

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

JUNE 25, 2014

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on June 25, 2014 at 4:00 p.m.
in the University of Toronto Council Chamber.

Present:

Ms Judy Goldring (Chair)
Ms Shirley Hoy (Vice-Chair)
Professor Meric S. Gertler (President)
Ms Alexis Archbold
Professor John Bland
Mr. Harvey Botting
Mr. Yuan Chung
Professor Elizabeth Cowper
Mr. Rastko Cvekic
Mr. Adrian De Leon
Ms Janet L. Ecker
Mr. Aidan Fishman
Mr. Gary D. Goldberg
Professor Avrum I. Gotlieb
Professor William A. Gough
Professor Hugh P. Gunz
Professor Edward Iacobucci
Ms Alexandra Harris
Ms Zabeen Hirji
Professor Ellen Hodnett
Mr. Asad J. Jamal
Ms Claire M.C. Kennedy
Ms Paulette L. Kennedy
Mr. R. Mark Krembil
Ms Nancy Carolyn Lee
Professor Cheryl Regehr
Ms Catherine Riddell
Ms Melinda M. Rogers
Mr. Mark Henry Rowswell
Professor Andrea Sass-Kortsak
Professor Elizabeth M. Smyth

Professor Salvatore M. Spadafora
Professor Janice Gross Stein
Mr. W. John Switzer
Mr. Andrew Szende
Mr. W. Keith Thomas
Professor Steven J. Thorpe
Ms Rita Tsang
Ms B. Elizabeth Vosburgh

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Mr. Jim Delaney
Ms Sheree Drummond
Mr. Anwar Kazimi
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Mr. Jeff Collins
Mr. Andrew Girgis
Mr. Nykolaj Kuryluk
Mr. Brian Lawson
Dr. Gary P. Mooney
Mr. John Paul Morgan
Ms N. Jane Pepino
Ms Mainawati Rambali
Professor Hargurdeep (Deep) Saini
Mr. Howard Shearer

In Attendance:

Ms Caitlin Campisi, Governor-Elect
Ms Susan Froom, Governor-Elect

Mr. Stan Gasner, College of Electors

Professor Scott Mabury, Vice-President, University Operations
Mr. David Palmer, Vice-President, Advancement
Professor Paul Young, Vice-President, Research and Innovation
Ms Judith Wolfson, Vice-President, University Relations
Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions
Professor Howard Hu, Dean, Dalla Lana School of Public Health
Professor Sarita Verma, Deputy Dean, Faculty of Medicine and Associate Vice-Provost, Health Professions Education

Professor Adalsteinn Brown, Director, Institute of Health Policy, Management & Evaluation
Ms Christine Burke, Director (Incoming), Campus and Facilities Planning
Ms Sheila Brown, Chief Financial Officer
Mr. David Curtin, Director, Communications Services, Office of the President
Professor Rhonda Cockerill, Graduate Coordinator, Institute of Health Policy, Management and Evaluation
Ms Kim Derrick, Special Projects Officer, Office of the Vice-President & Provost
Mr. Paul Donoghue, Chief Administrative Officer, UTM
Ms Sally Garner, Executive Director, Planning and Budget
Mr. Tony Gray, Director, Strategic Research, Office of the President
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Vice-Provost, Academic Programs
Ms Nadina Jamison, Executive Director, Stakeholder Relations and Strategic Initiatives, Office of the President
Mr. Michael Kurts, Assistant Vice-President, Strategic Communications & Marketing
Ms Bryn MacPherson, Assistant Vice-President, Office of the President & Chief of Protocol
Ms Gail Milgrom, Director, Campus and Facilities Planning
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Ms Gillian Morrison, Assistant Vice President, Divisional Relations and Campaigns
Mr. Pierre Piché, Director of Financial Services
Ms Andrea Russell, Director (Incoming), Office of the Vice-Provost, Academic Programs
Ms Marny Scully, Assistant Vice-President, Government, Institutional and Community Relations
Ms Archana Sridhar, Assistant Provost
Ms Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor

Ms Daiva Nielsen, PhD Candidate, Department of Nutritional Sciences

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 12 TO 14 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

1) Chair's Remarks

The Chair welcomed members and guests to the final meeting of the Governing Council for the 2013-14 academic year. She congratulated two Governors who had been honoured with recent awards: Ms Zabeen Hirji had received the Catalyst Canada 2014 Honours for leadership in promoting diversity in the business world; and Mr. John Switzer had been recognized with the UTM Distinguished Alumni Award.

The Chair reported that the Administration had been continuing to explore, with the involvement and advice of legal counsel, the concern which had been brought to the attention of Governing Council on several occasions previously, from various quarters, regarding the citizenship restrictions set out in the *University of Toronto Act, 1971*, with respect to membership on Governing Council. She emphasized that since these considerations involved the University's empowering legislation, consultations with relevant staff within the Ontario Government would be required, and that these had commenced. The intention was to report further progress on the matter again in Fall 2014.

With respect to UTSC-St. George intercampus transportation, a matter raised at a meeting earlier in the year, the Chair stated that an online survey had been made available to all students, faculty and staff on the St. George and Scarborough campuses between late April and late May, and that over 5,000 responses, mostly from students, had been received. The Chair advised members that the Office of the Vice-Provost, Students and First-Entry Divisions had begun analyzing the data and would determine next steps.

2) Report of the President

Student Presentation

The President introduced PhD candidate in nutritional sciences, Ms Daiva Nielsen, who had won the 2014 Three Minute Thesis Provincial Championship, successfully defending the University's title. He explained that the competition had challenged graduate students to present complex research in an engaging, accessible, and compelling style within three minutes, using a single slide. Ms Nielsen provided members with her three minute presentation, which had been entitled "Do Dietary Recommendations Based on Genetics Change Eating Behaviour?" along with other information about the competition and her work.¹ She reported that her research to date had suggested that personalized, DNA-based, health advice had been more effective than generalized health advice. In turn, Ms Nielsen added, it had been suggested that this would lead to more impactful dietary and health advice. Her research, she indicated, had been connected to that of Professor Ahmed El-Soheemy, one of U of T's Inventors of the Year. Professor El-Soheemy had invented a number of genetic markers related to responses to key components of diet.

Report

Drawing Governors' attention to the list of awards and honours, the President began his report by noting the remarkable number of achievements that had been recorded throughout the 2013-14 year.

The President reflected on the time since his appointment had commenced, and thanked the University's leadership at all levels, at every campus, division, faculty, school, college and department, as well as all members of the U of T community, for the contributions they had provided to the success of the institution.

The President highlighted for Governors, four areas in which he felt there had been notable progress: 1) Transition and Renewal; 2) Federal and Provincial Differentiation; 3) Local Engagement; and, 4) International Engagement.

¹ <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=10605>

Transition and Renewal

The President indicated that he believed it had been a remarkably smooth transition from President Emeritus David Naylor to himself and noted that it had been third and final phase of a staggered series of shifts to a new Chancellor, a new Chair, a new Provost, and a new President all within two years. He added these transitions had been among a number of important recent achievements.

Delineating a number of recent decanal and other senior leadership changes, and several senior searches that had been underway, the President noted that the renewal in leadership had benefitted from the guidance and advice from many individuals across the institution. He added that an abundance of exceptional talent at all levels had perhaps been the University's greatest differentiator.

Federal and Provincial Differentiation

The President reported that after years of effort, both levels of governments had finally recognized both the wisdom and the urgency of differentiation and mandate specialization within post-secondary education, an extremely important result for the University of Toronto. He noted that provincially the Strategic Mandate Agreement process (in Ontario) and the Canada First Research Excellence Fund (federally) had been landmark achievements in advocacy and which had often been led by the U of T.

Local Engagement

Referring to one of his key priorities emphasized in his Installation Address, the President asserted that the Administration had taken important steps with respect to enhancing engagement with the University's closest neighbours. He noted a number of recent meetings, engagements, and efforts that had been designed to leverage the advantages of the University's locations in the Greater Toronto Area and its role as "city builder."

International Engagement

The President reminded members that international engagement had also been a very important feature of his installation address. He reported on various international trips during which meetings with universities had been held, and for which some had provided opportunities for alumni events. The President indicated that, locally, the University had received dozens of international delegations.

The President underlined his view that there continued to be a tremendous desire to partner with the University of Toronto, but that international engagement was driven by faculty. Noting that effective initial steps had been taken over the previous eight months, the President added that the senior leadership's role had been to set priorities and provide incentives.

Other Matters

The President advised members it that an important milestone in the Boundless Campaign was expected to be reached in the near future and that more information would be forthcoming at the appropriate time. He also commented on several other matters including a review of communications which was underway; the recent convocation season with approximately 16,500 graduates; and a total of 19,768 publications since the beginning of 2013.

Concluding his remarks and noting his appreciation for governance, the President thanked Governors and the Chair for their service and contributions to the University during his inaugural year.

3) Item for Governing Council Approval

a) Capital Project: UTM North Building Phase B -Project Planning Report, Project Scope and Sources of Funds.

Professor Hodnett reported that the UTM North Building Phase B Project would complete the phased demolition of the North Building, which had been constructed more than forty years ago as a temporary structure. She noted that Phase A, Deerfield Hall, was expected to open in August 2014. She added that Phase B had been planned as a visually striking structure with technological innovations, energy efficiencies, and with ecological sustainability in mind.

Professor Hodnett advised members that the Academic Board had expressed strong support for the Project at its meeting on June 2, 2014, and had recommended that it be approved.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the Report of the Project Planning Committee for North Building Phase B, dated April 23, 2014, be approved in principle;

and

THAT the project scope of the North Building Phase B, totaling 10,247 nasm (20,494 gross square meters) to be located on the site of the existing North Building on the UTM campus, be approved in principle, expected to be funded from a combination of the following sources:

- Provincial Capital Funding (Major Capacity Expansion Framework);
- Capital Reserves derived from the UTM Operating Budget;
- Capital Campaign (Donations and Matching Funds); and
- Borrowing.

b) Proposal to transfer the EDU: A, the Institute for Health Policy Management and Evaluation [IHPME] and its programs from the Faculty of Medicine to the Dalla Lana School of Public Health [DLSPH], effective July 1, 2014

Professor Hodnett advised members that proposal to transfer the IHPME from the Faculty of Medicine to the DLSPH, retaining its EDU:A status, would make the DLSPH one of the largest and highest impact public health schools in the world, with some of the strongest connections across disciplines. Professor Hodnett reported that the Academic Board had strongly supported the proposal at the meeting held on June 2, 2014, and had recommended that it be approved.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposal to transfer the Institute for Health Policy Management and Evaluation and its programs from the Faculty of Medicine to the Dalla Lana School of Public Health, dated March 5, 2014, be approved effective July 1, 2014.

c) Toronto School of Theology/University of Toronto: *Memorandum of Agreement*

Professor Hodnett indicated that the University, the Toronto School of Theology (TST), and its Member Institutions, had first signed a *Memorandum of Agreement* in 1978. She added that the *Memorandum* had subsequently been renewed in 1983, 1989, 1994, and 2004. Professor Hodnett advised members that the 2004 agreement was to expire on June 30, 2014. She emphasized that, instead of revising the 2004 agreement, the proposed *Memorandum* had been entirely rewritten in an effort to ensure clarity, accessibility, and precision, and to provide a firm foundation for moving forward.

Professor Hodnett reported that in response to questions at the Academic Board meeting on June 2, 2014, it had been explained that six of the conjoint degree programs between TST and U of T had been second-entry undergraduate programs, styled as master's programs in line with the norms of the Association of Theological Schools, the relevant professional accrediting body, but had been approved as undergraduate programs by the Ministry of Training, Colleges and Universities. Professor Hodnett stated that the Board had expressed strong support for the proposal and had recommended that it be approved.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the proposed *Memorandum of Agreement* between the University of Toronto and the Toronto School of Theology and its Member Institutions, 2014, be approved effective July 1, 2014.

Following approval, the President remarked that, although the University and TST had been offering conjoint degree programs for many years, this new *Memorandum of Agreement* had reflected U of T Quality Assurance Process (UTQAP). He stated that the agreement placed emphasis on the academic quality of conjoint degree programs. The President added that the agreement included stronger provisions related to appointments of teaching staff, clarifications concerning the application of policy and student status, more robust provisions related to accountability, and expressed mutual commitment in supporting excellence in theological studies.

d) Revisions to the Terms of Reference of the Design Review Committee

In order to provide context, Professor Hodnett explained that when the Governing Council had approved the *Policy on Capital Planning and Capital Projects* in 2001, it had contained an appendix which had included the *Terms of Reference for the Design Review Committee*. Minor updates to the *Policy*, she added, had been approved by the Governing Council in October 2013 in order to reflect the new UTM and UTSC Campus Councils and Campus Affairs Committees. However, Professor Hodnett added that the *Terms of Reference for the Design Review Committee* had not been revised at that time.

Professor Hodnett described the proposed Terms of Reference as a better reflection of the mandate of the Committee as an advisory body. She advised members that role of the Design Review Committee was to highlight key design issues for the University, share expertise with staff and colleagues, and encourage others to act on their advice by clearly articulating strengths, weaknesses, and needed revisions to, designs and plans proposed for the University.

Professor Hodnett reported that during the June 2, 2014, meeting of the Academic Board, a proposal had been made, and had been subsequently accepted by the Vice-President, University Operations, that had resulted in the proposed structure for a Chair (appointed by the President) and a Co-Chair (the Assistant Vice-President University Planning Design and Construction) structure in the Committee. The proposal had been further refined to provide for an administrative review of the Terms of Reference five years after implementation in order to ensure they are meeting the University's needs. Professor Hodnett indicated that the proposal had received strong support and that the Board had made a recommendation for its approval.

The Chair invited Professor Scott Mabury, Vice-President, University Operations, to provide a presentation which had been designed to provide some context for members.

Using a series of slides,² Professor Mabury outlined the life cycle of capital projects. Professor Mabury's presentation addressed: a) the amount of capital project space that had been completed since 2000, under construction, and approved or in design, at the time of the meeting; b) how drivers and priorities were established in project planning; c) the criteria that were used to assess plans; d) the project planning process; e) an overview of the costing, funding and financing processes; f) a delineation of the many steps which had occurred prior to the consideration of proposals by governance; and, g) an overview of the stages project plans, and separately the execution of a projects, that had been considered by governance.

Professor Mabury indicated that the Design Review Committee (DRC) played different roles at different times in various types of projects.³ He also provided a brief history of the DRC, summarized the proposed Terms of Reference, and pointed out the changes that had been proposed.

In response to a member's inquiry about the Ontario Municipal Board's reported approval of a development of an off-campus student residence at 245 College Street, Professor Mabury commented that a considerable amount of work had been undertaken to reach common ground and that this had been part of the local engagement to which the President had referred in his report. He added that this ground work would be important in respect of future plans that the University was considering in the Sussex/Spadina area.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT *Terms of Reference for the Design Review Committee* be approved, effective July 1, 2014.

² <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=10604>

³ See page 14 of the Life Cycle of Capital Projects Presentation.

e) Proposed Changes to the Distribution of Seats and Length of Terms on the UTM and UTSC Campus Council and their Standing Committees

The Chair invited Professor Bill Gough, Chair of the Elections Committee, to comment on the proposed changes. Professor Gough emphasized that the proposal had been drafted following broad consultation, including town hall meetings on each of the UTM and UTSC campuses, and given that there had been wide consensus, it had been the conclusion of the Elections Committee to move forward on these items and implement them for the 2015 elections, rather than wait for the Review of the Campus Councils (see item 3.(f)).

Professor Gough highlighted the changes that had been outlined in the documentation as they related to the Teaching Staff and Administrative Staff estates for the Campus Councils. Instead of the variable numbers Governor and non-Governor Teaching Staff members, which had been the case, the Elections Committee had proposed one appointed Governor and five elected non-Governors. Noting a potential for many Committee assignments for Administrative Staff Governors, Professor Gough indicated that the proposal had called for one non-Governor Administrative Staff seat and one librarian, both elected. Term lengths for these estates would ultimately be three years, but varied during implementation. Professor Gough advised members that the Nominating Committees had already implemented staggered terms for Community Members, but that these had been reflected in editorial changes proposed for the Terms of Reference. Professor Gough indicated that there had been no proposed changes for the Student constituency at that time, but that the issue might to be taken up by the proposed Committee to Review the UTM and UTSC Campus Councils. Professor Gough directed members' attention to the documentation for the changes proposed for the Standing Committees.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the proposed changes to the distribution of seats and length of terms on the UTM and UTSC Campus Councils and their Standing Committees, as outlined in the memorandum from the Chair of the Elections Committee dated June 9, 2014, be approved.

f) Tri-Campus Review - Terms of Reference

The Chair invited Mr. Louis Charpentier, Secretary of the Governing Council, to introduce the item. Noting the requirement to conduct a review had been stipulated in the resolution which had also established the Terms of Reference of the UTM and UTSC Campus Councils, Mr. Charpentier indicated that the proposed mandate of the Committee had three main components: to evaluate the efficacy of the governance model and the manner in which it has been implemented; to report its findings; and to recommend refinements which would enhance the ability of the Campus Councils and their Committees to execute their respective mandates. In light of this year's positive, but limited, experience, the review was expected to focus on relatively modest adjustments or refinements to strengthen the model. He also stated that the Committee would be expected to complete its work by Fall 2014.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the Terms of Reference, excluding the membership, of the Committee to Review the UTM and UTSC Campus Councils be approved.

g) Audited Financial Statements for the Fiscal Year ended April 30, 2013

The Chair of the Business Board, Mr. John Switzer, introduced the item noting that the Audit Committee had considered the audit in two steps: the notes to the audited statements had been considered at the April meeting, and the statements had been recommended for approval to the Business Board in June. Mr. Switzer commended the auditors and the administrative staff involved for having prepared the statements along what he described as the tightest timeline possible.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2014 be approved.

CONSENT AGENDA

The Chair noted that of the items listed on the Consent Agenda, one required approval, the report of the previous meeting (item 5), and that the others were for information only.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the consent agenda be adopted and that Item 5 be approved.

4) Summer Executive Authority

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:

- (i) appointments to categories 2,⁴ 3,⁵ and 5⁶ of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;⁷

⁴ Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

- (ii) approval of such additional curriculum changes as may arise for the summer and September 2014; and
- (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.

and

THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

5) Minutes of the Previous Meeting of May 22, 2014

The minutes of the meeting held on May 22, 2014, were approved.

6) Business Arising from the Report of the Previous Meeting

7) Reports for Information

Members received the following reports for information:

- a) Report Number 192 of the Academic Board (June 2, 2014)
- b) Report Number 212 of the Business Board (June 12, 2014)
- c) Report Number 182 of the University Affairs Board (May 27, 2014)
- d) Report Number 16 of the Pension Committee (June 2, 2014)
- e) Report Number 6 of the UTSC Campus Council (May 28, 2014)
- f) Report Number 6 of the UTM Campus Council (May 29, 2014)
- g) Report Number 465 of the Executive Committee (May 28, 2014)
- h) Report Number 466 of the Executive Committee (June 16, 2014)

END OF CONSENT AGENDA

8) Date of Next Meeting – Thursday, September 11, 2014 from 8:30 a.m. to 9:30 a.m.

9) Question Period

A member inquired about the status of a complaint submitted to the Office of the Vice-President and Provost about a recent election held by the Students' Administrative Council (operating as the University of Toronto Students' Union, UTSU). Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions, reported that the matter was under review, that meetings had been held with both the complainant and the UTSU, and that UTSU had submitted a response to the complaint. Her

⁵ Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

⁶ Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board); such appointments are reported for information to the Governing Council.

⁷ Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

office was assessing the information received and she would determine next steps based upon this evaluation.

In response to a member's question regarding a report he had heard of concerns regarding the space to which the Transitional Year Program (TYP) had been moved, Professor Cheryl Regehr, Vice-President and Provost indicated that she had held a productive meeting with students prior to the move and that her understanding had been that the move went well. The Provost added that Professor Charmaine Williams, Provostial Advisor on Access Programs, had been continuing to meet with the students, and had arranged for access to resources such as counselling. Professor Mabury commented that he had not heard about any concerns other than those expected with any move, but that his office had been continuing to work on various issues such as making arrangements for access to the key for the accessibility lift in the building.

10) Other Business

The Chair reported that members would receive an invitation to participate in an evaluation survey and that the results, which would be reported back to the Council in aggregate form, would assist in ongoing efforts to improve the efficacy of governance.

11) Closing Remarks

The Chair thanked all Governors, members of the Campus Councils, and members of all Boards and Committees, for their service and generous contribution of time in governance of the University over the past year. She also expressed her gratitude on behalf of Governors to members of the Administration who had contributed to the quality of governance.

The Chair recognized and read the following citations for individuals who had been completing their terms as members of the Governing Council:

Mr. Yuan Chung

Mr. Yuan Chung has completed a one-year term as a full-time undergraduate professional faculty student representative. During this time he served on the Academic Board and the University Affairs Board. Mr. Chung, thank you for your service to the University. On behalf of the Governing Council, I wish you the very best for your future academic pursuits.

Professor Elizabeth Cowper

Professor Cowper has served on the Governing Council since 2011. During that period, she has been an active and highly engaged participant of the Academic Board and as the Chair of the Planning and Budget Committee this year. She was also instrumental in developing and establishing the highly successful 'convocation readers' initiative to prepare presenters for their important role. Professor Cowper's long and illustrious academic career – one that began in 1976 – draws to a formal close at the end of this month. During this period, students at all three campuses have had the privilege of being taught by this outstanding linguist. As you embark on your well-earned retirement, Professor Cowper, please accept our thanks for your contribution to the governance of this University.

Mr. Rasko Cvekic

Mr. Cvekic is a graduate student and a Ph.D. Candidate in the Department of Anthropology. He has been a highly engaged member of the Academic Board, the University Affairs Board, and the Elections Committee. Thank you for thoughtful and well-considered contribution towards strengthening governance at the University.

Mr. Adrian De Leon

Mr. De Leon, a full-time undergraduate student at the University of Toronto Scarborough, has completed a one-year term on the Governing Council. He also served as a member of the Campus Council and the Academic Affairs Committee where his dedication and service to UTSC was evidenced by his highly-engaged participation. Mr. De Leon's input as a governor on matters considered by these bodies was much appreciated. Mr. De Leon recently graduated with his Honours Bachelor of Arts with Distinction. Congratulations and thank you for your contributions to the University and best wishes for your future pursuits.

Mr. Aidan Fishman

Mr. Fishman has been a deeply involved, full-time undergraduate student at Trinity College who is completing his second term on the Governing Council. He has been an unfailing advocate for students, and has actively contributed to many discussions at the Executive Committee and the Council, frequently asking probing questions. Mr. Fishman has also served on the University Affairs Board and on the Committee for Academic Policy and Programs, and on the Office of the Ombudsperson Review Committee. Mr. Fishman recently graduated with his Honours Bachelor of Arts with High Distinction. He will be pursuing graduate studies in Israel in the coming year and will be returning in 2015-16 to U of T to pursue a Law degree. Thank you for all of your contributions, Mr. Fishman.

Professor Ellen Hodnett

Professor Hodnett has been a teaching staff governor since 2006. During that time, she has been an active member of Governing Council, serving on the Committee for Academic Policy and Programs, the Academic Appeals Committee, the Academic Board, and the Executive Committee. She also willingly undertook the demanding role of Chair of the Academic Board since 2010-2011. Professor Hodnett, no doubt in part due to her background as an experienced nurse, has calmly and skilfully led the Board as it considered a number of important items over the last few years. Serving as the chair of the Academic Board brought with it many other duties for Professor Hodnett including chairing the Agenda Committee of the Board, reporting on the Boards activities at each Executive Committee and Governing Council meeting, wading through hundreds of applications for co-opted members as part of the Board's Striking Committee's duties, and serving on the Committee for Honorary Degrees. In addition, as a member of the Implementation Committee of the Report of the Task Force on Governance, Professor Hodnett played an important role in strengthening the University's governance process. On behalf of the Governing Council, thank you Ellen for all your contributions to the University and best wishes for your retirement.

Mr. Asad Jamal

Mr. Jamal (AJ) has completed a one-year term as a part-time undergraduate student representative. During his term, he has served on the Academic Board and the University Affairs Board. Mr. Jamal, thank you for your service to the University and best wishes for your continued academic pursuits.

Ms Maina Rambali

Ms Rambali has completed her second year on the Governing Council as a part-time undergraduate student representative. Since her election to the Council in 2012, she has served on the Academic Board, the Planning and Budget Committee, the Business Board, and on the Disciplinary Appeals Board. Ms Rambali also served on the Presidential Search Committee where she was an effective representative of broader student interests. Ms Rambali, thank you for your valuable and collegial contributions to governance and best wishes for your future studies.

Ms Rita Tsang

Ms Tsang has completed six years of service as a Government appointee on the Council. During that time she has served on the Academic Board, Business Board, the University Affairs Board, and the Pension Committee. To all these bodies, Ms Tsang has generously contributed her expertise. Thank you for your service to the University, Ms Tsang.

Ms Elizabeth Vosburgh

Ms Elizabeth Vosburgh has completed the maximum of nine years as an elected alumna member of the Council. During this time she has been a dedicated and engaged member of numerous boards and committees including the Academic Board, the Business Board, and the University Affairs Board, serving as its Chair since 2010. Ms Vosburgh's well-balanced and insightful contributions have been invaluable to the various special bodies upon which she served including the LGIC Nominating Committee, the Office of the Ombudsperson Review Committee, the Senior Appointments and Compensation Committee, and the Presidential Search Committee. In addition, Ms Vosburgh played an integral role in shaping the framework of the institution in the Towards 2030 strategic exercise, chairing the Task Force on Institutional Organization. She also was a member of the Implementation Committee of the Report of the Task Force on Governance. Her contributions to the institution will leave a lasting and profound impression. Thank you for your dedication to the University of Toronto, Elizabeth. We wish you the very best for the future and we are confident that your loyalty to Victoria University and to U of T will continue to manifest itself in new ways

THE GOVERNING COUNCIL MOVED *IN CAMERA*.

12) Capital Project: UTM North Building Phase B - Project Scope and Sources of Funds

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the recommendation by Prof Scott Mabury, Vice-President, University Operations, in the memorandum dated April 23, 2014 for June 25, 2014, regarding the UTM North Building Phase B be approved.

13) Tri-Campus Review – Committee Membership

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT the membership for Committee to Review the UTM and UTSC Campus Councils be approved as follows:

Ms Shirley Hoy (LGIC Governor, Vice-Chair of the Governing Council) – Chair
Ms Sara Allain (Administrative Staff Member, UTSC Campus Council; Special Collections Librarian, UTSC)
Mr. Andrew Arifuzzaman (Chief Administrative Officer, UTSC; Assessor, UTSC Campus Affairs Committee)

Ms Melissa Berger (Administrative Staff Member, UTM Campus Council; Coordinator for Community Outreach and Experiential Education, UTM)
Mr. Simon Gilmartin (Community Member, UTM Campus Council)
Professor William Gough (Teaching Staff Governor; Chair, UTSC Campus Council; Vice-Dean, Graduate Education, UTSC)
Ms Sue Graham-Nutter (Community Member, UTSC Campus Council; Chair, UTSC Campus Affairs Committee)
Ms Nancy Lee (Alumni Governor; Member, UTSC Campus Council)
Ms Alice Li (Undergraduate Student Member, UTM Campus Council)
Mr. Hussain Masoom (Graduate Student Member, UTSC Campus Council)
Ms Judith Poë (Teaching Staff Member, UTM Campus Council; Chair, UTM Academic Affairs Committee)
Professor Deep Saini (Presidential Appointee Governor; Vice-President and Principal, UTM)
Mr. John Switzer (Alumni Governor; Chair, UTM Campus Council)
Mr. Louis Charpentier, Secretary of the Governing Council - Secretary

14) Senior Appointment

On a motion duly made, seconded, and carried,

IT WAS RESOLVED,

THAT Professor Peter Lewis be appointed Interim Vice-President, Research and Innovation, effective July 1, 2014, for a term of six months or until a Vice-President is appointed, whichever comes first.

THE GOVERNING COUNCIL MOVED INTO OPEN SESSION.

The Chair reported that while *in camera*, the Governing Council had approved the appointment of Professor Peter Lewis to the position of Interim Vice-President, Research and Innovation. Having been invited by the Chair to comment, Professor Lewis emphasized that he had been pleased to be chosen to serve the University as Interim Vice-President and would endeavour to represent the University effectively.

Meeting adjourned at 5:37 p.m.

Secretary

Chair

July 2, 2014