

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

APRIL 1, 2015

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on April 1, 2015 at 4:30 p.m. in the University of Toronto Council Chamber.

Present:

Ms. Judy G. Goldring (Chair)
Ms. Shirley Hoy (Vice Chair)
Professor Meric S. Gertler (President)
The Honourable Michael H. Wilson
Mr. Faizan Sohail Akbani
Ms. Alexis Archbold
Professor John S. Bland
Mr. Harvey Botting
Mr. David Norris Bowden
Ms. Caitlin Campisi
Mr. Ben Coleman
Mr. Jeff Collins
Ms. Susan Froom
Mr. Gary D. Goldberg
Professor Avrum I. Gottlieb
Professor William A. Gough
Professor Hugh P. Gunz
Ms. Zabeen Hirji
Ms Shirley Hoy
Professor Edward Iacobucci
Mr. R. Mark Krembil
Mr. Nykolaj Kuryluk
Mr. Brian D. Lawson
Ms. Nancy Carolyn Lee
Ms. Susan Murray
Ms. N. Jane Pepino
Professor Elizabeth Peter
Professor Cheryl Regehr
Ms. Catherine Riddell
Mr. Mark Henry Rowswell
Professor Hargurdeep Saini
Professor Andre Sass-Kortsak
Professor Elizabeth M. Smyth

Professor Salvatore M. Spadafora
Mr. W. John Switzer
Mr. Andrew Szende
Professor Nicholas Terpstra
Mr. W. Keith Thomas
Professor Steven J. Thorpe

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Ms Sheree Drummond
Ms. Cindy Ferencz-Hammond
Mr. Lee Hamilton
Mr. Patrick McNeill
Mr. Anwar Kazimi
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Mr. Nabil B. Arif
Ms. Janet L. Ecker
Mr. Andrew Girgis
Ms. Alexandra Harris
Ms. Claire M.C. Kennedy
Ms. Paulette L. Kennedy
Dr. Gary P. Mooney
Mr. John Paul Morgan
Ms. Melinda M. Rogers
Professor Janice Gross Stein

In Attendance:

Mr. Andrew Arifuzzaman, Chief Administrative Officer, University of Toronto Scarborough (UTSC)
Mr. P.C. Cho, Governor Elect
Ms Elizabeth Cragg, Director, Office of the Vice-President, University Operations

Mr. David Curtin, Director, Communications Services, Office of the President
Ms Kim Derrick, Special Projects Officer, Office of the Vice-President & Provost
Mr. Paul Donoghue, Chief Administrative Officer, University of Toronto Mississauga
Mr. David Estok, Vice-President, Communications
Ms Sally Garner, Executive Director, Planning and Budget
Ms Cheryl Gibbs, Special Projects Officer, Office of the Vice-President and Provost
Ms Nora Gillespie, Senior Legal Counsel, Office of the Vice-President and Provost and Office of the Vice-President, Human Resources and Equity
Dr. Jane Harrison, Interim Director, Office of the Vice-Provost, Faculty and Academic Life
Professor Angela Hildyard, Vice-President, Human Resources and Equity
Ms Sandra Hudson, Executive Director, UTSU
Ms Nadina Jamison, Executive Director, Stakeholder Relations and Strategic Initiatives, Office of the President
Ms Bryn MacPherson, Assistant Vice-President, Office of the President & Chief of Protocol
Professor Scott Mabury, Vice-President, University Operations
Professor Jill Matus, Vice-Provost, Students and First Entry Divisions
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Ms Gillian Morrison, Assistant Vice President, Divisional Relations and Campaigns
Professor Siobhan Nelson, Vice-Provost Academic Programs
Mr. David Palmer, Vice-President, Advancement
Dr. Pierre Piché, Director of Financial Services
Ms Andrea Russell, Director, Office of the Vice-Provost, Academic Programs
Ms Marny Scully, Assistant Vice-President, Government, Institutional and Community Relations
Ms Archana Sridhar, Assistant Provost
Ms Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor
Mr. Bruce Winter, Governor Elect
Ms Donna Wall, Director, Financial Aid and Awards, Enrolment Services
Ms Judith Wolfson, Vice-President, International, Government and Institutional Relations
Mr. Lawrence Zhang, Governor

Mr. Ebi Agbeyegbe, Vice-President, External, University of Toronto Mississauga Students' Union (UTMSU)
Mr. Philip Baiden, Academic and Funding Commissioner, University of Toronto Graduate Student's Union (UTGSU)
Ms Yolen Bollo-Kamara, President, University of Toronto Students' Union
Mr. Hassan Havili, President, UTMSU

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 11 AND 12 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

1) Chair's Remarks

The Chair welcomed members. She called governors' attention to the recent deaths of two University of Toronto Presidents Emeriti: Dr. John Evans, the ninth President of the University of Toronto (1972 – 1978) and Professor George Connell, the twelfth President of the University of Toronto (1984 – 1990). On behalf of Governing Council members, the Chair expressed her condolences to the families of Dr. Evans and Professor Connell, as well as to their colleagues, friends, and to the University community.

Also on behalf of Governing Council, the Chair expressed her condolences to the family, colleagues and friends of Professor Emeritus George Luste, who had most recently served the University as a member of the Governing Council's Pension Committee. She informed members that President Gertler would say more on the death of these eminent members of the University of Toronto community in his remarks.

The Chair stated that, prior to commencing the business of the meeting, she wished to congratulate Ms Alexandra Harris, student governor, on her recent Adel Sedra Distinguished Graduate Award in recognition of her outstanding academic and extracurricular leadership.

The Chair reminded governors that, in preparation for the 2015-2016 governance year, the Chief Returning Officer and Deputy Returning Officers had been overseeing the elections and appointments process, and announced the following results.

Teaching staff members elected, re-elected, or acclaimed, for a three-year term effective July 1, 2015, were:

- Professor Avrum I. Gotlieb
- Professor Paul Kingston
- Professor Ernest Lam
- Professor Janice Stein
- Professor Nicholas Terpstra

In the by-election for one teaching staff member seat (Constituency VII), Professor Jan Mahrt-Smith had been elected to serve a two-year term, effective July 1, 2015.

For the administrative staff member seat, Mr. P.C. Choo had been elected for a three-year term effective July 1, 2015.

Student members elected to serve one year terms effective July 1, 2015 were:

- Mr. Faizan Akbani (re-elected)
- Ms Susan Froom (acclaimed)
- Ms Sandy Hudson
- Mr. Alex Iovic
- Mr. Ray Khan (acclaimed)
- Mr. Ridwan Olow
- Mr. Riaz Sayani-Mulji
- Mr. Lawrence Zhang

In addition, Ms Goldring reminded governors that, at the last meeting of the Governing Council, she had announced that Mr. Andrew Szende had been re-elected as an alumni governor for a second term and that Mr. Bruce Winter had been elected for a three-year term effective July 1, 2015.

Ms Goldring congratulated and welcomed both new and returning governors. She stated that their willingness to contribute to the University in this important way was very much appreciated. Ms Goldring also acknowledged those governors who would not be returning and thanked them for their work, and noted that there would be other opportunities to acknowledge their contributions.

Turning to the business of the meeting, the Chair informed governors that the Secretariat had received four speaking requests from non-members to address Governing Council, from the following individuals:

- Ms. Yolen Bollo-Kamara, UTSU President;
- Mr. Philip Baiden, UTGSU Academics and Funding Commissioner;
- Mr. Hassan Havili, UTMSU President;
- Mr. Ebi Agbeyegbe, Vice-President External of the UTMSU;

She informed members that all of these speaking requests pertained to Agenda Items 3 (a.), (b.), (c.) and (d.) and that she had granted UTMSU a single three-minute time allotment, as per normal practice, and had advised Mr. Havili and Mr. Agbeyegbe that they may divide the time as they saw fit.

2) Report of the President

The Chair invited the President to make his report to governors.

President Gertler reminded members that the University of Toronto had recently lost three long-serving and distinguished citizens. He apprised governors that Professor Emeritus George Luste had died on March 21 following a tough battle with brain cancer. The President remarked that Professor Luste had been an accomplished scholar, specializing in charm physics, Fermilab tagged photon spectrometry, and physics education. President Gertler stated that Professor Luste had also been an outstanding citizen of the University, a staunch and effective advocate for the academic community and faculty members, a kind and patient teacher, a dedicated family man, as well as a legend in the wilderness canoeing community with a great love for Canada's North, and that he would be greatly missed.

The President noted that Professor George Connell, President Emeritus of the University of Toronto, had died on March 13, at the age of 84. A great leader and a world-class scientist, Professor Connell had been an outstanding researcher and teacher, as well as a skilled administrator, having served as President of the University of Western Ontario from 1977 to 1984 and as President of the University of Toronto from 1984 to 1990. President Gertler said that Professor Connell had been an extraordinary champion for the University of Toronto, and that his presidency had cemented the University's place as one of the world's great institutions. He remarked that Professor Connell's landmark paper, *Renewal 1987*, had rallied the University community to a vision of excellence that still guided the University and that had exerted a profound influence upon university education in Canada. He noted that a bust of Professor Connell, along with those of nine other giants of biomedical science, held pride of place in the Terrence Donnelly Centre for Cellular and Biomolecular Research. Concluding his remarks on the passing of Professor Connell, President Gertler told governors the Professor Connell would be remembered not only for his scholarship and leadership, but also for his enormous integrity and decency, and for the wise counsel he gave so generously to so many.

The President then apprised governors that Dr. John Evans, President Emeritus of the University of Toronto, had died on February 13, at the age of 85. He stated that Dr. Evan's legacy extended well beyond the University of Toronto, and would endure for generations. He described how Dr. Evans had made a profound impact on the advancement of Canadian medical education and on higher education more generally, on Canada's capacity for world-leading research and innovation, and on public policy and philanthropy in Canada and abroad. President Gertler stated that Dr. Evans had been a leader, mentor, and great friend of the University community, from his student days as a Varsity athlete and Rhodes Scholar to his service as the University's ninth president. President Gertler also noted that Dr. Evans had

been an extraordinary pioneer, having been the founding dean of McMaster University's school of medicine, founding director of the World Bank's Population, Health and Nutrition Department, founding chair of the Canada Foundation for Innovation, and most recently the founding chair of the MaRS Discovery District. President Gertler stated that Dr. John Evans would be remembered not only as a champion of excellence and innovation, but also as a wonderful man who combined extraordinary brilliance with great personal warmth.

The President remarked that, reflecting on the contributions of these three exceptional individuals, he was reminded of what a remarkable extended community the University of Toronto comprised, and that the University had been made a "great, good place" by the thousands of individuals who had dedicated themselves and continued to dedicate themselves to the success of the University.

Resuming his Report to governors, President Gertler updated members on labour relations issues, noting that the strike action by CUPE 3902 Unit 1 and related developments had marked a difficult and divisive time at the University. He expressed his gratitude for the efforts of faculty, staff, and students to sustain the work of the University of Toronto, and to mitigate any academic challenges for students occasioned by the strike action. He apprised governors that an Academic Continuity team of faculty, senior administrative staff, registrars, and representatives from across the University's three campuses had been meeting regularly since the beginning of the strike, and continued to meet as the University worked through the remaining challenges confronting students. President Gertler remarked that the University's extensive efforts to protect the interests of its students were a compelling testament to the dedication of faculty and staff, and also to the dedication of the University's Teaching Assistants, who were now helping to ensure successful completion of the term by students. President Gertler welcomed back all members of the CUPE 3902 Unit 1, and indicated that the University would follow the arbitration process with great interest.

Turning to other matters, President Gertler informed governors that the University of Toronto had been repeatedly recognized, celebrated, and awarded in recent weeks. Beginning with the fifth annual *Times Higher Education* World Reputation Rankings, published on March 11, the President explained that the University of Toronto had jumped to 16th in the world, from 20th the previous year. He noted that the University of Toronto was the only Canadian institution in the top 35, and the only Canadian university that saw its ranking rise. He reminded governors that the Reputation Rankings were based upon an invitation-only survey of some 10,500 scholars from 142 countries around the world, and affirmed that the result underlined the extraordinary work of the University.

The President reported that University Professor Molly Shoichet of the Department of Chemical Engineering and Applied Chemistry and the Institute of Biomaterials and Biomedical Engineering, had won North American's L'Oréal-UNESCO For Women in Science Award. He noted that this was only the most recent honour for Professor Shoichet, whose distinctions included being the only person ever elected to all three of Canada's science academies¹, in addition to being a University Professor, the University's highest academic honour, a gifted teacher, mentor and entrepreneur, and serving as the President's senior advisor on science and engineering engagement. President Gertler expressed his congratulations to Professor Shoichet.

President Gertler then informed governors that another University Professor, Janet Rossant, had been named the 2015 Canada Gairdner Wightman Award winner, one of the most prestigious medical research

¹ The three Member Academies of the Council of Canadian Academies are: The Royal Society of Canada, the Canadian Academy of Engineering, and the Canadian Academy of Health Sciences.

awards in Canada. He remarked that Professor Rossant was an internationally renowned leader in stem cell research, carrying on a Toronto tradition that began with Dr. James Till and Dr. Ernest McCulloch², and that she was a leader in stem cell and regenerative medicine research policy, having served as chief of research at SickKids, president of the International Society for Stem Cell Research, deputy scientific director of the Canadian Stem Cell Network, and director of the Ontario Institute for Regenerative Medicine. In addition to these accomplishments, President Gertler noted that Professor Rossant had trained fifty-six post-doctoral fellows and twenty-seven graduate students. President Gertler expressed his congratulations to Professor Rossant.

The President advised governors that he had additional good news to convey, and informed them that the results of the Ontario Research Fund for Research Excellence had been announced. The provincial grants provides research institutions with funding to help support the operational costs of large-scale, transformative research of strategic value to the province. He informed members that the University of Toronto had been successful in six of the twelve grant proposals that it had submitted, noting that the provincial average had been one in five. He informed members that, since the beginning of the program in 2003, University of Toronto scholars had won more than forty-five percent of all the grants issued in Ontario Research Fund competitions, attesting to the differentiation that existed within the Ontario university system. The President informed governors that, similarly, the results of Ontario's Early Researcher Awards had also been announced, and that University of Toronto scholars had been successful in seventeen out of thirty-five submissions, whereas the provincial average (excluding U of T) was twenty-five percent. He noted that the Early Researcher Awards were designed to help promising, recently appointed Ontario researchers develop their careers, and were an important part of the province's efforts to recruit and retain the best and brightest young research talent. Since the competition began in 2003, President Gertler explained, more than one third of Ontario's Early Researcher Awards had been awarded to University of Toronto scholars.

The President then informed governors that the University of Toronto had been awarded seven new Canada Research Chairs in the latest reallocation exercise under this Government of Canada program, including: four Tier 1 Chairs and three Tier 2 Chairs. Five of these were in the Canadian Institutes of Health Research, and one each in the Natural Sciences and Engineering Research Council and the Social Sciences and Humanities Research Council. He noted that the allocations were determined by a university's share of tri-council funding, and recalled a period eight to ten years previous when the University's share had fallen, causing the University's overall number of Canada Research Chairs to dip to an all-time low of 238. He reminded governors that, following that unfavourable outcome, the University's academic community, under the leadership of former Vice-President, Research and Innovation, Professor Paul Young, had undertaken tremendous efforts to reverse the trend with the goal of reaching a steady-state target of 250 Canada Research Chairs. President Gertler noted that the effort had made huge strides in recent years, and that the seven new Canada Research Chairs brought the University's total to 255, exceeding the original target. President Gertler observed that this development reflected the strength of the University of Toronto's researchers, and their ability to compete for funding of all types; he remarked that it was also a tribute to the Office of the Vice-President, Research and Innovation, and in particular to the team in Research Services. He advised that, notwithstanding this major achievement, the University must continue to be attentive to changes in the federal granting councils.

² Drs. Till and McCulloch demonstrated the existence of multipotent stem cells in 1961 while studying the effect of radiation on bone marrow at the Ontario Cancer Institute in Toronto.

President Gertler announced with great pleasure that former President of Brazil, Mr. Luiz Inácio Lula da Silva, had accepted his invitation to receive an honorary degree from the University of Toronto, and informed the Chair that he would read into the record the announcement of this additional member of the 2015 class of honorary graduates:

For his outstanding service to the public good, in particular to the democracy and prosperity of Brazil, and to the rights of its poor, the University of Toronto will confer an honorary degree upon Luiz Inácio Lula da Silva.

President Gertler stated that it was important to reflect on what the University of Toronto's remarkable academic community could achieve together, and that this was particularly important at times when the University community was preoccupied with the challenges that it faced, from budgets to bargaining. He concluded his report to the Governing Council by remarking that he was personally reminded of what a privilege it was to be a member of the University of Toronto community.

The Chair invited questions for the President.

A member remarked that the recent strike action had highlighted the issue of graduate student funding, and expressed the view that more needed to be done in this area and that graduate students needed to be active participants in the process. She inquired how the University administration planned to rebuild the relationship between graduate students and the administration.

President Gertler thanked the member for the question. He stated that the administration was committed to carrying on the work that had been in process prior to the strike around improvement of support for graduate students. He affirmed that the process included engagement of graduate students, as well as graduate supervisors, department chairs and deans, and noted that it encompassed a review of the academic structure of graduate programs. He reminded members that, as the University and CUPE 3902 Unit 1 members were entering arbitration, it was necessary to see the arbitration process through.

3) Tuition Fees and Budget

The Chair invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, and Mr. John Switzer, Chair of the Business Board, to report on the discussion of the Budget and Tuition Fee agenda items at their respective Board meetings.

Professor Sass-Kortsak informed members that questions at the Academic Board regarding the items had focused on graduate funding issues – specifically students in the unfunded cohort and the minimum funding commitment, as well as the indirect costs of research. She noted that these questions had been addressed by the Assessors, as was recorded in the Report of the meeting and as was reported to the Executive Committee. She affirmed that the Academic Board had recommended the Budget Report for approval and the Long Range Budget Guidelines for approval in principle.

Mr. John Switzer informed members that questions at the Business Board had focused on the University's preparedness for unforeseen circumstances, international student enrolment, and the linkage of the President's Three Priorities to the budget exercise. He noted that the Report of the meeting reflected the responses that were provided by the Assessors; and that they had also been reported to the Executive Committee. He remarked that the President had assured members of the Business Board that he and his senior team had been directly involved in the budget process. Mr. Switzer affirmed that the Business Board had recommended the tuition fee schedules for approval, and concurred with the recommendation

of the Academic Board that the Budget Report be approved and that the Long Range Budget Guidelines be approved in principle.

The Chair invited questions from members.

A member noted that the proposed tuition fee increases were the maximum increases allowable by the provincial government, and observed that the root of the problem resided with the provincial government. She urged the University administration to work with student groups to lobby the government for increased provincial funding to uphold accessibility.

A member expressed the view that it was financially irresponsible to increase tuition fees. He noted that existing financial supports and off-sets had become increasingly complicated, with the proliferation of various measures in different areas, whereas the simplest solution was to lower tuition. He observed that many graduates found themselves unable to contribute to society as a result of financial hardship following graduation. He expressed the view that graduate students, upon graduating, must be enabled to contribute to society, in addition to being aligned for promising career paths. The member also expressed support for measures that ensured that international students had the necessary financial resources to complete their studies, and urged reappraisal of the consequences of raising tuition.

A member stated that the problem was fundamentally a provincial funding issue. He expressed the opinion that international students often made easy “scape goats” in discussions about funding and access, and pointed out that international students were not represented on the Governing Council, could not vote in Ontario, and that the proposed international student tuition fee increases were far above the rate of inflation.

At the Chair’s invitation, Professor Scott Mabury, Vice-President, University Operations, addressed the issue of international student tuition fee increases. Professor Mabury reminded governors that the University of Toronto was competing with other world-class research-intensive universities for the best international talent, and that the University administration always appraised its international student tuition fees with reference to other world-class institutions, such as those listed close to the University of Toronto in the *Times Higher Education* World University Rankings. Professor Mabury explained that, in addition, the University administration closely monitored the impact of changes, including application numbers. He informed governors that, notwithstanding fee increases, the yield and quality of international student applications to the University of Toronto had risen, and that the numbers of international students accepted and completing their studies at the University had increased. Professor Mabury concluded by affirming his view that the increases to international student tuition fees were commensurate with the University of Toronto’s global position as an internationally significant institution.

A member stated that he would not want his colleagues on Governing Council to have the impression that tuition fee increases were decided upon without examining the very questions that had been raised in the Chamber. He affirmed that the budget process was informed by a range of expertise, that it included information that tracked what was happening to students and what their outcomes were, and that such considerations were very much part of the thought process as budget matters worked their way through the various divisions. He concluded by observing that the composition of the University’s graduates had remained stable.

The Chair invited non-member speakers to make their remarks to the Governing Council.

Mr. Hassan Havili, president of the UTMSU, stated that, based on consultation with UTMSU members, UTM students did not endorse any increase in tuition fees. He asserted that rising tuition fees had an

adverse effect on the daily lives of students and their ability to continue their studies. Mr. Havili remarked that he had recently expressed these concerns to the UTM Campus Council, and described his observations of financial need and the insufficiency of existing supports as a member of UTSU's bursary committee. He stated his belief that students did not see nor experience any benefit from higher tuition fees, and urged governors to place themselves in the shoes of the students when considering the proposed increases.

Mr. Philip Baiden, the academic and funding commissioner for the UTGSU stated his opposition to tuition fee increases and his support for an accessible university system. Mr. Baiden outlined the tuition increases of recent years, urged governors to reject further increases, and asserted his belief that university education was a right. He noted that Ontario universities had the lowest per-student funding in Canada, remarked that graduate students were obliged to live below the poverty line and that, combined with the highest tuition fees in the country, this comprised a great disincentive to the pursuit of graduate studies. Mr. Baiden stated that he rejected the argument that the University had insufficient funds, asserting that the problem arose, in his view, from an ordering of priorities. He concluded by stating that graduate students, both domestic and international, made many contributions to the University, and that reduction of the financial burden on graduate students would result in net gains for both students and the university while simultaneously upholding the accessibility of graduate studies.

Ms Yolen Bollo-Kamara, president of UTSU, stated that University of Toronto students paid the highest tuition fees, yet experienced the largest class sizes and the highest faculty-student ratios. She noted that many students were obliged to work two or three jobs to pay for their studies, and that those were the students who could not be present themselves to represent their views. Ms Bollo-Kamara expressed the view that students from low income backgrounds were disproportionately affected by tuition fee increases, and asserted that many of these students were members of visible minority groups. She stated that students were not benefiting from the quality of education for which they paid, and that quality of education had suffered particularly in the current semester as a result of the strike action. Ms Bollo-Kamara urged governors to reconsider the proposed tuition fee increases.

The Chair invited questions on the Budget and Tuition Fee agenda items from members. A governor commended the non-member speakers for their remarks and affirmed to them that their message was clear. He affirmed his support for the University's budget model, but questioned whether a reappraisal of the approach on tuition fees might be appropriate in the future. He expressed his recognition that there was hardship within the University community and his view that this message had been heard clearly by governors.

President Gertler thanked the non-member speakers. He stated that budget presentations had provided a great deal of insight into many of the issues. On the question of student debt, he noted that it was an issue of great concern and one that the University administration continued to monitor carefully. He observed that while average student debt was rising at some universities, at the University of Toronto, the most recent Student Financial Aid report made clear that student debt levels were declining. President Gertler briefly explained how existing policy instruments such as non-repayable financial assistance from both the University and the provincial government, as well as taxation off-sets and other similar measures had resulted in significant reduction of overall effective tuition costs to students, to the point where students who were OSAP-eligible paid, on average, an effective net tuition of around 48% of the full "sticker price" of their studies. He noted that some students paid zero tuition, benefiting from complete off-set of their tuition costs, and observed that, perhaps counter-intuitively, those jurisdictions with no tuition fees whatsoever experienced demonstrably lower university participation rates. He cited Ms. Bollo-Kamara's remarks regarding faculty-student ratios, and affirmed that the University administration was very concerned about the issue and was working diligently towards improving the ratios by allocating a significant portion of new revenues to the hiring of more full-time faculty. President Gertler observed

that some members had referred to government advocacy in their remarks, and stated that he had made clear on many occasions where the University administration's advocacy priorities resided, including during his installation address, and affirmed that he would be happy to work in concert with other groups at the University to advance our common advocacy objectives.

a) Annual Report on Student Financial Support: Report of the Vice-Provost, Students 2013-14 (for information)

b) Tuition Fee Schedule for Publicly Funded Programs, 2015-16 (for approval) (*Arising from Report Number 217 of the Business Board (March 2, 2015)*)

On a motion duly moved, seconded, and carried

IT WAS RESOLVED

THAT the Tuition Fee Schedule for Publicly-Funded Programs in 2015-16 as described in *Tuition Fee Schedule for Publicly-Funded Programs 2015-16 (February 11, 2015)* and

THAT the tuition fees in 2015-16 and 2016-17 for the special programs identified in Tables B2 and C2 of Appendices B and C of the aforementioned report be approved.

c) Tuition Fee Schedule for Self-Funded Programs, 2015-16 (for approval) (*Arising from Report Number 217 of the Business Board (March 2, 2015)*)

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the Tuition Fee Schedule for Self-Funded Programs, 2015-16 be approved.

d) Budget Report 2015-16 and Long Range Budget Guidelines 2015-16 to 2019-20 (for approval) (*Arising from Report Number 165 of the Planning and Budget Committee (March 4, 2015)*)

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the *Budget Report, 2015-2016* be approved, and

THAT the *Long Range Budget Guidelines 2015-2016 to 2019-2020* be approved in principle.

4. **Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new Highland Hall – Project Scope and Sources of Funding** (for approval) *(Arising from Report Number 9 of the University of Toronto Scarborough Campus Council (February 4, 2015))*

The Chair invited Professor Sass-Kortsak to introduce the item. Professor Sass-Kortsak stated that, as outlined in the proposal, the item entailed a project to renovate existing space and construct new space at the Recreation Wing (R-Wing) at the University of Toronto Scarborough in order to relieve severe space pressures on the South Campus at UTSC. She informed members that the recommendation had received unanimous support at the Academic Board meeting on March 19.

A member remarked on physical accessibility and gender-neutral washroom facilities.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the Report of the Project Planning Committee for The Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough, dated November 20, 2014, be approved in principle, contingent on award of the Ontario Major Capacity Expansion Program (as cash); and,

THAT the project scope totaling 4,237 new NASM (8,178 GSM) of new construction and 2,223 NASM (4,291 GSM) of renovation of the R-Wing at UTSC, to be funded by UTSC Operating Funds, Capital Campaign, Provost Central Funds, and award of the Ontario Major Capacity Expansion Program (as cash), be approved in principle.

CONSENT AGENDA

The Chair remarked that she had received a request to place Item 7(d.) on the regular agenda

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the consent agenda, except Item 7 (d.), be adopted and items approved.

The Chair invited the member to address Item 7 (d.). The member stated that he would like to take a moment to echo the words of the President regarding Professor George Luste, on behalf of those who worked with Professor Luste on the Pension Committee. He expressed his appreciation and admiration for Professor Luste's contributions to governance and his work with governance colleagues. He stated that Professor Luste would be remembered for his contributions, fellowship and dedication to the University over the years, as a faculty member, as a member of university governance, and as president of the University of Toronto Faculty Association.

5) **Minutes of the Previous Meeting of February 25, 2015**

The minutes of the meeting held on February 25, 2015 were approved.

6) Business Arising from the Report of the Previous Meeting

There was no business arising from the report of the previous meeting.

7) Reports for Information

Members received the following reports for information:

- a) Report Number 196 of the Academic Board (March 19, 2015)
- b) Report Number 217 of the Business Board (March 2, 2015)
- c) Report Number 186 of the University Affairs Board (March 17, 2015)
- d) Report Number 18 of the Pension Committee (December 9, 2014)
- e) Report Number 9 of the University of Toronto Scarborough Campus Council (February 4, 2014)
- f) Report Number 9 of the University of Toronto Mississauga Campus Council (February 5, 2014)
- g) Report Number 471 of the Executive Committee (March 24, 2015)

END OF CONSENT AGENDA

8) Date of Next Meeting – Wednesday, May 20, 2015 from 4:30 to 6:30 p.m. at the University of Toronto Mississauga

The Chair reminded members that the next meeting would take place at the University of Toronto Mississauga campus.

9) Question Period

A member inquired about the expected length of provincial arbitration. Professor Angela Hildyard advised that parties expected to meet with the arbitrator in May to discuss the outcome of arbitration.

10) Other Business

There was no Other Business to report.

THE COMMITTEE MOVED *IN CAMERA*.

11) Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall* - Budget and Sources of Funding (*for approval*) (*Arising from Report Number 9 of the University of Toronto Scarborough Campus Council (February 4, 2015)*)

On motion duly moved, seconded and carried,

IT WAS RESOLVED

THAT the recommendation, regarding the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough, contained in the memorandum from Prof. Scott Mabury, Vice-President, University Operations, dated March 24, 2015 be approved.

12) Appointments

a) Member of the Governing Council to Governance Bodies, 2014-15

Be it Resolved

1. THAT Mr. Faizan Akbani be appointed as a Full-Time Undergraduate Student Governor, effective immediately, to serve remainder of the term vacated by Ms Padraigin Murphy;
2. THAT Mr. Akbani be appointed to the following Governance bodies, effective immediately, for a term ending June 30, 2015:

Academic Board
Committee on Academic Policy and Programs
Academic Appeals Committee

b) Members of the Governing Council to Governance Bodies, 2015-16

Be It Resolved

THAT the proposed Assignments of members of the Governing Council to Board and Committees for 2015-16, be approved.

The Committee returned to Closed Session

The meeting adjourned at 5:31 p.m.

Secretary

Chair

April 8, 2015