovation of Chemistry Undergraduate Teaching Laboratories at the University of Mississauga.

Professor Peter Macdonald, Chair, Chemical and Physical Sciences, UTM, informed the Committee that the impetus for the project had resulted from two reports. The first report, by the Chemical Society of Canada, had described the facilities at UTM as marginal and had also cited health and safety issues. The other external report had highlighted similar concerns. Professor Macdonald said that the completion of the project would the UTM Department of Chemistry to use advanced teaching techniques in its laboratories.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

- a) THAT the Project Planning Report for the Renovation of the Chemistry Teaching Laboratories in the W.G. Davis Building at the University of Toronto Mississauga, dated November 2012, a copy of which is attached hereto as [Appendix "C"](#), be approved.
- b) THAT the project scope with a total project cost of \$ 3.9 million to be funded from the UTM Operating Fund be approved in principle.

**6. Capital Project: Report of the Project Planning Committee for the Renovation of Physics Undergraduate Teaching Laboratories at the University of Mississauga**

Ms Milgrom presented the highlights of the Project Planning Report, dated December 2012, for the Renovation of Physics Undergraduate Teaching Laboratories at the University of Mississauga.

Professor Macdonald advised the Committee that on the completion of this project, the standard of the laboratories at the UTM Department of Physics would match those in use at the Department of Physics at the St. George campus. The design of the proposed renovations reflected a new thinking in Physics pedagogy and would significantly enhance the UTM Department of Physics' ability to adopt advanced teaching techniques.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

- a) THAT the Project Planning Report for the Renovation of Physics Undergraduate Teaching Laboratories in the W.G. Davis Building at the University of Toronto Mississauga, dated December, 2012, a copy of which is attached hereto as [Appendix "D"](#), be approved.
- b) THAT the project scope for the proposed renovation of the Physics Teaching Laboratories, Phase 6 of a multiphase project, with a total project cost of \$ 3.1 million to be funded from the UTM Operating Fund to be approved in principle.

**7. University of Toronto Mississauga: Proposal for the establishment of the Institute of Management and Innovation (IMI) as an Extra-Departmental Unit B (EDU: B)**

Ms Garner presented the proposal for the establishment of the Institute of Management and Innovation (IMI) at University of Toronto Mississauga as an Extra-Departmental Unit B (EDU: B). Professor Mullin added that this well-constructed proposal would form an important tool for community outreach for UTM, enhance experiential learning, and enable increased interactions between undergraduate and graduate students.

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

THAT the proposal to establish the Institute for Management and Innovation as an Extra-Departmental Unit: B (EDU:B) at the University of Toronto Mississauga, a copy of which is attached hereto as [Appendix "E"](#) be approved effective 1 July, 2013.

**8. Faculty of Law Academic Plan, 2012-17**

The Faculty of Law Academic Plan, 2012-17 was presented to the Committee for information and feedback. The documentation is attached as [Appendix "F."](#)

Dean Moran informed the Committee that the implementation of the Academic Plan was underway. The Faculty of Law would enhance its admissions process to recruit the best candidates from a diverse pool of applicants. As highlighted earlier, the build project would be a major component of the Academic Plan.

**9. University of Toronto Mississauga Academic Plan, 2012-17**

The University of Toronto Mississauga Academic Plan, 2012-17 was presented to the Committee for information and feedback. The documentation is attached as [Appendix “G.”](#)

Professor Mullin took the opportunity to thank the UTM community and the Provost’s Advisory Group for the feedback that had led to the development of the Academic Plan. Some highlights of the Academic Plan as noted by Professor Mullin were the following:

- Focusing, in particular, on expansion while improving UTM’s faculty to student ratio;
- Encouraging pedagogical innovation and experiential learning;
- Closer collaboration of central UTM units with academic departments;
- Projected increase in undergraduate and graduate student enrolment, including international students;
- Growth in space and the efficient use of existing space to improve the student experience;
- Improving connections with alumni; and
- Increasing resources to enhance research and teaching qualities across UTM.

**CONSENT AGENDA**

On motion duly move, seconded, and carried,

It was Resolved

THAT the consent agenda be adopted and that the items on it be approved.

**10. Report of the Previous Meeting (September 20, 2012)**

[Report Number 151 \(September 20, 12\) was approved.](#)

**11. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**12. Date of Next Meeting**

The Chair reminded members that the next meeting of the Committee was scheduled to be held at 4:10 p.m. on Wednesday, February 27, 2013, in the Council Chamber, Simcoe Hall.

**13. Other Business**

There were no items of other business

The meeting adjourned at 5:15 p.m

---

Secretary

---

Chair

January 23, 2013