

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 148 OF THE PLANNING AND BUDGET COMMITTEE  
February 29, 2012**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on Wednesday, February 29, 2012 at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Dr. Avrum Gotlieb (In the Chair)  
Professor Cheryl Misak, Vice-President and  
Provost  
Professor Scott Mabury, Vice-President,  
University Operations  
Mr. Don Andrew  
Professor William Russell Cluett  
Professor Elizabeth Cowper  
Professor Meric Gertler  
Mr. Peter A. Hurley  
Dr. Chris Koenig-Woodyard  
Dr. Jim Yuan Lai  
Professor Henry Mann  
Professor Amy Mullin  
Mr. Manveen Puri

**Non-voting Assessors:**

Ms Sheila Brown, Chief Financial Officer  
Ms Sally Garner, Executive Director, Planning  
and Budget  
Ms Gail Milgrom, Acting Assistant Vice-  
President, Campus and Facilities Planning

**Secretariat:**

Mr. Anwar Kazimi, Secretary

**Regrets:**

Professor Miriam Diamond  
Professor Yves Roberge  
Professor Locke Rowe  
Professor Andrea Sass-Kortsak  
Miss Ava-Dayna Sefa  
Ms Grace Carmen Yuen

**In Attendance:**

Mr. Tad Brown, Counsel, Business Affairs and Advancement  
Mr. Louis Charpentier, Secretary, Governing Council  
\*Ms Anita Comella, Assistant Dean, Co-Curricular Physical Activity and Sport, Faculty of Kinesiology and  
Physical Education  
Ms Sheree Drummond, Assistant Provost  
\*Professor Ira Jacobs, Dean, Faculty of Kinesiology and Physical Education  
\*Ms Roseanne Lopers-Sweetman, Chief Administrative Office, Faculty of Kinesiology and Physical Education  
Ms Cristina Oke, Acting Secretary, University Affairs Board  
Professor Ron Venter, Professor Emeritus, Department of Mechanical and Industrial Engineering, Faculty  
of Applied Science and Engineering

\*In attendance for item 1

ITEMS 1, 4 AND 6 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL.  
ALL OTHER ITEMS ARE REPORTED FOR INFORMATION.

On motion duly moved, seconded and carried,

It was Resolved

THAT item 1 be considered *in camera*.

#### *In Camera*

### **1. Capital Project: Project Planning Report for the St. George Back Campus Fields Project**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the Acting Assistant Vice-President, Campus and Facilities Planning's recommendation, as outlined in the memoranda and supporting documents dated February 22, 2012, be approved.

#### **Open Session**

### **2. Chair's Remarks**

The Chair welcomed guests to the meeting.

### **3. Senior Assessor's Report**

Professor Misak provided the context for the Budget Report and the Enrolment Report. The province continued to face economic uncertainty as it looked to address the fiscal deficit. The recently-released Drummond Report<sup>1</sup>, which had been commissioned by the provincial government, had made recommendations related to the post-secondary education sector. It had not forecasted major cuts to funding for post-secondary education in Ontario, even as the provincial government works to eliminate the fiscal deficit. It did speak to the fact that public-sector pension plans, notably those that were defined-benefit, were in need of reform.

Professor Misak said that recent media reports had suggested that the Minister for Training, Universities and Colleges (MTCU) had favoured the reintroduction of three-year degrees, with one-third of courses being made available through online instruction. The University had phased out its three-year degrees and focused its attention on four-year degrees that were more attractive for the job market and provided the platform to pursue graduate and other professional programs. Professor Misak continued that a possible response by the University could include the introduction of a University of Toronto fast-track degree for highly motivated, focused and well-prepared high school students. Those admitted to this degree program would be able to complete the required twenty credits in three years, which would include the summer sessions, online foundation courses and enhanced research opportunities. Professor Misak added that a fast-track degree might also be attractive to international students.

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<sup>1</sup> <http://www.fin.gov.on.ca/en/reformcommission/>

### 3. Senior Assessor's Report (cont'd)

In concluding her remarks on this topic, Professor Misak assured the Committee that the University would continue to respond to the proposals brought forward by the MTCU, in manner that was true to the University's mission as a leading research-intensive institution that provided high quality education.

### 4. Budget Report, 2012-2013

Professor Misak reiterated that the Budget Report for 2012-2013 had been put together in circumstances of unusually high economic uncertainty and constraints. It is based on a number of assumptions, including the continuation of the existing tuition framework. Professor Misak said that the balanced budget contained several positive items of note including an increase in revenues and in allocations made to divisions through the University Fund. The University Fund allocations would create new teaching staff positions that would allow the undergraduate divisions to meaningfully improve their faculty-student ratios. Close to 60 new faculty positions were to be put in place through the University Fund during the current year.

Professor Mabury and Ms Garner made a detailed presentation on the Budget Report for 2012-2013. A copy of this presentation is [appended](#) to this report.

In the brief discussion the following points were clarified.

- A member referred to the Ontario Tuition Grant<sup>2</sup> (OTG) announced by the provincial government and asked whether the OTG would potentially reduce the University's expenditure on the student access guarantee.

Professor Misak replied that the provincial government was expected to provide further details on the OTG. It was hoped that these details would enable the University to assess the impact of the OTG on its budget. Ms Garner added that concurrent with the announcement of the OTG, the provincial government had eliminated certain financial aid programs. This, in turn, could potentially result in the University having to increase its commitment towards financial aid.

- A member noted that some disbursements from the University Fund had been set aside for one-time-only (OTO) allocations to divisions, while others were marked to increase base-budget allocations to divisions. The member had understood base-budget University Fund allocations were not made under the University's budget model. He further noted that allocations from the University Fund had been set aside to address issues as diverse as (a) high student to faculty ratios in some divisions; and (b) as incentives for the growth of programs in other divisions.

Professor Misak replied that under the University's budget model, the academic divisions normally receive University Fund allocations as part of their base budgets. For 2012-2013, OTO some allocations were being made on a one-time-only basis, because one-time-only money was made available by adjusting to actuals. Those OTO monies would be used to enable some divisions to address their special pension plan payments.

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<sup>2</sup> <https://osap.gov.on.ca/OSAPPortal/en/PostsecondaryEducation/Tuition/index.htm>

#### 4. Budget Report, 2012-2013

The Provost added that the University Fund was nimble and responsive to the pressing needs of the divisions. In the initial years since its inception, the University Fund had been used to redress issues of historical inequity that were brought to light during the transition to the new budget model. Following this, the fund had been used to meet strategic needs.

- A member asked about the measures being taken by the University to make the institution attractive to international students.

Professor Misak said that all international students were considered for merit-based scholarships. The University Campaign would be used to target specific support for this purpose. The University continued to provide financial assistance through bursaries to international students to cover expenses that arose from unforeseen circumstances.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the *Budget Report 2012-13* be approved, and  
THAT the *Long Range Budget Guidelines 2012-13 to 2016-17* be approved in principle.

Documentation is attached as [Appendix "A"](#).

#### 5. Enrolment Report, 2011-2012

The Enrolment Report, 2011-2012, was provided to the members with the Budget Report presentation.

Documentation is attached as [Appendix "B"](#).

#### 6. Site Reassignment: Development of Site 10 on St. George Street at Galbraith Road for the *Centre of Engineering Innovation and Entrepreneurship* within the Faculty of Applied Science and Engineering

Ms Milgrom presented the highlights for the site reassignment and development of Site 10 on St. George Street at Galbraith Road for the *Centre of Engineering Innovation and Entrepreneurship* within the Faculty of Applied Science and Engineering.

The Committee discussed the following:

- Professor Mabury drew the members' attention to the proposed Project Planning Committee's membership and said that it consisted of personnel from the Faculty of Applied Science and Engineering and other relevant offices from the University.
- A member enquired about the criteria that would be used to determine whether the Faculty would be able to initiate the project within the proposed five-year period. Professor Mabury said that this would be dependent upon how successful the division and the University were in their efforts to raise funds for the proposed project.
- Professor Mabury added that the University would negotiate with the City on the matter of parking space allocation as a result of the proposed project.

**Site Reassignment: Development of Site 10 on St. George Street at Galbraith Road for the Centre of Engineering Innovation and Entrepreneurship within the Faculty of Applied Science and Engineering (cont'd)**

- On behalf of the Faculty of Applied Science and Engineering, Professor Venter thanked the University administration for this opportunity that would enable the Faculty to realize its long-term objectives through this proposed project,

On motion duly moved, seconded, and carried,

**YOUR COMMITTEE RECOMMENDS**

THAT Site 10 on the University of Toronto St. George Campus, at 47-55 St. George Street be assigned for the Centre of Engineering Innovation and Entrepreneurship within the Faculty of Applied Science and Engineering for a five-year period beginning March 2012 to March 2017. If the Faculty is unable to initiate a capital project for the site by March 2017, the Site will become available for other institutional purposes.

Documentation is attached as [Appendix "C"](#).

**CONSENT AGENDA**

On motion duly moved, seconded, and carried,

It was Resolved

THAT the consent agenda be adopted and that the items be approved.

**7. Report of the Previous Meeting (January 11, 2012)**

Report Number 147 (January 11, 2012) was approved.

**8. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**9. Capital Project: Relocation of the Department of Nutritional Sciences, Faculty of Medicine to the Michener Institute - Project Planning Committee Terms of Reference**

The Committee received information the Membership and the Terms of Reference for the Project Planning Committee for the Capital Project for the relocation of the Department of Nutritional Sciences, Faculty of Medicine to the Michener Institute.

Documentation is attached as [Appendix "D"](#).

**10. Date of the Next Meeting**

The next meeting of the Committee was scheduled for Wednesday, April 4, 2012, at 4:10 p.m. in the Council Chamber.

**11. Other Business**

There were no items of other business.

The meeting adjourned at 5:47 p.m.

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Secretary

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Chair

March 8, 2012