

UNIVERSITY OF TORONTO  
**THE GOVERNING COUNCIL**

**Monday, January 26, 2009**

MINUTES OF THE GOVERNING COUNCIL meeting held on Monday, January 26, 2009 at 4:30 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

**Present:**

Mr. John F. (Jack) Petch (In the Chair)  
Dr. Alice Dong, Vice-Chair  
The Honourable David R. Peterson  
Professor C. David Naylor, President  
Professor Varouj Aivazian  
Mr. David Asper  
Mr. Ryan Matthew Campbell  
Professor Brian Corman  
Dr. Claude S. Davis  
Ms Judith Goldring  
Mr. Grant Gonzales  
Dr. Gerald Halbert  
Professor Ellen Hodnett  
Ms Shirley Hoy  
Professor Ronald H. Kluger  
Mr. Joseph Koo  
Mr. Joseph Mapa  
Professor Michael R. Marrus  
Mr. Geoffrey Matus  
Professor Cheryl Misak  
Mr. George E. Myhal  
Mr. Richard Nunn  
Professor Ian Orchard  
Mr. Jeff Peters  
Professor Doug W. Reeve  
Mr. Timothy Reid  
Professor Arthur S. Ripstein  
Ms Melinda Rogers  
Professor Elizabeth M. Smyth

Ms Maureen J. Somerville  
Mr. Oliver Sorin  
Mr. John David Stewart  
Ms Rita Tsang  
Ms B. Elizabeth Vosburgh  
  
Mr. Louis R. Charpentier, Secretary of the  
Governing Council

Secretariat:  
Ms Alison Webb

**Absent:**

Ms Diana Alli  
Mr. P.C. Choo  
Mr. Ken Davy  
Ms Susan Eng  
Mr. David Ford  
Professor William Gough  
Dr. Joel A. Kirsh  
Dr. Stefan Mathias Larson  
Professor Louise Lemieux-Charles  
Ms Florence Minz  
Mr. Gary P. Mooney  
Miss Anna Okorokov  
Mr. Stephen C. Smith  
Dr. Sarita Verma  
Mr. Larry Wasser  
Mr. W. David Wilson

**In Attendance:**

Professor Angela Hildyard, Vice-President, Human Resources and Equity  
Mr. David Palmer, Vice-President, Advancement and Chief Advancement Officer  
Ms Catherine Riggall, Vice-President, Business Affairs  
Ms Judith Wolfson, Vice-President, University Relations  
Ms Lucy Fromowitz, Assistant Vice-President, Student Life  
Professor Edith Hillan, Vice-Provost, Academic  
Professor Jill Matus, Vice-Provost, Student Life

Professor R. Paul Young, Vice-President, Research  
Mr. Tim McTiernan, Assistant Vice-President, Research and Executive Director of Innovations Group  
Professor Safwat Zaky, Vice-Provost, Planning and Budget  
Mr. Daniel Atlin, Assistant Vice-President Government, Institutional and Community Relations  
Mr. Jim Delaney, Director, Office of the Vice-Provost, Students  
Ms Sheree Drummond, Assistant Provost  
Ms Nora Gillespie, Legal Counsel to the Offices of the Provost and Vice-President, Human Resources and Equity  
Dr. Anthony Gray, Special Advisor to the President  
Mr. Steve Moate, Senior Legal Counsel  
Ms Meredith Strong, Special Assistant to the Vice-President, University Relations  
Ms Linda Vranic, Director of Operations, Office of the Vice-President Advancement  
Mr. Neil Dobbs, Deputy Secretary of the Governing Council  
Mr. Henry Mulhall, Assistant Secretary of the Governing Council  
Ms. Mae-Yu Tan, Assistant Secretary of the Governing Council  
Mr. Omar Ahad, Communications Director, UTSC Emergency Medical Response Group  
Ms Bridget Prohaska, Human Resources Director, UTSC Emergency Medical Response Group  
Ms Caroline Rabbatt, Director of Campus Safety & Security at UTSC.  
Ms Stefania Scanaga, Finance Director, UTSC Emergency Medical Response Group  
Mr. Allen Yu, Executive Director, UTSC Emergency Medical Response Group

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEMS 9 AND 10 WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*

## **1. Chair's Remarks**

### **a) Welcome**

The Chair welcomed members and guests to the first regular meeting of the Governing Council for the 2009 year.

### **b) Audio Web-Cast**

The Chair reminded members that, following its usual practice, the meeting was being broadcast on the web.

## **2. Minutes of the Previous Meeting of December 10, 2008**

The Chair noted that copies of the Minutes of the meeting of December 10, 2008, were available on the table for members who had not received them earlier.

The minutes of the meeting of December 10, 2008 were approved.

### **3. Business Arising from the Minutes of the Previous Meeting**

There was no business arising from the meeting.

### **4. Report of the President**

#### **(a) Student Presentation: Emergency Medical Response Group**

The President introduced members of the University of Toronto at Scarborough (UTSC) Emergency Medical Response Group (EMRG): Mr. Omar Ahad, Communications Director, and a Neuroscience Specialist; Ms Bridget Prohaska, Human Resources Director, and a Neuroscience/Psychology Double Major; Ms Stefania Scanga, Finance Director, and a Human Biology Specialist and Psychology Major; and, Mr. Allen Yu, Executive Director, and a Paramedicine Specialist and Health Studies Major. Joining the students was Ms Caroline Rabbat, Director of Campus Safety & Security at UTSC.

Mr. Yu advised that the EMRG was a non-profit volunteer organization involving a collaborative team of UTSC students. The group provided first aid and emergency assistance to students, faculty, and visitors on the UTSC campus.

EMRG was formed in the Fall of 2004. At that time it provided only campus events response. A formal proposal for an on-call student response team was made in the Spring of 2005, and by that Fall the EMRG started a daytime on-call operation. This increased to a twenty-four hours a day, on-call operation in the Winter of 2005.

Ms. Prohaska informed members that the EMRG had many different responsibilities to the campus and was dedicated to providing continuous Emergency First Responder (EFR) services, which were one level up from Standard First Aid (SFA). The group was of excellent value to the University and provided fast emergency response to all calls, quality medical care, meaningful health promotion programs, excellent customer service, and an enjoyable working environment for those involved in the group.

The EMRG team currently had fifty-one student volunteer members servicing the UTSC community. Members were trained and certified to the SFA level, at the minimum. Others were further trained at the EFR level, and to carry Automated External Defibrillators (AEDs). EMRG members undertook monthly in-service training as a refresher, to practice their skills, and ensure the standard of care was at its highest.

Mr. Yu advised that a three member team, including at least one certified EFR, plus one supervisor, were on-call at all times, seven days per week during the school year (240 days per year). On-call members wore an identifiable uniform, and carried a radio and a response kit. EFR kits contained oxygen tanks with a regulator and mask; airway management supplies; trauma supplies; assessment tools such as stethoscope and blood-pressure cuffs; and personal protective equipment. SFA kits contained basic airway and trauma supplies. The EMRG was now also actively running with AEDs.

Mr. Yu informed Governors that the EMRG provided coverage for a number of events throughout the year such as residence move in day, Frosh Week, athletic sporting events, and Health and

#### **4. Report of the President (cont'd)**

##### **(a) Student Presentation: Emergency Medical Response Group (cont'd)**

Wellness Week. The group also offered public education initiatives including: first-aid courses to the UTSC community; monthly awareness initiatives such as a hand-washing campaign; and, a CPR-a-thon which helped to educate the public in the proper usage of CPR.

Ms. Prohaska reported that the the EMRG's goals for the future included disaster/outbreak preparation training in case of a mass emergency on the UTSC campus; increased health promotion activities; an integrated resource centre incorporating Campus Police, UTSC Health and Wellness, and the EMRG; and, EMRG coverage during the summer months to cover 365 days per year

The President thanked the EMRG Executive for their presentation, noting that this was a wonderful learning opportunity for the group's members, who in turn provided a significant volunteer service to the University community.

##### **(b) Awards and Honours**

The President drew Governors' attention to the extraordinary list of Faculty, Staff and Student Awards and Honours that had been included in the agenda package. He highlighted two of the recent achievements celebrated by the University.

- The President congratulated the Honourable David Peterson who had been named to the Order of Ontario on January 24 2009, and remarked that he was not only a great Canadian, but also a wonderful University Chancellor!
- University Professor Anthony Pawson was the first Canadian scientist to be awarded the prestigious Kyoto Prize in basic sciences. Governors were invited to the celebration and reception in his honour to be held on February 18, 2009 at MaRS.

##### **(c) TVO Best Lecturer Competition**

The President advised that from the original group of 126 nominations, twenty outstanding lecturers had now been selected by the TVO team to move on to the next stage of the Best Lecturer competition. Of the twenty, eight were from the University of Toronto and covered a wide range of fields. Four semi-finalists were from the Scarborough campus, three from the St. George campus, and one from the Mississauga campus. He congratulated all colleagues involved in the competition.

##### **(d) Special Message from the President**

The President drew Governors attention to the *President's Message*, published in the eBulletin on January 9, 2009, a copy of which had been placed on the table before them. He noted the dual nature of the message. The University faced a strong headwind due to the unusual economic climate. However, it did so with substantial academic momentum. He remained optimistic that the University was in an advantageous position, due to its extraordinary academic strength. The data contained in the *President's Message* told an amazing story about the achievements of the University of Toronto, and these should be celebrated.

#### **4. Report of the President (cont'd)**

##### **(e) Economy and Budget**

The President reported that the University continued to confront economic turbulence and remained uncertain about its ability to draw on endowment revenue for the \$62 million payout scheduled for April 2009. He noted that the upcoming Federal Budget would likely not change the course on this matter, as any additional federal funding would most likely be directed towards infrastructure investments. While no final decision would be made until the end of March, the University was not currently contemplating eroding accumulated capital to make scheduled payouts. He noted, however, that, should the economic crisis extend beyond a year, this strategy may well have to be reconsidered with the guidance and counsel of Governors.

The President advised that the Advancement office was working hard to deal with the economic downturn that had resulted in donation levels that were below those of the previous tremendously successful year. This decline would increase the financial pressures on the institution. He noted, however, that the University had received some significant bridge-financing from donors and was in a position to meet its core obligations on endowed personnel and projects using internal resources.

The President reminded members that the Federal Budget would not speak to the University's operating grant and there remained uncertainty as to what the Provincial Government would do with the per-student funding for universities. Over the last year, although the Reaching Higher Plan originally contained substantial quality enhancement funding, some of that funding had been eroded by both enrolment growth in the system, and the repurposing of quality funding into accessibility financing. The existing funding issues would be compounded by further growth in the system this year, and could lead to a proration of our per-student grant. The President signaled that this could result in a multi-million dollar shortfall for the University. With regard to scholarships and bursaries, graduate funding was not keeping pace with increased enrolments, despite the Provincial Government's commitment to graduate expansion. The President remarked that this was a very difficult economic climate for the University, and it was likely to continue for the next twelve to eighteen months.

Turning to the capital situation, the President reminded Governors of the Province's commitment to a large-scale capital investment in colleges and universities. The Courtyard Group, a consulting firm working on behalf of the Provincial Government, had visited the University's three campuses in December to consider the merits of the University's capital proposals. The consultant was persuaded of the importance of both the east and west campuses as regional university resources, and the special place of the St George campus in graduate and research education. The President believed infrastructure funding would be forthcoming from the Province as a result of this process.

The President advised that two different proposals had been submitted to the Federal Government for infrastructure funding. One proposal, put forward by the Association of Universities and Colleges of Canada (AUCC), was for a large scale deferred maintenance and renovation fund that would be distributed largely on the basis of enrolments without clarity about other criteria. The thirteen research-intensive universities had also made a joint submission that proposed a focus on the research and development agenda, and an allocation of infrastructure that favored those institutions that had a research and talent preparation focus. He noted that

#### **4. Report of the President (cont'd)**

##### **(e) Economy and Budget (cont'd)**

both proposals were in fact complementary, and the universities had been advised in advance of the Budget that approximately \$2 billion would be directed in infrastructure investment to higher education. The amount of funding the University would receive would depend on the allocation formulae applied by both levels of Government. The President reported that he was cautiously optimistic about these opportunities for additional government funding.

##### **(f) Applications and Negotiations**

The President advised that applications to the University were up approximately five percent this year. There were several factors that contributed to this, including: the changing demographics of the Toronto region; the impact of economic uncertainty; and, the situation at York University, where applications were off by approximately fifteen percent.

In regard to the ongoing labour disruption at York University, the President noted that it was an extremely difficult situation, particularly for the affected students. York University had found it necessary to cancel all undergraduate courses, given that three CUPE locals were on strike. These included tutorial assistants, stipendiary instructors, and graduate assistants. Stipendiary instructors at York University taught over fifty percent of all undergraduate courses at York. This was the critical factor that precluded York declaring an academic disruption and making alternate teaching provisions, and that instead forced the university to suspend the operation of its undergraduate programs. The situation at the University of Toronto would be very different should the tutorial assistants here withdraw their services in the face of a stalemate. He noted, however, that Professors Hildyard and Misak had just announced that negotiations in good faith were continuing between the University and the CUPE local representing the University's valued tutorial assistants. The University remained cautiously optimistic that an agreement would soon be reached.

##### **(g) Honorary Degrees**

The President advised that it gave him great pleasure to turn to the subject of honorary degrees. He noted that together with presiding at convocations, inviting and corresponding with the honorary degree recipients was one of the most gratifying parts of his job. He was always profoundly impressed with the quality of the individuals who honour the University by accepting our highest award. This year again, the University was privileged to welcome a very distinguished group and he noted that their pleasure in accepting was a testament to the University of Toronto.

The President read into the record the following list of individuals who had accepted the offer of an honorary degree from the University of Toronto.

4. **Report of the President** (cont'd)

(g) **Honorary Degrees**

Michael Bliss:

Micheal Bliss was a University Professor Emeritus of the University of Toronto and was one of Canada's most distinguished and internationally recognized historians, and a prominent public intellectual in English Canada. For his influential teaching and scholarship in the field of Canadian and medical history, his service to the University, and his broader contribution to the public life of his country.

Lawrence S. Bloomberg:

Lawrence Bloomberg had combined a remarkably successful career in the financial services industry with a leading role as a volunteer and philanthropist in healthcare. For his distinguished leadership in Canadian business, his outstanding support for Nursing at the University of Toronto, and his leadership at Mount Sinai Hospital and more generally in the Toronto Academic Health Sciences Network.

Lyse M. Doucet

Lyse Doucet was a Canadian broadcaster and foreign correspondent who had acquired an international profile through a remarkable career covering major world events from the field. For her distinguished contributions to journalism, international affairs, and humanitarian causes.

Frank Frantisak

Frank Frantisak had been honored by governments, industry, and non-governmental organizations for his groundbreaking contributions to the creation of a culture of environmental accountability in Canadian business. For his pioneering work in corporate responsibility and environmental sustainability.

Nona Macdonald Heaslip

Nona Macdonald Heaslip, who graduated with a B.A. from St. Michael's College in the University of Toronto, had a long record of volunteerism and support for the arts, healthcare institutions, and universities in Canada. For her longstanding support of public institutions and the arts in Canada, in particular the University of Toronto and its Federated Universities.

Alan R. Hudson

Alan Hudson's remarkable career had combined extraordinary contributions to neurosurgical scholarship, healthcare administration, and health policy development. In recognition of his outstanding contributions to health care in Canada and internationally, as a clinician, teacher, researcher, administrator and government advisor.

Dennis Lee

Dennis Lee was a celebrated poet, editor, and publisher, and one of Canada's best-loved children's authors. For his lifetime contributions to Canadian literature, in particular through his extraordinary writing for children.

#### 4. Report of the President (cont'd)

##### (g) Honorary Degrees (cont'd)

Joe MacInnis

Joseph MacInnis was a physician-scientist and deep-sea explorer who had for four decades led expeditions to study the physiology and psychology of humans working under the sea. For his contributions to science and discovery.

David C. Onley

The Honourable David Onley was a broadcaster, writer, and advocate for the disabled, and since 2007, Lieutenant-Governor of Ontario. For his lifetime commitment to advocacy for the disabled, as well as his pioneering role as a model for those who must overcome barriers as a result of disabilities.

Rose M. Patten

Rose Patten had combined executive roles at the most senior levels of the financial services industry, with a longstanding commitment to volunteerism and philanthropy, and an exceptional record of service to the University of Toronto. For her leadership as a role model for women in Canada and for her dedicated community volunteerism, in particular for her exceptional service to the University of Toronto.

Vivienne Poy

The Honourable Vivienne Poy was a member of the Senate of Canada, an entrepreneur, a supporter of cultural and community organizations, a philanthropist, and a wonderful Chancellor *Emerita* of the University of Toronto. For her promotion of multiculturalism and her outstanding support of community organizations and public institutions, in particular her exceptional and longstanding service to the University of Toronto.

Dorothy M. Pringle

Dorothy Pringle had had a leading role in advancing teaching, research, and practice in the field of nursing in Canada and internationally. For her transformative contributions to the field of nursing, in particular through the advancement of teaching and research, and the development of new nursing roles.

M.G. Vassanji

M. G. Vassanji was a leading Canadian novelist whose extraordinary works addressed the interactions between personal and public histories, and identified challenges in the modern world. For his outstanding literary achievements, and his contributions to our understanding of modern Canada.

Andrzej Wajda

Andrzej Wajda was widely considered one of the pre-eminent film directors of the post-World War II era. For his peerless record as an international filmmaker, as well as his contributions to Polish identity, collective memory, and political life.



#### **4. Report of the President (cont'd)**

##### **(g) Honorary Degrees (cont'd)**

###### **George A. Zarb**

George Zarb was among the most internationally respected clinical scholars in the field of prosthodontics, and had played a leading role in establishing the standards for teaching, practice and research in this field and dentistry more widely. For his groundbreaking contributions to the field of prosthodontics.

The President noted that this was an extraordinary group of individuals, and the University would have cause to celebrate them each in turn at a convocation ceremony in 2009-2010. He was also humbled by the collective wisdom embodied by this group and greatly looked forward to their addresses at the University's convocation ceremonies.

#### **5. Reports for Information**

Members received the following three reports for information:

Report Number 159 of the Academic Board (December 8, 2008)

Report Number 170 of the Business Board (December 15, 2008)

Report Number 419 of the Executive Committee (January 15, 2009)

The Chair noted that there was one additional report for information that had been placed on the table – a pro-forma Report Number 171 of the Business Board which met on January 14, 2009 to approve a property transaction.

#### **6. Date of Next Meeting**

The Chair informed members that the next meeting of the Governing Council was scheduled for **Wednesday, March 04, 2009**, at 4:30 p.m.

#### **7. Question Period**

There were no questions for members of the senior administration.

#### **8. Other Business**

There was no other business at this time.

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEMS 9 AND 10 WERE CONSIDERED BY THE GOVERNING COUNCIL IN CAMERA.

With the permission of Governing Council, the order of items nine and ten were varied.

**9. Code of Behaviour on Academic Matters: Recommendation for Expulsion**

On motion duly moved, seconded, and carried,

It was Resolved

THAT the President's recommendation for an expulsion, as outlined in the memorandum and supporting documentation from the Secretary of the Governing Council, dated January 15, 2009, be confirmed.

**10. Senior Appointment**

On motion duly moved and seconded,

It was Resolved

THAT Professor Cheryl Misak be appointed to the position of Vice-President and Provost, for a term beginning February 1, 2009 continuing until June 30, 2012, subject to the terms and conditions of her appointment being approved by the Senior Appointments and Compensation Committee.

THE GOVERNING COUNCIL MOVED INTO OPEN SESSION.

The Chair congratulated Professor Misak on her appointment as Vice-President and Provost. He commented how pleased Council was that she would assume this role and that there was a very strong endorsement and support for her.

Professor Misak thanked members and commented that a year ago she had faced the Governing Council after Professor Goel had announced that he was to depart the University. She was a bit uncertain at that time about the prospect of being the interim chief academic officer of this very complex, large, and socially important institution. A great deal had changed since then, most dramatically the economy. Professor Misak advised members that she was resolved in her commitment to help steer this fine university through what would certainly be some difficult economic and political times. She noted that Canada needed at least one great university, and one great player on the international stage of scholarship, research, and policy making, and that she believed the University of Toronto was it. She looked forward to working with everyone on the Governing Council to ensure the University stayed on that path.

The President thanked Professor Misak and invited members to a reception in honour of the new Provost.

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Secretary

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Chair

February 2, 2009