

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

OCTOBER 30, 2013

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on October 30, 2013 at 4:30 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

Present:

Ms Judy Goldring (Chair)
Ms Shirley Hoy (Vice-Chair)
Professor C. David Naylor, President
Professor Meric S. Gertler, President-Designate
Ms Alexis Archbold
Professor John Bland
Mr. Harvey Botting
Mr. Yuan Chung
Mr. Rastko Cvekic
Mr. Adrian De Leon
Professor Avrum I. Gotlieb
Professor William A. Gough
Professor Hugh P. Gunz
Ms Zabeen Hirji
Professor Ellen Hodnett
Mr. Asad J. Jamal
Ms Claire M.C. Kennedy
Mr. Nykolaj Kuryluk
Mr. Brian Lawson
Ms Nancy Carolyn Lee
Ms N. Jane Pepino
Ms Mainawati Rambali
Professor Cheryl Regehr
Ms Catherine Riddell
Professor Hargurdeep (Deep) Saini
Professor Andrea Sass-Kortsak
Professor Elizabeth M. Smyth
Professor Salvatore M. Spadafora
Professor Janice Gross Stein
Mr. W. Keith Thomas
Professor Steven J. Thorpe

Ms Rita Tsang
Mr. Andrew Szende
Ms B. Elizabeth Vosburgh

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Mr. Jim Delaney
Ms Sheree Drummond
Mr. Anwar Kazimi
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Ms Mae-Yu Tan
Mr. David Walders

Absent:

Mr. Brent S. Belzberg
Mr. Jeff Collins
Professor Elizabeth Cowper
Mr. Aidan Fishman
Mr. Andrew Girgis
Ms Alexandra Harris
Professor Edward Iacobucci
Mr. Suresh (Steve) K. Gupta
Ms Paulette L. Kennedy
Mr. R. Mark Krembil
Dr. Gary P. Mooney
Ms Melinda M. Rogers
Mr. Howard Shearer
Mr. W. John Switzer

In Attendance:

Mr. Bob Boeckner, Member, College of Electors
Mr. Stan Gasner, Member, College of Electors

Mr. P.C. Choo, Former Governor
Ms Maureen Somervale, Former Governor

Professor Scott Mabury, Vice-President, University Operations
Professor Angela Hildyard, Vice-President, Human Resources & Equity
Ms Judith Wolfson, Vice-President, University Relations

Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions

Mr. Andrew Arifuzzaman, Chief Administrative Officer, University of Toronto Scarborough
Ms Judith Chadwick, Assistant Vice-President, Research Services
Professor Emeritus Joan Foley, University Ombudsperson
Professor Peter Lewis, Associate Vice-President, Research and Innovation
Ms Bryn MacPherson, Executive Director, Office of the President
Mr. Steve Moate, Senior Legal Counsel, Office of the President

Mr. David Curtin, Director, Communications Services, Office of the President
Mr. Garvin De Four, Assistant Ombudsperson
Dr. Anthony Gray, Director, Strategic Initiatives & Research, Office of the President
Mr. David Newman, Acting Director, Office of the Vice-Provost, Students and First-Entry Divisions
Ms Archana Sridhar, Assistant Provost

Mr. Calvin Moes, Alumnus, Captain of the Human-Powered Vehicle Design Team / AeroVelo
Mr. Aakash Goel, Undergraduate Student, Member of the Human-Powered Vehicle Design Team / AeroVelo
Mr. Trefor Evans, Undergraduate Student, Member of the Human-Powered Vehicle Design Team / AeroVelo
Mr. Alan Pettit, Undergraduate Student, Member of the Human-Powered Vehicle Design Team / AeroVelo

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTIONS 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEM 1 ON THE AGENDA WAS CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

THE GOVERNING COUNCIL MOVED *IN CAMERA*.

1. Appointments

a) Senior Appointment – President Emeritus

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT Professor C. David Naylor be appointed President Emeritus, effective November 1, 2013.

b) Naming Proposal - The C. David Naylor Building

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT 6 Queen's Park Crescent West be named the "C. David Naylor Building"; effective November 1, 2013.

c) University of Toronto Scarborough Agenda Committee - Community Member

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT Mr. Asher Chohan be appointed as the community member of the University of Toronto Scarborough Agenda Committee, effective immediately until June 30, 2016.¹

d) Assistant Secretary of the Discipline Appeals Board

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT Ms Sinéad Cutt be appointed Assistant Secretary of the Discipline Appeals Board, effective October 31, 2013.

e) 2013-14 Governor Assignments

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT Mr. Harvey Botting be appointed to the UTSC Campus Council from October 31, 2013 to June 30, 2014;

THAT Mr. Gary Goldberg be appointed to the Business Board from October 31, 2013 to June 30, 2014; and

THAT, Subject to Governing Council approval of the proposed revisions to the University Affairs Board Terms of Reference, Mr. Asad Jamal and Professor Janice Stein be appointed to the University Affairs Board from October 31, 2013 to June 30, 2014.

THE GOVERNING COUNCIL MOVED TO OPEN SESSION.

¹ Secretary's Note: Section 1.2 of the University of Toronto Scarborough Agenda Committee Terms of Reference provide that "Terms are for one year, beginning on July 1 and continuing to June 30." Accordingly, and notwithstanding the term described in this resolution, Mr. Chohan's appointment will be effective until June 30, 2014.

2. Chair's Remarks

a) Welcome

The Chair welcomed and thanked members and guests for attending this meeting of the Governing Council. She acknowledged and welcomed Mr. Gary Goldberg who was elected as an alumni member of the Governing Council effective immediately to June 30, 2014. Mr. Gary Goldberg was filling the seat recently vacated by Ms Celina Caesar-Chavannes. As had been reported previously to members, Ms Caesar-Chavannes had enrolled in the University's prestigious Executive MBA program at the Rotman School of Management. The Chair indicated that she was delighted that Ms Caesar-Chavannes had been able to pursue this opportunity, but that, unfortunately, under the provisions section 1 (1) (b) of the *University of Toronto Act, 1971*, as a student, Ms Caesar-Chavannes no longer met the definition of an alumna and as such was unable to continue to serve on the Governing Council.

b) President Naylor

The Chair indicated that this was a particularly special meeting as it was the final Governing Council meeting for President Naylor. She added that additional comments in honour of this occasion would be provided at the conclusion of the meeting.

c) Update on UTM and UTSC Governance Bodies

The Chair noted that this had been an exciting start to the governance year with the inaugural meetings of the UTM and UTSC Campus Councils and their Standing Committees. She thanked Professor Bill Gough and Mr. John Switzer *in absentia* for their dedication and leadership in ensuring the Councils' success. She also reported that the Secretary and the tri-campus Secretariat team had been working very closely with Chairs and Vice-Chairs of the Councils and their Committees, and Assessors and their staff, to realize a smooth implementation of the governance structures approved last year. The initial response from members of each campus had been very positive and attendance at meetings had been very good.

3. Report of the President

a) Student Presentation: AeroVelo

The Chair invited the President to make his report. Professor Naylor began his final report as President by introducing the Human Powered Vehicle Design Team (HPVDT), a group of remarkable students, and one recent alumnus, who presented to the Governing Council two years previous.² These students, who had worked with team alumni and AeroVelo co-founders Todd Reichert and Cameron Robertson, had achieved what others had not in over thirty years of international effort in the Igor I. Sikorsky Human Powered Helicopter Competition. The prize for the Competition had grown since 1980 to \$250,000, as one team after another had failed to meet the extremely difficult requirements to claim the prize. On July 11, 2013 it had been announced that AeroVelo had won the award. The President introduced members of the team present:

Mr. Calvin Moes, BSc, Engineering Science NANO, Class of 2013, Captain of HPVDT
Mr. Trefor Evans, Engineering Science AERO, Class of 2014

² See <http://uoft.me/GC2011Oct27>

Mr. Alan Pettit, Materials Science and Engineering, Class of 2016
Mr. Aakash Goel, Engineering Science, Class of 2016

The team provided a video and slide presentation which highlighted their previous and recent successes with speed bikes, and discussed their approach to the Sikorsky Competition. Although they had experienced a number of what they described as cascading failures, they had eventually achieved their goal in June, 2013. The team then described a number of other projects currently underway including a vehicle designed to be sixty times more efficient than a car and a human powered vehicle which had surpassed the collegiate record of 90 km/h and had reached 123 km/h. Working under the axiom "Passion Inspires Ideas," the team was building two new vehicles with the aim of reaching a new world record of beyond 133 km/h.

Members demonstrated their appreciation for the presentation and their congratulations for the team's recent achievement. The President thanked the students for their presentation.

b) Awards, Honours, and Accomplishments

The President acknowledged his final meeting by tabling *A Report to the Community on the Progress of the University of Toronto*. The President thanked the Chancellor for writing the introduction to the report, and noted that it had been designed as a roll-up of performance metrics from recent years, thereby serving as an accountability report to both governors and other interested parties.

The President observed that it had been customary for him to flag for governors the latest honours and awards as summarized in the meeting package for each meeting. On this occasion, he drew attention to the total number of awards and honours that had been won by U of T faculty from late 2004 onwards. As one example, in this period, U of T faculty members had won 232 of the most prestigious national and international awards and honours for research. They included: Canada's top science and engineering prize in five of the past eight years; four Steacie prizes; two thirds of the Guggenheim Fellowships for the arts awarded to Canadians; and one third of all Sloan Research Fellowships awarded to Canadians. The President emphasized that while U of T faculty accounted for only eight percent of Canada's total faculty complement, they earned about twenty percent of Canada's top academic awards and honours. In addition, the President noted that with respect to international competition, U of T faculty earned about thirty-five percent of the top international prizes awarded to faculty members at Canadian universities.

The President drew members' attention to the fact that over the past eight years, U of T's intercollegiate teams had won 45 national and provincial titles. Individual athletes also had won 363 national and provincial medals. He added that U of T students had won nine Rhodes Scholarships since 2005, half of Ontario's total during the same period.

The *Report*, the President summarized, captured only a sampling of what had been accomplished over the past eight years and was intended for wide readership. He further acknowledged that the *Report* provided only short references to a number of very notable achievements such as the emergence of the Pension Committee, a bellwether change in how the University did business in that important sphere; or the development of the *Statement on Equity, Diversity and Excellence*. Whatever the necessary limitations of space, he added, the *Report* provided an important accounting to our community, to governors, to business, and to government.

The President stated that the work represented in the *Report* was the cumulative and combined work of countless individuals – the students, faculty, staff, alumni, governors and friends of the University of Toronto. He thanked Governors, past and present, for their participation in achieving these goals.

In closing, the President stated that he believed that he had an exceptional successor in Professor Meric Gertler. He also articulated his regret that he would not be continuing to work with Chair Judy Goldring.

The Vice-Chair commented that she met President Naylor during the SARS crisis in Toronto and that, in her view, he was a thoughtful, compassionate and caring individual who had made a significant impact on health care in Toronto through his leadership as Dean of Medicine, and that a huge debt was owed to him for his considerable contributions to the University. A member articulated his gratitude for the President's service to the University. The Chair indicated that there would be a further opportunity to acknowledge the President's contributions at the end of the meeting.

4. Report of the University Ombudsperson for the Period July 1, 2012 to June 30, 2013 and Administrative Response

The Chair welcomed Professor Emeritus Joan Foley, the University Ombudsperson, and the Assistant Ombudsperson, Mr. Garvin De Four. She noted that Ombudsperson was responsible to the Governing Council through the Chair. Professor Emeritus Foley was invited to comment on her report.

The Ombudsperson began her comments by outlining her reporting relationship to the Governing Council and the office's independence from the University administration. The *Ombudsperson's Report*, she added, was an annual accountability mechanism for governance. She reported that her office functioned to provide advice and constructive criticism of any area of activity. Normally, such input would be forwarded to members of the administration.

Professor Emeritus Foley explained that her office became aware of the systemic issues that were the main focus of her annual reports by way of the individuals that sought the assistance of her office. She also outlined the manner in which her office might have become directly involved in matters, but stressed that her office's procedures were informal, constrained by the Ombudsperson's Terms of Reference, and that the decisions remained those of the administrators involved.

The Ombudsperson concluded by acknowledging the great satisfaction she derived by serving in her role and thanked Governors for the ongoing opportunity to serve.

The President commented that the University had been well served by Professor Emeritus Foley as Ombudsperson and thanked her for her exceptional service.

There were no other questions or comments from members.

The Chair thanked Professor Emeritus Foley and the staff of the Office for their work.

5. Items for Governing Council Approval

a) *Inventions Policy* - Proposed Revisions

The Chair invited the Chair of the Academic Board, Professor Ellen Hodnett, to introduce the item and make the motion. Professor Hodnett stated that the *Inventions Policy* was previously amended in 2002 and that the proposed revisions included: the explicit inclusion of librarians; a streamlined path for inventors who took personal ownership of their inventions; greater transparency regarding the sharing and distribution of invention revenue; and clarification of signing authority with respect to invention-related documents. She reported that the proposed revisions to both the *Inventions Policy* and the *Research Administration Policy* were considered by the Committee on Academic Policy and

Programs (AP&P) on April 16, 2013 and that a presentation on the two policies was given to the Academic Board for information in May. In June, it was decided that additional consultation with the University of Toronto Faculty Association should take place before the policies were considered by the Academic Board and that this consultation had occurred. She reported that on October 3, 2013 the Board recommended that both policies be approved by the Governing Council. No questions were raised by members of the Board at that meeting.

Referring to Appendix A of the proposed *Policy*, a member sought clarification as to whether the revenue sharing provisions might be a disincentive for significant revenue from inventions, and whether there might be a need to define the relevant stakeholders who should be consulted. Ms Judith Chadwick, Assistant Vice-President, Research Services, reported that these provisions were not a change from the 2002 version of the *Policy* and that nearly all cases over the past ten to twelve years had remained under the threshold whereby there was broader sharing of revenue. She added that revenue for the Connaught Fund was distributed back to the division from which it came. The President commented that even at the highest level, 60% of revenue went to the inventor and that he did not feel that this was a disincentive to individual achievement. He added that commercialization events generating very high levels of revenue were unusual events. In his view, it was not fair and reasonable to have a single department benefit from such a random event. Rather, in these windfall circumstances, it made more sense to share the revenues more widely to lift all boats. Otherwise, revenue was shared at the local level.

In response to a question from a member, Professor Peter Lewis, Associate Vice-President, Research and Innovation, indicated that “net revenues” were net of costs incurred, and that equity was judged against future interest in the long-term.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposed revised Inventions Policy be approved, replacing the Policy approved by the Governing Council on June 25, 2007.

b) Research Administration Policy

The Chair invited Professor Hodnett to introduce the item and make the motion. Professor Hodnett stated that the proposed Research Administration Policy and its associated Guidelines would replace the *University of Toronto Policy on Research Agreements and the Recovery of Indirect Costs of Research*. The key objectives of the new *Policy* included: greater accessibility and transparency for the University research community; clarification of roles and responsibilities to enhance accountability and reduce risk; heightened emphasis on the importance of indirect cost recovery; and differentiation between research agreements and other types of agreements, such as donations to research or service agreements. She reported that no questions were raised by members when the proposed *Policy* was considered by the Academic Board.

There were no questions or comments from members.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposed *Research Administration Policy* be approved, replacing the *Policy on Research Agreements and the Recovery of Indirect Costs of Research*, the most recent revision of which was approved by Governing Council on April 26, 2007.

c) *Policy on Capital Planning and Capital Projects - Proposed Revisions*

The Chair invited Professor Hodnett to introduce the item and make the motion. Professor Hodnett reported that with the establishment of the University of Toronto Mississauga (UTM) and University of Toronto Scarborough (UTSC) Campus Councils on July 1, 2013, revisions to the *Policy* were needed to reflect consideration of UTM or UTSC capital projects with budgets over \$3-million by the respective Campus Affairs Committees and Campus Councils, before such projects were forwarded to the Academic Board. She added that the proposed changes would not affect the existing approval path for projects at the St. George campus as they would continue to be considered by the Planning and Budget Committee before going to the Academic Board for its recommendation. The proposed revisions would preserve accountability and help focus governance oversight at the appropriate levels. Further, some text in the *Policy* had also been rearranged to highlight that a project proposal must be considered by the Business Board if it would need financing as part of the funding. Professor Hodnett reported that there were no questions from members of the Academic Board and the revised *Policy*, was recommended for approval.

There were no comments or questions from members.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposed revised *Policy on Capital Planning and Capital Projects* be approved, effective October 31, 2013.

d) *UTSC – Pan-Am Aquatics and Athletics Centre: Shareholder and Co-Ownership Agreement*

The Chair invited Professor Hodnett to introduce this item and make the motion. Professor Hodnett reported that since early 2013, the City of Toronto and the University of Toronto had been working together on the establishment of a corporation for the Toronto Pan Am Sports Centre (TPASC). The terms and conditions for the co-ownership and shareholder agreements, including the governance structure for the corporation, had been developed, and the agreements were to be executed in 2013. She noted that as per its terms of reference the Academic Board had considered the Co-Ownership Agreement, which set out the fundamental principles, rights and obligations of the City and the University as Co-Owners of TPASC.

Professor Hodnett indicated that the Academic Board was informed that the University would fund not less than 17% and that the City would fund not less than 31% of the operating expenses of TPASC on an annual basis. The remaining 52% of operating funding would come from third party users: 30% from the Canadian Sport Institute Ontario and high performance sport users (e.g., national and provincial teams), and 22% from other third party users. Any operating and non-operating revenue surpluses and shortfalls would be allocated to the City and the University equally.

Professor Hodnett reported that during the discussion, a Board member asked whether there had been a change in the UTSC portion of the project cost from the initial amount of \$37.51 million in 2008 dollars, and what the estimated operating cost of the Centre would be. Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC, had replied that, with inflation, the University's share would be \$48 million and that the University's portion of the operating costs would be approximately \$2.3 million. Professor Hodnett also advised members that in response to questions from a Board member about arrangements with third party users, Mr. Arifuzzaman explained that the administration was confident that there would be demand for use of the Centre and that the University's risk exposure would be low. Professor Hodnett indicated that one Board member inquired about the University's plans to leverage educational opportunities for students with the development of the Centre. Vice-President and Principal, UTSC, Professor Frano Vaccarino had advised that the project would provide for significant opportunities for experiential learning and had stated that it was UTSC's intent to take advantage of them.

Professor Hodnett concluded, by indicating that following the discussion, there was full support from the Board for recommending approval of the Agreement.

A member sought clarification as to whether the proposed corporation should be established under a "not for profit" model rather than a "for profit" model, and inquired about the appendices which were not part of the documentation. Vice-President, University Operations, Professor Scott Mabury, indicated that in consideration of the revenue model for the operation, a "for profit" corporation was preferred. With respect to the appendices, Mr. Arifuzzaman reported that some of the appendices were expected to be completed soon. The Chair indicated that authority would be delegated to the administration to finalize the appendices pursuant to the proposed resolution.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT whereby a corporation known as the Toronto Pan Am Sports Centre Inc. (TPASC) will be jointly established by the City of Toronto and the University of Toronto:

- 1) THAT the Co-Ownership Agreement (draft dated September 12, 2013) between the City of Toronto and the University of Toronto be approved, effective immediately, to which the TPASC Inc. will be a party and to which the corporation will be bound, substantially on terms and conditions as set out in the term sheets attached hereto and that the University execute this agreement and all related agreements with the City of Toronto and TPASC;
- 2) THAT the President, or designate, be authorized to sign the Co-Ownership Agreement on behalf of the Governing Council, provided the agreement conforms to the terms and conditions outlined in section 1; and
- 3) THAT the agreement signed under the provision of this resolution be filed with the Secretary of the Governing Council.

e) Terms of Reference – Revisions

i. Academic Board Terms of Reference – Revisions

The Chair invited the Secretary to introduce the item. The Secretary reported that following Governing Council's approval last June of the addition of one *ex officio* and one elected

teaching staff member of the newly established Faculty of the Dalla Lana School of Public Health (DLSPH) to the Academic Board, there was need to revise the Academic Board Terms of Reference to reflect the changes in membership. He added that the opportunity had been taken to note in the Terms of Reference that the maximum term of service permitted for Board members was nine consecutive years, consistent with the maximum term permitted for members of the Governing Council. Other proposed revisions included an addition to the list of matters within the Board's responsibility (the determination of when a disruption of an academic program had occurred) and reference to the approval levels for capital projects that were outlined in the *Policy on Capital Planning and Capital Projects*.

There were no comments or questions from members.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposed revised Terms of Reference of the Academic Board be approved, effective immediately, replacing the Terms of Reference previously approved by the Governing Council on October 27, 2011.

ii. University Affairs Board Terms of Reference – Revisions

The Chair invited the Secretary to introduce the item. The Secretary reported that the proposed revisions to the University Affairs Board Terms of Reference were largely the result of the establishment of the new Campus Councils at UTM and UTSC and they were signalled at the time the Councils were approved, in June, 2012. He indicated that the Board's membership was proposed to be increased in order to allow for *ex officio* membership of the Chairs of the UTM and UTSC Campus Affairs Committees, or their designates. Accordingly, it was also necessary to increase the number of internal members in order to ensure that internal members were in the majority. This was achieved by adding one teaching staff and one student seat. The Secretary stated that other revisions included clarification of the Board's areas of responsibility with respect to University-wide student services and issues, and with respect to several responsibilities related to the St. George campus.

There were no comments or questions from members.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposed revised Terms of Reference of the University Affairs Board be approved, effective immediately, replacing the Terms of Reference previously approved by the Governing Council on October 27, 2011.

CONSENT AGENDA

The Chair noted that of the items listed on the Consent Agenda, one required approval (item 6) and that the others were for information only.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the consent agenda be adopted and that the item be approved.

6. Minutes of the Previous Meeting of September 12, 2013

7. Business Arising from the Report of the Previous Meeting

8. Reports for Information

- a) Report Number 187 of the Academic Board (October 3, 2013)
- b) Report Number 207 of the Business Board (September 23, 2013)
- c) Report Number 177 of the University Affairs Board (October 1, 2013)
- d) Report Number 1 of the University of Toronto Mississauga Campus Council (September 30, 2013)
- e) Report Number 1 of the University of Toronto Scarborough Campus Council (October 8, 2013)
- f) Report Number 12 of the Pension Committee (June 5, 2013)
- g) Report Number 458 of the Executive Committee (October 23, 2013)
- h) Calendar of Business 2013-2014

9. Date of Next Meeting

The Chair advised members that the next meeting would be held on Thursday, December 12, 2013 from 4:30 to 6:30 p.m.

10. Question Period

The Chair invited questions from members for the senior administration. There were no questions from members.

With the consent of the Chair, the President took the opportunity to comment further on the earlier question about the “for profit” model of TPASC. He noted that there was a challenge in that the legislation did not make adequate allowance for social-purpose enterprises that generated profits for the purpose of sustainability rather than maximizing investor returns. He indicated that in respect of the revenue generation aspect of the Pan-Am Aquatic Centre, the objective was simply to create a sustainable facility. Thus, while the proposed corporation would be labelled as “for profit,” it was, in spirit, a “not for profit” entity and fell squarely in the current grey zone in the incorporation law.

11. Other Business

The Chair invited the Vice-President and Provost, Professor Cheryl Regehr to provide an update on the Student Societies Summit.³ Professor Regehr reported that a series of meetings had been organized for the Summit and that two had already taken place. Four faculty members with expertise in various aspects of democratic process were involved in the Summit. Professor Regehr indicated

³ A previous report on the Student Societies Summit was provided to the Governing Council on September 12, 2013. See <http://uoft.me/GC2013Sept12>

that she hoped the summit would serve to resolve the current issues as soon as possible. She added a number of long standing issues had been brought forward and that principles of good governance in student societies were under discussion.

12. Closing Remarks

The Chair thanked President Naylor on behalf of the Governing Council for his outstanding contributions to the University and for the leadership that he had shown over the past eight years. She indicated that his report earlier in this meeting highlighted some of significant advances our University had made as a result of his vision and inspiration.

The Chair noted that two new student award programs had been created in honour of the President's distinguished legacy of leadership. The two award programs, one undergraduate and one graduate, would foster leaders of tomorrow, who, like President Naylor exemplified outstanding academic achievement and leadership potential.

The Chair reported that the C. David Naylor University Scholarships, valued at \$20,000 per award, and established on a University-wide basis, would be among the top undergraduate entrance awards in North America. The foundation of these endowed awards had been established by Arthur and Susan Scace and the Henry White Kinnear Foundation, with an extraordinary lead gift that had launched the fund, and had inspired the University to come forward with a match on the annual endowment payout. Numerous friends of the University had come forward with their own generous gifts to augment this fund, and as a result, the University would be able to offer ten David Naylor University Scholarships in perpetuity. The Chair also reported that the C. David Naylor University Fellowships would support outstanding graduate students from Atlantic Canadian provinces who had demonstrated academic excellence and distinguished leadership achievement, whether they pursued a master's, PhD or MD program. These endowed awards had been established by Arthur and Sandra Irving, and the Arthur L. Irving Foundation, with a very generous lead gift to endow two annual awards valued at \$30,000 each. The Chair stated that she believed that there was not a more fitting way of honouring David Naylor and his legacy at U of T than by developing future undergraduate and graduate leaders of similar breadth and calibre.

The Chair offered the observation that during his presidency, President Naylor had worked tirelessly and relentlessly to elevate the University's global standing, promoting its excellence and enhancing its accessibility – all while facilitating and celebrating the extraordinary accomplishments of the University's world-wide community. She added that in her view, there was no doubt that, over the past eight years, and despite facing global challenges and increasing competition, President Naylor's vision and leadership had helped strengthen the University's standing as one of the pre-eminent universities in the world.

She noted that while President Naylor himself frequently emphasized that such success arose from the excellent faculty, staff and students that made up our University even the most talented people would not realize their ambitions without the inspiration, guidance, vision, wisdom and courage that great leaders provided. The Chair underscored her belief that the University had experienced all of these qualities in David Naylor.

The Chair reported that President Naylor had a deep respect for, and appreciation, of university governance and indicated that she and her predecessors had observed and experienced the care and thoughtfulness with which the President and his administration had worked with leaders and members within governance. She went on to say that a reflection of his commitment to strong governance had been evident in his *Towards 2030* strategic visioning exercise. At that time, he and the then Chair had

agreed on the importance of a Task Force on Governance, signaling clearly that good governance was essential to the University's long-term success. She added that several beneficial changes arose from the Task Force's work, including the recently implemented tri-campus governance structures.

The Chair announced that in the *in camera* portion of the meeting the Council had approved that Professor David Naylor be appointed President Emeritus, effective November 1, 2013. She also announced that in recognition of the impact of David Naylor's presidency, the Council had also approved that the building at 6 Queen's Park Crescent West, formerly home to the Tanz Centre for Neurodegenerative Disease, be named the "C. David Naylor Building."

On behalf of all governors, the Chair thanked President Naylor for his service and leadership to the University of Toronto.

Members and guests in attendance provided a standing ovation for the President.

Meeting adjourned at 6:10 p.m.

Secretary

Chair

November 22, 2013