

# UNIVERSITY OF TORONTO

## COLLEGE OF ELECTORS

Minutes of the College of Electors meeting held on Tuesday, November 4, 2014 at 5:00 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Mr. R. Scott MacKendrick (UTAA – In the Chair)	Dr. Lesley Pollard (Dentistry)
Mr. Tye Farrow (Architecture – Vice-Chair)	Ms Ceta Ramkhalawansingh (New College)
Ms Fariba Anderson (Rotman)	Ms Lesley Riedstra (New College)
Professor David K. Bernhardt (Victoria College)	Mr. Peter A. Rogers (St. Michael's College)
Ms Mary Ellen Burns (St. Michael's College)	Ms Lindsay K. Shaddy (OISE)
Ms. Monifa M. Colthurst (University College)	Ms Mary Shenstone (Trinity College)
Ms Ann Clarke (UTSC)	Ms Valerie Story (Victoria College)
Mr. Stan Gasner (Engineering)	Mr. Ho K Sung (University College)
Ms Marian D. Hebb (Victoria College)	Ms Joanne Thanos (Public Health)
Mr. David T. Jaeger (Music)	Dr. Edward Gerald Thompson (OISE)
Ms Candice Jay (UTM)	Ms Joanne Uyede (Innis College)
Mr. Aly-Khan Madhavji (UTM)	Professor Emerita Judy Watt-Watson (Nursing)
Mr. Paul Malozewski (Engineering)	Mr. W. Grant Worden (Law)
Mr. Peter Murchison (Social Work)	Mr. Bing Young (Engineering)
Dr. Peeter Poldre (Medicine)	

### **Regrets:**

Mr. Mike Amos (UTM)	Mr. Jeff Anthony Myers (OISE)
Ms Jeannie An (Information)	Dr. Kirk Perris (OISE)
Ms Tammy Fernandes (University College)	Ms Margaret Shaw (PT/OT)
Mr. Rodney Hurd (UTSC)	Ms Elizabeth Trotter (Woodsworth College)
Ms. Layan Kutob (Engineering)	Ms Lucinda Williams (Woodsworth College)
Dr. Francesca La Marca (St. Michael's College)	Mr. David T. Windross (Pharmacy)
Ms Christine Leduc (Forestry)	Mr. Kenny Yu (UTSC)
Dr. Ivan Owen McFarlane (Trinity College)	

**Secretariat:** Mr. Louis Charpentier, Secretary of the Governing Council  
Mr. Patrick McNeill, Secretary, College of Electors

**Guests:** Ms Judy Goldring, Chair, Governing Council  
Professor Meric Gertler, President, University of Toronto  
Ms Lenna Bradburn, President, University of Toronto Alumni Association

### *In Camera*

#### **1. Report of the Chancellor Review/Search Committee**

The Chair provided the College with an update on the Chancellor Review/Search process. The College returned to open session.

### *Open Session*

## 2. Chair's Remarks

The Chair welcomed Ms Judy Goldring, Chair of Governing Council, President Meric Gertler, and Ms Lenna Bradburn, President, University of Toronto Alumni Association, who had joined the meeting, specifically to address the College on the attributes and requirements for alumni governors for 2015. The Chair also welcomed Mr. Louis Charpentier, Secretary of the Governing Council.

The Chair shared the news of the passing of Dr. Doreen Winkler, who had recently been appointed as the representative from the Factor-Inwentash Faculty of Social Work on the College. He had expressed condolences to her family on behalf of the College. The members took a moment of silence in recognition of their lost colleague.

The Chair welcomed Mr. Peter Murchison, the new representative from the Factor-Inwentash Faculty of Social Work.

## 3. Attributes and Requirements for Alumni Governors 2015

The President expressed his thanks to members of the College for their ongoing efforts in the service of the University and vital role as leaders among the alumni. He proceeded to provide the context, challenges and opportunities faced at the University of Toronto, and the key attributes of Alumni Governors for 2015.

Professor Gertler talked about the unique twin mission and role of the University of Toronto not just within Ontario, but within Canada and around the world. The University was recognized for its strengths in research and scholarship and was an internationally acknowledged leader in graduate and second-entry professional education provincially and nationally. With 83,000 students on three campuses, and with such a strong commitment to student financial aid, the President stated that the University was one of the world's most accessible institutions. The President advised that the University's most significant challenge had centred on the state of chronic and acute public underfunding for post-secondary institutions that had existed in the province of Ontario for a generation. Ontario had the lowest per-student funding of any province in Canada.

The President described his three top priorities as being the need to leverage the University's location more fully; strengthen international partnerships; and re-examine, and perhaps even reinvent, undergraduate education. He noted that he had initiated a University-wide discussion of the priorities and how to continue to achieve them.

Professor Gertler presented his list of the key attributes desirable in prospective alumni governors, which included:

- Great judgment – importance to understand the sharp line between administration and governance and to view issues from an independent, and sometimes an altogether new perspective;
- Champions and communicators – need to embrace twin missions of the University and act as passionate advocates and excellent communicators to “*tell our story*”;

- Business acumen – ability to help the University to address financial challenges in a creative way.

Ms Goldring thanked the members of the College for their contributions to the University as volunteers and acknowledged the critical role alumni can and must play in the support and governance of the University of Toronto. She echoed the comments made by the President and outlined her priorities in the context as Chair of the Governing Council. These priorities included outreach, communications and advocacy, and governance and oversight.

In addition to the attributes stated by the President, Ms Goldring noted that Alumni Governors need to have leadership potential to take on important roles as Chairs and Vice-Chairs of the various Boards and Committees of the Governing Council. Strong community connections, experience in financial services, in particular with expertise in investment and pension fund oversight, as well as entrepreneurship, would all be desirable attributes. New Alumni Governors also should represent diversity in the broadest sense, including the possibility of having ties to UTM and UTSC campuses.

Ms. Bradburn also expressed appreciation to the sitting members and noted that the UTAA was committed to supporting the College of Electors and its role in the identification and selection of the best and broadest pool of candidates for Alumni Governors. She encouraged the College to look for potential candidates that have a deep affiliation with the University, particularly those that are “*living the spirit*”.

In response to several questions from Members, Professor Gertler supported the idea of Governors taking a more active role in advocacy at all three levels of government. The University had undertaken to brief Governors of various issues, especially those that become newsworthy, so they are appropriately informed in advance of such public discussions. The President explained the restructuring of the University’s distributed communication units to integrate all activities under one portfolio of the new Office of the Vice-President Communications.

The Chair expressed appreciation to Ms Goldring, Professor Gertler and Ms Bradburn for the meaningful dialogue and desire to elect the best Alumni Governors.

#### **4. Election of the Alumni Members of the Governing Council**

The Chair noted that two seats would need to be filled as of June 30, 2015. He summarized the timelines with opening of the nomination period on November 20, 2014, up to the elections of the alumni governors by the College on February 23, 2015. Selected candidates would be interviewed by the Nominating Committee - Alumni Governors (NC-AG) on February 2, 2015.

The members reviewed the advertising and recruitment strategy, which included the following steps:

- an advertisement was placed in the Autumn 2014 edition of *U of T Magazine*;
- announcements would be made via social media (*News@ U of T, e-Bulletin, LinkedIn, Facebook*);

- notices would be sent to the Council of Presidents, divisional alumni associations, and the central Alumni Relations Office; and,
- web postings with links to the nomination form and 2015 Guidelines.

The College reviewed the draft 2015 Alumni Governor Nomination Form which contained minor revisions from the previous year.

The Chair noted, that given the timelines of the nomination period, a concerted effort would be required to identify and encourage suitable candidates to submit their applications.

## **CONSENT AGENDA**

On motion duly moved, seconded, and carried,

The consent agenda was adopted and that the items on it were approved.

### **5. Minutes of the Previous Meeting – October 1, 2014**

The minutes of the meeting of October 1, 2014 were approved.

### **6. Business Arising from the Minutes of the Previous Meeting**

There was no business arising from the minutes of the previous meeting.

### **7. Date of Next Meeting: Tuesday, January 27, 2015**

The Chair noted that the next meeting of the College of Electors was scheduled to be held from 5 to 7 p.m. on Tuesday, January 27, 2015.

### **8. Other Business**

There were no other items of business.

*In Camera*

### **9. Election of the 2014-2015 Nominating Committee for Alumni Governors**

Ms Mary-Ellen Burns, Ms Ann Clarke, and Ms Candice Jay were elected to the 2014-2015 Nominating Committee for Alumni Governors (NC-AG) of the College of Electors.

### **10. Adjournment**

The meeting adjourned at 6:56 p.m.

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Secretary  
November 4, 2014

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Chair