

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 471 OF**  
**THE EXECUTIVE COMMITTEE**

**Tuesday, March 24, 2015**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Tuesday, March 24, 2015 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Ms Judy Goldring, Chair Ms Shirley Hoy, Vice-Chair Professor Meric Gertler, President Mr. Harvey Botting Ms Alexandra Harris Professor Edward Iacobucci Ms. Claire M.C. Kennedy Dr. Gary Mooney Ms N. Jane Pepino Ms. Catherine Riddell Prof. Salvatore Spadafora Professor Janice Stein Mr. Andrew Szende Mr. Keith Thomas	<b>Non-Voting Member:</b> Mr. Louis R. Charpentier, Secretary of the Governing Council  <b>Secretariat:</b> Mr. Lee Hamilton
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**In Attendance:**

Professor William Gough, Chair, UTM Campus Council and Member of the Governing Council  
Professor Angela Hildyard, Vice-President, Human Resources and Equity  
Ms Nadine Jamison, Executive Director, Stakeholder Relations and Strategic Initiatives, Office  
of the President  
Mr. John Switzer, Chair, Business Board and Member of the Governing Council  
Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council  
Professor Scott Mabury, Vice-President, University Operations  
Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, Office of the President  
Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 13 to 15 took place *in camera*.

The meeting was held in closed session.

## **1. Chair's Remarks**

Ms Shirley Hoy advised members that she would preside as Chair for the current meeting because of a scheduling conflict for Ms Goldring, who would join the meeting by teleconference at a later point. Ms Hoy thanked members for her recent acclamation to continue to serve as Vice-Chair of Governing Council. She provided members with a brief update on the elections and appointments process for the 2015-16 governance year, noting that a formal announcement of election results would occur at the next Governing Council meeting on April 1.

## **2. Report of the President**

The Chair invited President Gertler to make his report to members.

President Gertler affirmed that the business of the University was continuing notwithstanding ongoing strike action by members of CUPE 3902 Unit 1 members, and that minimizing disruption to students had been a major priority of the University since the beginning of the strike action. He informed members that Professor Angela Hildyard, Vice-President, Human Resources and Equity, would join the Committee during the *in camera* portion of the meeting to provide members with a detailed update on current labour relations issues and answer any questions members might have.

The President called members' attention to the University of Toronto's recently announced improved standing in the 2015 *Times Higher Education* World Reputation Rankings, having attained 16<sup>th</sup> place in the world, up from 20<sup>th</sup> in 2014. President Gertler then provided members with a brief update on developments in provincial government, including the appointment of Ms Suzanne Herbert as Executive Lead of the Government of Ontario's University Funding Model Review, which would commence consultations in the near future. He noted Ms Herbert's earlier leadership role in negotiations with community colleges as part of the Strategic Mandate Agreement process.

President Gertler invited Professor Cheryl Regehr, Vice-President and Provost, to update members on issues related to institutional responses to sexual violence. Professor Regehr outlined the Government of Ontario's recently announced *Sexual Violence Action Plan*, and updated members on the work of the Council of Ontario Universities' advisory group on sexual violence as well as the University's Advisory Committee on Preventing and Responding to Sexual Violence. She remarked on the University of Toronto's collaboration with, and close proximity to, service providers specializing in responding to sexual assault.

**3. Annual Report on Student Financial Support: Report of the Vice-Provost, Students 2013-14**

The item was presented to members for information.

**4. Items for Endorsement and Forwarding to the Governing Council**

Ms Hoy advised members that there would be no presentation on budget and tuition items for the current meeting, but that a short presentation would be made at the Governing Council meeting on April 1. She provided members with a brief update on the discussion of the budget and tuition items at the March 2<sup>nd</sup> meeting of the Business Board and at the March 19<sup>th</sup> meeting of the Academic Board.

Ms Hoy noted that at the Business Board meeting of March 2<sup>nd</sup>, a member had inquired about divisional initiatives to encourage international student enrolment as well as initiatives to ensure that OSAP-eligible students were aware of new application schedules precipitated by per-term billing. Ms Hoy reported that Professor Mabury had replied that the Provost was in constant contact with the Deans, and that this collaborative effort had resulted in specific budget allocations to support and attract international students. On the question of the new OSAP application schedules, Mr. Richard Levin, Executive Director, Enrolment Services, and University Registrar, had confirmed that the University was working with both divisions and with Student Accounts to ensure that students had the information required. In reply to a member's question, Professor Regehr had confirmed that the President's three priorities had been, and would continue to be considered when developing the budget. Finally, in response to a question from a member about the target for international student enrolment, Professor Mabury had replied that potential future enrolment varied by divisions and, in all cases, was driven by academic priorities.

Summarizing key points of the discussion at the Academic Board meeting of March 19<sup>th</sup>, Ms Hoy remarked that a member had asked about graduate students in the unfunded cohort. The member had asserted that in some divisions such as OISE some students remained unfunded for the entirety of their degree. Professor Mabury had clarified that doctoral students beyond five years of study fell into the unfunded cohort, that the University received government grants only for those in the funded cohort, and that students outside the funded cohort had access to research grants and employment income.

Ms Hoy reported that, in response to a question regarding the minimum funding commitment, Professor Mabury had said that a minimum commitment of \$12,000 per year had been established in 2001, and that this had been increased to \$15,000 per year in 2008. Professor Mabury had noted that the overall package and funding varied by divisions across the University, and remarked that decisions in this area were best left to the Chairs and Deans, who were well situated to respond to changing conditions.

On the matter of the indirect costs of research, a member of the Academic Board had asked about how the University compared to its Canadian peers, and specifically about what measures the

University could take to recover more of the indirect costs of research. Ms Hoy informed members of the Executive Committee that Professor Goel had replied that the Government of Canada's Research Support Fund (RSF) provided postsecondary institutions with support for indirect costs associated with managing their research activities. Professor Goel had noted that the sliding scale used by the RSF to determine allocations reimbursed up to forty per cent of the indirect costs of research at smaller institutions, but only around 17% for the largest largest institutions like the University of Toronto, and that this relative underfunding presented a challenge that could be partially addressed through other factors, for example contract research activities.

**a. Tuition Fee Schedule for Publicly Funded Programs, 2015-16**

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the Tuition Fee Schedule for Publicly-Funded Programs in 2015-16 as described in Tuition Fee Schedule for Publicly-Funded Programs 2015-16 (February 11, 2015) and

THAT the tuition fees in 2015-16 and 2016-17 for the special programs identified in Tables B2 and C2 of Appendices B and C of the aforementioned report be approved.

**b. Tuition Fee Schedule for Self-Funded Programs, 2015-16**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the Tuition Fee Schedule for Self-Funded Programs, 2015-16 be approved.

**c. Budget Report 2015-16 and Long Range Budget Guidelines 2015-16 to 2019-20**

Ms Hoy invited Professor Mabury to make some remarks about the item. Professor Mabury briefly outlined the governance path for the item and noted that during presentations at UTM and UTSC governance bodies, participating members had been very engaged in the discussion and had offered many valuable questions and comments. A member commented on the 5-year budget cycle and the benefits arising from improvements to costs.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the *Budget Report, 2015-2016* be approved, and

THAT the *Long Range Budget Guidelines 2015-2016 to 2019-2020* be approved in principle.

**d. Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new Highland Hall – Project Scope and Sources of Funding**

The Chair reminded members that the project would renovate existing space and construct new space at the Recreation Wing (R-Wing) at the University of Toronto Scarborough, and that this was expected to help relieve severe space pressures on the South Campus at UTSC. She noted that the R-Wing, re-named Highland Hall, was situated between the Student Centre and the new East Arrival Court, and that it would re-populate a neglected corner of the campus and create a new point of arrivals and departures. The project would construct a mid-rise academic office structure, to include Student Services, the Registrar and recruitment area on the ground floor, and would also renovate the existing interior spaces to house a lecture theatre, two classrooms, the Learning Commons, the Hub, student study space and an Exam Centre (previously the gymnasium.). Ms Hoy advised members that the recommendation had received unanimous support at the Academic Board meeting on March 19<sup>th</sup>.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the Report of the Project Planning Committee for The Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough, dated November 20, 2014, be approved in principle, contingent on award of the Ontario Major Capacity Expansion Program (as cash); and

THAT the project scope totalling 4,237 new NASM (8,178 GSM) of new construction and 2,223 NASM (4,291 GSM) of renovation of the R-Wing at UTSC, to be funded by UTSC Operating Funds, Capital Campaign, Provost Central Funds, and award of the Ontario Major Capacity Expansion Program (as cash), be approved in principle.

## **CONSENT AGENDA**

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

### **5. Items for Confirmation**

- a) **Change in the name of the Department of Art, to the Department of the History of Art, Faculty of Arts and Science.**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the name of the *Department of Art* be changed to *Department of the History of Art* effective immediately upon approval.

**b) Compulsory Non-Academic Incidental Fees – Student Society Fees: UTM Student Society Proposals for Fee Increases**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT beginning in the Summer 2015 session, the Erindale College Student Union (operating as the University of Toronto Mississauga Students' Union, UTMSU) fee be increased as follows: (a) an increase of \$10.08 per session (\$10.08 part-time) (Summer Session only) in the Mississauga Transit U-Pass portion of the fee; and

THAT beginning in the Fall 2015 session, the UTMSU fee be increased as follows: (a) an increase of \$0.26 per session (\$0.02 part-time) in the society portion of the fee; (b) an increase of \$0.01 per session (\$0.01 part-time) in the On Campus First Aid Emergency Response/Erindale College Special Response Team (ECSPERT) portion of the fee; (c) an increase of \$0.02 per session (\$0.02 part-time) in the Academic Societies portion of the fee; (d) an increase of \$0.01 per session (\$0.01 part-time) in the Food Bank portion of the fee; (e) an increase of \$0.02 per session (\$0.02 part-time) in the Student Refugee Program portion of the fee; (e) an increase of \$7.67 per session (\$7.67 part-time) in the Mississauga Transit U-Pass portion of the fee; and

THAT beginning in the Fall 2015 session, the UTMSU fee charged to Mississauga Academic of Medicine (MAM) students in the Fall and Winter sessions be increased as follows: (a) an increase of \$4.76 per session in the Mississauga Transit Summer U-Pass portion of the fee.

**c) Operating Plans and Fees: UTM Student Services**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the 2015-16 operating plans and budgets for the UTM Student Services (including the Health & Counselling Centre, the Department of Physical Education, Athletics & Recreation, and Student Services), recommended by Dean of Student Affairs, Mr. Mark Overton, and described in the proposals dated February 26, 2015, be approved; and

THAT the sessional Athletics & Recreation Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$171.76 (\$34.35 for a part-time student), which represents a year-over-year increase of \$3.37 (\$0.67 for a part-

time student) or 2.00% (resulting from a three-year temporary increase of 2.0%); and

THAT the sessional Health Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$36.23 (\$7.25 for a part-time student), which represents a yearover-year increase of \$2.56 (\$0.52 for a part-time student) or 7.6% (resulting from a permanent increase of 7.6%); and

THAT the sessional Student Services Fee for a UTM-registered or UTM-affiliated fulltime student be increased to \$151.08 (\$30.22 for a part-time student), which represents a year-over-year increase of \$8.57 (\$1.72 for a part-time student) or 6.01% (resulting from a permanent increase of 2% and a three-year temporary increase of 4.01% on the eligible portion); and

THAT the sessional (Fall and Winter sessions only) Mississauga Transit Fall-Winter UPass Fee be increased to \$92.81 and the Summer U-Pass fee be increased to \$57.65 for a UTM-affiliated graduate student, which represent year-over-year increases of \$7.66 or 9% (resulting from a permanent increase of 9%) and \$4.76 or 9% (resulting from a permanent increase of 9%) respectively; and

THAT the sessional (Fall and Winter sessions only) Summer Shuttle Service fee for a UTM-affiliated graduate student and a UTM-affiliated undergraduate student with nonUTM home faculty/division be decreased to \$4.41, which represents a year-over-year decrease of \$0.27 or 5.77% (resulting from a permanent decrease of 5.77%).

**d) Operating Plans and Fees: UTM Ancillary Services**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT, the proposed 2015-16 Operating Plans and Budgets for the UTM Service Ancillaries, as summarized in Schedule 1, the service ancillary capital budgets as summarized in Schedule 5, and the rates and fees in Schedule 6, as recommended by Mr. Paul Donoghue, Chief Administrative Officer, in the proposal dated December 1, 2014 be approved, effective May 1, 2015

**e) 2015-16 Operating Plans – UTSC Ancillary Services**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the 2015-16 operating plans and budgets for the UTSC Service Ancillaries, as summarized in Schedule 1; the Service Ancillary capital budgets as summarized in Schedule 5; and the rates and fees in Schedule 6, as presented in the documentation dated January 27, 2015, be approved effective May 1, 2015.

**f) Compulsory Non-Academic Incidental Fees – Student Society Fees: UTSC Student Society Proposals for Fee Increases**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT beginning in the Summer 2015 session, the SCSU fee be increased as follows: an increase of \$5.60 per session (\$1.12 part-time) in the UTSC Sports and Recreation Centre Levy portion of the fee; and

THAT subject to confirmation of approval of the following fee increase proposals by the Scarborough Campus Students' Union (SCSU) Board of Directors on January 30, 2015;

THAT beginning in the Fall 2015 session, the SCSU fee be increased as follows: (a) an increase of \$0.47 per session in the Society membership portion of the fee (\$0.03 part-time), (b) an increase of \$0.71 per session in the Student Centre portion of the fee (\$0.21 part-time), (c) an increase of \$0.14 per session (full-time only) in the CFS/CFS-O portion of the fee, (d) an increase of \$6.23 (full-time only) per session in the Accident & Prescription Drug Insurance Plan portion of the fee, and (e) an increase of \$7.37 (full-time only) per session in the Dental Plan portion of the fee, and (f) continuation of the Student Refugee Program portion of the fee through the 2015-16 academic period.

**g) Operating Plans – UTSC Student Affairs and Services**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT, the 2015-16 operating plans and budgets for the UTSC Student Affairs and Services (including the Health & Wellness Centre, Athletics & Recreation, and Student Services), as presented in the documentation from Mr. Desmond Pouyat, Dean of Student Affairs, be approved; and

THAT the sessional Athletics & Recreation Fee for a UTSC-registered or UTSC-affiliated fulltime student be increased to \$130.94 (\$26.19 for a part-time student), which represents a year over-year increase of \$6.24 (\$1.25 for a part-time student) or 5% (resulting from a permanent increase of 2%, and a three-year temporary increase of 3% on the eligible portion); and

THAT the sessional Health & Wellness Fee for a UTSC-registered or UTSC-affiliated fulltime student be increased to \$63.75 (\$12.75 for a part-time student), which represents a year-over year permanent increase of \$1.85 (\$0.37 for a part-time student) or 3% (resulting from a permanent increase of 1%, and a three-year temporary increase of 2% on the eligible portion) ;and

THAT the sessional Student Services Fee for a UTSC-registered or UTSC-affiliated full-time undergraduate student be increased to \$167.84 (\$33.57 for a part-time student), which represents a year-over-year permanent increase of \$3.29 (\$0.66 for a part-time student) or 2% (resulting from a permanent increase of 2%).

**h) Capital Project: University of Toronto Mississauga Parking Deck Expansion – Report of the Project Planning Committee – Project Scope and Sources of Funding**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the Project Planning Committee Report for the Parking Deck Expansion at the University of Toronto Mississauga, dated November 10, 2014, be approved in principle; and

THAT the proposed construction of a single-level parking deck, on the site of an existing surface lot with a capacity of approximately 300 parking spaces, be approved in principle, to be funded by the UTM Parking Ancillary's Capital Reserve and an internal transfer to the Parking Ancillary from UTM's general Capital Reserves.

**6) Report of the Previous Executive Committee Meeting – February 9, 2015**

Report Number 469 (February 9, 2015) was approved.

**7) Business Arising from the Report of the Previous Executive Meeting**

There was no business arising from the report of the previous meeting.

**8) Report of the Governing Council Meeting – February 26, 2015**

Members received the Excerpt of the Report of the February 26, 2015 Governing Council meeting for information.

**9) Business Arising from the Report of the Governing Council Meeting**

There was no business arising from the report.

**10) Reports for Information**

Members received the following items for information:

- a) Excerpt of Report Number 196 of the Academic Board (March 19, 2015)
- b) Excerpt of Report Number 217 of the Business Board (March 2, 2015)
- c) Report Number 186 of the University Affairs Board (March 17, 2015)
- d) Report Number 18 of the Pension Committee (December 9, 2014)
- e) Report Number 9 of the University of Toronto Scarborough Campus Council (February 4, 2014)
- f) Report Number 9 of the University of Toronto Mississauga Campus Council (February 5, 2015)

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**END OF CONSENT AGENDA**

**11) Date of Next Meeting – Monday, May 11, 2015 at 5:00 p.m.**

**12) Other Business**

- a) April 1, 2015 Governing Council meeting

**The Committee moved *In Camera*.**

**13) Code of Behaviour on Academic Matters: Recommendation for Cancellation and Recall of a Degree**

On a motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the President's recommendation for cancellation and recall of a degree, as outlined in the memorandum and supporting documentation from the Secretary of the Governing Council, dated February 23, 2015 be confirmed.

**14) Items for Endorsement and Forwarding to the Governing Council**

**a) Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall* – Total Project Costs and Sources of Funding.**

On a motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the recommendation, by Professor Scott Mabury, Vice-President University Operations, in the memorandum dated March 19, 2015 regarding the Expansion of the Recreation Wing (R-Wing) UTSC be approved.

**b) Appointment: Member of the Governing Council to Governance Bodies, 2014-15**

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Mr. Faizan Akbani be appointed as a Full-Time Undergraduate Student Governor, effective immediately, to serve the remainder of the term vacated by Ms Pdraigin Murphy;

THAT Mr. Akbani be appointed to the following Governance bodies, effective immediately, for a term ending June 30, 2005:

Academic Board  
Committee on Academic Policy and Programs  
Academic Appeals Committee

THAT, pursuant to section 38 of By-Law Number 2, the Governing Council consider this item in camera.

**c) Appointments: Members of the Governing Council to Governance Bodies, 2015-16**

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT, subject to the approval of the membership of the Elections Committee by the Governing Council on April 1, 2015, Ms. Nancy Lee be appointed as Chair of the Committee for a one year term effective July 1, 2015.

THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the proposed Assignments for members of the Governing Council to Board and Committees for 2015-16 be approved, and

THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this in camera

**15. Capital Project: University of Toronto Mississauga Parking Deck Expansion: Report of the Project Planning Committee – Total Project Costs and Sources of Funding**

On a motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the recommendation, by Professor Scott Mabury, Vice-President University Operations, in the memorandum dated March 19, 2015 regarding the UTM Parking Deck Expansion be approved.

**16) Committee Members with the President**

**17) Committee Members Alone**

Members of the Executive Committee, with the Board Chairs, met privately.

**The Committee returned to closed session.**

The meeting adjourned at 6:49 p.m.

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Secretary  
March 27, 2015

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Chair