

THE GOVERNING COUNCIL

REPORT NUMBER 184 OF THE ACADEMIC BOARD

March 21, 2013

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, March 21, 2013 at 4:10 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

Professor Hugh Gunz, (In the Chair)
Professor Cheryl Misak, Vice-President and Provost
Professor Scott Mabury, Vice-President, University Operations
Professor Cheryl Regehr, Vice-Provost, Academic Programs
Professor Catherine Amara
Professor Robert Baker
Ms Katherine Ball
Professor Dwayne Benjamin
Ms Marilyn Booth
Professor Eric Bredo
Mr. Louis Charpentier
Ms Celina Caesar-Chavannes
Professor Terry Carleton
Professor Brian Corman
Professor Elizabeth Cowper
Professor Gary Crawford

Mr. Tyler Currie
Professor Christopher Damaren
Professor Karen Davis
Professor Joseph Desloges
Ms Hanan Domloge
Mr. Michael Donnelly
Professor David Dubins
Professor Suzanne Erb
Mr. Peng Fu
Professor Robert Gibbs
Mr. Andrew Girgis
Professor Avrum Gotlieb
Professor Bart Harvey
Mrs. Bonnie Horne
Mr. Peter Hurley
Professor Paul Kingston
Professor John Magee
Professor Henry Mann
Ms Beth Martin
Professor Douglas McDougall
Professor Amy Mullin

Professor Sioban Nelson
Professor Emmanuel Nikiema
Professor Laca Pavel
Professor Russell Pysklywec
Ms Judith Poë
Ms Mainawati Rambali
Professor Michael Ratcliffe
Mr. Layton Reynolds
Professor Yves Roberge
Professor Jeffrey Rosenthal
Professor Lock Rowe
Ms Deanne Saunders
Ms Ioana Sendroiu
Miss Maureen J. Somerville
Mr. Andrew Szende
Professor Vincent Tropepe
Professor Cameron Walter
Professor Njoki Wane
Professor Sandy Welsh
Professor Howard Yee

Regrets:

Dr. Francis Ahia
Professor Donald Ainslie
Professor Benjamin Alarie
Mr. Larry Alford
Professor Cristina Amon
Professor Maydianne Andrade
Professor Dwayne Barber
Professor Jan Barnsley
Mr. James Bateman
Dr. Katherine Berg
Ms Ching Lucy Chau
Ms Yifan Chen
Professor Luc De Nil
Professor Charles Deber
Mr. Michael Dick
Professor Wendy Duff
Professor Anthony Duggan
Professor Angela Esterhammer
Professor Zhong-Ping Feng

Mr. John A. Fraser
Mr. Omar Gamel
Professor Meric Gertler
Professor Daniel Haas
Professor Rick Halpern
Professor Robert Harrison
Professor Ellen Hodnett
Professor Ira Jacobs
Professor Alison Keith
Mr. David Kleinman
Professor Jim Lai
Professor Ron Levi
Professor Roger L. Martin
Dr. Don McLean
Professor Faye Mishna
Professor Matthew Mitchell
Ms Michelle Mitrovich
Dr. Gary P. Mooney
Professor Carol Moukheiber
Professor David Naylor
Dr. Graeme Norval

Professor Julia O'Sullivan
Professor Janet Paterson
Professor Elizabeth Peter
Professor Domenico Pietropaolo
Professor Neil Rector
Professor Seamus Ross
Professor Mohini Sain
Professor Richard Sommer
Professor Suzanne Stevenson
Professor Markus Stock
Ms Tisha Tan
Dr. Roslyn Thomas-Long
Ms Caitlin Tillman
Mr. Vijay Unnithan
Mr. Abhishek Vaidyanathan
Dr. Sarita Verma
Dr. Shelly Weiss
Professor Catharine Whiteside
Professor Charmaine Williams
Professor Joseph Wong

Secretariat:

Ms Mae-Yu Tan

Non-voting Assessors:

Ms Sally Garner, Executive
Director, Planning and Budget
Ms Gail Milgrom, Director,
Campus and Facilities Planning

In Attendance:

Mr. Rastko Cvekic, Member-
Elect of the Governing
Council
Mr. Steve Moate, Senior Legal
Counsel, Office of the
President

Ms Gillian Morrison, Assistant
Vice-President, Divisional
Relations and Campaign
Ms Archana Sridhar, Assistant
Provost

Chair's Remarks

Professor Gunz welcomed members and guests to the meeting. He stated that he would chair the meeting on behalf of Professor Hodnett, who was out of the country.

The Chair announced that Professor Linda Kohn had been elected to serve on the Academic Board as a University of Toronto Mississauga (UTM) representative from the Department of Biology. He thanked Professor Sasa Stefanovic, the other candidate, and all UTM teaching staff who had participated in the election. The Chair also announced that Professor Michele Peterson-Badali had been acclaimed as an Ontario Institute for Studies in Education (OISE) teaching staff representative on the Board. Both Professors Kohn and Peterson-Badali would serve three-year terms beginning July 1, 2013.

Members were reminded that applications for co-opted (appointed) members of the Academic Board, including administrative staff, alumni, and students, were now being accepted online. The deadline to submit an application was Friday, April 5th at 5:00 p.m. Members who would continue to serve on the Academic Board in 2013-2014 were asked to complete an online form indicating on which of the Board's standing committees they would like to serve next year. Questions could be directed to the Secretary of the Board.

1. Report of the Vice-President and Provost**Presentation on the Budget**

Professor Misak gave some opening remarks prior to the presentation on the *Budget Report, 2013-2014*. She described the current uncertainty with regard to the provincial tuition framework. Professor Scott Mabury, Vice-President, University Operations, then gave a presentation, which included the following key points.¹

¹ A copy of the slides is attached as [Attachment A](#).

1. Report of the Vice-President and Provost (cont'd)

Presentation on the Budget (cont'd)

- A balanced budget in 2013-14 was projected, despite ongoing economic uncertainty.
- Increased enrolment (both international and domestic) was being managed carefully, with the majority of undergraduate growth planned for UTM and the University of Toronto Scarborough (UTSC).
- With Phase 3 of the University's planned graduate expansion to 2017-18, increases in professional and research-stream masters and doctoral students were expected.
- The total operating budget for 2013-14 was projected to be \$1.9 billion, given key budget assumptions; expenses were also projected at \$1.9 billion.
- \$156.8 million in financial assistance had been provided by the University to its students in 2011-2012; on average, students who received support from the Ontario Student Assistance Program (OSAP) paid only 48% of their gross tuition fee.
- Each year, as part of the budget planning process, the Provost's Executive Committee was consulted with respect to University Fund allocations to divisions in accordance with the University's academic values and priorities.
 - In this budget, such funding had been allocated for faculty positions in cities research and teaching across the divisions, related to the University's participation in the Center for Urban Science and Progress (CUSP); for writing centres; and to enable structural change and interdivisional teaching.
- The University continued to experience significant capital activity. Under the new *Debt Strategy*,² there was capacity to borrow funds for some capital projects. In recent years, there had been a shift to a "scope-to-budget" approach for the University's capital projects, ensuring that the projects that were imagined would be possible to fund.

The Chair thanked Professors Mabury and Misak for their excellent presentation.

Members asked questions about planned growth for undergraduate and graduate international student enrolment. Professor Mabury said that each division would continue to review its academic plans in determining the right balance of international and domestic students for its programs. In considering this matter, related issues such as student services and support for international students would also continue to be examined.

A member commented that the number of international students in some graduate departments within the Faculty of Medicine was decreasing, in large part because of supervisors' difficulty in providing the required minimum stipend to support their students. Professor Misak acknowledged that problem was faced by all divisions. Due to lack of funding for

² <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=9188>

1. Report of the Vice-President and Provost (cont'd)

Presentation on the *Budget* (cont'd)

international students by the Province, the University was required to identify its own funding sources. Some divisions had successfully raised funds in support of international students and had benefitted from the University's matching program.

A member sought clarification with respect to proposed tuition increases for the Commerce program offered jointly by the Faculty of Arts and Science and the Joseph L. Rotman School of Management. Professor Mabury explained that the Ministry of Training, Colleges, and Universities permitted institutions to increase tuition for the second year of certain professional programs (which included Commerce and Computer Science) by 8%.³

2. [Budget Report, 2013-2014](#)

The Chair stated that the proposed *Budget Report, 2013-14* had been considered by the Planning and Budget Committee (P&B) at its meeting of February 27, 2013. On March 4th the Business Board had concurred with the Academic Board's prospective recommendation that the *Budget Report, 2013-14* be approved. If recommended by the Academic Board, the *Budget* would be considered for approval by the Governing Council on April 9th.

Before inviting Professor Gotlieb to report on the P&B meeting, the Chair congratulated Professor Gotlieb on having been awarded the *Distinguished Service Award* from the Association of Pathology Chairs. The Chair read the citation, provided below, and the Board applauded Professor Gotlieb.

Your influence in the field of pathology has been profound. You have made lasting contributions as a mentor and role model for generations of faculty, graduate, and medical students that would alone justify this recognition. You have had an impressive commitment to medical education at the undergraduate, graduate, and post-graduate levels. Your impact as a leader in the field of cardiovascular pathobiology cannot be overstated. Your contributions as an educator, investigator, and leader in pathology and academic medicine will have lasting impact.

Professor Gotlieb thanked the Chair and the Board for their congratulations. Referring to the February 27th P&B meeting, he noted that Professor Mabury and Ms Sally Garner, Executive Director, Planning and Budget, had also given an excellent presentation on the *Budget*. The Committee had been advised that the balanced budget for 2013-2014 was being presented despite the continuing economic and political uncertainty, and the University's budget model had allowed the institution to overcome most of the fiscal challenges. The P&B had then recommended to the Board the approval of the *Budget* and the *Long-Range Budget Guidelines*.

³ The proposed *Tuition Fee Schedule for Publicly-Funded Programs for 2013-14*, which will be considered by the Governing Council for approval on April 9, 2013, is available from <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=9579>.

2. Budget Report, 2013-2014 (cont'd)

A Board member recalled that, a number of years ago, discussions about the relocation of the Department of English to 1 Spadina Crescent had occurred, and some community members had expressed concerns about the site's safety. Professor Corman replied that, at the time, departmental resources required to appropriately modify the 1 Spadina site had not been available, so the Department had ultimately moved to its present location at 170 St. George Street. In response to the member's question about planned development for 1 Spadina, Professor Mabury outlined the John H. Daniels Faculty of Architecture, Landscape and Design and Dean Sommer's plans for relocation from the current building at 230 College Street. Renovation of the existing building at 1 Spadina, together with new construction, would allow for design research and innovation in support of the Faculty's academic program and vision.

On motion duly moved, seconded, and carried

YOUR BOARD RECOMMENDS

THAT the *Budget Report, 2013-2014* be approved, and

THAT the *Long-Range Budget Guidelines, 2013-2014 to 2017-2018* be approved in principle.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted.

3. Constitutional Amendments: Faculty of Kinesiology and Physical Education and Dalla Lana School of Public Health

On motion duly moved, seconded, and carried

IT WAS RESOLVED

- a) THAT, subject to confirmation by the Executive Committee, the amended [Constitution of the Faculty of Kinesiology and Physical Education](#), which was approved by the Council of the Faculty of Kinesiology and Physical Education on January 16, 2013, be approved; and
- b) THAT, subject to confirmation by the Executive Committee, the amended [Constitution of the Dalla Lana School of Public Health](#), which was approved by the Council of the Dalla Lana School of Public Health on February 4, 2013, be approved.

4. Approval of the Report of the Previous Meeting: Report Number 183 – February 7, 2013

Report Number 183 of the meeting held on February 7, 2013 was approved.

5. Business Arising from the Report of the Previous Meeting

There was no business arising from Report Number 183.

6. Items for Information

The following items for information were received by the Board.

- a) Appointments: President's Teaching Award Selection Committee
- b) Report Number 189 of the Agenda Committee Meeting – March 12, 2013
- c) Report Number 160 of the Committee on Academic Policy and Programs – February 26, 2013
- d) Report Number 153 of the Planning and Budget Committee – February 27, 2013

7. Date of the Next Meeting

The Chair stated that the next meeting of the Board was scheduled for Thursday, May 2, 2013, at 4:10 p.m. in the Council Chamber. At that meeting, Professor Paul Young, Vice-President, Research and Innovation, would give a presentation on his Annual Report.

IN CAMERA CONSENT AGENDA

8. Quarterly Report on Donations: November 1, 2012 – January 31, 2013

9. Other Business

There were no items of other business.

The Chair thanked members for their attendance and participation in the Board meeting.

The meeting adjourned at 5:35 p.m.

Secretary
March 25, 2013

Chair