

# UNIVERSITY OF TORONTO

## THE GOVERNING COUNCIL

**JUNE 25, 2012**

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on June 25, 2012 at 4:00 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

**Present:**

Mr. Richard B. Nunn (In the Chair)  
Ms Judy Goldring (Vice-Chair)  
The Honourable David R. Peterson, Chancellor  
Professor C. David Naylor, President  
Ms Diana A.R. Alli  
Mr. Donald Andrew  
Mr. Brent Belzberg  
Ms Celina Rayonne Ceasar-Chavannes  
Mr. P. C. Choo  
Professor Elizabeth Cowper  
Mr. Ken Davy  
Miss Maria Pilar Galvez  
Professor William Gough  
Professor Hugh Gunz  
Professor Ellen Hodnett  
Ms Shirley Hoy  
Mr. Nykolaj Kuryluk  
Professor Louise Lemieux-Charles  
Mr. Aly-Khan Madhavji  
Professor Michael Marrus  
Professor Cheryl Misak  
Mr. Gary P. Mooney  
Ms N. Jane Pepino  
Professor Andrea Sass-Kortsak  
Professor Janice Gross Stein  
Mr. Howard Shearer  
Miss Maureen J. Somerville  
Mr. W. John Switzer  
Mr. W. Keith Thomas  
Professor Steven J. Thorpe  
Ms Rita Tsang  
Professor Franco J. Vaccarino  
Mr. Chirag Variawa  
Ms B. Elizabeth Vosburgh  
Mr. W. David Wilson

Mr. Louis R. Charpentier, Secretary of the  
Governing Council

**Absent:**

Professor Robert Baker  
Mr. Cary Ferguson  
Mr. Steve (Suresh) Gupta  
Mrs. Zabeen Hirji  
Professor Edward Iacobucci  
Ms Paulette Kennedy  
Mr. Manveen Puri  
Ms Melinda Rogers  
Professor Elizabeth M. Smyth  
Ms Morgan Vanek  
Dr. Sarita Verma

**Secretariat:**

Mr. Anwar Kazimi  
Ms Cristina Oke

**In Attendance:**

Professor Avrum I. Gotlieb, member elect, Governing Council  
Professor Angela Hildyard, Vice-President, Human Resources and Equity  
Professor Scott Mabury, Vice-President, University Operations  
Professor Hargurdeep (Deep) Saini, Vice-President and Principal, University of Toronto  
Mississauga (UTM)  
Ms Gail Milgrom, Acting Assistant Vice-President President, Campus and Facilities Planning  
Ms Gillian Morrison, Assistant Vice-President, Divisional Relations and Campaigns  
Professor Edith Hillan, Vice-Provost, Faculty and Academic Life  
Ms Sheila Brown, Chief Financial Officer  
Mr. David Curtin, Office of the President  
Mr. Paul Donoghue, Chief Administrative Officer UTM  
Ms Sheree Drummond, Assistant Provost  
Ms Susan Froom, Vice-President Internal, Association of Part-Time Undergraduate Students  
(APUS)  
Ms Nora Gillespie, Legal Counsel, Office of the Vice-President and Provost, Office of the Vice-  
President Human Resources and Equity  
Dr. Anthony Gray, Director, Strategic Initiatives and Research, Office of the President  
Professor Rick Halpern, Dean and Vice-Principal Academic, University of Toronto Scarborough  
(UTSC)  
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Vice-President and  
Provost  
Mr. Steve Moate, Senior Legal Counsel, Office of the President  
Professor Amy Mullin, Vice-Principal, Academic and Dean, UTM  
Ms Erin Oldynski, External Commissioner, Graduate Students' Union  
Mr. Pierre Piche, Controller and Director of Financial Services  
Ms Judith Poë, member, Academic Board  
Mr. Munib Sajjad, Vice-President, University Affairs, Students' Administrative Council (SAC)  
which operates as the University of Toronto Students' Union (UTSU)  
Mr. Andrew Ursel, Vice-President, University Affairs and Academics, University of Toronto  
Mississauga Students' Union (UTMSU)

***In Camera Session***

**1. Senior Appointments**

**Chancellor Emeritus**

On motion duly moved, seconded and carried,

It was Resolved,

THAT Chancellor David R. Peterson be designated Chancellor Emeritus of the University of Toronto, effective July 1, 2012.

**Vice-President, Research and Innovation**

On motion duly moved, seconded and carried,

It was Resolved,

THAT the position of Vice-President, Research, be re-named Vice-President, Research and Innovation, effective immediately.

**2. Presidential Search Committee 2012 Membership**

On motion duly moved, seconded and carried,

It was Resolved,

THAT the membership of the 2012 Presidential Search Committee be as outlined in the Memorandum from the Chair dated June 25, 2012.

*Chair*

Mr. W. David Wilson

*Administrative Staff*

Ms Kim McLean

*Alumni*

Ms Mary Jo Haddad

Mr. W. John Switzer

Ms Elizabeth Vosburgh

*Lieutenant Governor-in-Council*

Ms Judy Goldring

Ms Jane Pepino

*Students*

Mr. Jake Brockman (full-time undergraduate)

Ms Maina Rambali (part-time undergraduate)

Mr. Chirag Variawa (graduate)

*Teaching Staff*

Professor Donald Ainslie

Professor Maydianne Andrade

Professor Paul Gooch

Professor Molly Shoichet

Professor Elizabeth Smyth

Mr. Louis R. Charpentier – Secretary

THE GOVERNING COUNCIL MOVED INTO OPEN SESSION.

**3. Chair's Remarks**

The Chair welcomed members and guests to the meeting.

**(a) Speaking Requests**

The Chair noted that speaking requests had been received from the Students' Administrative Council (SAC) which operates as the University of Toronto Students' Union (UTSU), the University of Toronto Mississauga Students' Union (UTMSU), the Graduate Students' Union (GSU), the Scarborough College Students' Union (SCSU), the Association of Part-Time Undergraduate Students' Union (APUS), the Association of Erindale Part-Time Undergraduate Students' Union (EPUS), and the University of Toronto Faculty Association (UTFA). The requests had been received for item 5(a) on the agenda – Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils. These requests had been granted and the speakers had agreed to coordinate their remarks within the allotted time.

The Chair added that another request had been received on behalf of four community associations with respect to the University's relationship with its neighbouring communities with specific reference to 245-247 College Street. On the advice of the Executive Committee, the request had been declined as the matter was not on the agenda for the meeting. The Chair recalled that communications from the community associations, and the University's position, had already been provided to members.

**4. Report of the President**

*(a) Awards and Honours*

The President drew the attention of the members to the Awards and Honours list included with their agenda material. He highlighted the following:

- University Professor Keren Rice, one of the world's most distinguished linguists and an international leader in the empirical study of Aboriginal languages, had received the prestigious Molson Prize in the humanities and social sciences.

The President noted that a Molson Prize had been awarded to a University of Toronto scholar for the third time in four years.

- University Professor Barbara Sherwood Lollar, from the Department of Earth Sciences, had been awarded the ENI Prize for the Environment at an award ceremony in Rome. The ENI Prize was one of the largest, most high profile environmental awards in the world. Professor Sherwood Lollar had received international recognition for her work in environmental geoscience and geology.
- Several University students and recent alumni had been selected to represent the country at the London 2012 Summer Olympic Games. These included:
  - Archer Crispin Duenas (alumnus)
  - Trampoline athlete Rosie MacLennan (student and alumna)
  - Swimmer Colin Russell (alumnus)
  - Pentathlete Donna Vakalis (alumna) – the first Canadian to qualify to compete in an Olympic 10 kilometre open water race

**4. Report of the President (cont'd)**

- In addition, a number of University faculty and staff would form a part of the Canadian Olympic contingent:

- Dr. Julia Alleyne, sports physician at the David L. MacIntosh Sports Medicine Clinic, had been selected to serve as Canada's Chief Medical Officer for London 2012;
  - Ms Andrea Prieur, had been selected to serve as athletic therapist for Diving Canada;
  - Ms Linda Kiefter, Varsity Blues swimming assistant coach, was to provide coaching support to the swimming team; and
  - Professor Greg Wells, Faculty of Kinesiology and Physical Education, was to be the resident sports science expert for CTV's Olympic coverage.
- The University's representation at London 2012 had not been limited to the Canadian contingent:
    - Varsity Blues swimmer Luke Hall had been selected to represent Swaziland.
    - Beach volleyball athlete Elodie Yi Youklo (alumnus) had been selected to represent Mauritius.

A member recalled that in 1993, Nobel-laureate Dr. Aung San Suu Kyi had received an honorary degree from the University but had been unable to attend the convocation ceremony because she had been under house arrest at the time. The degree had been conferred *in absentia*. On a recent visit to the United Kingdom, Dr. Aung San Suu Kyi had received an honorary degree in person from her *alma mater* Oxford University. The President said that now that she was free to travel, the University was planning to invite Dr. Aung San Suu Kyi to visit the University.

*(b) University Task Force on Fiscal Sustainability*

The President informed the Council that the Premier had invited university and college presidents for a meeting later that week to discuss fiscal sustainability. A follow-up meeting with the Minister of Training, Colleges, and Universities had also been scheduled.

The President intended to work with the Chair and Vice-Chair to establish a University of Toronto Task Force on Fiscal Sustainability. A report of the Task Force would be provided to the Council.

#### **4. Report of the President (cont'd)**

##### *(c) Convocations*

The President thanked the governors (faculty, student and staff members) who had participated in the convocation ceremonies. He also thanked the faculty, staff and students who had worked to make the convocation period so successful. He acknowledged his gratitude, too, to the honorary graduands and convocation speakers whose addresses enriched the ceremonies. The President congratulated Mr. Davy and Mr. Madhavji who had graduated earlier in the month.

Concluding his remarks, the President thanked the Chancellor on behalf of the University community for six years of extraordinary service to the University. The University had been honoured and privileged to have had Chancellor Peterson as its exemplary ambassador. The Council then viewed a brief slide presentation in honour of Chancellor Peterson's years in office.

At the conclusion of the slideshow, members expressed their appreciation for the Chancellor with sustained applause.

#### **5. Items for Governing Council Approval**

##### **(a) Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils**

The Vice-Chair summarized the key elements of the proposal, noting that the proposed UTM and UTSC Campus Councils would have decision-making authority for campus-specific matters such as the budget, capital projects and campus services. The mandates of the current College Councils had limited responsibilities, and the Councils were largely advisory to the Vice-Presidents and Principals.

In October 2010, the Governing Council had approved the *Report of the Task Force on Governance* (TFOG). Since that time, several changes to practice had been successfully implemented consistent with the recommendations of that Report. The terms of reference for some Boards and Committees of the Governing Council had been revised. Concomitantly, academic divisions continued to review and revise their Faculty Council Constitutions in order to ensure the appropriate assignment of responsibilities for academic program review and approval under the new University of Toronto Quality Assurance Processes (UTQAP) requirements. Academic divisions had taken the opportunity to update other elements of their Constitutions.

The Executive Committee and the Governing Council had been provided with regular updates on the proposed governance structures for UTM and UTSC. These included:

- Campus Councils for UTM and UTSC,
- Three standing committees: Academic Affairs, Campus Affairs and Agenda.

The proposed structure was intended to meet the needs of the campuses as they had evolved from small Arts and Sciences Colleges to the large, academically diverse campuses. The proposed terms of reference included a number of revisions from the versions that had been presented to the Boards and Committees of the Governing Council and to other groups throughout the planning and consultation processes. These revisions included:

- Increased student representation on the Campus Councils, with a consequent removal of a Presidential Assessor seat;
- Restructured Campus Council Executive Committees to Agenda Committees;
- Increased membership of administrative staff, students and teaching staff on the Campus Affairs Committees;
- The clarification of the nomination and appointment processes to ensure transparency and broad participation within the campus community.

**5. Items for Governing Council Approval (cont'd)**

**(a) Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils (cont'd)**

The motion included a commitment to a review of the structures after a full year of operation. In addition, the Executive Committee had emphasized that, during the implementation period as operational details were identified, further revisions would be brought to governance for approval.

In his comments to the Council, Professor Saini highlighted the following:

- The current Erindale Campus Council (ECC) was a large consultative body with little decision-making authority. Under the proposed governance structure, a representative body would have the authority to make decisions on behalf of UTM.
- A Governance Review Committee (GRC) had been established at UTM in response to the recommendations of the TFOG. The membership and terms of reference of the GRC had been approved by the ECC.
- The GRC had met on five occasions and, on several occasions had invited input from members of the UTM community. Regular updates had been provided to the UTM community through a dedicated website.
- The GRC recommendations, which included many, but not all, suggestions made by the UTM community, had been forwarded to the Implementation Committee.
- The senior administration at UTM had met with UTMSU to address the concerns and had committed to hold periodic “town-hall” meetings once the proposed governance structure was in place.

In the opinion of Professor Saini, further consultations would not necessarily result in new ideas that would enable the matter to proceed further. He noted that objections had been raised on the composition of the governance bodies. He added that internal members were, in fact, in the majority on all three governance bodies. Professor Saini explained that he also considered alumni members as internal even though they were generally deemed to be external on the governance bodies.

Invited by the Chair to comment, Professor Vaccarino added the following:

- The proposal reflected a thorough and highly-coordinated process that was intended to respond to the evolution of a tri-campus system.
- The Scarborough Council had worked well as an advisory body but the need for a campus-based decision-making governance body had been recognized.
- The UTSC administration would be committed to work with all estates to ensure that an effective governance structure was in place.

Guest Speakers

The student perspective was provided by: Mr. Andrew Ursel, Vice-President University Affairs and Academics, UTMSU; Mr. Adrian De Leon, Vice-President of Academics, SCSU; Ms Susan Froom, Vice-President, Internal, APUS; Mr. Munib Sajjad, Vice-President, University Affairs, UTSU; and Ms Erin Oldynski, External Commissioner, GSU.

**5. Items for Governing Council Approval (cont'd)**

**(a) Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils (cont'd)**

Key elements of the speakers' comments included the following:

- **Consultations.** In the opinion of some speakers, further consultations were needed to engage stakeholders at UTM and UTSC. Speakers expressed concern that the “town-hall” meetings at UTM and UTSC had been scheduled at times that were inconvenient and had resulted in poor student attendance. They had provided limited forums for discussion. There had been inadequate student input.
- **Composition of governance bodies.** Speakers noted that four seats out of the twenty six seats on the proposed Campus Councils had been set aside for students. However, it was not guaranteed that there would be part-time or graduate student representation on the proposed Campus Councils. A speaker noted that part-time students, in particular, would have less influence.
- **Quorum.** Some speakers expressed concerns on the matter of quorum for meetings of the proposed governance bodies. They said that under the proposed quorum guidelines, meetings of the proposed Campus Councils could be held without the presence of any student or teaching staff members, with only nine community (external) members present.
- **Refer back.** Speakers called for further consultations with stakeholders on the proposed tri-campus governance structure. They proposed that the matter be brought back for the Council's consideration at its meeting scheduled for December 13, 2012.

The Chair invited Ms Judith Poë to provide the teaching staff perspective on behalf of the Faculty Association (UTFA). She highlighted the following:

- **Consultations.** Two “town-hall” meetings at UTM had been scheduled during the time period with the largest number of scheduled classes; the third “town-hall” had been scheduled during the exam period. Consequently, there had been poor student and teaching staff input. No motions had been entertained at those meetings to gauge the support for the proposed governance structure.
- **Composition.** The proportion of elected teaching staff members on the proposed Academic Affairs Committee (AAC) would be twenty percent, whereas elected teaching staff formed a forty-three percent of the membership on the Academic Board, forty percent of the membership on the Faculty of Medicine Council, and sixty-four percent of the membership on the Faculty of Arts and Science Council.

Ms Poë said at the last meeting at UTM, attendees had been told that the size and representation of the Campus Councils was not important because the meaningful debate on matters would occur at their two standing committees – the Academic Affairs Committee and the Campus Affairs Committee, since that approach was ostensibly based on the existing Governing Council structure and Governing Council itself, did that imply that the Campus Council were “just for show”?

- **Quorum.** Under the proposed compositions of the governance bodies, meetings of the Campus Councils and Agenda Committees could be held in the absence of student and faculty members.

**5. Items for Governing Council Approval (cont'd)**



(a) **Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils (cont'd)**

- **Council Agenda Committee.** Ms Poë noted that the Campus Council's Agenda Committee would serve as a nominating committee for community members. She questioned how a governance body could appoint members to a body to which it would be accountable.

In his remarks to the Council, Professor Gough noted the following:

- The need for change had not been challenged in the input that had been provided to the Implementation Committee.
- A similar governance process had last been initiated in December 1987. That process had been completed in March 1988 and its recommendations – the Balfour Report - had received the approval of the Governing Council in May 1988. Some of the input provided by the University community to that review had been accepted and implemented. For example, the Planning and Budget Committee had evolved and the Academic Board had increased in size. Overall, changes had resulted from experience with the functioning of the governance bodies existing at that time and the evolving needs of the University.
- The presence of external members on governance bodies greatly enhanced the quality of oversight, facilitating objective, arm's length consideration of proposals a committee was asked to consider.
- Like the Boards and Committees of the Governing Council, substantial debate would be expected to occur at the Academic Affairs Committees, and the Campus Affairs Committees, where there would be student and teaching staff members of the Campus Councils and additional teaching staff, student and administrative staff representation.
- The Agenda Committee would not appoint external members. It would be the task of the Campus Council to do so on the recommendation of the Agenda Committee.
- The election processes for teaching staff, administrative staff and student representation on the governance bodies would be established in the *Election Guidelines 2013*. The *Guidelines* would be reviewed by the Elections Committee and the recommendations would be brought forward for Governing Council approval at the December 2012 meeting. As part of the review and developing its recommendations, the Elections Committee would be seeking input from relevant estates.

Discussion

(i) *Members' Comments and Questions*

In the course of discussion, members raised the following points:

- **Election Guidelines.** Members sought further clarification on the *Election Guidelines* and the approval process. Professor Gough said that the *Guidelines* would be developed and brought forward by the Elections Committee for Governing Council approval. Among other matters, the relative timing for the elections for the Governing Council and the Campus Councils would also be considered by the Elections Committee.
- **Consultations.** Several members stated their view that sufficient opportunities for input and discussion had been provided to teaching staff, administrative staff, and students. The members noted that in many instances the feedback had been considered and addressed. As a result, for example, there had been an increase of student members on the Academic Affairs Committee. The University community would continue to have the opportunity to provide input during the first year of the implementation of the proposed governance structure. A member noted that consultation meetings could not always be scheduled at times best suited to all the stakeholders.

5. **Items for Governing Council Approval (cont'd)**

(a) **Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils (cont'd)**

He noted too, that there had not been a groundswell of opposition to the proposed governance structure at UTM. In the opinion of another member, the proposed changes had not been widely understood within the University community. He called for strong candidates and improved strategies to encourage more members of the community to participate in the elections. Referring to Ms Poë's remarks, the member said that the Governing Council was not "just for show." The member noted that, as was the case with the boards and committees of the Governing Council, it would be reasonable to expect that detailed discussions on items would occur at the Academic Affairs Committees and the Campus Affairs Committees before these items would be brought forward to the Campus Councils for their consideration.

- **Composition.** A member noted that there had been opposition to the scaled-down model of the Governing Council for the proposed Campus Council. However, no alternatives on the size of the proposed governance bodies had been put forward. The member recalled research published in 2006 by the OECD. That study had suggested that the optimal size of a governance body was about ten to fifteen, with the majority of external members. He noted the trend towards smaller governance bodies for post-secondary institutions and non-governmental organizations. Another member noted that even though governors had fiduciary responsibility to consider items in the best interests of the University, it was important to recognize need for proper representation from each of the estates. In the opinion of the member, the number of students on the proposed governance bodies had not adequately reflected the diversity of the student population.

The President said that he had been impressed by the eloquence and passion of the members of the University community who had addressed the Council. Noting that the current UTM and UTSC Councils were consultative bodies rather than decision-making bodies, the President asked whether the motion before governors might be amended to preserve that consultative spirit in the proposed Campus Councils.

It was duly moved and seconded,

THAT the motion to approve the proposed terms of reference be referred back to the Executive Committee.

The vote was taken on the motion to refer back and the motion was defeated.

It was duly moved and seconded that the question be put.

The motion failed to secure the necessary two-thirds majority.<sup>1</sup>

In continuing discussion, members suggested that the motion be approved in principle but amended to provide further clarity on the quorum provisions and consultative mechanisms.

**5. Items for Governing Council Approval (cont'd)**

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<sup>1</sup> Consistent with By-law number 2, section 68: A motion to put the question shall be decided without amendment and without debate. If the motion to put the question is resolved in the affirmative by two-thirds of the members present and voting, the question under debate shall be put forthwith without further amendment and without further debate. If the motion to put the question is not carried by two-thirds majority, debate on the question shall continue.

**(a) Proposed Terms of Reference for University of Toronto Mississauga and University of Toronto Scarborough Campus Councils (cont'd)**

In the continuing discussion it was stressed that the processes and parameters regarding elections for Campus Councils and Standing Committees would be included in the Governing Council's *Election Guidelines 2013*; the Guidelines were normally considered in Cycle 2 of the governance calendar which culminated with the December Governing Council meeting.

On motion duly moved, seconded and carried,

It was Resolved,

THAT the proposed Terms of Reference for Campus Councils and Standing Committees at the University of Toronto Mississauga and at the University of Toronto Scarborough, as described in Appendix "A" attached hereto, be approved in principle to be effective July 1, 2013;

THAT implementation of the proposal proceed on the understanding that the following matters will be brought forward for consideration by the Governing Council at the earliest feasible dates in the 2012-13 governance year:

- quorum provisions for meetings of the Campus Councils and their Standing Committees to take into account representation of the administrative staff, alumni, community, student and teaching staff estates; and
- means to sustain, with the advent of campus-level governance, the spirit of wide consultation embodied in the previous advisory councils that operated on both campuses.

THAT, following the first year of operation, the Governing Council conduct a review of the new model to determine its effectiveness and any changes that might be necessary.

**5. Items for Governing Council Approval**

**(b) Policy on Capital Planning and Capital Projects**

Professor Hodnett summarized this proposal for the revised *Policy on Capital Planning and Capital Projects* as it had been presented to the Academic Board at its meeting of May 31, 2012. Mr. Wilson provided a brief summary of the proposed revised *Policy* as presented to the Business Board at its meeting on June 14, 2012.

On motion duly moved, seconded and carried,

It was Resolved,

THAT the amended *Policy on Capital Planning and Capital Projects* be approved, effective July 1, 2012, replacing the Policy approved by the Governing Council on June 28, 2001.

**(c) Capital Project: Project Planning Report for University of Toronto Mississauga Kaneff Centre Expansion**

Professor Hodnett summarized the project planning report for University of Toronto Mississauga Kaneff Centre Expansion as it had been presented to the Academic Board at its meeting of May 31, 2012. Mr. Wilson reported that at its June 14, 2012 meeting, the Business Board had approved execution of the project, subject to the Council's approval in principle.

On motion duly moved, seconded and carried,

It was Resolved,

1. THAT the Project Planning Report for the University of Toronto Mississauga (UTM) Kaneff Centre Expansion, dated April 26, 2012, be approved in principle; and
2. THAT the project scope, comprising a 2,670 nasm (5,340 gross square metres) building addition plus a courtyard infill for a Rotunda and the renovation of existing space, at a total project cost of \$35-million, funded entirely from accumulating capital reserves with UTM's operating budget, be approved.

**(d) Audited Financial Statements for the Fiscal Year Ended April 30, 2012**

Mr. Wilson reported that the Business Board recommended that the audited financial statement for the fiscal year ended April 30, 2012 be approved.

On motion duly moved, seconded and carried,

It was Resolved,

THAT the University of Toronto audited financial statement for the fiscal year ended April 30, 2012 be approved.

**5. Items for Governing Council Approval (cont'd)**

**(e) External Auditors: Appointments for 2012-13**

Mr. Wilson reported that the Business Board had recommended the re-appointment of Ernst & Young as external auditors for 2012-13.

On motion duly moved, seconded and carried,

It was Resolved,

THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2013; and

THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2013.

**CONSENT AGENDA**

On motion duly moved, seconded, and carried,

It was Resolved

THAT the consent agenda be adopted and that the items be approved.

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**6. University of Toronto Scarborough: Proposal to Disestablish the Existing Department of Humanities and Establish Two New Departments and an Extra-Departmental Unit A**

Be It Resolved,

- i. THAT the Department of Humanities at the University of Toronto Scarborough be disestablished, effective July 1, 2012; and
- ii. THAT the following units be established, effective July 1, 2012, in its place:
  - The Department of Arts, Culture, and Media,
  - The Department of Historical and Cultural Studies, and
  - The Centre for French and Linguistics as an Extra-Departmental Unit: A.

**7. University of Toronto Scarborough: Proposal to Disestablish the Existing Department of Social Sciences and Establish Four New Departments and an Extra-Departmental Unit B**

Be It Resolved,

- i. THAT the Department of Social Sciences at the University of Toronto Scarborough be disestablished, effective July 1, 2012; and
- ii. THAT the following units be established, effective July 1, 2012, in its place:
  - The Department of Anthropology,
  - The Department of Human Geography,
  - The Department of Political Science,
  - The Department of Sociology, and
  - The Centre for Critical Development Studies as an Extra-Departmental Unit: B.

**8. Summer Executive Authority**

Be It Resolved,

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
  - (i) appointments to categories 2, 3, and 5 of the Policy on Appointments and Remuneration approved by the Governing Council of the University of Toronto, dated May 30, 2007;
  - (ii) approval of such additional curriculum changes as may arise for the summer and September 2012; and
  - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

**9. Minutes of the Previous Meeting of May 17, 2012**

The Chair invited the Secretary to comment. The Secretary informed the Council that a member had sent a request to consider minor changes to the minutes of the May 17, 2012 meeting. Revisions had been made to item 7(a) (“Towards 2030 – The View from 2012 – A Framework”) of the minutes. Two typographical changes had also been made to the minutes.

**10. Business Arising from the Minutes of the Previous Meeting**

There was no business arising from the minutes of the previous meeting.

**11. Reports for Information**

The Council received for information the following reports:

- (a) Report Number 180 of the Academic Board (May 31, 2012)
- (b) Report Number 197 of the Business Board (May 3, 2012)
- (c) Report Number 170 of the University Affairs Board (May 30, 2012)
- (d) Report on Review of Academic Programs and Units – September 2011 – March 2012
- (e) Report Number 447 of the Executive Committee (June 11, 2012)

**12. Date of Next Meeting**

The next meeting of the Governing Council was scheduled for Thursday, September 6, 2012 at 8:30 a.m. in the Council Chamber, Simcoe Hall.

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**13. Question Period**

There were no questions for members of the senior administration.

#### **14. Other Business**

The Chair reminded members that they had received with the agenda package a request to complete the Online Evaluation Survey. He encouraged members to complete the survey and said that their feedback would be valuable as the Council continued its effort to be more effective in the future.

Members were provided with paper copies of the survey.

#### **15. Closing Remarks**

The Chair thanked all members of the Governing Council, as well as its Boards and Committees, for their generous contribution of time and effort to the important work of governing the University over the past year.

The Chair acknowledged the work of the members of the University's administration who had contributed immeasurably to the quality of governance. The President and Vice-Presidents had shown commendable leadership during the past year at a time of unprecedented challenges to the University and beyond. A special note of gratitude was reserved for the Secretary and his team for their invaluable assistance.

The Chair extended particular thanks to those members who were completing their term on June 30<sup>th</sup>.

#### ***Diana Alli***

Ms Alli had completed six years of dedicated service as an elected administrative staff member of the Governing Council. During that time she had served on the Executive Committee and the University Affairs Board as well as on the Elections Committee. Her concern for the welfare of students had been the bases of her insightful questions and comments about the student experience at the University. The Chair thanked Ms Alli for her outstanding dedication to University governance, to the University and its students.

#### ***Mr. Don Andrew***

Mr. Don Andrew had served for one year as an alumnus member of the Council. Reflecting his academic background as an engineer and his business pursuits, he had taken an interest in both the academic and administrative sides of governance, serving on the Planning and Budget Committee and also on the Pension Committee. Outside of his active participation in meetings, his advice on various governance matters had been extremely helpful.

#### ***Mr. Ken Davy***

With his return to the Council last year, Mr. Davy had completed his fourth term as a representative of the University's part-time undergraduate students. Mr. Davy's well-considered and insightful contributions had provided a balanced perspective on matters before the Governing Council and its bodies. It had been no surprise that Mr. Davy had received a Gordon Cressy Student Leadership Award earlier this year. Mr. Davy would continue to serve on the Hart House Board of Stewards next year. The Chair thanked Mr. Davy for his contributions and congratulated him on receiving his undergraduate degree – with high distinction – earlier in the month.

**15. Closing Remarks (cont'd)**

***Mr. Cary Ferguson***

Mr. Ferguson had been elected to serve as a full-time undergraduate student representative for the professional faculties. During the past year he had served on the Academic Board as well as two of its standing committees – the Academic Appeals Committee and the Committee on Academic Policy and Programs. The Chair commented on Mr. Ferguson's calm and reasoned approach in considering complex issues. Mr. Ferguson had been appointed to serve on the Nominating Committee for the Academic Appeals Committee, the University Tribunal and the Discipline Appeals Board in 2012-13.

***Ms Maria Galvez***

Ms Galvez had been a highly engaged, part-time undergraduate student at UTM who had completed a one-year term on the Governing Council. She had also served on the Academic Board and the Academic Appeals Committee. The Chair thanked her for her thoughtful contributions to the governance of the University and her ongoing involvement in and commitment to work on behalf of part-time students.

***Professor Louise Lemieux-Charles***

Professor Lemieux-Charles had been a teaching staff governor since 2006. During that time, she had been an active member of Governing Council, serving on the Committee on Academic Policy and Programs, the Academic Appeals Committee, the Academic Board, and the Executive Committee. She had also willingly undertaken the demanding role of Chair of the large Academic Board in 2009-2010. Professor Lemieux-Charles had skillfully led the Board as it considered a number of important items that year. She had also learned that serving as Chair of the Board brought with it many other duties, including chairing the Agenda Committee of the Board, reporting on Board activities at each Executive Committee and Governing Council meeting, wading through hundreds of applications for co-opted positions as part of the Board's Striking Committee's duties, and serving on the Committee for Honorary Degrees. As a member of the Task Force on Governance Implementation Committee, Professor Lemieux-Charles had provided valuable input. The Chair noted that she carried out these important roles in addition to holding concurrent academic administrative positions in the Dalla Lana School of Public Health and the recently renamed Institute of Health Policy, Management and Evaluation. On behalf of the Council, the Chair thanked Professor Lemieux-Charles for her immeasurable contributions to governance.

***Mr. Aly Khan Madhavji***

Over the past year, Mr. Madhavji's willingness to provide input from the student perspective and his cheerful demeanour had been greatly appreciated by his peers and the senior administrators with whom he had interacted. In addition to maintaining his involvement at the University of Toronto Mississauga campus, Mr. Madhavji had actively participated on the Executive Committee and the Academic Board Striking Committee. Through dialogue with governors from each constituency, he had worked to raise awareness of issues of concern to students. The Chair congratulated Mr. Madhavji on his graduation with a Bachelor of Commerce degree with Distinction and on being a recipient of the Gordon Cressy Student Leadership Award.



**15. Closing Remarks (cont'd)**

***Mr. Jorge J. Prieto***

Mr. Jorge J. Prieto had served as a full-time undergraduate student member of Governing Council during the past year. He had sat on the Academic Appeals Committee, the Business Board, and the University Affairs Board. For the past two years, Mr. Prieto had also served on hearing panels in the Trial Division of the University Tribunal. The Chair thanked Mr. Prieto for his service to governance.

***Mr. Manveen Puri***

Mr. Puri had completed a one-year term as a full-time undergraduate professional faculty student representative on the Council. He had served on the Academic Appeals Committee, the Planning and Budget Committee and the Business Board. The Chair thanked Mr. Puri for his valuable contribution and he wished him well in his academic pursuits.

***Ms Morgan Vanek***

Ms Vanek had been an extremely hard-working graduate student governor during her one-year term. As an engaged member of the University Affairs Board, her thorough preparation for meetings had been evident through the thoughtful and probing questions that she posed. Her analysis of issues and suggestions added great value to meetings, and she had served as a role model for other Board members. Ms Vanek had graciously sat on other bodies such as the President's Advisory Committee for the Vice-President Research, earlier that year, and she had kindly agreed to be a member of the Discipline Appeals Board in 2012-13. Consistent with her academic calling, Morgan had also taken the opportunity to mentor and teach her fellow student governors. The Chair remarked that Ms Vanek would be missed by her fellow governors.

***Chancellor David Peterson***

Chancellor Peterson had been an *ex officio* member of the Governing Council for the last six years, during his term as the 32nd Chancellor of the University. During this time he had also served as Chair of the Committee for Honorary Degrees, guiding the important work of that Committee with careful thought and consistent fairness. Chancellor Peterson has been a warm and effective ambassador for the University on the local, national and international stages, and had also played a key behind the scenes role in advancing the University's interests. The Chair noted that the President had highlighted Chancellor Peterson's care and commitment to his role at the Convocation Ceremonies among other events. On behalf of the Council, the Chair thanked the Chancellor for his contributions to the Governing Council and most notably for the grace and dignity with which he had fulfilled his role as the titular head of the University. The Chair expressed his wish that Chancellor Peterson would return to the University frequently as Chancellor Emeritus.

**15. Closing Remarks (cont'd)**

In closing, the Chair thanked Mr. David Wilson and Professor Andrea Sass-Kortsak for their leadership and dedicated contributions to governance at the University. Mr. Wilson had completed two full years as Chair of the Business Board, and Professor Sass-Kortsak had completed three years as Chair of the Committee on Academic Policy and Programs.

The meeting adjourned at 6:05 p.m.

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Secretary

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Chair

July 29, 2012