

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
Friday, September 8, 2006

MINUTES OF THE SPECIAL MEETING OF THE GOVERNING COUNCIL held on Friday, September 8, 2006 at 1:15 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

Present:

Ms Rose M. Patten (In the Chair)
Mr. John F. (Jack) Petch, Vice-Chair
Professor C. David Naylor, President
Professor Varouj Aivazian
Ms Diana Alli
Mr. John M. Badowski
Professor Philip H. Byer
Professor Brian Corman
Mr. Kristofer T. Coward
Miss Coralie D'Souza
Dr. Claude S. Davis
Miss Saswati Deb
Dr. Alice Dong
Ms Susan Eng
Professor Jonathan Freedman
Mr. Robin Goodfellow
Professor William Gough
Professor Ellen Hodnett
Professor Glen A. Jones
Professor Louise Lemieux-Charles

Mr. Joseph Mapa
Professor Michael R. Marrus
Ms Florence Minz
Ms Jacqueline C. Orange
Ms Marvi H. Ricker
Miss Maureen J. Somerville
Ms Estefania Toledo
Ms B. Elizabeth Vosburgh
Ms Johanna L. Westar
Mr. W. David Wilson
Mr. Patrick Wong

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Mr. Henry T. Mulhall
Ms Cristina Oke

Absent:

Mr. Terry Buckland
Mr. P.C. Choo
The Honourable William G. Davis
Dr. Shari Graham Fell
Professor Vivek Goel
Dr. Gerald Halbert
Dr. Joel A. Kirsh
Mr. Geoffrey Matus
Mr. George E. Myhal

Mr. Richard Nunn
The Honourable David R. Peterson
Mr. Timothy Reid
Professor Arthur S. Ripstein
Professor Barbara Sherwood Lollar
Mr. Stephen C. Smith
Professor John Wedge
Mr. Robert S. Weiss

In Attendance:

Ms Judith Wolfson, Vice-President, University Relations
Dr. Chris Cunningham, Special Advisor to the President
Mr. Ray de Souza, Chief Administrative Officer, University of Toronto at Mississauga
Mr. Neil Dobbs, Deputy Secretary of the Governing Council

In Attendance: (cont'd)

Mr. Andrew Drummond, Assistant Secretary of the Governing Council
 Professor David Farrar, Deputy Provost and Vice-Provost, Students
 Professor Avrum Gotlieb, Chair, Planning and Budget Committee
 Professor Charles Jones, Acting Vice-Principal and Dean, University of Toronto at Mississauga
 Dr. Jeanne Li, Special Assistant to the Vice-President, Business Affairs
 Mr. Steve Moate, Senior Legal Counsel
 Professor Pekka Sinervo, Dean, Faculty of Arts and Science
 Professor Catharine Whiteside, Vice-Provost, Relations with Healthcare Institutions, and Dean, Faculty of Medicine
 Professor Safwat Zaky, Vice-Provost, Planning and Budget

1. President's Report

The President welcomed all new and continuing members of the Council, and thanked them for their service in continuing the University's long tradition of excellent governance. He wished to update Governors on two potential upcoming senior appointments, and noted that the senior leadership team of the University continued to be restructured and strengthened. The recent appointment of a new Vice-President, University Relations represented a major reconsideration of the senior administrative structure, and reflected the University's identified needs in the areas of communications, government relations and international relations. The new position of Assistant Vice-President, Strategic Communications had also been created and filled at the end of the previous governance year. Two additional appointments at the Assistant Vice-President (AVP) level would also be required in order to enhance the administration's capacity to respond to environmental challenges. These would have responsibility for government, institutional and community relations, and for international relations. Under the *Policy on Appointments and Remuneration*, AVP appointments and the creation of new AVP positions required the approval of the Governing Council. Given the need at times to fill such positions rapidly, the President would be exploring with the Chair and Vice-Chair of Governing Council ways in which to expedite the approval process while still maintaining the appropriate level of accountability and transparency. No modifications would be made to the approval process for appointments at the Vice-Presidential level.

A member noted that the Vice-President, Research and Associate Provost had stated at the Governing Council Orientation that morning that the development of international research activities would be a priority for his office during the upcoming year. The member asked what role a new AVP, International Relations would have in this initiative. The President responded by noting that many of the senior portfolios had international aspects to them, including those of the Vice-President, Research, the Vice-Provost, Students, and the Vice-Provost, Graduate Education. The role of the AVP, International Relations would be to integrate, as appropriate, these various international activities, as well as those at the divisional level, and to develop and implement as consistent international strategy for the University.

2. Items for Governing Council Approval**(a) Capital Project: Interim Project Planning Report for the Medical Academy at the University of Toronto at Mississauga (UTM)**

Professor Marrus reported that this project had been considered at a special meeting of the Planning and Budget Committee on July 26, 2006. At that meeting, Professor Goel had explained that the proposal for the Academy had arisen as a result of academic planning processes and through successful advocacy with the Government of Ontario. As the Medical Academy was scheduled to have its first intake of students in September

2. Items for Governing Council Approval (cont'd)**(a) Capital Project: Interim Project Planning Report for the Medical Academy at the University of Toronto at Mississauga (UTM) (cont'd)**

2007, the administration had sought approval in principle of the interim project plan. A more detailed plan would be brought forward to governance in the fall of 2006. A member had asked if a naming opportunity might be available for a significant donor for the facility. Professor Goel had replied that the University would look favourably upon granting a name under appropriate circumstances. A member had asked why anatomy classes would be taught on the St. George campus rather than at UTM, and Professor Goel had replied that construction of duplicate labs at Mississauga would be inefficient and not academically sound. A member had asked whether teaching staff would be located at the Credit Valley medical facilities. The Dean of Medicine had replied that the University was in the process of affiliating with local medical providers, and was in the process of recruiting clinical faculty. The Planning and Budget Committee had approved the project unanimously.

A member commented that academic decisions should not be made solely for financial reasons, but asked how cost considerations had been taken into account in developing this particular proposal, which seemed to be expensive on a cost per student basis. The Deputy Provost and Vice-Provost, Students responded that these considerations were always taken into account, and that the Vice-Provost, Planning and Budget was comfortable with the costs of this proposal. The Dean of the Faculty of Medicine noted that undergraduate medicine was a particularly costly program, and that the costs per student were difficult to determine given that they were shared by the University, the teaching hospitals and the clinical teaching staff. The new UTM Academy had not been proposed simply because government funding had become available, but rather to meet the clear need for increased numbers of physicians in the province. Sufficient funding was available for the new Academy, and its establishment on the UTM campus would serve the curricular needs of the program and increase the number of the University's hospital partners. The President added that per student funding for this expansion would be greater than existing funding, and that the proposal was economically reasonable and sustainable. In theory it would be desirable not to have to carry out cost-benefit analyses for academic initiatives; in practice, however, it was necessary to take into account financial considerations. Academic excellence needed to be adequately supported and sustainable for the long term.

A member asked how undergraduate medical students and program activities on the two campuses would be integrated. The Dean of Medicine responded that high quality information technology connectivity would be utilized to allow the same lectures to be available on both campuses, and that planning committees would be established to ensure that social and curricular connections were developed. It was also intended that all students in the program would spend at least one year studying on the UTM campus.

A member commented that this proposal would be a very positive development for the UTM campus, but noted that existing library space would be lost in order to provide student activity space for the Academy. The Chief Administrative Officer of UTM responded that the intention was to eventually expand the amount of student activity space available through the creation of a Student Services Plaza.

On motion duly moved and seconded

It was RESOLVED

THAT the Interim Project Planning Report for the Medical Academy at the University of Toronto at Mississauga be approved in principle.

2. Items for Governing Council Approval (cont'd)

(a) Capital Project: Interim Project Planning Report for the Medical Academy at the University of Toronto at Mississauga (UTM) (cont'd)

Documentation is attached to Report Number 112 of the Planning and Budget Committee as Appendix "A".

(b) Capital Project: Allocation of 19 Russell Street to the Faculty of Arts and Science for the Department of Anthropology

Professor Marrus reported that this project had also been considered at a special meeting of the Planning and Budget Committee on July 26, 2006. At that meeting, Professor Goel had explained that it was important to move forward with the project under Accommodation and Facilities Directorate (AFD) approval in order to begin the move of the Department of Anthropology from Sidney Smith Hall as soon as possible. He had stated that a full project plan for the facility would be brought forward to the Planning and Budget Committee at a later date. During discussion, it was clarified that classroom space in the building would continue to be used, and that the main changes would be the adaptation of some of the high-service laboratory facilities into lower-service ones. The motion was passed by the Planning and Budget Committee unanimously.

A member noted that the draft Report Number 112 of the Planning and Budget Committee that had been distributed incorrectly referred to 55 Russell Street, rather than 19 Russell Street. The Secretary noted that this error had since been corrected.

On motion duly moved and seconded

It was RESOLVED

THAT 19 Russell Street be allocated to the Faculty of Arts and Science to accommodate the Department of Anthropology.

Documentation is attached to Report Number 112 of the Planning and Budget Committee as Appendix "B".

The meeting adjourned at 1:45 p.m.

Secretary

Chair

September 19, 2006