

**UNIVERSITY OF TORONTO**  
**THE GOVERNING COUNCIL**

**Monday, June 25, 2007**

MINUTES OF THE GOVERNING COUNCIL meeting held on Monday, June 25, 2007 at 4:00 p.m. in the Council Chamber, Simcoe Hall.

**Present:**

Ms Rose M. Patten, (Chair)  
Mr. John F. (Jack) Petch, (Vice-Chair)  
Professor C. David Naylor, President  
Professor Varouj Aivazian  
Ms Diana A. R. Alli  
Mr. P.C. Choo  
Professor Brian Corman  
Mr. Kristofer T. Coward  
Dr. Claude S. Davis  
The Honourable William G. Davis  
Mr. Ken Davy  
Miss Saswati Deb  
Dr. Alice Dong  
Miss Coralie D'Souza  
Ms Susan Eng  
Dr. Shari Graham Fell  
Professor Jonathan Freedman  
Professor Vivek Goel  
Mr. Robin Goodfellow  
Professor William Gough  
Dr. Gerald Halbert  
Professor Ellen Hodnett

Professor Glen A. Jones  
Dr. Joel A. Kirsh  
Mr. Joseph Mapa  
Professor Michael R. Marrus  
Ms Jacqueline C. Orange  
Professor Douglas Reeve  
Mr. Tim Reid  
Mr. Stephen C. Smith  
Miss Maureen J. Somerville  
Ms Estefania Toledo  
Ms B. Elizabeth Vosburgh  
Mr. Larry Wasser  
Professor John Wedge  
Mr. W. David Wilson  
Mr. Patrick Wong  
  
Mr. Louis R. Charpentier, Secretary of the  
Governing Council

**Secretariat:**

Mr. Henry Mulhall  
Ms Mae-Yu Tan

**Absent:**

The Honourable David R. Peterson  
Professor Louise Lemieux-Charles  
Mr. Geoffrey Matus  
Ms Florence Minz  
Mr. George E. Myhal  
Mr. Richard Nunn

Ms Marvi H. Ricker  
Professor Arthur S. Ripstein  
Professor Barbara Sherwood Lollar  
Mr. Robert S. Weiss  
Ms Johanna L. Weststar

**In Attendance:**

Mr. Alex Kenjeev, Member-Elect of the Governing Council  
Mr. Arya Ghadimi, Member-Elect of the Governing Council  
Mr. Alex Rascanu, Member-Elect of the Governing Council  
Ms Oriel Varga, Past-Member of the Governing Council, Administrative Assistant,  
Association of Part-time Undergraduate Students (APUS)  
Ms Rivi Frankle, Interim Vice-President and Chief Development Officer

**In Attendance** (cont'd)

Professor Angela Hildyard, Vice-President, Human Resources and Equity  
Ms Catherine J. Riggall, Vice-President, Business Affairs  
Ms Susan Addario, Director, Student Affairs  
Professor Cristina Amon, Dean, Faculty of Applied Science and Engineering  
Ms Andréa Armbrorst, President of the Students' Administrative Council (University of Toronto Students' Union)  
Mr. Jason Bechtel, Counsel, Office of the Vice-President, Research and Associate Provost  
Mr. Jim Delaney, Associate Director and Senior Policy Advisor, Student Affairs  
Ms Sheree Drummond, Assistant Provost  
Professor David Farrar, Deputy Provost and Vice-Provost, Students  
Ms Joeita Gupta, Association of Part-time Undergraduate Students (APUS)  
Dr. Anthony Gray, Special Advisor to the President  
Mr. Michel Hay, Vice-President, University Affairs, SAC (UTSU)  
Professor Bruce Kidd, Dean, Faculty of Physical Education and Health  
Ms Bryn MacPherson White, Director, Office of the President and University Events  
Dr. Tim McTiernan, Assistant Vice-President, Research  
Mr. Steve Moate, Senior Legal Counsel  
Ms Cristina Oke, Assistant Secretary of the Governing Council  
Ms Masha Sidorova, Co-chair, Council of Athletics and Recreation  
Ms Elizabeth Sisam, Assistant Vice-President, Campus and Facilities Planning  
Ms Meredith Strong, Interim Special Assistant to the Vice-President, University Relations  
Mr. Rick Telfer, General Manager, SAC (UTSU)  
Ms Linda Vranic, Director, Operations, Office of the Vice-President, Research and Associate Provost

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEMS 12 AND 13 WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

**1. Chair's Remarks**

**(a) Welcome**

The Chair welcomed members and guests to the meeting.

**(b) Reappointment of Lieutenant Governor In Council Members to Governing Council**

The Chair reported that the Lieutenant Governor had issued the order that Dr. Alice Dong, Mr. Joseph Mapa, Mr. Richard Nunn, and Mr. David Wilson would be reappointed as members of the University of Toronto Governing Council for a period of three years, effective from the 1<sup>st</sup> day of July, 2007 to the 30<sup>th</sup> day of June, 2010. The Chair congratulated the members on their reappointment.

**(c) Audio Web-cast**

The Chair reminded members that the meeting was being broadcast on the web, and that private conversations might be picked up and broadcast. She asked all members, senior administrators, and guests who were invited to speak during the meeting to use a microphone, so that their comments could be heard by those listening to the audio web-cast.

**1. Chair's Remarks (cont'd)**

**(d) Speaking Requests**

The Chair announced that three speaking requests had been received, all of which had been granted. At the appropriate point in the agenda, the Chair would call on Ms Joeita Gupta of the Association of Part-time Undergraduate Students, and Ms Masha Sidorova, co-chair of the Council of Athletics and Recreation, both of whom had requested to speak under agenda item 5 (c). As well, she would call on Ms Andréa Armbrorst, President of the Students' Administrative Council (University of Toronto Students' Union), who had requested to speak under agenda item 5 (d).

**2. Minutes of the Previous Meeting of May 30, 2007**

The minutes of the meeting of May 30, 2007 were approved.

**3. Business Arising from the Minutes of the Previous Meeting**

The Chair recalled that at the previous meeting of May 30, 2007, during the consideration of the appointment of members of the Governing Council to Boards and Committees for next year, it had been suggested by some members that consideration should be given to appointing an undergraduate student rather than a graduate student to the Elections Committee. The Board and Committee assignments had been approved by the Governing Council on the understanding that the assignments for the Elections Committee would be further considered by the Executive Committee at its next meeting. The Chair reported that the Executive Committee had considered the matter at its meeting of June 14, 2007, and it had confirmed the originally proposed membership of the Elections Committee for 2007-08 as considered by the Governing Council at its meeting on May 30, 2007.

**4. Report of the President**

**(a) Convocation**

The President noted that twenty-two June convocation ceremonies had been successfully completed. He thanked the Chancellor for his energy and enthusiasm in presiding over each of the ceremonies. The President also acknowledged the participation of the Chair, the Governors, the Principals, the Deans, and the Vice-Presidents, particularly the Provost, in the ceremonies.

**(b) Water Bottle Usage**

The President reminded governors that Ms May Jeong, a student who had spoken about her experience in the Dinner with Twelve Strangers program at the last Council meeting, had chastised the Council for its use of water bottles during meetings. The President was pleased to report that Dr. Beth Savan, Director of the Sustainability Office, and some of her student volunteers would explore alternatives to the use of such water bottles, following on Ms Jeong's comments.

**(c) Awards and Honours**

The President referred members to the list of Faculty, Staff, and Student Awards and Honours that had been included in their agenda packages. Two governors had been recognized for their accomplishments - Ms Diana Alli, Administrative Co-ordinator of the Health Professions Student Affairs, was the winner of the David Eberle Memorial Alumni Award, and Professor Barbara

**4. Report of the President (cont'd)**

**(c) Awards and Honours (cont'd)**

Sherwood Lollar of the Department of Geology had been reappointed to a second term on the Natural Sciences and Engineering Research Council's council.

The President also noted that two University of Toronto faculty members were among the six outstanding university teachers province-wide who had been selected to receive 2006 Ontario Confederation of University Faculty Associations (OCUFA) Awards for excellence in teaching. The winners included Professor Gretchen Kerr of the Faculty of Physical Education and Health and University Professor Ernest Weinrib of the Faculty of Law.

**(d) Academic Boycott of Israeli Universities and Scholars**

The President reported that on June 8, 2007, the British University and College Union (BUCU) had voted to consider an academic boycott of Israeli universities and scholars. The issue had attracted much attention and had prompted the issuance of public statements by some university heads. The matter had been discussed by the Executive Committee at its meeting of June 14, 2007. There had been consensus among members to express a rejection of academic boycotts in principle and agreement that it would be appropriate for the President to write a letter directly to the General Secretary of BUCU conveying the concerns of the University.

The President stated that academic boycotts were antithetical to the fundamental values of the University. He argued that universities could best protect and enhance human rights by guarding and promoting academic freedom and free expression. The University strenuously objects in principle to any boycotts as broad-brush politicization of academic discourse. The University specifically objects to the scapegoating of any country's academics by those whose quarrel was with the policies of that country's government.

The President added that academic boycotts targeting scholars in any nation start the global academic enterprise down a dangerous slope of politicization. At the bottom of that slope is a world with diminished discourse among scholars, their students, and their societies. To the extent that such discourse is diminished, so also is the prospect for peacefully advancing the human enterprise in all its dimensions.

The President expected that in the years ahead, the University of Toronto would deepen rather than diminish its academic ties with Israeli universities and other postsecondary and advanced research institutions around the world. He expressed confidence that individual scholars at the University of Toronto would continue to collaborate actively with international colleagues solely on the basis of shared academic interests.

[The President's letter had been distributed to governors and is attached hereto as Appendix "A"](#) for reference in the event that other academic boycotts are proposed in the future.

**(e) Faculty of Social Work Gift**

The President reported on an extraordinary \$15-million gift that had been made to the Faculty of Social Work. The donation from Lynn Factor, a social worker, and her spouse Sheldon Inwentash, a University of Toronto alumnus, would establish fifty graduate student scholarships, to be awarded annually beginning in 2008, and five endowed chairs. The University had named the faculty the Factor-Inwentash Faculty of Social Work in recognition of the donors and their

**4. Report of the President (cont'd)****(e) Faculty of Social Work Gift (cont'd)**

generous gift. The gift would be very important to the Faculty as it established itself as a world leader in innovation and excellence for social work education and research.

**(f) *Towards 2030: Planning for a Third Century of Excellence at the University of Toronto***

President Naylor highlighted the following points during a presentation on the background context of *Towards 2030*.

- The international direction of the higher educational sector should be considered.
  - The University of Toronto was uniquely positioned in both Ontario and Canada.
  - The evolution and strategic issues faced by the University were consistent with those faced by other research-intensive institutions around the world.
- (a) Participation Rates**
- A university education had become essential for success in the workforce.
  - There was now a greater emphasis placed on the importance of a masters and doctoral degree.
  - More students were attending university and were remaining enrolled for longer periods of time, completing graduate degrees.
  - The demand for post-secondary education in the Greater Toronto Area (GTA) was projected to intensify, owing to both population growth and the influx of new Canadians who placed great value on higher education.
  - As a result, the University would face substantial enrolment pressures.
- (b) Research and Innovation**
- There was an emphasis world-wide on research and innovation as catalysts for growth and prosperity.
  - For the short term, the Canadian climate of support for basic research appeared less favourable, and there was instead greater emphasis on applied research and technology transfer.
  - International competition for scholars and students was growing.
  - 100 new universities would be added over the next 10 years in China and there had been a rapid acceleration of the number and quality of universities in India.
  - The University would need to determine how best to move forward in this competitive and changing environment.
- (c) Differentiation and Specialization**
- The University had benefited from a sustained expansion in federal and provincial peer-reviewed funding based on research excellence.
  - The apparent deceleration of growth in such funding would have implications for graduate student support and research careers of colleagues in the coming years.
  - In some systems, there had been external efforts to promote differentiation.
    - In California, the UC institutions had been given stronger research mandates, while the general California state institutions had a stronger undergraduate mandate.
    - Within the Chinese system, there existed a more pyramidal system, with pinnacle institutions such as Beijing and Tsinghua Universities receiving highly differential funding.

**4. Report of the President (cont'd)****(f) *Towards 2030: Planning for a Third Century of Excellence at the University of Toronto* (cont'd)**

- In recent years, Germany had deliberately and differentially funded a small number of research-intensive institutions based on national competitions.
- Some institutions had pursued differential roles on their own initiative. For example, 60% of the students at the London School of Economics were from outside of the United Kingdom, and the University of Melbourne was re-structuring its enrolment to focus on graduate education, including substantial expansion of professional masters degrees.

**(d) International and Local Partnerships**

- The University would need to continue its international outreach, developing partnerships around the world.
- International student enrolments were rising, along with student exchanges and international collaborations.
- There was also increased movement of scholars between countries, and greater acceptance of qualifications across universities. This was particularly striking in the European Union as a result of the Bologna Accord.
- Local partnerships were also accelerating.
  - Health science faculties were increasing partnerships with hospitals.
  - There was a demand from government and industry for multi-institutional research projects; contract research had become more prevalent in other jurisdictions.
  - With greater community engagement, there were opportunities for knowledge translation as students and scholars became more involved with industry and civil society.
  - The emphasis on commercialization of research was increasing world-wide, but basic research remained the engine of genuine innovation.
  - There would be new relationships in Canada between national laboratories and universities in the months ahead, and decisions about management strategies would be needed.

**(e) Financial Pressures**

- Ontario still had the lowest per-capita funding of higher education of any province in Canada.
  - The University's peer institutions in the USA had substantially higher per student funding.
- The debate over a suitable funding model that was occurring in Ontario was also taking place around the world.
  - Was increased tuition flexibility an option? If so, it could not come at the expense of the University's core commitment that admission should be based on merit, not ability to pay.
  - Could the government be persuaded to make greater financial contributions?
  - What alternative sources of funding should be considered by the University?

**(f) Accountability and Transparency**

- As principles, greater accountability and transparency were clearly desirable but the practices in the public sector had become counter-productive, as a recent 'Blue Ribbon' federal panel acknowledged.
- In Ontario the "overhead" of accountability was costly and intrusive.

**4. Report of the President (cont'd)****(f) *Towards 2030: Planning for a Third Century of Excellence at the University of Toronto* (cont'd)**

- At the University, early estimates suggested that the cost of meeting new Freedom of Information legislative requirements were several hundred thousands of dollars per annum.
- Detailed performance reports for small amounts of incremental revenue were required more frequently, leading to constraints on institutional autonomy and disincentives to seek new funds from the Province.
- In general, more detailed reporting was required, drawing down already limited resources.

**(g) Evolution of the Core Mission**

- Debates across North American and European institutions were occurring about the relative emphasis on education and scholarship in higher education.
- Some critics were asking if universities were undervaluing the liberal arts relative to applied science and technology disciplines.
- Many universities were pondering the core competencies for modern citizens.
- There has also been growing attention to standards in secondary schools, and concerns have been raised about the adequacy of preparation for university study.
- Such considerations led to a 'meta-question' for the University of Toronto: What was the University's appropriate role as the largest publicly-funded, research-intensive university in a small country?

**Timeline and Process****Phase I: Summer 2007**

- Presentations to Principals and Deans and to governance bodies including the Executive Committee of Governing Council, the University Affairs Board, the Academic Board, the Business Board and the Governing Council itself.
- Distribution in *The Bulletin* (June 12, 2007).
- Posting on University website (<http://www.towards2030.utoronto.ca/>).
- Speeches, presentations, off-line sessions to the University community.
- Fostering of discussion and soliciting of feedback from the community.

**Phase II: Fall 2007**

- Establishment of standing committees and task forces, based on issues distilled from Phase I.
- Framing of issues and options, with a modest range of possibilities and considerations of strengths and weaknesses of these options.
- Public forums, including symposia, conferences, faculty council meetings, Town Halls, and special purpose lectures.
- Continuation of electronic distribution, feedback, on-line forums, and the President's blog.

**Phase III: Early 2008**

- Creation of synthesis document.
- Institutional mission statement.
- Articulation of long-term directions.
- Development of recommendations to inform academic planning cycle and to guide advancement and university relations activities.

**5. Items for Governing Council Approval****(a) *Inventions Policy***

Professor Marrus reported that the *Policy* had been introduced at the Committee on Academic Policy and Programs prior to its consideration by the Academic Board. It was the final revised policy arising from the review of research policies led by the Vice-President, Research and Associate Provost that would come forward for governance approval during the current academic year. The *Policy* reflected changes in the University's management of inventions including revisions to the terms of disclosure, ownership, and commercialization.

Under the revised policy, the maximum management fee charged by the new Innovations Group would be 20% of net revenue, a substantial reduction from the 50% charged by the former Innovations Foundation under the previous policy. If the inventor assigned ownership and responsibility to the University, the inventor would now receive 60% of net revenue, a substantial improvement for inventors. If the inventor retained ownership and responsibility for the invention, she/he would now receive 75% of net revenue, and the University would receive 25%.

Professor Marrus noted that the changes were intended to promote creativity and innovation, to facilitate knowledge translation for the greatest public benefit, and to ensure that revenue generated by University of Toronto inventions were distributed in a manner consistent with the stated objectives. While there had been no discussion of the revised *Policy* by the Academic Board, there had been strong support to recommend it to the Governing Council for approval. Some discussion on the *Policy* had taken place at the Executive Committee meeting of June 14, 2007 and was reflected in the minutes of the Committee.

On motion duly moved and seconded

It was Resolved

THAT the revised *Inventions Policy* be approved, replacing the Policy approved by the Governing Council on May 3, 1990 and amended on June 3, 2002.

Documentation is attached to Report Number 151 of the Academic Board as Appendix "B".



**5. Items for Governing Council Approval (cont'd)****(b) Capital Project: Project Planning Report - Relocation of Capital Projects and Facilities and Services**

Professor Marrus reported that the proposed move of the Departments of Capital Projects and Facilities and Services had been considered at a meeting of the Planning and Budget Committee on May 22, 2007, and by the Academic Board on June 4, 2007. The proposed relocation would make space available at 215 Huron Street for the Departments of Mathematics and Statistics. The capital project, which had a total project cost of \$6 million to be funded through borrowing, would be implemented concurrently with renovations for the Examination Centre. The only question raised at the Board had concerned the combined traffic of employees in the two relocated departments and those using the examination centre, and whether this would cause any congestion problems, especially in the use of the elevators. The Assistant Vice-President, Campus and Facilities Planning had assured the Board that the project plans conformed to building code requirements and that no problems were anticipated.

Invited to comment, Ms Orange stated that the Business Board had also considered the project and had approved its execution, subject to approval by the Governing Council. The Board had been assured that the reduced space for the two departments in the new facility would be sufficient to accommodate current and future staff needs, given the shared service facilities and the open-space design. The Board had also been assured that the construction cost and the total project cost were within an appropriate range.

On motion duly moved and seconded

It was Resolved

1. THAT the third floor of 255/257 McCaul Street be assigned to the Capital Projects Department and to portions of the Facilities & Services Department.
2. THAT the renovation of the third floor of 255/257 McCaul Street, 2200 gross square metres, and an archive storage room on the first floor, 167 gross square meters, with a Total Project Cost of \$6.0 million be approved and funded through borrowing.

Documentation is attached to Report Number 151 of the Academic Board as Appendix "C".

**(c) Capital Project: Interim Project Planning Report - Varsity Centre 2007**

Professor Marrus reported that the Interim Project Planning Report for the Varsity Centre 2007 had also been considered by the Planning and Budget Committee on May 22<sup>nd</sup> and by the Academic Board on June 4<sup>th</sup>. He explained that approval in principle was being sought to facilitate planning and to provide assurance to potential benefactors of the commitment of the University to the project. Approval was needed for the renovation of Varsity Arena on site 21 at 299 Bloor Street West, and for the planning and construction of the Centre for High Performance Sport on Site 12, 100 Devonshire Place. Approval was also being sought for the construction of the South Entrance Building, Beacon, and Box Office at a total project cost of approximately \$10 million, with the funding obtained from donations. The south end of Site 12 was being assigned to the Varsity 2007 project until December 31, 2007, at which time the financial viability of the project would be assessed.

Professor Marrus noted that a number of issues, including sources of funding, secondary effects of the project, and support from the operating budget, would need to be resolved prior to the

**5. Items for Governing Council Approval (cont'd)****(c) Capital Project: Interim Project Planning Report - Varsity Centre 2007 (cont'd)**

submission to governance of the final project planning report. Speakers from the Graduate Students' Union (GSU) and Association of Part-time Undergraduate Students (APUS) had addressed the Board, and had indicated their opposition to student levies for capital projects. A member of the Board had observed that the name 'Centre for High Performance Sport' could imply that the Centre would only be available to elite athletes. Professor Bruce Kidd, the Dean of the Faculty of Physical Education and Health, had replied that the name of the Centre reflected the pursuit of excellence by the University in all fields of endeavour. Referring to Professor Kidd's recent article in *The Bulletin*<sup>1</sup>, Professor Marrus echoed the Dean's view that it was appropriate for the University to seek excellence in athletics. Professor Marrus added that the proposal for the Varsity Centre project had received overwhelming support from the Board.

Ms Orange informed members that Professor Goel had provided the Business Board with a full briefing on the Varsity Centre project. Subject to Council's approval of the interim project planning report, the Board had approved execution of the Entrance Building at a cost of \$9.5-million, with funding from donations.

**Non-Members' Addresses to the Council**

At the invitation of the Chair, Ms Joeita Gupta of the Association of Part-time Undergraduate Students (APUS) addressed the Council. Ms Gupta outlined APUS' objections to the Centre for High Performance Sport, stating that, in their view, the project was not inclusive of part-time students on the St. George campus. APUS believed that a number of part-time students had responsibilities that would prevent them from making use of the Centre. The assignment of site 12 to the Varsity Centre and the Student Commons would result in a further, unwelcome relocation of the APUS office from its temporary space in the Margaret Fletcher Building. Ms Gupta expressed the opposition of APUS to student levies and to students paying for bricks and mortar, and she sought assurance from governors of their commitment to the experience of part-time students.

Ms Masha Sidorova, Co-chair of the Council of Athletics and Recreation, also addressed the Council. She stated that in her role as an elected student leader, she had had an opportunity to speak with numerous students; it was clear there was strong support within the student body for the Varsity Centre. Ms Sidorova remarked on the necessity for student space on campus that would cater to the needs of all University of Toronto students. The Centre for High Performance Sport located on site 12 would provide research facilities, student space, and an opportunity for students to participate in athletics both as users and as spectators. Ms Sidorova commented on the benefits of the Varsity Dome since its recent opening – reduced waiting lists, longer, more flexible hours of operation, and a new offering of athletic programs for students. Stressing the importance of hearing all voices on the issue, she expressed the belief that it was possible to reach a compromise with student groups on campus so that the Varsity Centre project would be realized.

**Discussion**

Members spoke in support of both the Varsity Centre and the Student Commons proposals, stating that there was a great need for the proposed student activity spaces. Numerous students would be able to use the Centre for High Performance Sport, participating in intramural sports.

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<sup>1</sup> [http://www.news.utoronto.ca/bulletin/PDF\\_issues/06-12-07.pdf](http://www.news.utoronto.ca/bulletin/PDF_issues/06-12-07.pdf)

**5. Items for Governing Council Approval (cont'd)****(c) Capital Project: Interim Project Planning Report - Varsity Centre 2007 (cont'd)**

As well, child minding services would facilitate use of the Centre by students with parental responsibilities. Other benefits included the accessibility of site 12, twenty-four hour use of areas of the Student Commons, proximity to the subway lines and public transportation, and the provision of additional study space on campus.

A member thanked Ms Joeita Gupta for having spoken so eloquently on behalf of APUS. He clarified that students were not being asked to pay for “bricks and mortar”, as she had suggested, but rather to contribute to 75% of the operating costs, corresponding to student use of the facilities. The University would obtain funding for the capital costs of the Varsity Centre project through fundraising initiatives.

Three members noted that discussions on the student spaces had been ongoing for quite some time, and that it was important for APUS to participate in such discussions. APUS had been invited to have representation on the Student Commons Project Planning Committee, but had chosen not to participate actively. A member suggested it might be helpful for APUS and others who had expressed opposition to the Varsity Centre to consider a compromise for the sake of their fellow students, as many would benefit from the Centre for High Performance Sport. It was possible for APUS to make contributions and advocate on behalf of part-time students, even if their office were situated in a location other than the Margaret Fletcher Building.

A member noted that the University administration had collaborated effectively with the SAC (UTSU) on the plans to build the Varsity Centre and Student Commons on site 12. A member also thanked the University and President Naylor for acknowledging the needs of its students and working to make improvements for them.

A member asked whether APUS would be guaranteed a space in the Student Commons. Professor Goel replied that, as stated in the interim project planning report, the administration would work with APUS to identify an alternate office site. He noted that, prior to the move, it had been made clear to APUS that site 12 was a development site. Although they had been offered other locations for their office, they had chosen to move to site 12 temporarily. In response to a question of whether APUS would be provided with an alternate space during construction, Professor Goel explained that such secondary effects of the project, including the relocation of occupants, would be addressed before a final report was submitted to the Governing Council.

**5. Items for Governing Council Approval (cont'd)****(c) Capital Project: Interim Project Planning Report - Varsity Centre 2007 (cont'd)**

On motion duly moved and seconded

It was Resolved

1. THAT the planning and construction of the Varsity Entrance Building and the renovations to Varsity Arena, on Site 21, 299 Bloor Street West, and of the Centre for High Performance Sport on Site 12, 100 Devonshire Place, as contained within the Interim Project Planning Report, be approved in principle.
2. THAT the south end of Site 12, 100 Devonshire Place, be assigned to Varsity 2007 until December 31, 2007 at which time the financial viability of the project can be assessed.
3. THAT the components of the project for Varsity Centre, approximately 7753 net assignable square metres be approved in principle at a total project cost of approximately \$69.8 million (premised on a tender date of October 2008) to be funded by fundraising initiatives.
4. THAT the first components of Varsity 2007, the South Entrance Building, and the Beacon and Box Office be approved in principle to proceed to construct approximately 600 net assignable square metres as detailed in the Interim Project Planning Report and having a total project cost of approximately \$10 million on Site 21 as funding for these components is obtained from donations. No financing is required.

Documentation is attached to Report Number 151 of the Academic Board as Appendix "D".

**(d) Capital Project: Interim Project Planning Report - Student Commons**

Professor Marrus reported that a portion of site 12 at 100 Devonshire Place was being proposed for a Student Commons facility, with activities co-located with the Varsity Centre for High Performance Sport. It was expected that students would contribute to the costs of the Student Commons in the form of a levy, and student leaders would hold a referendum in the Fall 2007. The University would contribute fifty cents against each dollar raised through the levy for the capital costs of the project, consistent with contributions to student centres on the University of Toronto at Mississauga (UTM) and University of Toronto at Scarborough (UTSC) campuses. At the Board meeting, a speaker from APUS had indicated the Association's displeasure at the impact the assignment of Site 12 for the Student Commons and Varsity Centre would have on the APUS Office at the former Margaret Fletcher Day Care located on Site 12. Explanations of the issues, similar to those just given to the Governing Council, had been provided. The only question raised at the Board had been whether there was a maximum height for the structures being planned for the site. Ms Sisam had replied that 7.5 stories was the maximum height allowed under current zoning regulations. The Academic Board had supported the motion and had recommended it to the Governing Council for approval.

At the invitation of the Chair, Ms Andréa Armbrorst, President of SAC (UTSU) addressed the Council. She noted that Mr. Michel Hay, Vice-President, University Affairs, of SAC (UTSU), and Mr. Rick Telfer, General Manager of SAC (UTSU), were in attendance to demonstrate their commitment to the Student Commons project. Ms Armbrorst spoke in support of the project,

**5. Items for Governing Council Approval (cont'd)****(d) Capital Project: Interim Project Planning Report - Student Commons (cont'd)**

noting that the proposed Student Commons would help to further build a strong student community, enhancing the student experience. The Student Commons would be an additional, much-needed area of student activity, along with others already in existence such as the International Student Centre, Hart House and the Athletic Centre. The SAC (UTSU) was planning to hold a referendum in the fall of 2007 in order to seek consent for a levy to fund part of the capital costs of the Student Commons. The results of a plebiscite that had been held by the SAC (UTSU) in the Spring, 2005 had indicated that two-thirds of the thousands of students who had voted were in support of providing funding for the Student Commons. With an intramural student population of over 10,000 who were expected to utilize the Centre for High Performance Sport, it was clear there would be great use of the Student Commons that would be co-located on site 12. In closing, Ms Armbrorst asked governors to approve the interim project planning report for the Student Commons.

A member commented that it was a special day in which both the Varsity Centre and Student Commons project were being considered for approval by Governing Council. Future students would be most fortunate to benefit from the space, and their experiences would be enhanced as a result of the projects to be located side-by-side.

On motion duly moved and seconded

It was Resolved

1. THAT the Interim Project Planning Report for the Student Commons on the St. George Campus be approved in principle, and that a portion of site 12 be assigned for this project, co-locating activities with Varsity Centre for High Performance Sport.
2. THAT approval of the final report be contingent on identification of the total capital project cost, operating costs, funding and governance of the proposed facility.

Documentation is attached to Report Number 151 of the Academic Board as Appendix "E".

**(e) Audited Financial Statements**

Ms Orange reported that the Audit Committee had examined the financial statements over two meetings, with the external auditors in attendance, and the audit report had been "clean". Both the Audit Committee and the Business Board had been satisfied that the financial statements presented a fair and full picture of the University's financial results for the year and its financial position at year-end. The University had a net income of \$134.5-million for the year, its fourth consecutive year of positive net income. That outcome was the result of an increase in investment income and the receipt of unanticipated, one-time-only, year-end funds from the Government of Ontario. The University's balance sheet had also strengthened, with net assets growing from \$1.9-billion to \$2.2-billion. That included the University's endowments, which had grown from \$1.6-billion to \$1.8-billion. However, in the operating fund, the accumulated deficit had grown from \$59.5-million to \$66.3-million. The University would face difficult decisions in implementing its long-range budget plan, which would continue to require substantial cost-control measures to reduce the cumulative deficit to the permissible 1.5% of revenue by the end of the plan on April 30, 2012.

**5. Items for Governing Council Approval (cont'd)**

**(e) Audited Financial Statements (cont'd)**

Ms Orange congratulated Chief Financial Officer Sheila Brown, Controller Pierre Piché, and their colleagues for having prepared clean, audited financial statements for a complex organization within six weeks of the end of the fiscal year.

On motion duly moved and seconded

It was Resolved

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2007 be approved.

Documentation is attached to Report Number 158 of the Business Board as Appendix "A".

**(f) External Auditors: Appointment for 2007-2008**

Ms Orange reported that the Business Board recommended the re-appointment of Ernst & Young as the University's external auditors for 2007-08. The Audit Committee and the administration were both very satisfied with the work of the external auditors. The Board had been assured of the independence of the external auditors even though the same firm had been in place for many years. The firm's policy of rotating the partner in charge was an important means by which to maintain such independence, as was the University's policy of the review of audit services every five years, and the oversight of the Audit Committee.

On motion duly moved and seconded

It was Resolved

1. THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2008; and
2. THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2008.

Documentation is attached to Report Number 158 of the Business Board as Appendix "B".

**6. Summer Executive Authority**

The Vice-Chair reminded members that each June, the Governing Council was asked to delegate to the President authority to take any necessary actions on its behalf during the summer months. Proposals for approval would normally be discussed with and have the support of the relevant Board or Committee Chair, or, in the Chair's absence, the Vice-Chair. Supporting documentation would be reviewed by the Chair of the Governing Council, who would then countersign the individual authorizations. In the fall, a report on approvals under Summer Executive Authority would be made to each Board. Items not regarded as urgent would be held for consideration in the usual manner. The Vice-Chair noted that the Summer Executive Authority motion had been updated to reflect the revisions to the *Policy on Appointments and Remuneration* approved by the Governing Council on May 30, 2007.

**6. Summer Executive Authority (cont'd)**

On motion duly moved and seconded

It was Resolved

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
  - (i) appointments to categories 2<sup>2</sup>, 3<sup>3</sup>, and 5<sup>4</sup> of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;<sup>5</sup>
  - (ii) approval of such additional curriculum changes as may arise for the summer and September 2007; and
  - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

**7. Reports for Information**

Members received the following reports for information.

- (a) Report Number 406 of the Executive Committee (May 30, 2007)
- (b) Report Number 1 of the Senior Appointments and Compensation Committee (June 19, 2007)

The Chair noted that the revised *Policy on Appointments and Remuneration* that had been approved by Governing Council on May 30, 2007 had established the Senior Appointments and Compensation Committee. The Committee had met on June 19, 2007 and had approved two appointments:

- 1) Professor Lori Ferris as Associate Vice-Provost, Relations with Health Care Institutions, for a five-year term, from July 1, 2007 to June 30, 2012.
- 2) Ms Mae-Yu Tan as Assistant Secretary of the Governing Council, effective July 1, 2007.

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<sup>2</sup> Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

<sup>3</sup> Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

<sup>4</sup> Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board).

<sup>5</sup> Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

**7. Reports for Information** (cont'd)

Professor Marrus informed Council of an item that would be included in the Academic Board's minutes of June 4, 2007 - the retirement of the Ms Cristina Oke, Secretary of the Board and Assistant Secretary of the Governing Council, at the end of September 2007. Professor Marrus remarked that he had been very well served by the Secretariat, and he acknowledged the extraordinary support that Ms Oke had provided to him and previous Chairs of the Academic Board. In recognition of her service, Ms Oke had been presented with a chair on behalf of the Governing Council and its Boards and Committees.

**8. Date of the Next Meeting**

The Chair informed members that the first regular meeting of the Governing Council for the 2007-08 governance year was scheduled for Tuesday, October 30, 2007 at 4:30 p.m.

**9. Question Period**

Members had no questions for members of the senior administration.

**10. Other Business**

A member who brought forward an item to add to the agenda was advised of the protocol for such a motion by the Chair.

Invited to provide a brief justification for adding the item to the agenda, the member stated that he sought to have the *Statement on the Bearing of Firearms* amended to reflect an intent that the *Statement* not curtail the activities of the Hart House Rifle and Revolver Clubs. It was the view of the member that the administration would be acting beyond its authority by withdrawing permission for firearms to be kept or used at Hart House. However, the member had been advised that the administration was acting within its delegated authority to implement policy. As the withdrawal of the permission for firearms to be kept or used at Hart House would be effective September 30, 2007, the member sought an opportunity for the matter to be examined now by governors, in an attempt to prevent an interruption in the operation of the Hart House Rifle and Revolver Clubs.

It was duly moved and seconded

THAT the proposed amendment of the *Statement on the Bearing of Firearms* be added to the agenda.

The vote on the motion was taken.  
The vote failed.

**11. Chair's Closing Remarks**

The Chair thanked all members of the Governing Council, as well as its Boards and Committees, for their generous contribution of time and effort to the important work of governing the University over the past year. She acknowledged especially those members of the Council who were completing their terms on June 30th.



**11. Chair's Closing Remarks (cont'd)**

**Kristofer Coward**

Mr. Coward had served for one year on Council as a graduate student member. In addition he had been an engaged member of the Academic Board, Planning and Budget Committee, and the Academic Appeals Committee. He had recently completed the requirements for his third University of Toronto degree, a Ph.D. in Mathematics, and would be taking up a post-doctoral fellowship at York University next year. The Chair offered her congratulations on his academic achievements.

**Coralie D'Souza**

Ms D'Souza had served two one-year terms on the Governing Council representing full-time undergraduate students. For the past two years, she had served on the University Affairs Board, and had been an active member of the Academic Appeals Committee. This past year, she had also been a member of the Executive Committee.

In addition to the Boards and Committees, Ms D'Souza had been a member of the Committee to Review Convocation, and Co-Chair of its Work Group responsible for service to students, as well as a member of the Advisory Committee on the Appointment of an Assistant Vice-President, Government, Institutional and Community Relations.

Ms D'Souza had graduated from Innis College on June 19 with an Honours Bachelor of Arts degree in Environmental Policy and Practice, and Political Science.

**Robin Goodfellow**

Mr. Goodfellow had just graduated from the Faculty of Physical Education and Health. He had served as an active member of the Business Board, the University Affairs Board, the Academic Appeals Committee and the Elections Committee over the past year. He had also been a member of the Advisory Committee on the Appointment of a Vice-President, Advancement. Bringing the student perspective to discussions of weighty issues, Mr. Goodfellow had made consistent contributions throughout the year.

**Marvi Ricker**

Ms Ricker had completed a three-year term as an alumni member of the Governing Council. During those three years, she had been an active member of the Business Board, and served on the Academic Board in 2004-05, the University Affairs Board in 2005-06, and the Committee for Honorary Degrees in 2006-07. She had also served on the President's Advisory Committee on External Relations.

Ms Ricker had brought a unique perspective to the Governing Council, as her involvement with the University had ranged from being an instructor in Chemistry at the University of Toronto at Scarborough to being Director of Public and Community Relations.

**Barbara Sherwood Lollar**

Professor Sherwood Lollar, of the Departments of Geology and Chemistry, was completing her fourth year as a teaching staff member of the Governing Council representing Constituency I from the Faculty of Arts and Sciences. Before being elected to the Council, she had served on the Academic Board for two years from 2001-03. As a Governor, she had been a member of the Committee on Academic Policy and Programs, the Planning and Budget Committee, and the Academic Appeals Committee, and had been a valuable contributor to the work of the Executive Committee for the last

**11. Chair's Closing Remarks (cont'd)**

three years. Professor Sherwood Lollar had brought a broad perspective to governance, and her thoughtful interventions would be missed. The Chair expressed her thanks for Professor Sherwood Lollar's dedicated service.

**Professor John Wedge**

Professor Wedge was completing six years of service as a teaching staff member of the Governing Council. During that time, he had served on the University Affairs Board, where he had brought his experience, judgment, and insight to difficult issues, the Academic Appeals Committee, and the Committee on Academic Policy and Programs. Professor Wedge had also assisted with the work of the Advisory Committee on the Appointment of a Vice-President and Provost. On June 30<sup>th</sup>, Professor Wedge would be ending a three and a half-year term as Associate Vice- Provost, Relations with Health Care Institutions.

**Johanna Weststar**

Ms Weststar was completing a one-year term on the Governing Council as a graduate student member. She had served on the University Affairs Board, the Committee for Honorary Degrees, the Committee on Academic Policy and Programs, and the Academic Appeals Committee. In addition, most recently, she had been a member of the President's Advisory Committee on the Appointment of a Vice-President, Research. Ms Weststar's thoughtful interventions had added value to all of these bodies, and her contributions to governance were appreciated. She had recently completed the requirements for her Ph.D. in Industrial Relations, and had accepted a faculty position at St. Mary's University in Halifax.

**Patrick Wong**

Mr. Wong was completing a one-year term as a full-time undergraduate student member of the Governing Council. In addition to serving on Council, he had served on the Academic Board, the Academic Appeals Committee, and the Planning and Budget Committee. A student in the M.D. program, Mr. Wong had found time to continue to serve during the past year as a student representative on the Undergraduate Medical Education Program Evaluation Committee of the Faculty of Medicine, and had been active on the Medlife and the Student Diversity Committees. As well, he had performed in the Faculty of Medicine Benefit Concerts, Earthtones and Daffydil.

The President noted that there was one other retiring member of the Council whose work had not been recognized. The Chair, Ms Rose M. Patten, was completing nine years of service on the Governing Council, including two years as Vice-Chair and three years as Chair. [The President's remarks are attached hereto as Appendix "B"](#).

The Chair thanked the President for his kind remarks and noted that she felt privileged to have served and worked towards the advancement of the University. She intended to express thanks to all who had supported and assisted her later in the evening.

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2, ITEMS 12 AND 13 WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

**12. Committee for Honorary Degrees: Membership**

On motion duly moved and seconded

It was Resolved

THAT the proposal for membership on the Committee for Honorary Degrees, 2007-2008, as recommended by the Academic Board and outlined in the memorandum from the secretary of the Executive Committee dated June 14, 2007 be approved.

***Administrative Staff***

Ms Cindy Ferencz-Hammond (UTM)

***Lay Members***

Dr. Shari Graham Fell \*  
Ms Shirley Hoy  
Ms Susan Scace \*

***Students***

Ms Saswati Deb (Undergraduate, Arts and Science)  
Ms Krista Boa (PhD, Faculty of Information Studies)

***Teaching Staff***

University Professor Edward Chamberlin, Faculty of Arts and Science (Department of English) \*  
Professor Cynthia Goh, Faculty of Arts and Science (Department of Chemistry) \*  
Professor Douglas Reeve, Faculty of Applied Science and Engineering (Department of Chemical Engineering and Applied Chemistry) \*  
Professor Carol Rolheiser, Ontario Institute for Studies in Education of the University of Toronto \*

\* indicates re-appointment

**13. Senior Appointments**

**(a) University Ombudsperson**

On motion duly moved and seconded

It was Resolved

- (a) THAT Professor Emeritus Joan E. Foley be appointed as University Ombudsperson, effective July 1, 2007 and continuing to June 30, 2010;
- (b) THAT there be a review of the Office of the University Ombudsperson in the third year of Professor Foley's term, to be conducted in a manner to be determined by the Executive Committee of the Governing Council, leading to the possibility of reappointment, subject to the mutual agreement of Professor Foley and the Governing Council; and
- (c) THAT Professor Foley remain in office until her replacement is appointed by the Governing Council and takes office.

**13. Senior Appointments (cont'd)**

**(b) University Counsel Emeritus**

On motion duly moved and seconded

It was Resolved

THAT Mr. Donald Guthrie be designated University Counsel Emeritus effective July 1, 2007.

**(c) Vice-President, Business Affairs**

On motion duly moved and seconded

It was Resolved

THAT Ms Catherine Riggall be appointed Vice-President, Business Affairs, for a second term, effective July 1, 2007 and continuing to June 30, 2009.

The meeting adjourned at 5:45 p.m.

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Secretary

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Chair

July 3, 2007